Cogent Power Limited
Annual report
for the period ended 3 January 2004



# Annual report for the period ended 3 January 2004

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### Directors and advisers

#### **Directors**

M B H Schabos

S Pettifor

K Wilkinson

F P Royle

D S Maddock

C G Johansson

L Grånäs

F J M Liebregts

#### Secretary

D S Maddock

# Registered Office Orb Works

Corporation Road

Newport

NP19 0XT

#### Auditors

PricewaterhouseCoopers LLP

One Kingsway

Cardiff

CF10 3PW

#### **Solicitors**

Corus Group plc

30 Millbank

London

SW1P 4WY

#### **Bankers**

Lloyds TSB Bank plc

City Office

Gillingham Business Park

Gillingham

Kent

ME8 0LS

#### Directors' report for the period ended 3 January 2004

The directors present their report and the audited financial statements for the period ended 3 January 2004.

#### Principal activities

The principal activities of the Group are the processing of steel coil to apply properties appropriate for use within the electrical industry, and the manufacture of stator, rotor and segmented steel laminations for use in the manufacture of a wide variety of electric motors and transformers.

#### Review of business and results

The consolidated profit and loss account is set out on page 7. The directors do not recommend the payment of a dividend in respect of the period ended 3 January 2004.

Trading conditions proved difficult during the year with the Group's principal markets depressed leading to pressure on volumes and prices. The future prospects of the Group will depend upon market conditions in the Group's principal markets.

#### Directors and their interests

The directors of the company are listed on page 1. HAM Vrins resigned as a director on 1 March 2004 and S Pettifor was appointed as a director on the same day. JO Sperle and CD Gardner resigned as directors on 15 March 2004 and L Grånäs and FP Royle were appointed on the same day. DS Maddock and FJM Liebregts were appointed as directors on 16 March 2004.

No director of the company at 3 January 2004 had any interest in the shares of the company or its subsidiaries, according to the register required to be kept by Section 325 of the Companies Act 1985.

The interests of the directors in the shares of the ultimate parent company, Corus Group plc, are noted below:

|               | Ordinary shares          |  |  |
|---------------|--------------------------|--|--|
|               | 3 January 2004<br>Number | 28 December 2002/<br>date of appointment<br>Number |  |
|               |                          |  |  |
| M B H Schabos | -                        | -  |  |
| K Wilkinson   | 4,686                    | 3,282  |  |
| C D Gardner   | 15,684                   | 3,339  |  |
| H A M Vrins   | 9,209                    | 6,478  |  |
| C G Johansson | -                        |  |  |
| J O Sperle    | <u>-</u>                 | -  |  |

The interests of the directors in share options in Corus Group plc and movements during the year are shown below. Options outstanding at 8 December 2003 were adjusted, in line with all other employee options, as a result of a placing and open offer for Corus Group plc shares. The tables below show options as at the date prior to and after such adjustment.

### Directors' report for the period ended 3 January 2004 (continued)

#### Director's and their interests (continued)

The interests of the directors in share options held under the Corus Group plc Executive and Sharesave schemes are given below:

| Movements | ın | the | period |  |
|-----------|----|-----|--------|--|
|           |    |     |        |  |

| Name          | 28 December 2002/<br>date of appointment<br>Number | Granted<br>Number | Lapsed<br>Number | Exercised<br>Number | 8 December 2003<br>Number |
|---------------|--|-------------------|------------------|---------------------|---------------------------|
| M B H Schabos | -  | _                 | _                | _                   | -                         |
| K Wilkinson   | 404,118  | -                 | _                | _                   | 404,118                   |
| C D Gardner   | 253,375  | -                 | _                | -                   | 253,375                   |
| HAM Vrins     | 686,200  | -                 | -                | -                   | 686,200                   |
| C G Johansson | -  | -                 | -                | -                   | -                         |
| J O Sperle    | <del>_</del>                                       |                   |                  |                     |                           |

| Movements  | in | tha | nario  | ı |
|------------|----|-----|--------|---|
| viovements | m  | me  | Deriot | ı |

|               | 140 venients in the period |                   |                     |                  |                          |  |  |  |  |
|---------------|----------------------------|-------------------|---------------------|------------------|--------------------------|--|--|--|--|
| Name          | 8 December 2003<br>Number  | Granted<br>Number | Exercised<br>Number | Lapsed<br>Number | 3 January 2004<br>Number |  |  |  |  |
| M B H Schabos | -                          | -                 | -                   | -                | -                        |  |  |  |  |
| K Wilkinson   | 435,987                    | -                 | -                   | -                | 435,987                  |  |  |  |  |
| C D Gardner   | 261,210                    | -                 | -                   | -                | 261,210                  |  |  |  |  |
| HAM Vrins     | 707,414                    | -                 | -                   | -                | 707,414                  |  |  |  |  |
| C G Johansson | -                          | -                 | -                   | -                | -                        |  |  |  |  |
| J O Sperle    | -                          |                   |                     | -                | <u>-</u>                 |  |  |  |  |

The exercise prices and dates of exercise in respect of the options held at 3 January 2004 are as follows:

|                  | Number<br>of shares | Price<br>per share | Date of Exercise |
|------------------|---------------------|--------------------|------------------|
| Sharesave scheme | 34,161              | 49.95p             | 2004 to 2006     |
| Executive scheme | 1,370,450           | 53.64p to 133.65p  | 1997 to 2011     |

#### **Employees**

The Group's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information on matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the Group's performance.

The Group recognises its responsibilities towards disabled people and employs them where suitable work can be found. Where possible, effort is made to find appropriate alternative jobs for those who become disabled while working for the Group.

#### Group research and development activities

The Group has its own research and development facility and, in addition, commissions programmes from external sources appropriate to its business.

#### Directors' report for the period ended 3 January 2004 (continued)

#### Political and charitable contributions

The Group made no political contributions in the period. Charitable contributions amounted to £475 (2002: £914). The contributions were directed towards medical objectives as well as objectives connected with the Group's business and place in the community.

#### Payment to creditors

The company has nil days (2002: nil) purchases outstanding at 3 January 2004, based upon the average daily amount invoiced by suppliers during the year, as the company does not have any creditors.

It is the policy of the company and its UK subsidiaries to establish terms of payment with suppliers when agreeing the terms of business transactions. The aim is to despatch cheques on the due date or, where other means of payment are adopted, to deliver funds to suppliers as if payment had been made by cheque.

#### **Auditors**

A resolution to reappoint PricewaterhouseCoopers LLP as auditors to the company will be proposed at the next Annual General Meeting.

By order of the Board

**Company Secretary** 

#### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. The directors are required to prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors confirm that suitable accounting policies have been used and applied consistently. They also confirm that reasonable and prudent judgements and estimates have been made in preparing the financial statements for the period ended 3 January 2004 and that applicable accounting standards have been followed.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board

**Company Secretary** 

#### Independent auditors' report to the members of Cogent Power Limited

We have audited the financial statements which comprise the consolidated profit and loss account, the balance sheets of the company and the group, the consolidated cash flow statement, the statement of total recognised gains and losses and the related notes.

