DIRECTORS' REPORT

The Directors present their report and the accounts for the year ended 31 March 2002.

Results and Dividends

The Company did not trade during the year and made neither a profit nor a loss. The Directors do not recommend payment of a dividend. There are no plans for the Company to commence trading within the foreseeable future.

Directors and their Interests

The Directors throughout the year were as follows:

C P Ashcroft Sir Dominic Cadbury E L Nicoli

No Director had any interest in the shares of the Company at any time during the year.

The interests of the Directors in the share capital of EMI Group plc, the ultimate parent undertaking, at the year end were as follows:

	Ordinary Shares		Senior Executive Incentive Plan		Options ¹			
	1/4/01	31/3/02	1/4/01	31/3/02	1/4/01	Granted During t	Exercised/ Renounced he Year	31/3/02
C P Ashcroft Sir Dominic Cadbury E L Nicoli	5,000 114,943 ²	20,000 203,032 ²	72,724 - 423,774	77,516 - 462,433	21,752	- -	- -	21,752 - 63,817



Options over Ordinary Shares are granted under Savings-Related and Executive Share Option Schemes.

The total shares held include a proportion of restricted share awards to match remuneration costs more accurately to the time period in which the shares are earned, even though in certain circumstances these awards could lapse or be released before the vesting date.

Directors' Report Continued

Directors' and Officers' