

COMPANY REGISTRATION NUMBER 2650152

**DUNCAN BAIRD PUBLISHERS LIMITED**  
**FINANCIAL STATEMENTS**  
**FOR**  
**31 DECEMBER 2003**



**ARNOLD HILL & CO**  
Chartered Accountants & Registered Auditors  
Craven House  
16 Northumberland Avenue  
London  
WC2N 5AP

# DUNCAN BAIRD PUBLISHERS LIMITED

## THE DIRECTORS' REPORT

### YEAR ENDED 31 DECEMBER 2003

The directors present their report and the financial statements of the company for the year ended 31 December 2003.

#### PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activity of the group is the creation, design and production of non-fiction illustrated books for international markets.

#### RESULTS AND DIVIDENDS

The trading results for the year and the company's financial position at the end of the year are shown in the attached financial statements.

The directors have not recommended a dividend.

#### THE DIRECTORS AND THEIR INTERESTS IN THE SHARES OF THE COMPANY

The directors who served the company during the year together with their beneficial interests, including family holdings, in the shares of the company were as follows:

	Ordinary Shares of £1 each	
	At 31 December 2003	At 1 January 2003
D N C Baird	271,649	271,649
D J Attwooll	3,000	1,250
J P Mitchell	120,332	120,332
R M Saxton	20,766	20,266
R J Walton	34,350	34,350
A W J Mitchell	45,825	45,825
N J Foster	—	—
A Mirken	100,557	100,557
R J Tring	390	—
A J Cory	385	—

#### DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the year and of the profit or loss for the year then ended. In preparing those financial statements, the directors are required to:

select suitable accounting policies, as described on pages 10 to 11, and then apply them consistently;

make judgements and estimates that are reasonable and prudent; and

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

**DUNCAN BAIRD PUBLISHERS LIMITED****THE DIRECTORS' REPORT** *(continued)***YEAR ENDED 31 DECEMBER 2003**

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**AUDITORS**

A resolution to re-appoint Arnold Hill & Co as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Signed on behalf of the directors



D N C BAIRD  
Director

Approved by the directors on ..... 9<sup>th</sup> May 2004

**DUNCAN BAIRD PUBLISHERS LIMITED**  
**INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF**  
**DUNCAN BAIRD PUBLISHERS LIMITED**  
**YEAR ENDED 31 DECEMBER 2003**

We have audited the financial statements on pages 5 to 18 which have been prepared under the historical cost convention and the accounting policies set out on pages 10 to 11.

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

**RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS**

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

**BASIS OF AUDIT OPINION**

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.


We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**DUNCAN BAIRD PUBLISHERS LIMITED**  
**INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF**  
**DUNCAN BAIRD PUBLISHERS LIMITED** *(continued)*

**YEAR ENDED 31 DECEMBER 2003**

**OPINION**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2003 and of its profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

  
Craven House  
16 Northumberland Avenue  
London  
WC2N 5AP

ARNOLD HILL & CO  
Chartered Accountants  
& Registered Auditors

*13 July 2004*

**DUNCAN BAIRD PUBLISHERS LIMITED****PROFIT AND LOSS ACCOUNT****YEAR ENDED 31 DECEMBER 2003**

	Note	2003 £	2002 £
<b>TURNOVER</b>	<b>2</b>	<b>5,233,731</b>	4,822,640
Cost of sales		<u>3,572,901</u>	<u>3,205,672</u>
<b>GROSS PROFIT</b>		<b>1,660,830</b>	1,616,968
Distribution costs		420,851	417,791
Administrative expenses		<u>990,363</u>	<u>914,460</u>
<b>OPERATING PROFIT</b>	<b>3</b>	<b>249,616</b>	284,717
Other provisions		—	(4,999)
		<u>249,616</u>	<u>279,718</u>
Interest receivable	<b>6</b>	<b>1,523</b>	856
Interest payable	<b>7</b>	<b>(107,685)</b>	(112,310)
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<b>143,454</b>	168,264
Tax on profit on ordinary activities	<b>8</b>	<b>(15,804)</b>	20,897
<b>RETAINED PROFIT FOR THE FINANCIAL YEAR</b>		<b><u>159,258</u></b>	<u>147,367</u>

All of the activities of the company are classed as continuing.