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This opinion has been prepared for and only for the company's members in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or in to whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

#### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the Group at 3 January 2004 and of the loss and cash flows of the Group for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

Love 500H

Cordiff

## Consolidated profit and loss account for the period ended 3 January 2004

|  | Note | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|--|------|--|--|
| Turnover   | - "  |  |  |
| - continuing operations  | 2    | 261,462                                    | 249,374                                      |
| - discontinued operations  | 2    | -  | 2,375  |
| Cost of sales  |      | (229,469)                                  | (216,265)                                    |
| Gross profit   | _    | 31,993                                     | 35,484                                       |
| Net operating expenses before exceptional items                                    |      | (43,102)                                   | (45,735)                                     |
| Rationalisation and other exceptional items charged against net operating expenses | 4    | (2,470)                                    | (4,267)                                      |
| Impairment of goodwill   | 12   | -  | (9,880)                                      |
| Total operating costs  | 3    | (45,572)                                   | (59,882)                                     |
| Operating loss   |      |  |  |
| - continuing operations  |      | (13,579)                                   | (22,957)                                     |
| - discontinued operations  |      |  | (1,441)                                      |
|  |      | (13,579)                                   | (24,398)                                     |
| Profit on disposal of freehold land  | 9    | 937  | -  |
| Profit on sale of business   | 11   | <u>-</u>                                   | 167  |
| Loss on ordinary activities before interest  |      | (12,642)                                   | (24,231)                                     |
| Net interest   | 8    | (970)                                      | (919)  |
| Loss on ordinary activities before taxation  | 9    | (13,612)                                   | (25,150)                                     |
| Tax on loss on ordinary activities   | 10   | (1,381)                                    | (837)  |
| Retained loss for the financial period   | 26   | (14,993)                                   | (25,987)                                     |

There is no difference between the loss on ordinary activities before taxation and the retained loss for the period stated above and their historical cost equivalents.

# Statement of total recognised gains and losses for the period ended 3 January 2004

|   | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|---|--|--|
| Loss for the financial period                                       | (14,993)                                   | (25,987)                                     |
| Exchange translation difference on foreign currency net investments | 547  | 1,122  |
| Total recognised losses for the period                              | (14,446)                                   | (24,865)                                     |

## Balance sheets as at 3 January 2004

|  | Note | Group<br>3 January<br>2004<br>£'000 | Company<br>3 January<br>2004<br>£'000 | Group<br>28 December<br>2002<br>£'000 | Company<br>28 December<br>2002<br>£'000 |
|--|------|-------------------------------------|---------------------------------------|---------------------------------------|---|
| Fixed assets   |      | <del>-</del>                        |                                       |                                       |   |
| Intangible assets  | 14   | 19,381                              | -                                     | 20,199                                | -                                       |
| Tangible assets  | 15   | 60,548                              | -                                     | 64,411                                | -                                       |
| Investments  | 16   | -                                   | 89,585                                | -                                     | 89,585                                  |
|  | ·    | 79,929                              | 89,585                                | 84,610                                | 89,585                                  |
| Current assets   |      |                                     |                                       |                                       | <del> </del>                            |
| Stocks   | 17   | 33,619                              | -                                     | 34,167                                | _                                       |
| Debtors  | 18   | 47,415                              | 12,194                                | 53,721                                | 8,003                                   |
| Cash at bank and in hand                                 |      | 13,495                              | 5                                     | 27,968                                | 10,428                                  |
|  |      | 94,529                              | 12,199                                | 115,856                               | 18,431                                  |
| Creditors - amounts falling due within one year          | 19   | (55,783)                            | (25,479)                              | (52,385)                              | (14,032)                                |
| Net current assets / (liabilities)                       |      | 38,746                              | (13,280)                              | 63,471                                | 4,399                                   |
| Total assets less current liabilities                    |      | 118,675                             | 76,305                                | 148,081                               | 93,984                                  |
| Creditors - amounts falling due after more than one year | 20   | (10,559)                            | (10,000)                              | (28,980)                              | (26,000)                                |
| Provisions for liabilities and charges                   | 22   | (47,504)                            | •                                     | (43,783)                              | -                                       |
| Accruals and deferred income                             | 23   | (1,507)                             | -                                     | (1,767)                               |   |
| Net assets   |      | 59,105                              | 66,305                                | 73,551                                | 67,984                                  |
| Capital and reserves                                     |      |                                     |                                       |                                       |   |
| Called up share capital                                  | 25   | 72,667                              | 72,667                                | 72,667                                | 72,667                                  |
| Profit and loss account                                  | 26   | (13,562)                            | (6,362)                               | 884                                   | (4,683)                                 |
| Total shareholders' funds                                | 27   | 59,105                              | 66,305                                | 73,551                                | 67,984                                  |
| Analysis of shareholders' funds                          |      |                                     |                                       |                                       |   |
| Equity   |      | 29,105                              | 36,305                                | 43,551                                | 37,984                                  |
| Non equity   | 28   | 30,000                              | 30,000                                | 30,000                                | 30,000                                  |
|  |      | 59,105                              | 66,305                                | 73,551                                | 67,984                                  |

The financial statements on pages 7 to 36 were approved by the board of directors on 30 June 2004 and were signed on its behalf by:

Director

# Consolidated cash flow statement for the period ended 3 January 2004

|  | Note | 12 months to<br>3 January 2004<br>£'000 | 12 months to<br>28 December 2002<br>£'000 |
|--|------|---|---|
| Net cash (outflow)/ inflow from operating activities             |      | (3,141)                                 | 4,558                                     |
| Returns on investment and servicing of finance                   |      |   |   |
| Interest received  |      | 354                                     | 1,076                                     |
| Interest paid  |      | (1,324)                                 | (1,995)                                   |
|  |      | (970)                                   | (919)                                     |
| Taxation   |      |   |   |
| UK corporation tax paid  |      | (48)                                    | -   |
| Overseas tax refunded  |      | 197                                     | 43  |
|  | ·    | 149                                     | 43  |
| Capital expenditure  |      |   |   |
| Purchase of tangible fixed assets                                |      | (3,868)                                 | (6,609)                                   |
| Sale of tangible fixed assets                                    |      | 1,422                                   | 2,300                                     |
| Grants   |      | 382                                     | 12  |
|  | _    | (2,064)                                 | (4,297)                                   |
| Equity dividend paid to shareholders                             |      | -                                       | -   |
| Acquisitions   |      |   |   |
| Receipt from sale of trade and assets of subsidiary Undertaking  |      | -                                       | 278                                       |
|  | _    | -                                       | 278                                       |
| Cash outflow before management of liquid resources and financing |      | (6,026)                                 | (337)                                     |
| Financing  |      |   |   |
| Receipt of bank loans  |      | 6,127                                   | -   |
| Repayment of bank loans  |      | (6,000)                                 | (2,671)                                   |
| Repayment of shareholder loans                                   |      | (10,000)                                | -   |
|  | 29   | (9,873)                                 | (2,671)                                   |
| Decrease in cash in the period                                   | 29   | (15,899)                                | (3,008)                                   |

# Consolidated cash flow statement for the period ended 3 January 2004 (continued)

## Reconciliation of operating loss to cash(outflow)/inflow from operations

|   | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|---|--|--|
| Operating loss                                      | (13,579)                                   | (24,398)                                     |
| Amortisation of government grants                   | (698)                                      | (101)  |
| Amortisation of intangible fixed assets             | 818  | 12,265                                       |
| Depreciation of tangible fixed assets               | 8,346                                      | 8,587  |
| (Profit)/loss on disposal of fixed assets           | (229)                                      | 275  |
| Movement on pension provision                       | 4,014                                      | 2,316  |
| Decrease in spares, loose plant and tools           | 629  | 316  |
| Decrease in stocks                                  | 550  | 4,733  |
| Decrease/(increase) in debtors                      | 4,343                                      | (1,981)                                      |
| (Decrease)/increase in creditors                    | (6,185)                                    | 3,928  |
| Exchange rate differences                           | (1,150)                                    | (1,382)                                      |
| Net cash (outflow)/inflow from operating activities | (3,141)                                    | 4,558  |

# Notes to the financial statements for the period ended 3 January 2004

#### 1 Principal accounting policies

The financial statements have been prepared under the historical cost convention and in accordance with applicable Accounting Standards in the United Kingdom. A summary of the more important accounting policies, which have been applied consistently, is set out below.

#### Basis of consolidation

The consolidated profit and loss account, balance sheet and cash flow statement include the Company and its subsidiaries. The profits or losses of subsidiaries acquired or sold during the year are included from the date of acquisition or up to the date of their disposal.

On the acquisition of a subsidiary, fair values are attributed to the net assets acquired. Any difference between the purchase consideration and these fair values is treated as goodwill. Positive goodwill is capitalised and amortised over its estimated useful economic life up to a maximum of 20 years. Negative goodwill is recognised in the profit and loss account in line with the periods in which the assets acquired are depreciated.

#### Turnover

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised if there are significant uncertainties regarding recovery of the amount due, associated costs or the possible return of goods. Revenue excludes VAT and similar taxes.

#### **Deferred taxation**

Deferred taxation liabilities are provided in full on all material timing differences between the recognition of gains and losses in the financial statements and their recognition in tax computations, where future payment or receipt is more likely than not to occur. Deferred tax assets and liabilities have been discounted.

#### **Operating leases**

Costs in respect of operating leases are charged to the profit and loss account as incurred.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the quoted rates of exchange ruling at each balance sheet date except where forward cover has been obtained, when the covered rate is used. Profit and loss account items in foreign currencies are translated into sterling at the average rates ruling during the period.

Exchange differences on the retranslation of the opening net investment in foreign enterprises and the retranslation of profit and loss account items from average rate to closing rate are recorded as movements on reserves.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

#### Tangible and intangible fixed assets

Tangible and intangible fixed assets are recorded at original cost less accumulated depreciation. In the case of assets constructed by the Group, related works and incremental overhead amounts are included in cost. Commissioning costs and interest attributable to expenditure on assets in the course of construction are not capitalised but written off to revenue as incurred.

Included in tangible fixed assets are loose plant and tools which are stated at cost less amounts written off related to their expected useful lives and estimated scrap value and also spares, against which provisions are made where necessary to cover slow moving and obsolete items.

Repairs and renewals are charged to the profit and loss account as incurred.

#### Depreciation of tangible and intangible fixed assets

Depreciation is provided so as to write off, on a straight line basis, the net book value of tangible and intangible fixed assets. They are depreciated from the dates they are brought into use over their estimated useful lives, or in the case of leased assets, over the lease period if shorter. The estimated useful lives of assets are reviewed regularly and, when necessary, revised. Accelerated depreciation is provided where an asset is expected to become obsolete before the end of its normal useful life. No further depreciation is provided in respect of assets which are fully written down but are still in use.

The estimated useful lives for the main categories of tangible fixed assets are:

| Freehold buildings   | 25 - 50 years    |
|--|------------------|
| Plant and machinery  |                  |
| - computers, office equipment and furniture and motor vehicles | 3 - 10 years     |
| - other  | 3 - 15 years     |
| Goodwill   | maximum 20 years |

Licences are depreciated over the term of the individual licence. Freehold land is not depreciated.

Tangible and intangible fixed assets are reviewed for impairment if events or changes in circumstances indicate that the carrying amount may not be recoverable. These reviews assess the recoverable amount by reference to the net present value of expected future cash flows of the relevant income generating unit, or disposal value if higher. The discount rate applied in the period, of 9.5%, was based upon Corus Group's long term pre tax weighted average cost of capital with appropriate adjustments for the risks associated with the relevant units.

#### Research and development expenditure

Revenue expenditure on research and development is charged to the profit and loss account as it is incurred.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

#### Investment in subsidiaries

Investments in subsidiaries are included at cost less any provision for impairment.

#### Stocks

Stocks of raw materials are valued at the lower of cost and net realisable value. In general, cost is determined on a first in first out basis. Stocks of partly processed materials, finished products and stores are individually valued at the lower of cost and net realisable value. Cost of partly processed and finished products comprises cost of production including works overheads. Net realisable value is the price at which the stocks can be realised in the normal course of business after allowing for the cost of conversion from their existing state to a finished condition and cost of disposal. Provisions are made for slow moving and obsolete items based on historical experience of utilisation on a category by category basis.

#### **Pension costs**

The regular cost of providing pension benefits is charged to the profit and loss account so as to spread the cost over the expected average remaining service lives of employees. Variations from the regular cost arising from periodic actuarial valuations of the principal schemes are allocated to the profit and loss account so as to spread the surplus or deficit over the expected average remaining services lives of employees. Differences between the amounts funded and amounts charged to the profit and loss account are treated as either provisions or prepayments in the balance sheet. This accounting policy follows the principles of SSAP 24. As indicated in Note 24 the measurement criteria of FRS 17 have not been adopted early, although the transitional disclosure requirements have been made.

#### Government grants

Grants relating to expenditure on tangible fixed assets are credited to the profit and loss account over a period approximating to the lives of qualifying assets. Total grants receivable less the amounts credited to the profit and loss account at the balance sheet date are included in the balance sheet as deferred income.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

#### 2 Segmental reporting

The group's turnover by destination and operating loss relate entirely to its principal activity. The geographical analysis of turnover is:

|                   | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|-------------------|--|--|
| United Kingdom    | 28,918                                     | 39,005                                       |
| Rest of Europe    | 158,459                                    | 158,915                                      |
| Rest of the World | 74,085                                     | 53,829                                       |
|                   | 261,462                                    | 251,749                                      |

Turnover from discontinued operations of £Nil arose in the United Kingdom (2002: £2,375,000). The group's operating loss and net assets have not been analysed by geographical segment as the directors believe that this disclosure would be seriously prejudicial to the interests of the group.

#### 3 Operating expenses

|   | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|---|--|--|
| Distribution costs  | 9,769                                      | 9,407  |
| Administrative expenses   | 33,333                                     | 36,328                                       |
| Rationalisation and other exceptional items charged against net operating expenses (Note 4) | 2,470                                      | 4,267  |
| Impairment of goodwill (Note 12)  | -  | 9,880  |
|   | 45,572                                     | 59,882                                       |

#### 4 Rationalisation and other exceptional items

Operating costs included a charge of £2,470,000 (2002: £4,267,000) in respect of items of an exceptional nature. These items consisted of £2,092,000 (2002: £2,911,000) for redundancy and related costs resulting from job losses, £125,000 (2002: £1,356,000) for other rationalisation costs and £253,000 (2002: £Nil) for accelerated depreciation on tangible fixed assets.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

#### 5 Directors' emoluments

The aggregate emoluments of S H Best and M B H Schabos are disclosed below. The emoluments of the remaining directors are paid by the respective shareholder groups which make no recharge to the company. These directors are also directors of a number of other subsidiary undertakings in their respective groups and it is not possible to make an accurate apportionment of their emoluments. Accordingly the emoluments below include no emoluments in respect of these directors.

|   | 12 months to<br>3 January | 12 months to 28 December |
|---|---------------------------|--------------------------|
|   | 2004                      | 2002                     |
|   | £'000                     | £'000                    |
| Aggregate emoluments (including benefits in kind) | 253                       | 158                      |

Retirement benefits are accruing to two (2002: one) director under defined benefit schemes.

