

JDHT LIMITED

REPORT AND ACCOUNTS

for the year ended 31 December 1997

Registered Number : 2631524



JDHT LIMITED

REPORT OF THE DIRECTORS

for the year ended 31 December 1997

The directors present the accounts of the company for the year ended 31 December 1997.

**Directors' Responsibilities**

In accordance with Company Law the directors have been responsible for the preparation of the accounts on pages 4 to 12, which give a true and fair view of the state of the company's affairs at 31 December 1997 and of its results for the year then ended.

In preparing these accounts they have adopted suitable accounting policies and applied them consistently, have made judgements and estimates that are reasonable and prudent, followed applicable accounting standards and have prepared the accounts on a going concern basis.

They have ensured that the company has kept proper accounting records which disclose with reasonable accuracy its financial position at any time and enable it to produce financial statements in compliance with the Companies Act 1985.

They have also ensured the safeguarding of the assets of the company and have taken reasonable steps for the prevention and detection of fraud and other irregularities.

**Results and Dividends**

The retained profit for the year was £8,184 (1996 £8,184 loss). A covenant of £22,713 (1996 £17,068) was paid to Jaguar Daimler Heritage Trust in the year. No dividend has been proposed.

**Principal Activities and Review of the Business & Future Developments**

The principal activities of the company continue to be the hire of classic motor vehicles, the retail of archive material and the manufacture of keys.

The directors consider the results to be satisfactory, and expect similar results for the forthcoming year.

**Fixed Assets**

Additions to fixed assets are shown in note 6 on page 9.

JDHT LIMITED

REPORT OF THE DIRECTORS

for the year ended 31 December 1997

**Directors**

The names of the directors of the company at 31 December 1997 were :-

C.N. Cook  
G.W. Cousins  
J.Greenwell  
P.O. Skilliter

**Directors' Interests**

The directors have no notifiable interests in the share capital of JDHT Limited, nor in the share capital of the parent company, Jaguar Limited, nor in the share capital of the ultimate parent company.

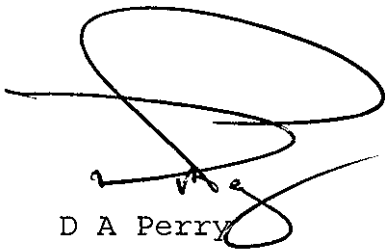
**Political and Charitable Contributions**

No contributions were made during the year.

**Auditors**

Our auditors, Coopers & Lybrand, merged with Price Waterhouse on 1 July 1998 and a resolution to appoint the new firm, PricewaterhouseCoopers, as auditors to the company will be proposed at the Annual General Meeting.

By order of the board



D A Perry  
Secretary

10th July 1998

JDHT LIMITED

REPORT OF THE AUDITORS

for the year ended 31 December 1997

**Report of the auditors to the members of JDHT Limited**

We have audited the accounts on pages 4 to 12 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

**Respective responsibilities of directors and auditors**

As described on page 1 the company's directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

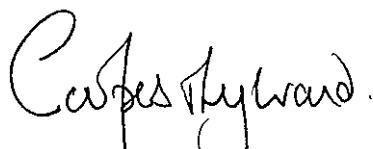
**Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practice Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

**Opinion**

In our opinion, the accounts give a true and fair view of the state of affairs of the company at 31 December 1997 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



Coopers & Lybrand  
Chartered Accountants & Registered Auditors  
Birmingham

10 July 1998

JDHT LIMITED

PROFIT AND LOSS ACCOUNT

for the year ended 31 December 1997

	<u>Notes</u>	<u>1997</u> £	<u>1996</u> £
<b>Turnover</b>		164,951	169,513
<b>Cost of Sales</b>		<u>(32,258)</u>	<u>(72,808)</u>
<b>Gross Profit</b>		132,693	96,705
Administrative Expenses		(121,103)	(103,691)
Other Operating Income and Expenses	2	<u>19,125</u>	<u>15,769</u>
<b>Operating Profit</b>	3	30,715	8,783
Net Interest Receivable	4	182	101
Gross Covenant Paid		<u>(22,713)</u>	<u>(17,068)</u>
<b>Profit/(Loss) on Ordinary Activities Before Taxation</b>		8,184	(8,184)
Taxation	5	<u>-</u>	<u>-</u>
<b>Profit/(Loss) for the Financial Year</b>		<u>8,184</u>	<u>(8,184)</u>

The results above derive from continuing operations.