The company has no other recognised gains and losses other than the profit for the year.

**DUNCAN BAIRD PUBLISHERS LIMITED**  
**STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**  
**YEAR ENDED 31 DECEMBER 2003**

	2003 £	2002 £
Profit for the financial year attributable to the shareholders	159,258	147,367
Total recognised gains and losses relating to the year	<u>159,258</u>	<u>147,367</u>
Prior year adjustment (see note 9)	—	49,000
Total gains and losses recognised since the last annual report	<u>159,258</u>	<u>196,367</u>

## DUNCAN BAIRD PUBLISHERS LIMITED

## BALANCE SHEET

31 DECEMBER 2003

	Note	2003 £	2002 £
<b>FIXED ASSETS</b>			
Intangible assets	10	—	—
Tangible assets	11	63,519	79,021
Investments	12	1	1
		<u>63,520</u>	<u>79,022</u>
<b>CURRENT ASSETS</b>			
Stocks	13	2,048,959	1,923,904
Debtors	14	2,018,933	1,492,399
Cash at bank		177,669	37,678
		<u>4,245,561</u>	<u>3,453,981</u>
<b>CREDITORS: Amounts falling due within one year</b>	16	<u>3,291,040</u>	<u>2,699,620</u>
<b>NET CURRENT ASSETS</b>		<u>954,521</u>	<u>754,361</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>1,018,041</u>	<u>833,383</u>
<b>CREDITORS: Amounts falling due after more than one year</b>	17	<u>25,400</u>	<u>—</u>
		<u>992,641</u>	<u>833,383</u>
<b>CAPITAL AND RESERVES</b>			
Called-up equity share capital	20	784,056	784,056
Share premium account		703,689	703,689
Profit and loss account	24	(495,104)	(654,362)
<b>SHAREHOLDERS' FUNDS</b>	21	<u>992,641</u>	<u>833,383</u>

These financial statements were approved by the directors on the 9 July 2004 and are signed on their behalf by:



D N C BAIRD  
Director



**DUNCAN BAIRD PUBLISHERS LIMITED****CASH FLOW STATEMENT****YEAR ENDED 31 DECEMBER 2003**

	2003 £	2002 £
<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>88,332</b>	<b>(96,271)</b>
<b>RETURNS ON INVESTMENTS AND SERVICING OF FINANCE</b>		
Interest received	1,523	856
Interest paid	<u>(107,685)</u>	<u>(112,310)</u>
<b>NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE</b>	<b>(106,162)</b>	<b>(111,454)</b>
<b>TAXATION</b>	<b>(6,196)</b>	<b>(7,897)</b>
<b>CAPITAL EXPENDITURE</b>		
Payments to acquire tangible fixed assets	(14,323)	(28,756)
Receipts from sale of fixed assets	<u>—</u>	<u>249</u>
<b>NET CASH OUTFLOW FROM CAPITAL EXPENDITURE</b>	<b>(14,323)</b>	<b>(28,507)</b>
<b>CASH OUTFLOW BEFORE FINANCING</b>	<b>(38,349)</b>	<b>(244,129)</b>
<b>FINANCING</b>		
Increase in bank loans	47,203	—
Net outflow from other long-term creditors	<u>—</u>	<u>(41,250)</u>
<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING</b>	<b>47,203</b>	<b>(41,250)</b>
<b>INCREASE/(DECREASE) IN CASH</b>	<b><u>8,854</u></b>	<b><u>(285,379)</u></b>

**RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/(OUTFLOW)  
FROM OPERATING ACTIVITIES**

	2003 £	2002 £
Operating profit	249,616	284,717
Depreciation	29,825	28,799
Profit on disposal of fixed assets	—	(250)
Increase in stocks	(125,055)	(406,820)
(Increase)/decrease in debtors	(504,534)	53,906
Increase/(decrease) in creditors	438,480	(56,623)
<b>Net cash inflow/(outflow) from operating activities</b>	<b><u>88,332</u></b>	<b><u>(96,271)</u></b>