#### Highest paid director

|                                      | 12 months to<br>3 January<br>2004<br>£°000 | 12 months to<br>28 December<br>2002<br>£'000 |
|--------------------------------------|--|--|
| Total amount of emoluments           | 159  | 158  |
| Defined benefit pension scheme:      |  |  |
| Accrued pension at end of the period | 81   | 71   |

### 6 Employee costs

|                                | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|--------------------------------|--|--|
| Wages and salaries             | 57,006                                     | 56,550                                       |
| Social security costs          | 8,824                                      | 8,160  |
| Other pensions costs (note 24) | 5,366                                      | 4,526  |
|                                | 71,196                                     | 69,236                                       |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 7 Employee information

The average monthly number of persons (including executive directors) employed by the company during the period was:

| By activity    | 12 months to<br>3 January<br>2004<br>Number | 12 months to<br>28 December<br>2002<br>Number |
|----------------|---|---|
| Production     | 2,079                                       | 2,238   |
| Administration | 573   | 586   |
|                | 2,652                                       | 2,824   |

### 8 Net interest

|  | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|--|--|--|
| Interest payable and similar charges   |  |  |
| Bank loans and overdrafts              | (117)                                      | (255)  |
| Group loans                            | (580)                                      | (1,015)                                      |
| Other interest payable                 | (627)                                      | (725)  |
|  | (1,324)                                    | (1,995)                                      |
| Interest receivable                    |  |  |
| Short term deposits                    | 354  | 1,076  |
| Net interest payable and similar items | (970)                                      | (919)  |
| Continuing operations                  | (968)                                      | (904)  |
| Discontinued operations                | 2  | (15)   |
|  | (970)                                      | (919)  |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 9 Loss on ordinary activities before taxation

|   | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|---|--|--|
| Loss on ordinary activities before taxation is stated after crediting:              | <del></del>                                |  |
| Amortisation of government grants   | 698  | 101  |
| Profit on sale of fixed assets  | 1,166                                      | -  |
| Own work capitalised  | 518  | 1,069  |
| And after charging:   |  |  |
| Amortisation of intangible fixed assets (including impairment)                      | 818  | 12,265                                       |
| Depreciation charge for the period:   |  |  |
| Tangible owned fixed assets   | 8,093                                      | 8,587  |
| Accelerated depreciation on owned fixed assets                                      | 253  | -  |
| Auditors' remuneration for audit services (company £30,000 (2002: company £30,000)) | 228  | 227  |
| Hire of plant and machinery - operating leases                                      | 972  | 841  |
| Research and development expenditure  | 924  | 946  |
| (Profit) on sale of business  | -  | (167)  |
| Loss on sale of fixed assets  | -  | 108  |

Other fees payable to the auditors in respect of non audit services during the period amounted to £89,000 (2002: £114,000).

The profit on sale of fixed assets, above, includes the profit on disposal of £937,000 from the sale of the group's interest in freehold land at Whitehill Road, Hamilton for £1 million.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 10 Tax on loss on ordinary activities

### (a) Analysis of charge in the period

|   | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|---|--|--|
| Current tax:  |  | <del></del>                                  |
| United Kingdom corporation tax – prior years          | (39)                                       | -  |
| Adjustment in respect of prior periods – overseas tax | -  | (302)  |
| Overseas taxation                                     | 182  | 639  |
| Current tax charge (Note 10(b))                       | 143  | 337  |
| Deferred tax:   |  |  |
| UK deferred tax:                                      |  |  |
| Origination and reversal of timing differences        | (367)                                      | (11)   |
| Increase in discount                                  | 29   | 176  |
| Overseas deferred tax:                                |  |  |
| Origination and reversal of timing differences        | 1,517                                      | 335  |
| Increase in discount                                  | 59   | -  |
| Deferred tax charge                                   | 1,238                                      | 500  |
| Tax on loss on ordinary activities                    | 1,381                                      | 837  |

### (b) Factors affecting the tax charge for the period

The current tax charge reconciles with the standard rate of UK corporation tax as follows:

|  | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|--|--|--|
| Tax at standard rate of 30% (2002 : 30%)                     | (4,084)                                    | (7,545)                                      |
| Temporary differences between taxable and accounting profit: |  |  |
| Accelerated capital allowances                               | 579  | (190)  |
| Other  | (1,733)                                    | 4  |
| Prior year credit  | (39)                                       | (302)  |
| Permanent differences  | 5,420                                      | 8,370  |
| Current tax charge (Note 10(a))                              | 143  | 337  |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

#### 11 Profit on sale of business

|  | 12 months to<br>3 January<br>2004<br>£'000 | 12 months to<br>28 December<br>2002<br>£'000 |
|--|--|--|
| Discontinued operations                                |  |  |
| Profit on disposal of subsidiary's net tangible assets | -  | 167  |
| Profit on sale of subsidiary                           | -  | 167  |
| Taxation   | -  | -  |
|  | -  | 167  |

In 2002 the group sold certain assets of Telmag Magnetic Components Limited.

#### 12 Impairment of goodwill

In 2002 following a review of the carrying value of the goodwill arising on the acquisition of the Kienle + Spiess group and in accordance with FRS 11, the directors charged the result with an accelerated amortisation charge of £9,880,000. There was no such charge in 2003.

### 13 Results of the Company

As permitted by section 230 of the Companies Act 1985, the parent company's profit and loss account has not been included in these financial statements. The parent company's loss for the financial period, before dividends payable was £1,679,000 (2002: loss £12,061,000).

### 14 Intangible fixed assets

| Group                                 | Goodwill<br>£'000 | Licences<br>£'000 | Total<br>£'000                        |
|---------------------------------------|-------------------|-------------------|---------------------------------------|
| Cost                                  |                   |                   | ·                                     |
| At 29 December 2002                   | 35,586            | 335               | 35,921                                |
| Exchange rate translation differences | -                 | 15                | 15                                    |
| At 3 January 2004                     | 35,586            | 350               | 35,936                                |
| Accumulated amortisation              |                   |                   | · · · · · · · · · · · · · · · · · · · |
| At 29 December 2002                   | 15,497            | 225               | 15,722                                |
| Charge for the period                 | 800               | 18                | 818                                   |
| Exchange rate translation differences | -                 | 15                | 15                                    |
| At 3 January 2004                     | 16,297            | 258               | 16,555                                |
| Net book value                        |                   |                   |                                       |
| At 3 January 2004                     | 19,289            | 92                | 19,381                                |
| At 28 December 2002                   | 20,089            | 110               | 20,199                                |
| <del></del>                           | <del></del>       |                   |                                       |

The goodwill arising on the acquisition of Kienle + Spiess Stanz und Druckgiesswerk GmbH is being amortised on a straight line basis over fifteen years. This is the period over which the directors estimate that the values of the underlying businesses are expected to exceed the values of the underlying assets.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 15 Tangible fixed assets

| Group   | Freehold<br>Land and<br>buildings<br>£'000 | Short<br>Leasehold<br>Land and<br>Buildings<br>£'000 | Plant and<br>Machinery<br>£'000 | Assets in the course of construction £'000 | Total<br>£'000 |
|---|--|--|---------------------------------|--|----------------|
| Cost  |  |  |                                 |  |                |
| At 29 December 2002   | 14,837                                     | 93   | 98,792                          | 1,795                                      | 115,517        |
| Additions   | 263  | 225  | 3,060                           | 502  | 4,050          |
| Disposals   | (277)                                      | -  | (2,209)                         | -  | (2,486)        |
| Exchange rate translation differences                       | 318  | 8  | 1,948                           | 13   | 2,287          |
| At 3 January 2004   | 15,141                                     | 326  | 101,591                         | 2,310                                      | 119,368        |
| Accumulated depreciation                                    | <del></del>                                |  |                                 |  |                |
| At 29 December 2002   | 924  | 63   | 58,633                          | -  | 59,620         |
| Charge for the period                                       | 801  | 10   | 7,282                           | -  | 8,093          |
| Accelerated depreciation (Note 4)                           | -  | -  | 253                             | -  | 253            |
| Disposals   | (108)                                      | -  | (2,123)                         | -  | (2,231)        |
| Exchange rate translation differences                       | (203)                                      | 6  | 878                             | -  | 681            |
| At 3 January 2004   | 1,414                                      | 79   | 64,923                          | -  | 66,416         |
| Net book value  |  |  |                                 |  |                |
| At 3 January 2004   | 13,727                                     | 247  | 36,668                          | 2,310                                      | 52,952         |
| Spares, loose plant and tools (net book value)              |  |  |                                 |  | 7,596          |
| Net book value of tangible fixed assets at 3 January 2004   |  |  |                                 |  | 60,548         |
| Net book value<br>at 28 December 2002                       | 13,913                                     | 30   | 40,159                          | 1,795                                      | 55,897         |
| Spares, loose plant and tools (net book value)              |  |  |                                 | _  | 8,514          |
| Net book value of tangible fixed assets at 28 December 2002 |  |  |                                 |  | 64,411         |

### Company

The company has no tangible fixed assets.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 16 Fixed asset investments

| Company                                   | Interests in<br>subsidiary<br>undertakings |
|---|--|
|   | £,000                                      |
| Cost                                      |  |
| At 29 December 2002 and at 3 January 2004 | 105,082                                    |
| Amortisation                              | ·-   |
| At 29 December 2002 and at 3 January 2004 | 15,497                                     |
| Net book value at                         |  |
| At 28 December 2002 and at 3 January 2004 | 89,585                                     |

#### 17 Stocks

| 17 Stocks                           | Group<br>3 January<br>2004 | Company<br>3 January<br>2004 | Group<br>28 December<br>2002 | Company<br>28 December<br>2002 |
|-------------------------------------|----------------------------|------------------------------|------------------------------|--------------------------------|
|                                     | £'000                      | £'000                        | £'000                        | £'000                          |
| Raw materials and consumables       | 8,254                      | -                            | 4,216                        | -                              |
| Work in progress                    | 14,294                     | •                            | 17,766                       | -                              |
| Finished goods and goods for resale | 11,071                     | -                            | 12,185                       | -                              |
|                                     | 33,619                     | -                            | 34,167                       | _                              |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 18 Debtors

|   | Group<br>3 January<br>2004<br>£'000 | Company<br>3 January<br>2004<br>£'000 | Group<br>28 December<br>2002<br>£'000 | Company<br>28 December<br>2002<br>£'000 |
|---|-------------------------------------|---------------------------------------|---------------------------------------|---|
| Amounts falling due within one year               |                                     |                                       |                                       |   |
| Trade debtors (see Note 19)                       | 32,965                              | -                                     | 34,259                                | -                                       |
| Amounts owed by group undertakings:               |                                     |                                       |                                       |   |
| Parent company and fellow subsidiary undertakings | 7,670                               | 11,869                                | 6,139                                 | 6,266                                   |
| Receivable for Group relief                       |                                     | 325                                   | -                                     | 1,737                                   |
| Other debtors                                     | 4,511                               | -                                     | 7,714                                 | -                                       |
| Overseas tax                                      | 398                                 | -                                     | 818                                   | -                                       |
|   | 45,544                              | 12,194                                | 48,930                                | 8,003                                   |
| Amounts falling due after more than one year      |                                     |                                       |                                       |   |
| Other debtors                                     | 1,559                               | -                                     | 2,852                                 | -                                       |
| Deferred tax asset                                | 312                                 | <del>-</del>                          | 1,939                                 | -                                       |
|   | 47,415                              | 12,194                                | 53,721                                | 8,003                                   |
| Deferred taxation                                 |                                     |                                       |                                       |   |
| At the beginning of the period                    | 1,939                               | -                                     | 2,130                                 | -                                       |
| Exchange differences                              | 123                                 | _                                     | 131                                   | -                                       |
| Profit and loss account                           | (1,750)                             | -                                     | (322)                                 | -                                       |
| At the end of the period                          | 312                                 | -                                     | 1,939                                 | _                                       |

The deferred tax asset in the financial statements is made up as follows:

### Group

|  | 3 January<br>2004<br>£'000 | 28 December<br>2002<br>£'000 |
|--|----------------------------|------------------------------|
| Tax effect of timing differences because of: |                            |                              |
| Excess of tax allowances over depreciation   | (1,110)                    | (930)                        |
| Other  | 1,422                      | 2,869                        |
| Undiscounted deferred tax asset              | 312                        | 1,939                        |
| Discount                                     | -                          | -                            |
| Discounted deferred tax asset                | 312                        | 1,939                        |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 18 Debtors (continued)

#### Company

|  | 3 January<br>2004<br>£'000 | 28 December<br>2002<br>£'000 |
|--|----------------------------|------------------------------|
| Tax effect of timing differences because of: |                            |                              |
| Excess of tax allowances over depreciation   | -                          | -                            |
| Other  | -                          | -                            |
| Undiscounted deferred tax asset              | -                          | _                            |
| Discount                                     |                            |                              |
| Discounted deferred tax asset                | -                          | -                            |

For the group, deferred tax assets have not been recognised in respect of UK tax losses with a tax value of £1,706,000 (2002: £780,000), as there is insufficient evidence that the asset will be recoverable. For the company, deferred tax assets have not been recognised in respect of tax losses with a tax value of £712,000 (2002: £30,000), as there is insufficient evidence that the asset will be recoverable.

### 19 Creditors – Amounts falling due within one year

|  | Group<br>3 January<br>2004<br>£'000 | Company<br>3 January<br>2004<br>£'000 | Group<br>28 December<br>2002<br>£'000 | Company<br>28 December<br>2002<br>£'000 |
|--|-------------------------------------|---------------------------------------|---------------------------------------|---|
| Bank loans and overdrafts (Note 21)        | 3,583                               | 3,582                                 | 2,888                                 | 2,000                                   |
| Amounts in respect of factored receivables | 6,611                               | 6,611                                 | -                                     | -                                       |
| Trade creditors                            | 25,516                              | -                                     | 31,493                                | -                                       |
| Amounts owed to group undertakings         | 7,717                               | 14,631                                | 7,552                                 | 10,968                                  |
| Corporation tax                            | 102                                 | -                                     | 189                                   | -                                       |
| Taxation and social security               | 2,537                               | -                                     | 2,841                                 | ~                                       |
| Other creditors                            | 9,698                               | 655                                   | 7,363                                 | 1,064                                   |
| Overseas tax                               | 19                                  | -                                     | 59                                    | _                                       |
|  | 55,783                              | 25,479                                | 52,385                                | 14,032                                  |

Bank loans and overdrafts are denominated in a number of currencies and incur interest based on LIBOR or foreign equivalents appropriate to the country in which the borrowing is incurred. These bank loans and overdrafts are not secured and are repayable on demand.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 19 Creditors – Amounts falling due within one year (Continued)

Amounts payable in respect of factored receivables represents amounts owed in respect of a Group Debt Purchase Agreement, under which the approved debtor balances of certain subsidiary companies are sold to a bank with recourse. Cogent Power Limited in turn reimburses the subsidiary companies whose approved debtors have been sold when cash in respect of those debtors is received. Interest on the factoring arrangement is charged at 1.5% above the bank's base rate, plus a service charge of 0.06% of the notified value of each notified debt. The charge for the period, which is reported within interest payable and similar charges, in respect of the above transactions amounted to £86,000 (2002: £nil). Included in Trade debtors are approved debtors of £15,497,000 which are subject to the Group Debt Purchase Agreement.

