The Insolvency Act 1986

## 2.17B

#### Statement of administrator's proposals

Name of Company

Hudson Engineering Services Limited

Company number

02620741

In the

High Court of Justice Chancery Division

Birmingham District Registry (full name of court)

Court case number

8296 of 2011

Insert full me(s) and dress(es) of ministrator(s) We (a) K J Coates Zolfo Cooper 10 Fleet Place London EC4M 7RB

G M Wild Zolfo Cooper Toronto Square Toronto Street Leeds LS1 2HJ A C O'Keefe Zolfo Cooper The Zenith Building 26 Spring Gardens Manchester M2 1AB

elete as

attach a copy of our proposals in respect of the administration of the above company

A copy of these proposals was sent to all known creditors on

(b) 8 August 2011

Signed

Joint Administrator

Dated

#### intact Details.

u do not have to give any contact ormation in the box opposite but if u do, it will help Companies House to ntact you if there is a query on the m

e contact information that you give I be visible to researchers of the

Leon Molson Zolfo Cooper The Zenith Building 26 Spring Gardens Manchester M2 1AB

**DX Number** 

+44 (0) 161 838 4500 DX Exchange

AL5PRWKW\*

A32 10/08/2011 39

COMPANIES HOUSE

hen you have completed and signed this form, please send it to the egistrar of Companies at - ompanies House, Crown Way, Cardiff CF14 3UZ DX 33050 Cardiff



# Joint Administrators' Report and Statement of Proposals

Hudson Engineering Services Limited - In Administration

8 August 2011



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#### 1 Statutory Information

- 1 1 The registered number of Hudson Engineering Services Limited (the Company) is 02620741
- 1 2 The trading address of the Company was Enterprise House, 181 189 Garth Road, Morden, Surrey, SM4 4LL.
- The registered office of the Company has been changed from Kinetics House, 181-189 Garth Road, Morden, Surrey, SM4 4LL to Zolfo Cooper, The Zenith Building, 26 Spring Gardens, Manchester, M2 1AB
- 1 4 Details of the Company's Directors and Secretary are as follows

	Dato ppalite	Date resigned	Number o	f shares
Directors	•			
Christopher Albert Cheshire	12/09/2002	N/A	0	
Robert Boal -	01/08/2007	-N/A , ͺ	õ	٠,
Paul Rushent	01/05/2008	24/09/2009	0	
Neil Stuart Williams	29/08/2000	04/03/2011	0 _ 1	
• • • • • • • • • • • • • • • • • • • •		·		_
Secretary	•	•	, .	
Neil Stuart Williams	12/09/2002	04/03/2011	0.	5

#### 2 Background to the Administration

- 2 1 The Company's principal business activity was the provision of planned and responsive maintenance solutions and full facility management services, through fixed term contracts with local authorities, government agencies, companies and registered landlords
- The Company is one of the Kinetics Group of companies (the Group), which was formed in 2006 via a management buy-out of DC Group Limited, which included the shares in Seaflame Company Limited (Seaflame) and Cameron Industrial Services Limited (CIS). In 2007, 2008 and 2009 other third party businesses were acquired and added to the Group These included the Company, TA Horn Limited (TA Horn), Walmotts Limited (Walmotts), The Lord Group Limited (Lord), Sureway Gas Limited (Sureway) and the business and assets of 1st Saxon Clenmay Limited. The latter of these was merged into Seaflame. Kinetics Group Limited (KGL) was set-up as a holding company and is a 100% subsidiary of Kinetics Holdings Limited (KHL).
- 2 3 In late March 2011, the Group's management identified the need for additional cash resources to allow a restructuring/rationalisation of the Group. It was proposed this would give it the best platform on which to win new work and thus improve financial performance.
- With a significant financial exposure to the Group already, Yorkshire Bank plc (the Bank), in its capacity as first charge holder, was not prepared to provide the level of additional funding required. Sovereign Capital Limited Partnership II (Sovereign), in its capacity as the second charge holder, was also not prepared to inject additional funding without the benefit of first ranking security.



- 2.5 After a period of negotiation, an agreement was reached between the Bank and Sovereign whereby Sovereign purchased the Bank's debt. On 8 April 2011 the Bank's debenture was assigned to Sovereign as part of the purchase of the debt.
- 2.6 Despite a significant additional injection of cash by Sovereign, there remained substantial liabilities within the Group. In particular, there were arrears of VAT, PAYE and NIC due to HM Revenue and Customs (HMRC) and a liability due to the Group's largest supplier.
- 2 7 As a result of the liabilities to HMRC (approximately £10 million across the Group) and despite management's efforts to agree a time to pay arrangement, HMRC issued a winding up petition in the sum of £1 67 million against the Company on 10 May 2011, with a hearing date set for 22 June 2011
- Following this, and having sought professional advice on the financial position of the Company, Kevin Coates, Anne O'Keefe and I, being licensed Insolvency Practitioners, were appointed Joint Administrators of the Company by Sovereign on 21 June 2011
- 2 9 The Administration is registered in the High Court of Justice, Birmingham District Registry, Companies Court under reference number 8296 of 2011
- 2 10 The EC Regulation on Insolvency Proceedings 2000 applies to the Administration The proceedings are main proceedings as defined by Article 3 of the Regulation The Company is based in the United Kingdom
- 2 11 The Joint Administrators act jointly and severally so that all functions may be exercised by any Administrator
- 2 12 All of the appointees are licensed in the UK by the Insolvency Practitioners Association
- 2 13 In addition to the appointment over the Company on 21 June 2011, Kevin Coates, Graham Wild and I were also appointed Administrators of Seaflame on 8 June 2011 and CIS, KGL, and Lord on 9 June 2011 We were also appointed Joint Fixed Charge Receivers of Walmotts Holdings Limited and TA Horn Holdings Limited on 9 June 2011, all of which were part of the Group
- 2 14 Upon the Joint Administrators' appointment all Court hearings are automatically stayed, however, the Court incorrectly allowed the hearing for the winding up petition to proceed The Official Receiver was therefore appointed Joint Liquidator of the Company on 22 June 2011 HMRC subsequently sought to have the winding up order rescinded and the rescission has been granted

#### 3 Administration Strategy and Objective

- 3 1 The Joint Administrators must perform their functions with the purpose of achieving one of the following objectives
  - · Rescuing the Company as a going concern, or
  - Achieving a better result for the Company's creditors as a whole than would be likely if the Company were wound up (without first being in Administration), or
  - Realising property in order to make a distribution to one or more secured or preferential creditors



- The first objective under the Administration regime is based on the survival of the Company through a Company Voluntary Arrangement (CVA) or a scheme of Arrangement under Section 425 of the Companies Act. This option was not deemed viable as a CVA would have required a significant cash injection and no further funding was available.
- Following the presentation of the winding-up petition and the freezing of the Company's bank account, the ability of the Company to continue trading in effect ceased on 10 May 2011. The provision of ongoing services from this date was funded by other companies within the Group
- 3 4 Due to the significant debts within the Company (approximately £49 million of secured liabilities and significant HMRC and trade creditor arrears), it was not deemed viable to restructure the businesses and to rescue the Company as a going concern
- 3 5 Please note that it was not considered viable to trade the business in Administration as there were significant costs and risks associated with continuing to trade, including
  - Trading in Administration needed to be funded and Sovereign confirmed that it was not prepared to provide funding for this purpose;
  - The contracts, employees and assets within the Group are so intertwined that it
    would have required a significant restructuring of the Group's companies to allow
    them to have been dealt with separately Examples of this are contracts were
    performed by other Group companies from the contracting parties and employees
    employed by one company working on contracts for other Group companies, and
  - The large majority of contracts have termination clauses on insolvency, and therefore it was considered likely that customers would not trade with the Joint Administrators on an ongoing basis and would seek an immediate alternative service provider
- 3 6 For the reasons stated the Joint Administrators do not believe that it is possible to purse the second objective of achieving a better result of the Company's creditors as a whole than would be likely if the Company were wound up (without first being in Administration)
- 3 7 The Joint Administrators are therefore pursuing the third objective being to realise property in order to make a distribution to one or more secured or preferential creditors.
- 4 Joint Administrators' Receipts and Payments
- 4 1 A summary of receipts and payments (R&P) for the Administration Period from the date of my appointment to 31 July 2011 is attached as Appendix A