# DUNCAN BAIRD PUBLISHERS LIMITED

## CASH FLOW STATEMENT *(continued)*

YEAR ENDED 31 DECEMBER 2003

### RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2003	2002
	£	£
Increase/(decrease) in cash in the period	8,854	(285,379)
Net cash (inflow) from bank loans	(47,203)	—
Net cash outflow from other long-term creditors	—	41,250
	<u>(38,349)</u>	<u>(244,129)</u>
<b>Change in net debt</b>	<b>(38,349)</b>	<b>(244,129)</b>
<b>Net debt at 1 January 2003</b>	<b>(277,793)</b>	<b>(33,664)</b>
<b>Net debt at 31 December 2003</b>	<b><u>(316,142)</u></b>	<b><u>(277,793)</u></b>

### ANALYSIS OF CHANGES IN NET DEBT

	At 1 Jan 2003	Cash flows	At 31 Dec 2003
	£	£	£
Net cash:			
Cash in hand and at bank	37,678	139,991	177,669
Overdrafts	<u>(315,471)</u>	<u>(131,137)</u>	<u>(446,608)</u>
	<u>(277,793)</u>	<u>8,854</u>	<u>(268,939)</u>
Debt:			
Debt due within 1 year	—	(21,803)	(21,803)
Debt due after 1 year	—	<u>(25,400)</u>	<u>(25,400)</u>
	—	<u>(47,203)</u>	<u>(47,203)</u>
<b>Net debt</b>	<b><u>(277,793)</u></b>	<b><u>(38,349)</u></b>	<b><u>(316,142)</u></b>

**DUNCAN BAIRD PUBLISHERS LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 DECEMBER 2003**

**1. ACCOUNTING POLICIES**

**Basis of accounting**

The financial statements have been prepared under the historical cost convention.

**Consolidation**

In the opinion of the directors, the company and its subsidiary undertakings comprise a medium-sized group. The company has therefore taken advantage of the exemption provided by Section 248 of the Companies Act 1985 not to prepare group accounts.

**Turnover**

Turnover represents the invoiced amounts of goods sold and services provided net of VAT.

**Amortisation**

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Amortisation                      -     33.3% on a straight line basis

**Fixed assets**

All fixed assets are initially recorded at cost.

**Depreciation**

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Leasehold Property              -     20% on a straight line basis  
Fixtures & Fittings              -     25% on reducing balance basis  
Motor Vehicles                  -     33.3% on a straight line basis

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**Work in progress**

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress.

**Operating lease agreements**

Costs in respect of operating leases are charged on a straight line basis over the lease term in arriving at the operating profit.

# DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

### 1. ACCOUNTING POLICIES *(continued)*

#### Pension costs

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

#### Deferred taxation

Deferred taxation is provided for in respect of timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more tax, or a right to pay less tax.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

### 2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the company. An analysis of turnover is given below:

	2003	2002
	£	£
United Kingdom	1,034,707	887,623
Rest of Europe	1,993,872	1,544,868
North America	1,827,295	1,904,460
Rest of World	377,857	485,689
	<u>5,233,731</u>	<u>4,822,640</u>

### 3. OPERATING PROFIT

Operating profit is stated after charging/(crediting):

	2003	2002
	£	£
Depreciation of owned fixed assets	29,825	28,799
Profit on disposal of fixed assets	—	(250)
Auditors' remuneration		
- as auditors	6,850	6,850
Operating lease costs:		
Land and buildings	100,097	99,821
Net profit on foreign currency translation	<u>(141,225)</u>	<u>(61,517)</u>

# DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

### 4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

	2003	2002
	No	No
Production staff	23	21
Distribution staff	5	5
Administrative staff	4	4
	<u>32</u>	<u>30</u>

The aggregate payroll costs of the above were:

	2003	2002
	£	£
Wages and salaries	955,030	870,251
Social security costs	92,349	82,524
Other pension costs	42,928	29,620
	<u>1,090,307</u>	<u>982,395</u>

### 5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

	2003	2002
	£	£
Emoluments receivable	335,000	288,044
Value of company pension contributions to money purchase schemes	27,788	22,238
	<u>362,788</u>	<u>310,282</u>