#### 20 Creditors – Amounts falling due after more than one year

|                                    | Group<br>3 January<br>2004<br>£'000 | Company<br>3 January<br>2004<br>£'000 | Group 28 December 2002 £'000 | Company<br>28 December<br>2002<br>£'000 |
|------------------------------------|-------------------------------------|---------------------------------------|------------------------------|---|
| Bank loans (Note 21)               | -                                   | -                                     | 6,000                        | 6,000                                   |
| Amounts owed to parent undertaking | 7,500                               | 7,500                                 | 15,000                       | 15,000                                  |
| Other creditors                    | 3,059                               | 2,500                                 | 7,980                        | 5,000                                   |
|                                    | 10,559                              | 10,000                                | 28,980                       | 26,000                                  |

Bank loans include a loan of £Nil (2002: £6,000,000) which is unsecured and bears interest at LIBOR plus 0.60%.

Amounts owed to parent undertaking represents a loan of £7,500,000 (2002: £15,000,000) from Corus UK Limited which is unsecured and bears interest at LIBOR plus 2%.

Other creditors include a £2,500,000 (2002: £5,000,000) loan from SSAB Tunnplåt AB which is unsecured and bears interest at LIBOR plus 2%.

#### 21 Bank loans and overdrafts

|                                  | Group<br>3 January<br>2004<br>£'000 | Company<br>3 January<br>2004<br>£'000 | Group<br>28 December<br>2002<br>£'000 | Company<br>28 December<br>2002<br>£'000 |
|----------------------------------|-------------------------------------|---------------------------------------|---------------------------------------|---|
| Repayable as follows:            |                                     |                                       |                                       |   |
| In one year or less or on demand | 3,583                               | 3,582                                 | 2,888                                 | 2,000                                   |
| Between one and two years        | -                                   | -                                     | 2,000                                 | 2,000                                   |
| Between two and five years       |                                     |                                       | 4,000                                 | 4,000                                   |
|                                  | 3,583                               | 3,582                                 | 8,888                                 | 8,000                                   |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 22 Provision for liabilities and charges

| Group                                     | Pensions          | Deferred<br>Pensions Tax<br>£'000 £'000 |                   |  |
|---|-------------------|---|-------------------|--|
| At 29 December 2002                       | 38,538            | 5,245                                   | £'000<br>43,783   |  |
| Exchange differences                      | 3,206             | 219                                     | 3,425             |  |
| Profit and loss account                   | 3,234             | (512)                                   | 2,722             |  |
| Utilised in the period  At 3 January 2004 | (2,426)<br>42,552 | 4,952                                   | (2,426)<br>47,504 |  |

#### Deferred tax

Deferred tax provided in the financial statements is as follows:

| Group  | 3 January<br>2004<br>£'000 | 28 December<br>2002<br>£'000 |
|--|----------------------------|------------------------------|
| Tax effect of timing differences because of: |                            | <del></del>                  |
| Excess of tax allowances over depreciation   | 4,444                      | 4,471                        |
| Other  | 1,154                      | 1,397                        |
| Undiscounted provision for deferred tax      | 5,598                      | 5,868                        |
| Discount                                     | (646)                      | (623)                        |
| Discounted provision for deferred tax        | 4,952                      | 5,245                        |

### 23 Accruals and deferred income

#### Group

|                                  | £'000 |
|----------------------------------|-------|
| Government grants                |       |
| At 29 December 2002              | 1,767 |
| New grants                       | 382   |
| Amortisation in period           | (698) |
| Exchange translation differences | 56    |
| At 3 January 2004                | 1,507 |
|                                  |       |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

#### 24 Pension and similar obligations

Cogent Power Limited, Orb Electrical Steels Limited and British Transformer Cores Limited participate in the British Steel Pension scheme operated by the ultimate parent company. Contributions and pension cost are based on pension costs across the parents group as a whole. This is a funded, defined benefit scheme providing benefits based on final pay and service at retirement. This scheme was established on 1 October 1990 and members of the previous scheme transferred their benefits into the scheme. The fund is valued every three years by a professionally qualified independent actuary, the rates of contribution payable being determined by the actuary. The latest actuarial assessment of the scheme was at 31 March 2002. The next formal valuation will be carried out as at 31 March 2005. Particulars of the valuation are contained in the accounts of Corus Group plc. The pension costs of the above companies for the period ended 3 January 2004 amounted to £99,000 (2002: £188,000).

Some of the group's employees are members of other defined benefit pension schemes. With the exception of the schemes in Germany, which are unfunded, the assets of the schemes are held in separately administered funds. The regular pension costs of the German schemes are determined in accordance with the advice of independent professionally qualified actuaries. Contributions to the other schemes are determined by independent professionally qualified actuaries on the basis of triennial valuations. The actuarial method assumptions used in the above schemes valuations are as follows:

|   | German Schemes | Other Schemes  |
|---|----------------|----------------|
| Valuation method                                      | Projected unit | Projected unit |
| Investment return                                     | 5.5% per annum | 7% per annum   |
| Salary increases                                      | 3.0% per annum | 4.5% per annum |
| Rates of future pension increases                     | 2.0% per annum | 2.5% per annum |
| Market value for scheme assets at last valuation date | Unfunded       | £19 million    |

The group's pension cost to these schemes amounted to £3,660,000 (2002: £2,779,000) for the period.

In addition, some employees of the group have defined contribution pension arrangements and contributions by the group to such schemes amounted to £1,607,000 (2002: £1,584,000).

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 24 Pension and similar obligations (continued)

#### **FRS 17 Retirement benefits**

Particulars of the British Steel Pension Scheme and FRS 17 disclosures for this scheme are contained in the accounts of Corus Group plc. For the purpose of the FRS 17 disclosures, it is not possible to apportion any amounts relating to the British Steel Pension Scheme to the disclosures below.

The results of the most recent actuarial valuations of the German and Other Schemes have been updated at 3 January 2004 by qualified independent actuaries in order to determine the FRS 17 disclosures.