#### **Debtors**

- 4 2 At the date of our appointment the Company's books and records showed that it was owed approximately £5 53 million. Of this amount, approximately £680,000 related to outstanding book debts. In addition, there were accrued and un-invoiced sales of £3 2 million and outstanding Work in Progress (WIP) of £1 65 million.
- 4 3 I am advised that that the sum of approximately £590,000 was received prior to our appointment but had not been recorded in the books and records of the Company at the date the above figures were prepared. This will therefore reduce the amount owed to approximately £4.94 million.



- I am currently taking legal advice regarding the Company's entitlement to certain debts, where for instance the contract was in the name of the Company but was performed by, and the costs were incurred by, one of the other Group companies
- 4 5 I confirm that the Joint Administrators had intended to appoint SCP Renewable Energy Limited (SCP) the purchaser of the business and assets of Seaflame, Kinetics and CIS to collect the outstanding debts, accrued sales and WIP for a percentage collection fee. This appointment was not completed due to SCP entering administration on 13 July 2011. The Joint Administrators have since retained a small number of Group employees to assist with the debt collection. I confirm that Naismiths Limited, quantity surveyors, have also been appointed to oversee the debt collection.
- 4 6 At present, I am unable to comment on the anticipated quantum or timing of future debtor receipts, as I do not want to prejudice the level of potential collections in the Administration by disclosing the level of expected returns. Further reports on the debt collection process will be provided in due course.
- 4 7 I confirm that £239,762 has recently been transferred to the Administration account from the Company's pre-appointment account £192,713 of these funds relates to cash at bank at the date of the Joint Administrators appointment and £39,177 relates to debt collections post the Joint Administrators appointment. The remaining balance of £7,872 has been coded to suspense until it is determined what the funds relate to
- 4 8 In addition to the debt collections detailed above, I confirm that £839 has been paid direct to the Joint Administrators, bringing total debt collections to date of £40,016

#### Stock

- 4 9 At the date of the Joint Administrators' appointment the Company held a small amount of stock, which was located at the Company's leasehold premises. The Joint Administrators had to immediately vacate the premises in order to avoid incurring costs due for the June quarters rent.
- 4 10 Advice was taken from chattel agents, GVA Grimley Limited, who confirmed that the costs associated with removal of the Company's assets prior to the June quarter date, was considered to be more then the value of the assets themselves The Joint Administrators therefore made the decision to abandon the assets

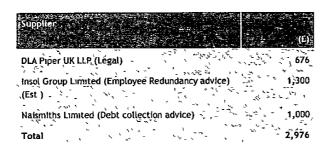
#### Inter-company balances

4 11 At the date of the Joint Administrators' appointment there were a number of intercompany balances either owed to the Company, or owed by the Company. I am currently reviewing the position in relation to these and where appropriate, will be approaching those companies who owe money to the Company to seek recovery of these funds.

#### Joint Administrators' Incurred Costs

4 12 The following unpaid costs have been incurred to date by the Joint Administrators but remain unpaid





#### 5 Financial Position

- A Statement of Affairs for the Company has not yet been received, although the Directors have been reminded of their responsibilities in this regard. I have therefore attached at Appendix B a summary of the Estimated Financial Position (EFP) of the Company as at 21 June 2011, together with a list of creditors' names and addresses and details of their debts (including details of any security held by them). Please note that the amounts stated were taken from the Company's records and have not, as yet, been verified.
- 5 2 The Joint Administrators have the following observations to make in relation to the EFP of the Company
  - · The EFP is before provisions for the costs of the Administration,
  - I have included the whole amount of the debt of Sovereign and have not taken into consideration any potential recoveries from other Group companies,
  - The amount attributed to book debt realisations is the full amount stated in the Company's accounting system at the date of the Joint Administrators' appointment, and is not necessarily the amount believed to be collectable,
  - The level of preferential creditors is only an estimate and is subject to change,
  - The level of unsecured creditors is based on the amount currently shown as outstanding on the Company's accounting system. This is subject to change as not all invoices were entered onto the system on appointment, and
  - The EFP indicates that the preferential creditors will be paid in full and that the
    maximum Prescribed Part of £600,000 will be available for the unsecured creditors
    As this stage it is estimated that the preferential creditors will be paid in full,
    however, the Prescribed Part amount will be subject to the level of book debt
    collections

#### 6 Proposals

6 1 It is proposed that the Joint Administrators continue to manage the affairs of the Company in order to achieve the objective of the Administration In the circumstances it is proposed that:



- 6 2 The Joint Administrators will continue to realise the assets of the Company with a view to achieving the third objective, namely realising property in order to make a distribution to one or more secured or preferential creditors
- 6 3 If having realised the assets of the Company, the Joint Administrators think that a distribution will be made to the unsecured creditors then they will file a notice with the Registrar of Companies. This will have the effect of bringing the appointment of the Joint Administrators to an end and will move the Company automatically into Creditors' Voluntary Liquidation (CVL), in order that the distribution can be made. In these circumstances, it is proposed that the Joint Administrators will become the Joint Liquidators of the CVL. See Section 7 below on Exit Routes for further information on this process.
- 6 4 If the Joint Administrators think that the Company has no property which might permit a distribution to its unsecured creditors, they will file a notice with the Court and the Registrar of Companies for the dissolution of the Company See Section 7 below on Exit Routes for further information on this process
- 6 5 The Joint Administrators shall do all such other things and generally exercise all of their powers as contained in Schedule 1 of the Insolvency Act 1986, as they consider desirable or expedient to achieve the statutory purpose of the Administration
- If a creditors' meeting is held, the creditors will consider establishing a Creditors'
  Committee and that if any such Committee is formed they be authorised to sanction the following, the basis of the Joint Administrators' remuneration, category 2 disbursements and any proposed act on the part of the Joint Administrators without the need to report back to a further meeting of creditors generally, to include any decision regarding the most appropriate exit route from the Administration
- 6 7 The basis of the Joint Administrators' remuneration may be fixed as one or more of the following bases, and different bases may be fixed for different things done by the Joint Administrators.
  - · a percentage of the value of the assets he has to deal with, or
  - by reference to time properly spent by them and their staff in managing the Administration, or
  - as a set amount
- 6 8 Where no Creditors' Committee is appointed, the remuneration of the Joint Administrators shall be fixed by reference to the time properly spent by the Joint Administrators and their staff on matters arising in the Administration
- 6 9 If there are no funds to distribute to unsecured creditors, other than by way of a Prescribed Part, it will fall upon the secured creditors and preferential creditors whose debts amount to more than 50% of the preferential debts of the Company, disregarding debts of any creditor who does not respond to an invitation to give or withhold approval to approve the Joint Administrators' remuneration. Forms to facilitate this will be circulated separately to those creditors.
- 6 10 The Joint Administrators are authorised to draw remuneration as and when funds are available on account of their time costs
- 6 11 The Joint Administrators are authorised to draw category 2 disbursements for services provided by their own firm in accordance with Statement of Insolvency Practice 9 (remuneration of insolvency office holders) as follows



- Photocopying charged at the rate of 10 pence per sheet for notifications and reports to creditors and other copying
- 6 12 The Joint Administrators will be discharged from liability under Paragraph 98 of Schedule B1 to the Insolvency Act 1986 immediately upon their appointment as Joint Administrators ceasing to have effect.