The number of directors who accrued benefits under company pension schemes was as follows:

	2003	2002
	No	No
Money purchase schemes	<u>6</u>	<u>6</u>

### 6. INTEREST RECEIVABLE

	2003	2002
	£	£
Bank interest receivable	<u>1,523</u>	<u>856</u>

# DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

### 7. INTEREST PAYABLE AND SIMILAR CHARGES

	2003 £	2002 £
Interest payable on bank borrowing	23,361	11,566
Other similar charges payable	84,324	100,744
	<u>107,685</u>	<u>112,310</u>

### 8. TAXATION ON ORDINARY ACTIVITIES

#### (a) Analysis of charge in the year

	2003 £	2002 £
Current tax:		
Corporation tax	—	—
Irrecoverable Withholding Tax	6,196	7,897
Total current tax	6,196	7,897
Deferred tax:		
Origination and reversal of timing differences	(22,000)	13,000
Tax on profit on ordinary activities	<u>(15,804)</u>	<u>20,897</u>

There is no corporation tax liability due to losses brought forward

#### (b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 19% (2002 - 19%).

	2003 £	2002 £
Profit on ordinary activities before taxation	<u>143,454</u>	<u>168,264</u>
Tax on profits at 19%	27,256	31,970
Accelerated capital allowances	(1,978)	(3,557)
Disallowed Expenses	8,899	4,462
Utilising of trading losses brought forward	(34,177)	(32,875)
Irrecoverable Withholding tax	6,196	7,897
Total current tax (note 8(a))	<u>6,196</u>	<u>7,897</u>

### 9. PRIOR YEAR ADJUSTMENT

Due to the first application of Financial Reporting Standard 19 Deferred Taxation in the year ended 31 December 2002, a deferred tax asset was recognised in that year due to existing tax losses. A prior period adjustment was made to restate the comparatives figures for the preceding period in the primary statements and notes and the balance of reserves was adjusted for the cumulative effect.

## DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

## 10. INTANGIBLE FIXED ASSETS

	Copyrights £
<b>COST</b>	
At 1 January 2003 and 31 December 2003	<u>60,523</u>
<b>AMORTISATION</b>	
At 1 January 2003	<u>60,523</u>
At 31 December 2003	<u>60,523</u>
<b>NET BOOK VALUE</b>	
At 31 December 2003	<u>—</u>
At 31 December 2002	<u>—</u>

## 11. TANGIBLE FIXED ASSETS

	Leasehold Property £	Fixtures, Fittings and Equipment £	Motor Vehicles £	Total £
<b>COST</b>				
At 1 January 2003	66,664	272,186	16,201	355,051
Additions	<u>—</u>	<u>14,323</u>	<u>—</u>	<u>14,323</u>
At 31 December 2003	<u>66,664</u>	<u>286,509</u>	<u>16,201</u>	<u>369,374</u>
<b>DEPRECIATION</b>				
At 1 January 2003	64,322	210,358	1,350	276,030
Charge for the year	<u>2,342</u>	<u>22,083</u>	<u>5,400</u>	<u>29,825</u>
At 31 December 2003	<u>66,664</u>	<u>232,441</u>	<u>6,750</u>	<u>305,855</u>
<b>NET BOOK VALUE</b>				
At 31 December 2003	<u>—</u>	<u>54,068</u>	<u>9,451</u>	<u>63,519</u>
At 31 December 2002	<u>2,342</u>	<u>61,828</u>	<u>14,851</u>	<u>79,021</u>

# DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

### 12. INVESTMENTS

	£
<b>COST</b>	
At 1 January 2003 and 31 December 2003	<u>5,002</u>
<b>AMOUNTS WRITTEN OFF</b>	
At 1 January 2003 and 31 December 2003	<u>5,001</u>
<b>NET BOOK VALUE</b>	
At 31 December 2003	<u>1</u>
At 31 December 2002	<u>1</u>

The cost of investments includes £1 in Siena Artworks Limited, a dormant subsidiary that has been fully provided against.