#### (a) Major assumptions

The major assumptions used by the actuaries were:

|                                   | German Schemes    |                   | •                 | Other Schemes     |                   |                   |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                   | 3 January         | 28 December       | 29 December       | 3 January         | 28 December       | 29 December       |
|                                   | 2004              | 2002              | 2001              | 2004              | 2002              | 2001              |
| Valuation method                  | Projected<br>unit | Projected<br>unit | Projected<br>unit | Projected<br>unit | Projected<br>unit | Projected<br>unit |
| Salary increases                  | 3.0%              | 3.5%              | 3.5%              | 3.7%              | 4.5%              | 4.5%              |
| Rates of future pension increases | 2.0%              | 2.0%              | 2.0%              | 2.7%              | 2.5%              | 2.5%              |
| Discount rate                     | 5.5%              | 6.0%              | 6.0%              | 5.4%              | 5.8%              | 5.8%              |
| Inflation assumption              | 2.0%              | 2.0%              | 2.0%              | 2.7%              | 2.5%              | 2.5%              |

#### (b) Profit and loss account

Analysis of the amount that would be charged to operating loss on full compliance with FRS 17 for the period:

|  | 12 months to            | 12 months to              |
|--|-------------------------|---------------------------|
|  | 3 January 2004<br>£'000 | 28 December 2002<br>£'000 |
| Current service cost   | 844                     | 739                       |
| Past service costs   | -                       | -                         |
| Previously unrecognised surplus deducted from past service costs | -                       | -                         |
| Total charged to operating loss                                  | 844                     | 739                       |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 24 Pension and similar obligations (continued)

Analysis of the amount charged to other finance income on full compliance with FRS 17 for the period:

|   | 12 months to<br>3 January 2004<br> | 12 months to<br>28 December 2002<br>£'000 |
|---|------------------------------------|---|
| Interest on pension scheme liabilities          | 3,544                              | 3,336                                     |
| Expected return on assets in the pension scheme | (1,263)                            | (1,631)                                   |
| Net charge to other finance income              | 2,281                              | 1,705                                     |

#### (c) Statement of total recognised gains and losses

Analysis of amounts that would be recognised in the statement of total recognised gains and losses on full compliance with FRS 17 for the period:

|   | 12 months to<br>3 January 2004<br>£'000 | 12 months to<br>28 December 2002<br>£'000 |
|---|---|---|
| (Gains)/losses on assets  | (1,863)                                 | 4,594                                     |
| Experience (gains)/losses on liabilities  | (2,669)                                 | 1,393                                     |
| Losses/(gains) on change of assumptions (financial and demographic)   | 4,381                                   | (1,638)                                   |
| Actuarial (gains)/losses recognised in statement of total recognised gains and losses before adjustment for tax | (151)                                   | 4,349                                     |

History of experience gains and losses for the period:

|   | 12 months to<br>3 January 2004 |         |             |  |
|---|--------------------------------|---------|-------------|--|
|   | %                              | £'000   | %           | £'000  |
| (Gains)/loss on scheme assets   |                                |         | <del></del> | <u>,                                      </u> |
| % of scheme assets at end of year and amounts   | 8.5                            | (1,863) | 24          | 4,594  |
| Experience (gains)/loss on scheme liabilities   |                                |         |             |  |
| % of scheme assets at end of year and amounts   | 6                              | (2,669) | 7           | 1,393  |
| Total actuarial (gains)/loss recognised in statement of total recognised gains and losses |                                |         |             |  |
| % of scheme assets at end of year and amounts   | 7.5                            | (151)   | 19          | 4,349  |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 24 Pension and similar obligations (continued)

#### (d) Balance sheet information

The German Schemes are unfunded. The assets in the Other Schemes and the expected rate of return were:

|              | Long term   |           | Long term   |             | Long term   |             |
|--------------|-------------|-----------|-------------|-------------|-------------|-------------|
|              | rate of     |           | rate        |             | rate        |             |
|              | return      |           | of return   |             | of return   |             |
|              | expected at | Value at  | <u> </u>    | Value at    | expected at | Value at    |
|              | 3 January   | 3 January | 28 December | 28 December | 29 December | 29 December |
|              | 2004        | 2004      | 2002        | 2002        | 2001        | 2001        |
|              | %           | £'000     | %           | £',000      | %_          | £'000       |
| Equities     | 8.1         | 12,823    | 8.0         | 11,174      | 7.8         | 18,510      |
| Bonds        | 5.4         | 4,069     | 5.6         | 3,913       | 5.0         | 2,760       |
| Property     | -           | -         | -           | -           | 6.4         | 860         |
| Index linked | 4.9         | 4,088     | 4.5         | 3,913       | -           | -           |
| Cash/ others | -           | -         | <b>-</b>    | <u>-</u>    | 4.5         | 6,400       |
|              | 6.95        | 20,980    | 6.8         | 19,000      | 7.3         | 28,530      |

The following amounts at 3 January 2004 were measured in accordance with the requirements of FRS 17.

|                                     | 3 January                  | 2004                      | 28 Decembe                 | r 2002                    |
|-------------------------------------|----------------------------|---------------------------|----------------------------|---------------------------|
|                                     | German<br>Schemes<br>£'000 | Other<br>Schemes<br>£'000 | German<br>Schemes<br>£'000 | Other<br>Schemes<br>£'000 |
| Total market value of assets        | Unfunded                   | 20,980                    | Unfunded                   | 19,000                    |
| Present value of scheme liabilities | (40,143)                   | (24,594)                  | (36,257)                   | (23,906)                  |
| Deficits in the schemes             | (40,143)                   | (3,614)                   | (36,257)                   | (4,906)                   |
| Related deferred tax assets         | 3,143                      | 1,084                     | 2,841                      | 1,473                     |
| Net pension liabilities             | (37,000)                   | (2,530)                   | (33,416)                   | (3,433)                   |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 24 Pension and similar obligations (continued)

If the above amounts had been recognised in the financial statements, the group's net assets and profit and loss reserve at 3 January 2004 would be as follows:

#### Balance sheet note

| Balance sneet note                                       |           |             |
|--|-----------|-------------|
|  | 3 January | 28 December |
|  | 2004      | 2002        |
|  | £'000     | £'000       |
| Net assets   | 59,105    | 73,551      |
| Adjustment for SSAP 24 provisions net of deferred tax    | 39,939    | 33,020      |
| Net assets excluding SSAP 24 pension liabilities         | 99,044    | 106,571     |
| FRS 17 pension liabilities                               | (39,516)  | (36,849)    |
| Net assets including FRS 17 pension liabilities          | 59,528    | 69,722      |
|  |           |             |
| Reserves note  |           |             |
| Profit and loss reserve                                  | (13,562)  | 884         |
| Adjustment for SSAP 24 provisions net of deferred tax    | 39,939    | 33,020      |
| Profit and loss reserve excluding FRS 17 pension reserve | 26,377    | 33,904      |
| FRS 17 pension reserve                                   | (39,516)  | (36,849)    |
| Profit and loss reserve including FRS 17 pension reserve | 13,139    | (2,945)     |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 25 Called-up share capital

| 1 1                                     | 3 January<br>2004 | 28 December<br>2002 |  |
|---|-------------------|---------------------|--|
|   |                   |                     |  |
|   | £'000             | £'000               |  |
| Authorised                              | • • •             |                     |  |
| Equity share capital                    |                   |                     |  |
| 180,000,000 ordinary shares of 25p each | 45,000            | 45,000              |  |
| Non-equity share capital                |                   |                     |  |
| 30,000,000 redeemable shares of £1 each | 30,000            | 30,000              |  |
|   | 75,000            | 75,000              |  |
| Allotted, called up and fully paid      |                   |                     |  |
| Equity share capital                    |                   |                     |  |
| 170,667,600 ordinary shares of 25p each | 42,667            | 42,667              |  |
| Non-equity share capital                |                   |                     |  |
| 30,000,000 redeemable shares of £1 each | 30,000            | 30,000              |  |
|   | 72,667            | 72,667              |  |

The redeemable shares were issued in 2000 at £1 per share and are redeemable at £1 per share at the discretion of the shareholders, at such time as the company has sufficient distributable reserves.