#### 7 Exit Routes

#### Creditors Voluntary Liquidation (CVL)

- 7 1 Based on present information, the Joint Administrators think a dividend may be paid to the unsecured creditors via the prescribed part. In this situation, the Joint Administrators will file a notice with the Registrar of Companies in order that the Administration will cease and the Company will move automatically into CVL. It is proposed that the Joint Administrators will also become the Joint Liquidators of the CVL.
- 7.2 Creditors have the right to nominate an alternative liquidator of their choice. To do this, creditors must make their nomination in writing to the Joint Administrators prior to these Proposals being approved. Where this occurs, the Joint Administrators will advise creditors and provide the opportunity to vote. In the absence of a nomination, the Joint Administrators will automatically become the Joint Liquidators of the subsequent CVL.

#### Dissolution of the Company

7 3 If the Joint Administrators think that the Company has no property which might permit a distribution to its unsecured creditors, they will file a notice together with their final progress report at Court and with the Registrar of Companies for the dissolution of the Company The Joint Administrators shall send copies of these documents to the Company and its creditors. The appointment will end following the registration of the notice by the Registrar of Companies.

#### 8 Pre-administration Costs

- 8 1 Please note that Zolfo Cooper was engaged by the Group, pursuant to an engagement letter dated 2 June 2011, to provide advice to the Group (including the Company) regarding the appointment of the Joint Administrators
- 8 2 Pre-appointment fees charged and expenses incurred by the Joint Administrators are as follows

	Brief/description of services provided	rozlamovn dhoredi(a	Amount pale (c)	Who payment a made by	Amount sunctid(8).
Zotfo Cooper	Preparation to accept as appointment as Joint Administrators	680	NIL S	Nit	680
	Valuation of plant and machinery and Properties	1,322	Nil'	, wil	- 1,322
·DLA Piper UK LLP *	Appointment related advic	e [ ] 1,645	, Mil	ักเ	1,645
Naismiths Limited	, Debt collection advice	1,000	, Nil	Nit 💆 🗅	1,000



8 3 Please note that the payment of unpaid pre-administration costs is subject to the approval of creditors, separately to the approval of the Joint Administrators' proposals. This approval will be the responsibility of the Creditors' Committee if one is appointed, however as the Joint Administrators think there will be no funds available to the unsecured creditors of the Company, other than via the prescribed part, approval will be sought from the secured and preferential creditors in accordance with Rule 2 67A of the Insolvency Rules 1986

#### 9 Joint Administrators' Remuneration

- 9 1 The Joint Administrators' time costs at 31 July 2011 are £29,127 50 This represents 112 hours at an average rate of £260 per hour. A copy of "A Creditors' Guide to Administrators' fees" can be downloaded from Zolfo Cooper's creditor portal (<a href="http://www.zcinfoportal.com">http://www.zcinfoportal.com</a>) click on Creditors' Guide to Fees in the menu on the left side of the screen If you would prefer this to be sent to you in hard copy please contact the Joint Administrators and they will forward a copy to you
- 9 2 Also attached as Appendix C is a Time Analysis which provides details of the activity costs incurred by staff grade to the above date. The Joint Administrators propose drawing fees in accordance with the Proposals outlined above.
- 9 3 Attached as Appendix D is additional information in relation to our policy on staffing, the use of sub-contractors, disbursements and details of the current charge out rates by staff grade

#### Administration and Planning

The work involved under Administration and Planning is concerned with the statutory duties of the Administration and time spent formulating and communicating the Administration strategy, including

- Formulating of the Joint Administrators' strategy, and the course of action regarding pursuing each objective,
- Continuing internal control and monitoring of the Administration, reviewing the progress to date to ensure appropriate action is being undertaken, and
- Complying with various statutory requirements concerning the preparation and lodgement of documents. This includes advertising of notices.

#### Realisation of Assets - Debtors

The tasks involved within this area cover reconciling the debtors ledger to the date of appointment and the subsequent actions required to recover the book debts. Time spent here includes liaising with our appointed agents, Naismiths Limited, on potential recoveries

#### Realisation of Assets -Floating Charge

This refers to time spent dealing with the stock on site and third party assets

#### Creditors

This reflects the time spent with employees and the Company's creditors including, but not limited to - meetings, telephone calls with suppliers and creditors, creditor correspondence, employee redundancies and creditor reporting



#### 10 Estimated Outcome

#### Secured creditor - Sovereign

- 10 1 Sovereign were owed the sum of approximately £49 million pursuant to a debenture in favour of the Bank dated 8 March 2007, the benefit of which was assigned to Sovereign on 8 April 2011 and pursuant to a debenture and guarantee of the same date in their own name in addition, it should be noted that Sovereign has a charge over certain Group debts, which were part of the arrangement whereby Sovereign purchased the Bank's debt
- 10 2 Based on the information currently available it is anticipated that Sovereign will suffer a significant shortfall on their debt

#### **Preferential Creditors**

- Following the appointment of the Joint Administrators, all the employees of the Company were made redundant. I confirm that the employees who are assisting in the collection of the Company's debts are not employed by the Company.
- 10 4 The current expectation is that preferential claims of approximately £32,000 will arise in respect of these employees. Due to the intertwined nature of the Group's businesses, we are currently taking legal advice on which entity should bear the costs of paying those preferential claims that do arise. Any preferential claims against the Company, will however, be paid in full

#### **Unsecured Creditors**

- 10 5 Pursuant to Section 176A of the Insolvency Act 1986, where there is a floating charge which post dates 15 September 2003, the Joint Administrators are required to create a prescribed part from that Company's net property, which is then available for the benefit of the unsecured creditors
- 10.6 The Company granted a floating charge to the Bank on 13 December 2006. This transferred to Sovereign, at the time Sovereign acquired the Group's debt. Accordingly, the Joint Administrators are required to create a fund out of the Company's net floating charge property for unsecured creditors.
- 10 7 Based on present information, the Joint Administrators estimate that there will be a dividend available to the unsecured creditors via the prescribed part. The level of monies available to distribute to the unsecured creditors will be determined by the level of book debt collections which are achieved. It is therefore too early to be able to give any form of indication of dividend levels and more information will be provided in my next report.

#### 11 Next Report

11 1 The Joint Administrators are required to provide a progress report within one month of the end of the first six months of the Administration.