The company has no recognised gains or losses other than the profit for the year.

There is no difference between the reported profit on ordinary activities before taxation and profit for the financial year and the historical cost profit on ordinary activities before taxation and the historical profit for the financial year.

The notes on pages 6 to 12 form part of these accounts

JDHT LIMITED

**BALANCE SHEET**

for the year ended 31 December 1997

	<u>Notes</u>	<u>1997</u> £	<u>1996</u> £
<b>Fixed Assets</b>			
Tangible Assets	6	<u>5,060</u>	<u>6,081</u>
<b>Current Assets</b>			
Debtors	7	56,228	36,009
Cash at Bank and In Hand		<u>77,075</u>	<u>84,901</u>
		133,303	120,910
<b>Creditors</b>			
Amounts Falling Due Within One Year	8	<u>(138,263)</u>	<u>(135,075)</u>
<b>Net Current Liabilities</b>		<u>(4,960)</u>	<u>(14,165)</u>
		<u>100</u>	<u>(8,084)</u>
<b>Capital and Reserves</b>			
Share Capital	9	100	100
Profit and Loss Account	10	<u>-</u>	<u>(8,184)</u>
<b>Equity Shareholders' Funds</b>	11	<u>100</u>	<u>(8,084)</u>

The accounts on pages 4 to 12 were approved by the board of directors on 10th July 1998 and were signed on its behalf by :

J Greenwell  
Director



10th July 1998

The notes on pages 6 to 12 form part of these accounts

JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

**Note 1 :**

**Principal Accounting Policies**

The accounts have been prepared under the historical cost convention and in accordance with applicable Accounting Standards in the United Kingdom. A summary of the more important accounting policies, which have been applied consistently, is set out below.

**Turnover**

Turnover represents retail sales of archive material, key manufacture and car hire made directly to dealers and distributors and excludes VAT, car tax and other sales taxes.

**Tangible Fixed Assets**

Depreciation of the cost of tangible fixed assets is provided at the following annual rates to write off the assets over their estimated useful lives from the date that they are brought into use. For assets acquired before 1993, on a declining balance basis at the following annual rates:-

Plant and machinery	17.22%
Computer equipment and office machinery	12.5%

For assets acquired in 1993 or later, on a straight line basis over the following number of years:-

Plant and machinery	12
Computer equipment	8
Office machinery	13

**Deferred Taxation**

Deferred taxation is provided on the "liability" method to take account of timing differences between the treatment of certain items for accounts purposes and their treatment for tax purposes. Deferred tax is accounted for in respect of all material timing differences to the extent that it is considered that a net liability may crystallise in the foreseeable future.

JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

Note 2 :

Other Operating Income and Expenses

Other operating income represents

	<u>1997</u>	<u>1996</u>
	£	£
Royalties received	11,175	20,000
Loss on disposal of fixed asset	-	(4,231)
Sundry Other	<u>7,950</u>	<u>-</u>
	<u>19,125</u>	<u>15,769</u>

Note 3 :

Operating Profit

Operating profit is stated after charging:-

	<u>1997</u>	<u>1996</u>
	£	£
Depreciation of Tangible Fixed Assets	<u>1,021</u>	<u>1,578</u>

Auditors remuneration and directors emoluments amounted to £ NIL (1996 £ NIL).

Number of employees during the year was 3 (1996 3).

Employee costs

	<u>1997</u>	<u>1996</u>
	£	£
Wages and Salaries	83,773	70,372
Social Security Costs	6,503	5,487
Other Pension Costs	<u>6,305</u>	<u>5,420</u>
	<u>96,581</u>	<u>81,279</u>



JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

Note 4 :

Net Interest Receivable

	<u>1997</u>	<u>1996</u>
	£	£
Bank Interest Received	<u>182</u>	<u>101</u>

Note 5:

Taxation

	<u>1997</u>	<u>1996</u>
	£	£
UK Corporation Tax at 21.75%		
- Current Year	<u>-</u>	<u>-</u>

The company has no potential deferred tax liability at 31 December 1997 (1996 £ NIL).

JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

**Note 6:**

**Tangible Assets**

	Plant & Machinery £	Computers & Office Machinery £	Total £
<b>Cost</b>			
At 1 January 1997	6,639	4,376	11,015
Additions	-	-	-
Disposals	<u>-</u>	<u>-</u>	<u>-</u>
At 31 December 1997	<u>6,639</u>	<u>4,376</u>	<u>11,015</u>
<b>Depreciation</b>			
At 1 January 1997	3,771	1,163	4,934
Charge for the Period	494	527	1,021
Disposals	<u>-</u>	<u>-</u>	<u>-</u>
At 31 December 1997	<u>4,265</u>	<u>1,690</u>	<u>5,955</u>
<b>Net Book Value</b>			
At 31 December 1997	<u>2,374</u>	<u>2,686</u>	<u>5,060</u>
<b>Net Book Value</b>			
At 31 December 1996	<u>2,868</u>	<u>3,213</u>	<u>6,081</u>

**Note 7:**

**Debtors**

	1997 £	1996 £
Trade Debtors	43,133	33,609
Amounts Owed by Group Companies	100	100
Prepayments and Accrued Income	<u>12,995</u>	<u>2,300</u>
	<u>56,228</u>	<u>36,009</u>

JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

**Note 8 :**

**Creditors**

	<u>1997</u>	<u>1996</u>
	£	£
Amounts Falling Due Within One Year		
Trade Creditors	5,068	7,179
Amounts Owed to Group Companies	124,087	122,736
Other Taxation and Social Security Costs	<u>9,108</u>	<u>5,160</u>
	<u>138,263</u>	<u>135,075</u>

**Note 9 :**

**Share Capital**

	<u>1997</u>	<u>1996</u>
	£	£
Authorised, issued and called-up, unpaid 100 Ordinary Shares of £1 each	<u>100</u>	<u>100</u>

**Note 10:**

**Profit and Loss Account**

	£
At 1 January 1997	(8,184)
Retained profit for the year	<u>8,184</u>
At 31 December 1997	<u>-</u>

**Note 11:**

**Reconciliation of movement in shareholders funds**

	<u>1997</u>	<u>1996</u>
	£	£
Opening shareholders funds	(8,084)	100
Profit/loss for the financial year	<u>8,184</u>	<u>(8,184)</u>
Closing shareholders funds	<u>100</u>	<u>(8,084)</u>

JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

**Note 12**

**Contingent Liabilities**

As a result of group registration for VAT purposes, the company is contingently liable for VAT liabilities arising in other companies in the Jaguar Group.

**Note 13:**

**Pensions**

The company participates in the contracted-out externally funded defined benefit group pension arrangements of Jaguar Limited, the Jaguar Pension Plan (the Plan).

The pension cost charged to the profit and loss account is such as to spread the cost of pensions over employees' working lives with the UK companies. The pension cost to the group in respect of the Plan for the year was £11.9m (1996 £11.5m).

The cost of the UK Plan was assessed in accordance with advice from the consulting actuaries to the Plan, Bacon & Woodrow, using the Projected Unit Method. The latest actuarial assessment of the Plan was at 5 April 1996, which assumed a 9% per annum rate of return on investments, a 7% per annum rate of increase in pensionable earnings, a 5% per annum rate of increase in pensions in excess of Guaranteed Minimum Pensions (GMP's), and a 3% per annum rate of increase on GMPs accruing from April 1988, and a dividend growth rate of 4.5% per annum.

The details of the Plan are in the Group Accounts of Jaguar Limited.

**Note 14:**

**Cash Flow Statement**

The company has taken advantage of the exemption as a wholly owned subsidiary of a company incorporated in the United Kingdom and has not produced its own cash flow statement.

A consolidated cash flow statement is included in the Group Accounts of Jaguar Limited. Copies of Jaguar Limited consolidated accounts may be obtained from Companies House.

JDHT LIMITED

NOTES TO THE ACCOUNTS

for the year ended 31 December 1997

**Note 15:**

**Related Party Transactions**

Transactions which are disclosable are as follows:

The company made a gift by means of deed of covenant of £22,713 (1996 £17,068) to Jaguar Daimler Heritage Trust (the "Trust") during the year and owed the Trust £2,747 (1996 £27,730) at the year end.

The company was recharged £96,581 (1996 £81,280) in respect of salaries by Jaguar Cars Limited and at the year end the company owed Jaguar Cars Limited £121,340 (1996 £95,006).

**Note 16:**

**Ultimate Parent Company**

The directors regard Ford Motor Company, which is incorporated in Michigan in the United States of America, as the ultimate parent company. Copies of the ultimate parent company's financial statements may be obtained from Ford Motor Company, The American Road, Dearborn, Michigan 48121, USA.