#### 26 Reserves

| Group   | Profit and loss account |  |
|---|-------------------------|--|
|   | £'000                   |  |
| At 29 December 2002                                     | 884                     |  |
| Exchange gains arising on consolidation of subsidiaries | 547                     |  |
| Retained loss for the period                            | (14,993)                |  |
| At 3 January 2004                                       | (13,562)                |  |

| Profit and loss account |
|-------------------------|
| £,000                   |
| (4,683)                 |
| (1,679)                 |
| (6,362)                 |
|                         |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 27 Reconciliation of movements in shareholders' funds

|                               | 3 January<br>2004<br>£'000 | 28 December<br>2002<br>£'000 |
|-------------------------------|----------------------------|------------------------------|
| Opening shareholders' funds   | 73,551                     | 98,416                       |
| Loss for the financial period | (14,993)                   | (25,987)                     |
| Other recognised gains        | 547                        | 1,122                        |
| Closing shareholders' funds   | 59,105                     | 73,551                       |

## Non equity shareholders' funds

|                   | 3 January | 28 December |
|-------------------|-----------|-------------|
|                   | 2004      | 2002        |
|                   | £'000     | £,000       |
| Redeemable shares | 30,000    | 30,000      |

### 29 Reconciliation of net cash flow to movement in net debt

| 3 January<br>2004<br>£'000 | 28 December<br>2002  |
|----------------------------|--|
|                            |  |
| (15,899)                   | (3,008)  |
| 9,873                      | 2,671  |
| (6,026)                    | (337)  |
|                            |  |
| 247                        | 527  |
| (5,779)                    | 190  |
| (920)                      | (1,110)  |
| (6,699)                    | (920)  |
|                            | 2004<br>£'000<br>(15,899)<br>9,873<br>(6,026)<br>247<br>(5,779)<br>(920) |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

## 30 Analysis of net debt

|                          | At<br>29 December<br>2002<br>£'000 | Cash<br>Flow<br>£'000 | Exchange<br>Movements<br>£'000 | At<br>3 January<br>2004<br>£'000 |
|--------------------------|------------------------------------|-----------------------|--------------------------------|----------------------------------|
| Net cash                 |                                    |                       |                                |                                  |
| Cash at bank and in hand | 27,968                             | (14,803)              | 330                            | 13,495                           |
| Bank overdrafts          | (888)                              | (1,096)               | (83)                           | (2,067)                          |
|                          | 27,080                             | (15,899)              | 247                            | 11,428                           |
| Debt                     |                                    |                       |                                |                                  |
| Debt due after one year  | (26,000)                           | 16,000                | -                              | (10,000)                         |
| Debt due within one year | (2,000)                            | (6,127)               | -                              | (8,127)                          |
|                          | (28,000)                           | 9,873                 | -                              | (18,127)                         |
| Total                    | (920)                              | (6,026)               | 247                            | (6,699)                          |

### 31 Financial commitments

At 3 January 2004 the Group had annual commitments under non-cancellable operating leases as follows:

|   | 3 January<br>2004<br>Land and<br>Buildings<br>£'000 | 3 January<br>2004<br>Other<br>£'000 | 28 December<br>2002<br>Land and<br>Buildings<br>£'000 | 28 December 2002  Other £'000 |
|---|---|-------------------------------------|---|-------------------------------|
| Expiring within one year                      | 99  | 118                                 | <u>-</u>  | 74                            |
| Expiring between two and five years inclusive | 97  | 559                                 | -   | 237                           |
| Expiring in more than five years              | 159   | 159                                 | 80  | -                             |
|   | 355   | 836                                 | 80  | 311                           |

## 32 Capital commitments

| Group  | 3 January<br>2004<br>£'000 | 28 December<br>2002<br>£'000 |
|--|----------------------------|------------------------------|
| Capital expenditure that has been contracted for but has not been provided for in the financial statements | 317                        | 98                           |

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 33 Related party transactions

The Group has identified the following transactions which fall to be disclosed under the terms of Financial Reporting Standard Number 8, "Related Party Transactions".

#### Corus Group plc and subsidiaries

At 3 January 2004, Corus UK Limited held 75% of the equity share capital of the company.

In the course of normal trading, the Group enters into transactions with subsidiaries of Corus Group plc for the purchase and sale of steel products. The total of such purchases in the period amounted to £25,243,000 (2002: £22,165,000) and the total sales amounted to £15,928,000 (2002: £15,005,000). In addition, the Group purchases certain management and administrative services from subsidiaries of Corus Group plc, which amounted to £887,000 during the period ended 3 January 2004 (2002: £1,129,000).

The total amounts owed to Corus Group plc and its subsidiaries in respect of such transactions was £7,208,000 (2002: £7,552,000) and the total amounts due from Corus Group plc and its subsidiaries was £7,812,000 (2002: £6,139,000). No amounts were written off in the period in respect of debts due to or from Corus Group subsidiaries.

All of the above transactions were carried out on an arm's length basis.

#### SSAB Svenskt Stål AB

At 3 January 2004, SSAB Tunnplåt AB held 25% of the equity share capital of the company. In the course of normal trading, the Group enters into transactions with SSAB Tunnplåt AB for the purchase of steel coil. The total of such purchases in the period amounted to £26,202,000 (2002: £18,508,000). The total amounts owed to SSAB Tunnplåt AB in respect of such transactions was £2,893,000 (2002: £4,414,000). No amounts were written off in the period in respect of debts due to SSAB Tunnplåt AB.

All of the above transactions were carried out on an arm's length basis.

# Notes to the financial statements for the period ended 3 January 2004 (continued)

### 34 Ultimate and immediate parent company

The directors regard Corus Group plc, a company registered in England and Wales, as the company's controlling related party and ultimate parent company. According to the register kept by the company, Corus UK Limited, the immediate parent company, had a 75% interest in the equity share capital of Cogent Power Limited at 3 January 2004. The results and state of affairs of the company are only consolidated by Corus Group plc, the consolidated financial statements of which are available to the public and may be obtained from Corus Group plc, 30 Millbank, London, SW1P 4WY.

#### 35 Interests in subsidiaries

Non trading undertakings

Cogent Laminations Inc\*

Telmag Magnetic Components Limited\*

| Name of undertaking                            | Country of incorporation  |
|--|---------------------------|
| <u>u</u>                                       | Country of meorporation ( |
| Processing and sale of electrical steels       |                           |
| Orb Electrical Steels Limited                  | England and Wales         |
| Surahammars Bruks AB                           | Sweden                    |
| Cogent Power Inc*                              | Canada                    |
| Cogent Power Inc*                              | United States             |
| Cogent Power Inc*                              | Mexico                    |
| British Transformer Cores Limited              | England and Wales         |
| Manufacture and sale of electrical laminations |                           |
| Kienle + Spiess Stanz und Druckgiesswerk GmbH* | Germany                   |
| Sankey Laminations Limited*                    | England and Wales         |
| K + S Hungary Ipari Kft*                       | Hungary                   |
| Geo L Scott & Co Limited*                      | England and Wales         |
| Euro Laminations Limited*                      | England and Wales         |
| Holding and management undertakings            |                           |
| EES Group Services Limited                     | England and Wales         |
| European Electrical Steels Nederland BV*       | Netherlands               |
| Wardstorm Limited*                             | England and Wales         |
| Telmag (Holdings) Limited*                     | Scotland                  |
| K + S Management Services Limited*             | England and Wales         |

All subsidiary companies are wholly owned and comprise ordinary shares. All shareholdings are in the name of Cogent Power Limited, except for those in companies marked \*, which are owned by subsidiary companies. All the above subsidiaries have been included in the Group consolidation.

Scotland

United States

or registration