#### 12 Mesting or Creditors

12 1 The Joint Administrators think that the Company has insufficient property to enable a distribution to be made to the unsecured creditors other than by virtue of the Prescribed Part In accordance with Paragraph 52 (1) (b) of Schedule B1 of The Insolvency Act 1986 an initial meeting of the Company's creditors is therefore not being convened. The Joint Administrators are however obliged to hold an initial creditors' meeting if 10% in value of the creditors request it. If you wish for a meeting to be held, you must notify us in writing on or before 22 August 2011

For and on behalf of Hudson Engineering Services Limited

G Wild

Joint Administrator

Enc



## Receipts and Payments Account for the Period from 21 Appendix A June 2011 to 31 July 2011

	£
RECEIPTS	
Book Debts	40,016 31
Cash at Bank	192,712 94
Suspense Account	7,872 18
	240,601.43
PAYMENTS	
Telephone Telex Fax & Internet	1,049 00
Bank Charges	24 00
	1,073 00
BALANCE	239,528 43
REPRESENTED BY	
VAT Receivable	209 80
Balance at Bank (interest bearing)	239,318 63
	239,528.43
· ·	



## Summary of the Estimated Financial Position of the Company as at 21 June 2011

Appendix B

Description	£
Assets subject to floating charge	
Cash at bank	196,000
Debtors	680,000
Uninvoiced sales	3,203,000
Work in progress	1,645,000
Less Preferential Creditors (Estimated)	(32,000)
	5,692,000
Estimated Prescribed Part of Net Property	(600,000)
Available for floating charge holder	5,092,000
Debts secured by floating charge before interest and costs	(49,000,000)
Shortfall to floating charge holder	(43,908,000)
Prescribed part available for unsecured non-preferential claims	600,000
Unsecured non-preferential claims	(2,825,000)
Estimated deficiency as regards non preferential creditors	(2,225,000)
Shortfall to floating charge holder	(43,908,000)
Shortfall to unsecured non preferential claims	(2,225,000)
Issued and called up capital	(100)
Total Deficiency	(46,133,100)

Please note that the figures relate to information obtained from the Company's books and records and are by no means indicative of the level of funds expected to be realised by the Joint Administrators In addition to this, the deficiency amount does not take into consideration the costs of the Administration As such, the level of monies available to distribute to creditors is likely to be less that the amounts stated above

Name	'Address 1	Address 2	Address 3	Address 4	Address 5 '	, Amount
247 Nationwide	Smith Avenue	Garrion Business Park	Wishaw	ML2 ORY		£189 41
3c Environmental Technology	3c House Reading Road	Yateley	Hampshire	GU46 7UH		£11,897 47
A&E Fire Equipment Ltd	Unt4 Bamfurlong Indust Park	Staverton Cheltenham	Glos	GIOS GIS1	}	£252 86
Access Key & Lock	203 West Street	Fareham	Hants	PO16 0EN		£1,348 30
Adi Gardiner Ltd	Transpennine Trading Estate	Rochdale	Lancs	OL11 2PX		E863 57
Ad-Gardiner Ltd						£84 60
Advanced Fire Protection Ltd	The Aztec Centre	36 Nuffield Road	Poole	Dorset	BH17 0RT	00 03
All Boght Cleaning Ltd	49 Mostyn Road	Stourport On Severn	Worcestershire	DY13 8PW		£178 25
Alider Glass Ltd	Toutley Road	Wokingham	Berkshire	RG41 10N		£2 049 21
Attemative Networks Pic						£71 53
Apex Aerials (Roofing)						£257 41
Argos	Business Solutions	}	Avenbury Boulevard	Central Milton Keynes	П	£110 56
Asbestos Control & Abatement	Tica House	Allington Way	Yarm Road Bus Centre	Darlington	DL1 4QB	£1,440 00
Atf Supplies	Forcotte Barn	Foxcotte Lane	Charlton	Andover	SP10 4AB	£1 395 67
Auto Windsscreens	Britannia House	Storforth Lane	Chesterfield	S40 2UZ		E577 48
Autoglass						E589 53
Autoglass Limited	Po Box 4487	Worthing	BN13 1YL			£589 53
B & Q Warehouse Ltd	Burfington Road	New Malden	Surrey	KT3 4PH		£1 632 25
Bell Group Uk					1	E31 969 27
Berrymans Lace Mawer	63 lemple	Birmigham	BZ 5LS			51,379 10
Blackfen Window Co (Mats)						£131 22
Brip Panbas Lease Group (Rent)	Northern Cross	Basing View	Basingstoke	Hants	RG21 4HL	£76 37
Boc Gases Pard By Direct Debit	Customer Service Centre	Po Box 12 Prestley Road	Worsley	M28 2UT		£229 54
Boumemouth Borough Council	Resources	Town Hall	Bournemouth	BH2 6EB		£16 234 24
Bournemouth Curtains Ltd	Unit 2a 16a Inverteigh Road	Southbourne	Bournemouth Donset	BH6 5HA		£150 40
Bowller Roofing Supplies	Mansard House	Brember Road	South Harrow	Middx	HA2 8AX	£120 00
Brand & Co	Nonsuch House	London Road	North Cheam	Surrey	SM3 9AA	00 03
Brandon Hire Plc	72-75 Feeder Road	Bristol	BS2 oTQ	•		£14 174 49
Brandon Hire Pic	72-75 Feeder Road	St Philips	Bristol	BS2 0TQ		£4,427 22
Bridgewater Glass (Matenals)	44-52 Vicarage Road	Wafford	Herts	WD18 0EN	_	£2 166 65
British Telecom	Btuk Business Accounts	Providence Row	Dumam	DH98 18T		£76 22
British Telecommunications Pic		-	_			£4 686 40
Bss Group Plc	Fleet House	Lee Circle	Lecester	Т		£953 22
Burnt Tree Group	Burnt Tree House	Knights Way	Battlefield Enterprise House	e SY13AB		80 0G
Cameron Industrial Services Lt		-	-			00 03
Carillion Fleet Management	Birch St 6th Floor	Wolverhampton	West Midlands	WV1 4HY		£186 987 53
Canllion Fleet Management	Birch St 6th Floor	Wolverhampton	West Midlands	WV1 4HY		£1 847 61
Carlians Vehicle Contracts	East Horsley Garage	Guildford Road	East Horsley	Surrey	KT24 6AA	00 03
Carlisle Staffing Plc T/A Tate						00 03
Cartisle Staffing T/A Tate	800 The Boulevard	Capability Green	Luton	Beds	LU13BA	£941 88
Camer Construction Serv Ltd	1589a London Road	Leigh On Sea	Essex	SS9 2SG		£2 195 52
Castle Point Borough Council	Health & Housing Dept	Council Offices	Kiin Road			£7 150 03
Cathedral Works Organı Ltd	Terminus Road	Chichester West Sussex	PO19 8TX			£1,466 41
Causeway Technologies	(Commo House	(Furlang Road	Bourne End	Bucks	SL8 5AQ	1991 41
Ce Law	Grange House	19-21 Grange Mount	Birkenhead	CH43 4XN		00 03
Ceiling Systems Showrooms	345 Alder Road	Poole	Dorset	BH12 5BJ		00 03
Ceiling Sysytems Showrooms	345 Alder Road	Poole	Dorset	BH12 5BJ		£2,150 25
Charce Ltd	Po Box 2101	Pingewood	Reading	RG30 3ZR		00 03
Chubb Fire Limited	400 Dallow Road	Luton	LU1 1UR			£220 49
Crtb-Construction Skills						£352 50
City Electrical Factors	Southern Division	141 Farmer Ward Road	Kentworth	Wannck	CV8 2SU	£10 18
City Lease	Castle Court	St Philips Causeway	Brstol	BS4 3AX		£20,974.81
	1:00		Dansel		>	