### 13. STOCKS

	2003 £	2002 £
Work in progress	1,750,380	1,636,459
Finished goods	<u>298,579</u>	<u>287,445</u>
	<u>2,048,959</u>	<u>1,923,904</u>

### 14. DEBTORS

	2003 £	2002 £
Trade debtors	1,737,958	1,239,846
Amounts owed by group undertakings	185	185
Other debtors	35,556	76,753
Prepayments and accrued income	187,234	139,615
Deferred taxation (note 15)	<u>58,000</u>	<u>36,000</u>
	<u>2,018,933</u>	<u>1,492,399</u>

The debtors above include the following amounts falling due after more than one year:

	2003 £	2002 £
Other debtors	24,301	24,301
Deferred taxation	<u>29,000</u>	<u>19,000</u>
	<u>53,301</u>	<u>43,301</u>



# DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

### 15. DEFERRED TAXATION

	2003 £	2002 £
The movement in the deferred taxation account during the year was:		
Balance brought forward	(36,000)	(49,000)
Profit and loss account movement arising during the year	(22,000)	13,000
Balance carried forward	<u>(58,000)</u>	<u>(36,000)</u>

The balance of the deferred taxation account consists of the tax effect of timing differences in respect of:

	2003 £	2002 £
Tax losses available	<u>58,000</u>	<u>36,000</u>
	<u>58,000</u>	<u>36,000</u>

A deferred tax asset of £5,000 (2002:£61,000) relating to tax losses and the excess of depreciation over taxation allowances on fixed assets has not been recognised at the balance sheet date.

### 16. CREDITORS: Amounts falling due within one year

	2003 £	2002 £
Bank loans and overdrafts	468,411	315,471
Trade creditors	1,720,219	1,752,935
Other creditors	<u>157,677</u>	<u>177,367</u>
	2,346,307	2,245,773
Accruals and deferred income	<u>944,733</u>	<u>453,847</u>
	<u>3,291,040</u>	<u>2,699,620</u>

The bank loans and overdraft are secured by a debenture dated 20th May 2003, over the whole of the company's assets.

### 17. CREDITORS: Amounts falling due after more than one year

	2003 £	2002 £
Bank loans and overdrafts	<u>25,400</u>	<u>—</u>

Included within other creditors is a loan secured by a fixed and floating charge over the company's assets, subject to the charge described in note 16 which shall rank in priority.

# DUNCAN BAIRD PUBLISHERS LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2003

### 18. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2003 the company had annual commitments under non-cancellable operating leases as set out below.

	<b>Land &amp; Buildings</b>	
	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Operating leases which expire:		
Within 1 year	91,597	—
Within 2 to 5 years	—	91,597
After more than 5 years	8,500	8,500
	<u>100,097</u>	<u>100,097</u>

### 19. CONTROL

The company does not have an individual controlling party but is under the control of its board of directors.

### 20. SHARE CAPITAL

#### Authorised share capital:

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
1,500,000 Ordinary shares of £1 each	<u>1,500,000</u>	<u>1,500,000</u>

#### Allotted, called up and fully paid:

	<b>2003</b>		<b>2002</b>	
	<b>No</b>	<b>£</b>	<b>No</b>	<b>£</b>
Ordinary shares of £1 each	<u>784,056</u>	<u>784,056</u>	<u>784,056</u>	<u>784,056</u>

### 24. PROFIT AND LOSS ACCOUNT

	<b>2003</b>	<b>2002</b>
	<b>£</b>	<b>£</b>
Original balance brought forward (note 9)	(654,362)	(850,729)
	—	49,000
Restated balance brought forward	(654,362)	(801,729)
Retained profit for the financial year	<u>159,258</u>	<u>147,367</u>
Balance carried forward	<u>(495,104)</u>	<u>(654,362)</u>

# **DUNCAN BAIRD PUBLISHERS LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS**

**YEAR ENDED 31 DECEMBER 2003**

### **21. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

	2003		2002
	£	£	£
Profit for the financial year		159,258	147,367
Opening shareholders' equity funds	833,383		637,016
Prior year adjustment (see note 9)	—		49,000
		<u>833,383</u>	<u>686,016</u>
Closing shareholders' equity funds		<u>992,641</u>	<u>833,383</u>