Climate Facilities Ltd	Alted House	Kelpathck Road	Skouch Berkshire	St 1 69W	-	27 ACC3
Cms (South East) Ltd	Unt 2 Kingfisher House	Trinity Park	Tranty Way	London	E4 8TD	£410.31
Cms Ltd						00 03
Cms Supatrak Ltd	The Alpha Centre	Cheney Manor	Swindon	SN2 20J		£223 02
Catswold Drain Services Ltd	Cotswold Yard	Gloucester Road Staverton	Chettenham	GLS10TF		£15,210 01
Creative Window & Build Sol	Unit 7 Priority Workshops	Ty Venon Ind Est	Вату	CF63 2BE		E0 00
Crystal Ice Limited	Unit 5	46 Elison Gardens	Southall	UB2 4EW		£0 00
Custodian Monitoring Services	Not The Beehive	Lions Drive	Shadsworth Business Park	BB1 2QS		£1.718.24
Cuttingedge Flooring	7 Carter Close	Windsor	Berkshire	SL4 3QX		£546.25
De Lage Landen Leasing Limited	Building 7	Hatters Lane	Watford	Herts	WD18 8YN	00 03
De Lage Landen Leasing Ltd	Po Box 430 Building 8	Crowley Green Bus Park	Watton	M718 957		64.00 65
Design Dorset	26 Doveshill Crescent	Ensbury Park	Romemouth	RH40 SRT		£123 03
Detection Supplies	Unit 4	Fordingbidge Bus Park	Ashford Road	Fortinghidae	CBF 4BO	5036 30
Do Supplyline Ltd	122-124 Prince Avenue	Westeldfe On Sea	Facer	SCO ONN	200	25.000
Dga (Uk) Ltd	59 High Street	Mardstone	Kent	ME14 1SP		CE 507 00
Dgs Southern Ltd	Unit F2 Bluegate Park	Hubert Road	Brentwood	Feery	TIMA A IE	C1 225 40
Door And Gate Craft	812 Wimbome Road	Moordown	Boumemouth	Dorset	BH9 20T	C+ C77
Drain & Sewer Services	Camp Sewage Disposal Works	Camp Farm Road	Adershot	Hants	G111 2NG	544 957 74
Drain & Sewer Services	Camp Sewage Disposal Works	Camp Farm Road	Aldershot	Hante	2 111 SNS	CA 506 15
Dustop Ltd	2 Clemsfold Farm	Broadbridge Heath	West Sussex	RH12 3PW		FR47 36
Dyno-Rod	Rods	Housesteads	Stockpot Road	Hatterslev	SK14 3011	C408.05
Dyno-Rod	Rods	Housesteads	Stockpot Road	Hatterslev	SK14 30U	F2 756 78
Electric Center	Po Box 10466	Aberdeen	AB12 9AT			£2.176.07
Electric Centre	Po Box 10466	Aberdeen	AB12 9AT			£71,641 02
Ellott - Hire	Manor Drive	Peterborough	PE4 7AP			£161 87
Enterprise Rent A-Car Uk Ltd	Enerprise House	Detta Way	Egham Sumey	TW20 8RX		£2 208 16
Enterprise Security Distri Ltd	Unit 31 -34	Brockey Cross Business Centre	96 Endwell Road			00 03
Essex & Suffolk Water	Customer Accounts	Po Box 292	Durham	DHI STX	-	£24 68
Essex County Skips Ltd	12 Parsons Road	Manor Trading Estate	Benfleet	Essex,	SS7 4PY	£4,566 00
Fast-Fix (Gloucester) Ltd	Kingdom Hall	11-15 Seymour Road	Gloucester	Gloucestershire	GL1 SPN	£1 629 96
Finest Scaffolding & Access Lt	Western Avenue Western Dock	Southampton	Hampshire	SO15 0HH		£424 95
Flintham Cabins Ltd	34 Neasden Lane	Wilesden	NW10 2UN			£1 473 84
Fosters All Glass						£869 50
Fosters Auto Centres Ltd						00 03
Fred Lockhart	39 Kathleen Drive	Leigh On Sea	Essex	SS9 3EN		£2 350 00
Freeway Contract Flooring Ltd	Unt 17 Mortmers Ind Est	Paultons Pk Ower	Southampton Hants	SO51 6AF		£16 406 58
Globic Limited va Drain & Sewer	Camp Sewage Disposal Works	Camp Farm Road	Aldershot	Hampshire	GU11 2NS	00 03
- 12						
Gospori norme limprovernem Lin	1 10 11 10 10 10 10 10 10 10 10 10 10 10		i	,,,,,		£1,276.43
E50	11 Whitward Court	Kuncom	Cheshire	WA7 1WA		£4,108 61
Conversion maintagement Little	11 Veritional Court	Marior Farm Road	Kuncom	Cheshire	WA7 1WA	522,297 57
Control of the Contro	III Foole Lane	Kinson	Boumemouth	BH11 9DZ	!!!	£40 092 84
Citative Leasing Lid	Merkian nouse	9-11 Chertsey Street	Guadrord	Surrey	651 <del>설</del>	£2 277 75
Hemo Contraction & Property	Hays House	St Georges Square	High Street	New Malden	KT3 4JQ	£40185
Lange Control	0					20 740 40
Hack Captel Vehicle Columbia	Clarity House	Cana Koad	Lowbrage	witshire	BA14 80U	£2 383 64
Limited			l wew chill y	Derksale	ON2 4 F53	0003
HM Revenue & Customs	Debt Management	Barnoton Road	Worthing	Word Success	RN12 4SE	51 670 000 00
	Enforcement & Insolvency	1				
Howden Joinery Limited	Caswell House	Gowerton Road Brackmills	Northampton	NNA 7PW		728 95
Howdens Joinery Ltd	Caswell House	Gowerton Road	Brackmile	Northamoton	MINIS 7RW	6502.08
	A	October 1997	DIGCALINES	(INCINITIONAL)	14144 / 1744	FOUR VO

Hyea	Old Mansion House	Eamont Bndge	Pennth	1	2000	
Lan David Prints Clark Charles 1 to					CA10 2BX	£393 34
ומני במון כאבון בשמ בסנונו כים		-			-  -	63 029 09
Ideontrad Direct	Po Box 12	Attnocham	Cheshire	WA14 5PU		£4 477 28;
Ignite Service Provider Ltd						00 03
Insight Direct (Uk) Ltd	The Atrum	1 Harefield Road	Uxbndge	Middx	UB8 1PH	E0 00
JDB Projects Ltd						£21 620 31
34 Windows & Doors Ltd						00 03
Jct600 Contracts Ltd	Tordoff House	Apperley Bridge	West Yorkshire	BD10 0PQ		£458 21
Jewson Ltd	Mason House	Mason Road	Mile Cross Lane	Norwich	NR6 6RR	£801 96
Jewson Ltd	Scottish Credit Services	199 Harmony Row	Glasgow	G51 3LH		£361 44
Jewson Ltd	Mason House	Mason Road	Mile Cross Lane	Norwich	NR6 6RR	£127 61
Jmd Glass	495 Dallow Road	Luton	Bedfordshire	LU1 1UN		53196
Keens Domestic Appliances	2 The Parade Desborough Av	High Wycombe Hp11 2tp				£5,422.70
Ken Ratcliffe & Son Ltd	27 Stone Street	Llandovery	Carmarthenshire	SA20 0BZ		5441 07
Kingston Maurward College	Dorchester	Dorsel	DT2 8PY			21 000 00
Leaseplan Uk Limited	165 Bath Road	Slough	Berks	SL14AA		22,306 96
Lex Autolease Limited	Heathisde Park	Heathaide Park Road	Stockbort	SK3 ORB		F18 218 26
Lex Autolease Lunded	Heathsde Park	Heathside Park Road	Stockbort	Sk3 Orb	-	87 876 78
Lex Vehicle Leasing	Heathside Park	Heathade Park Road	Stockbort	Sk3 Oth	-	F1 882 38
Ley Vehicle Leading 11d	Neotherdo Dock	Heatherte Dark Dood	Stockood	SK3 ODB	-	0000
1 Glazino   imted	Is Alam Road	Knowles	Preto	BCA 1H7	-	0003
Comban Vahirle Management	Carding Ho 400 Stratford Da	Christian Collection	Moset Midlands	2000	+	2007
1 podon Caracte	27 Ct Apple Boad	Long Doct	- Condon	MAIN ACT	+	20 202
Lordon Carpets	27 St Apple Dood	Lahara Dad	London	WI 45	-	25 047
Colonial Calpels	STOCK TO STOCK	Total Calk	London	WII 431	1	274013
Lonsdaie Landscapes	752 Point Clear Road	or Osym	Essex	COJ6 SJL	-	113 380 37
Mark One Hire	Purdeys way	Kochiord	Lessex	556 730		00 03
Mastemant Uk Ltd	Priory Park	Great North Road	reeds	LS25 3DF		£216 00
Mc Flooring Contractors Ltd						00 03
wedlock Electrical Distributor	109-115 Eleanor Cross Road	Warmam Cross	Hens	ENBIN	1	16 58
Mediock Electrical Distributor	109-115 Eleanor Cross Koad	Waitham Cross	Herts	ENB 7N1	-	£289 64
Megger Ltd	Archelmeroad	Dover	Kent	C117 9EN		£8 23
Metro Rod	Metro House Churchill Way	Macclesfield	Cheshire	SK11 6AY		£1,105 40
Middletonmumay						£472 35
Mouchel Ltd	Mouchel Group	Cunard Building	Water Street	Liverpool	L3 1ES	£824 64
Mr Scaffolding Ltd						£1,995 07
IN & C Glass Ltd	28 Barnes Wallis Road	Fareham	Hampshire	PO15 5TT	_	£65 83
Niceic	41-51 Freshwater Road	Chadwell Heath	Romford	Essex	RM8 1SP	00 03
Nicerc Sales	Warwick House	Houghton Hall Park	Houghton Regis	Dunstable	LUS 52X	£348 00
Nuaire	Western Industrial Estate	Caerphily	CF83 1NA			£330 17
Office Angels Limited						£2,030 59
Office Angels Ltd	Project House	110-113 Tottenham Court Road	London	W1T SAE		£4,374 31
Offec						00 03
Ogilvie Fleet Ltd	Ogstvie House	200 Glasgow Road	Strfing	FK7 8ES		£10 259 67
Ogilyre Fleet Ltd	Ogilvie House	200 Glasgow Road	Strling	FK7 8ES		£364 60
P & P Cleaning Service	25 Pine Vale Cresent	Boumemouth	Dorset	BH10 6BG		£571 55
Peart Bros Glass Ltd	35a St Clements Road	Воѕсотре	Boumemouth	Dorset	BH14DU	£442 40
Pestokili Pest Control	Graveoak	East Lancashire Road Leigh	Lancs	WN7 3SE		£560 48
Phillips Refngeration	60 Uplands Road	Benflest	Essex	SS7 5AY		£947 64
Phs Group						£64 63
Pitney Bowes	The Pinnacles	Harlow	Essex	CM19 5BD		£1,418 64
P/h Group	Hawkins Drive	South Staffs Bsiness Park	Bridgtown Staffs	WS11 OXT		00 03
Plumbing Trade Supplies			_		_	E874 20
Plumbing Trade Supplies	Unit 27 The Clarendon Centre	Salisbury Business Pk	Southampton Rd			00 03

Polanty Electrical Limited	12 Struan Gardens	Rinownod	Hamoshira	DH24 2EC	}	73063
Premier in	Welsell Road	Cannock	Caffe Caffe	18/044 0 IA	+	E. 20 20
Prs (Holdings) Ltd				CP0 - 10**	-	27 102 003
Quality Electrical Installat	53 Liteburne Dave	Nuceaton	Wanwekshire	CV10 0SE		E 10 350 78
Quarterman Windscreens Ltd	Questor 4 Avery Way	Darford	Kent	DA1 1.1Z	-	F376.00
R B C Scaffolding					-	57 500 63
Ranbow Water Services Ltd					-	00 03
Rais-A-Cabin (Factor)	112 Beddington Lane	Croydon	Surrey	CR0 4TB		00 03
Rcf Windows & Glazing Supplies	Unit 6 Warren House	Gatehouse Way	Aylesbury	Bucks	HP19 3DB	00 03
Record Uk Ltd	Garrion Business Park	Smath Avenue	Wishaw	ML2 ORY		£1 885 60
Red Arrow Leasing Ltd	Millenium House	Vale Link	Millentom Way	Evesham	WR11 1GR	£1 110.24
Regent Homeguard					-	00 03
Ribcar (Liverpool) Ltd	56 Lower Breck Road	Liverpool	L6 4BZ			£718 93
Ridgeons Limited	Nuffield Road	Cambridge	CB4 1TS			00 03
Ridgeons Timber & Builders Mer	Nuffield Road	Trinity Hall Ind Estate	Cambridge	CB4 1TS		61 967 96
Robert Winstantey Ltd	Unit 1 13 Ross Way	Shomdiffe Ind Est	Folkestone Kent	CT20 3UJ	-	64 423 16
Rospa	Rospa House	Edgbaston Park	353 Bristol Road	Birmingham	BS 7ST	£465.30
Runnymede Barough Council						00 03
Safety Management	Corporate House	Kings Road Business Park	Hastemere Surrey	GU27 20H	-	5201 03
Safetyshop						76 0663
Saints Personnel Limited	Unit 23/24 Wrotham Business Park	Barnet	Herts	ENS 4SZ		F4 597 03
Security Montoning Centres Limited	1 Beehive	Lons Drive	Shadsworth Business Park	Blackhim	IRR1 20F	\$0 U.\$
	Unit 23 Waterhouse Bus Centre	2 Cromar Way	Chelmsford	Fecer	CM1 20F	C6 642 30
Selco Builders Warehouse	2 Oveens Drive	Kings Norton Business Centre	Kmos Norton	R30 3HH	100	C169.64
Signs Express	Unit 3	Parker Knight Ind Centre	275-289 Watton Street	DA2 6FP		50500
Signs Express	Unit 3	Parker Knight Ind Centre	275-289 Watton Street	DA2 6ED		20.00
Sta	301-303 Parloway	Words	Worton Street Mare	Modh Comoned	Denn eters	2 504 60
Stallkind	301-303 Parlogay	Words	Weston Capor More	North Company	2000	2001.70
Sixt Kenning I imded	Durant House	47 Lohan Store	Victoria Subci Missie	Moltil Sollicises	D322 DWA	27 4677
Ont Kenning Limited	Denote Property	14 Colymen Super	Cresiened	201.00		245 4bU 52
Chille Transition Deposits	12E Districted Octob	Little	Chesternera	30,000		244,270.81
Chill T	So oulymean road	Luiduin	Hens	SG5 1K1		E915 00
Skills I raining Agency Limited	35 Bury Mead Road	Hitchin	Hertfordshire	SL5 1RT		00 03
Smith Brothers (Marine) Ltd	30 Crescent Road	Fareham	Hampshire	PO16 0HG		£846 38
Sovereign	1/ New Broadway	Uxbridge Road	Hillingdon	UB10 0LJ	-	£176 84
Sovereign Glass (Materials)	17 New Broadway	Uxbridge Road	Hillingdon	Middx.	UB10 0LJ	£3 568 38
Speedy Hire Centres Ltd	Northern way	Bury St. Edmunds	Suffolk	IP32 6NL	-	£0 00
Sse Fower Distribustion Ltd					_	£436 57
Stroud Contractors	116 Ine Crescent	West Wittenng	West Sussex	PO20 8EE	_	£731 75
Sun Water Coolers Ltd	Rose Cottage	Lew Road	Curbridge	Witney	OX29 7PD	£299 11
Sumenand Carpets & Flooring	850carmarthen Road	Fforestfach	Swansea	SA5 BHS	-	67 759 10
Wale Shutter & Door Serv Ltd						£832.68
י א חסיוו רום						£20,906 06
1.A Hom Ltd	Central House	24a St Withds Road	Вате	Herifordshire	EN4 9SA	£6 451 70
The Electrical Contractors	Association Ltd	Esca House 34 Palace Court	London	W2 4HY		£0 00
The Fireplace Warehouse						£54 75
Tower Supplies	10 Yarrow Road	Poole	Dorset	BH12 4TS		00 03
Trade Direct Windows Ltd						£166 18
Tunstall Telecom Ltd	Whitley Lodge	Whitey Bridge	Yorkshire	DN14 0HR	1	£295 32
Unique Windows Ltd	Unit 2 The Fairway	Bush Farr Harlow	Essex	CM18 6LY	1	£312 18
United Insulations Ltd						£1 410 00
Utilise Pic						00 03
Vr Printing Services Ltd	Units 3&4	14 Bull Lane	Rayleigh	Essex	SS7 5LD	214100
Wallington Cars & Couriers Ltd		ŀ				£1 175 00
	Curdworth Ho	Fair View Ind Est Kingsbury Rd	Curdworth	Birmingham	B76 9EE	5236 673 73

	Curdworth Ho	Fair View Ind Est Kingsbury Rd	Curdworth	Birm	B76 9EE	£27 987 19
Walsther Environmental Limited	66 Wimpole Road	Calchester	Essex	CO1 2DN		00 03
- 1	Unit 2c	Derwent Close	Warndon	Worcester		£1 101 75
Watennowell Water Coolers Ltd	Hepscott House	Coopies Lane	Morpeth	Northumberland	NE61 6JT	£48 65
Windowfix	110 Compton Road	Portsmouth	PO2 0SP			00 563
Windowparts Ltd	Unit 16 Cosgrove Way	Luton	Beds	LU1 1XL		22 22 55
Wokingham Aenals						£15 524 63
Wolseley Centres Ltd	Po Box 68	Boroughbridge Road	Ripon	North Yorkshire	HG4 1XY	52 027 50
Wolseley UK Limited	c/o The P&A Partnership	93 Queen Street	Sheffield	S1 1WF		DO 03
Wolseley Uk Ltd	Po Box 21	Boroughbridge Road	Ripon	North Yorkshure	HG 1SL	25 601 97
Wurth Uk Ltd	1 Centunon Way	Enth	Kent	DA18 4AE		00 03
Yates Mechanical Services Ltd	Linden House Hall Street	Long Melford	Suffolk	CO10 9JA		£480 74
'lan Hammersley	c/o Zolfo Cooper	The Zenth Building	26 Spring Gardens	Manchester	M2 1AB	
,David Thome	lafo Zolfo Cooper	The Zenth Building	27 Spring Gardens	Manchester	M2 1AB	
Thomas Blackburn	c/o Zolfo Cooper	The Zenth Building	28 Spring Gardens	Manchester	M2 1AB	
Kevin Layzell	c/o Zoffo Cooper	The Zenth Building	29 Spring Gardens	Manchester	M2 1AB	
Matthew Smith	c/o Zolfo Coaper	The Zenth Building	30 Spring Gardens	Manchester	M2 1AB	
Paul Birch	c/o Zolfo Coaper	The Zenth Building	31 Spana Gardens	Manchester	M2 14R	
Adam Jiggens	c/o Zoffo Cooper	The Zenth Building	32 Spring Gardens	Manchester	M2 1AB	
Kerth Kendnck	c/o Zolfo Copper	The Zenth Building	33 Spring Gardens	Manchester	M7 14R	
Shaun Matthews	ic/o Zolfo Cooper	The Zenth Building	34 Spring Gardens	Manchester	M2 1AB	
Stephen Adams	c/o Zoffo Cooper	The Zenth Building	35 Somo Gardens	Manchecter	M2 14B	
Barry Young	c/o Zolfo Cooper	The Zenth Building	36 Sping Gardens	Manchester	M2 14R	
Cathenne Cooney	c/o Zolfo Cooper	The Zenth Building	37 Spring Gardens	Manchester	M2 1AB	
Dave Forrester	c/o Zolfo Cooper	The Zenth Building	138 Sound Camena	Manchacter	MAD 1AB	
Tracy   Ovectove	olo Zolfo Cooper	The Jones During	Si Spinig Carcells	indici lesiei	140 JAD	
l se Arken	rio Zoffo Cooper	The Zenth Dulland	40 Spring Cardens	Wenchester	INC IND	
Timothy Iones	Info Tollo Copper	Tre Seath Dullan	to Spilling Galderis	Manchester	MZ JAB	
Modern Wheel	Co Zollo Cooper	The Zenith Building	41 Spring Gardens	Manchester	IMZ JAB	
INICIIII VALICESCI	Co Zollo Cooper	i ne zenan Bullang	42 Spring Gardens	Manchester	M2 TAB	
Jeremy vaugnan	Co Zollo Coaper	I ne zenan Building	43 Sping Gardens	Manchester	M2 IAB	
George Nonowicz	co zono Cooper	The Zenth Building	44 Spring Gardens	Manchester	M2 1AB	
James French	clo Zoffo Coaper	The Zenth Building	45 Spring Gardens	Manchester	M2 1AB	
Wendy Hopkins	c/o Zolfo Cooper	The Zenrth Building	46 Spring Gardens	Manchester	M2 1AB	
Mernk Knight	c/o Zoffo Coaper	The Zenth Building	47 Spring Gardens	Manchester	MZ 1AB	
Samantha Stevens	c/o Zolfo Cooper	The Zenth Building	48 Spring Gardens	Manchester	M2 1AB	
Wary Gorman	c/o Zolfo Cooper	The Zenth Building	49 Spring Gardens	Manchester	M2 1AB	
John Bareham	clo Zolfo Cooper	The Zenth Building	50 Spring Gardens	Manchester	M2 1AB	
Carol Baker	c/o Zolfo Cooper	The Zenth Building	51 Spring Gardens	Manchester	M2 1AB	
Martin Stone	c/o Zolfo Cooper	The Zenth Building	52 Spring Gardens	Manchester	M2 1AB	
Christopher O Brien	c/o Zolfo Cooper	The Zenth Building	53 Spring Gardens	Manchester	M2 1AB	
Andy Haynes	c/o Zolfo Cooper	The Zenth Building	54 Spring Gardens	Manchester	M2 1AB	
Peter Taylor	c/o Zolfo Cooper	The Zenth Building	55 Spring Gardens	Manchester	M2 1AB	
Stephane Fintay	clo Zolfo Cooper	The Zenith Building	56 Spring Gardens	Manchester	M2 1AB	
Chnstopher Cheshire	c/o Zolfo Cooper	The Zenth Building	57 Spnng Gardens	Manchester	M2 1AB	
Robert Boal	do Zolfo Cooper	The Zenith Building	58 Spring Gardens	Manchester	M2 1AB	
Leanne Swallow	c/o Zolfo Cooper	The Zenth Building	59 Spring Gardens	Manchester	M2 1AB	
Dympna McHatton	alo Zolfo Cooper	The Zenth Building	60 Spring Gardens	Manchester	M2 1AB	
Adnan Brookman	do Zolfo Cooper	The Zenth Building	61 Spnng Gardens	Manchester	M2 1AB	
Gillian Gray	c/o Zolfo Cooper	The Zenith Building	62 Spring Gardens	Manchester	M2 1AB	
Dwayne Thomas	c/o Zolfo Cooper	The Zenith Building	63 Spring Gardens	Manchester	M2 1AB	
lan Bigdon	c/o Zolfo Cooper	The Zenith Building	64 Spring Gardens	Manchester	M2 1AB	
Richard Noakes	c/o Zolfo Cooper	The Zenith Building	165 Spring Gardens	Manchester	M2 1AB	
Neil Head	c/o Zolfo Cooper	The Zenth Building	'66 Spring Gardens	Manchester	M2 1AB	



## Time Analysis for the Period from 21 June 2011 to 31 Appendix C July 2011

		Emp	oloyee Grade (F	lours)			
	Partner/	Senior	Associate /	Junior Analyst /			Average
	Director	Associate	Analyst	Support	Total Hours	Total Cost (£)	RPH (£)
Administration and Planning							
Accounting and Treasury	0.0	0.0	0.0	3.9	39	423.00	108
Case Administration	10	21	0.8	5 5	5 5	1,931.00	205
Internal Documentation	0.0	0.2	0.2	15	19	281.50	148
Planning	0.0	0.0	0 4	00	0 4	92.00	230
Statutory Duties	0.0	0.5	04	11	2 0	372.00	186
Strategy	5.7	3.3	36	00	12 6	3,860 50	306
	6.7	6.1	5 4	12 0	26 3	6,960 00	265
Realisation of Assets Floating Charge							
Asset Accounting and Administration	0.0	0.0	01	00	01	23 00	230
Asset Identification and Valuation	0.0	07	0.0	0.0	0.7	220 50	315
Dealing with Third Party Assets	00	00	21	01	2 2	494 50	225
Recovery of Assets	0.0	08	00	0.0	D 8	252 00	315
	0.0	15	2 2	01	3 8	990 00	261
Trading							
Accounting and Administration	0.0	0.0	0.5	07	1 2	208.50	174
Trading Activities	0.0	0.0	0.8	0.5	13	241 50	186
	0.0	0.0	13	1.2	2 5	450 00	180
Creditors							
Creditors Strategy	0.0	03	0.0	0.0	03	94 50	315
Creditors Clarms	00	0 4	00	19	23	344 50	150
Creditors' Meetings	00	0.0	0 1	2 2	23	276 00	120
Employees	00	6.5	3 3	02	10 0	2,829 50	283
Internal Documentation	00	0.0	01	0.0	01	23 00	230
Reporting to Creditors	5.5	3 1	14 0	0.0	22 6	6,178 00	273
Secured Creditors	00	31	0.0	00	31	976 50	315
Unsecured Creditors	00	0 2	50	7 2	12 4	2,041 00	165
	5.5	13 6	22 5	11 5	53 1	12,763 00	240
Realisation of Asset - Debtors							
Debt Collections	77	10.7	3 3	01	21 8	6,786 50	311
Internal and External Documentation	13	00	3 2	00	4 5	1,178.00	262
	90	10 7	6 5	01	26 3	7,964 50	303
Total	21 2	31 9	37 9	24 9	112 0	29,127 50	260



# Additional information in relation to the Joint Administrators' fees pursuant to Statement of Insolvency Practice 9

Appendix D

#### 1 Policy

Detailed below is Zolfo Cooper's policy in relation to

- · staff allocation and the use of sub-contractors,
- professional advisors, and
- disbursements

#### 1.1 Staff Allocation and the use of Sub-contractors

The Joint Administrators' general approach to resourcing their assignments is to allocate staff with the skills and experience to meet the specific requirements of the case

The constitution of the case team will usually consist of a Partner, a Senior Associate, an Associate and an Analyst—The exact constitution of the case team will depend on the anticipated size and complexity of the assignment and the experience requirements of the assignment—On larger, more complex cases, several staff at all grades may be allocated to meet the demands of the case—The Joint Administrators' charge out rate schedule below provides details of all grades of staff and their experience level

With regard to support staff, the Joint Administrators would advise that time spent by treasury in relation to specific tasks on an assignment is charged. Only if there is a large block of time incurred by a member of the secretarial team, e.g. report compilation and distribution, do the Joint Administrators seek to charge and recover their time in this regard.

The Joint Administrators have not utilised the services of any sub-contractors in this case

#### 1.2 Professional Advisors

On this assignment the Joint Administrators have used the professional advisors listed below. The Joint Administrators have also indicated alongside, the basis of their fee arrangement with them, which is subject to review on a regular basis.

:Name of Professional Advisor	Onsign / Real Arrangement
DLA Piper UK LLP (legal advice)	Hourty rate and disbursements
Willis (insurance)	Risk based premium
GVA Grimley (valuation and disposal advice)	Percentage of realisations / hourly rate
Insol Group Limited (employee related matters)	Hourly rate and disbursements
Naismiths Limited (Debt collection advice)	Percentage of realisations / hourly rate

The Joint Administrators' choice was based on their perception of the professional advisors experience and ability to perform this type of work, the complexity and nature of the assignment and the basis of their fee arrangement with them



#### 1.3 Disbursements

Category 1 disbursements do not require approval by creditors. The type of disbursements that may be charged as a Category 1 disbursement generally comprise of external supplies of incidental services specifically identifiable to the case, such as postage, case advertising, invoiced travel and external printing, room hire and document storage. Also chargeable will be any properly reimbursed expenses incurred by the Joint Administrators and their staff.

Category 2 disbursements do require prior approval by creditors before they are paid If they are incurred, they will be drawn in accordance with the Joint Administrators' Proposals Category 2 disbursements that may be incurred are as follows

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#### 2 Charge Out Rates

A schedule of Zolfo Cooper charge-out rates for this assignment effective from 1 January 2011 is detailed below

Description	£
Partner/Director	
Partner 1*	445
Partner 2*	395
Director	340
Senior Associate	
Senior Associate 1*	315
Senior Associate 2*	265
Associate/Analyst	
Associate	230
Analyst*	220
Junior Analyst and Support Staff	
Junior Analyst*	115
Senior Treasury Associate	155
Treasury Associate	105
Treasury Analyst	80
Support	75

\*Key

Partner 1 - Partners with 3 or more years experience at partner level

Partner 2 - Partners with less than 3 years experience at partner level

Senior Associate 1 - Staff who have been Senior Associates for over 2 years

Senior Associate 2 - Staff who have been Senior Associates for less than 2 years

Analyst - Staff who have been Analysts for more than 1 year

Junior Analyst - First year Analysts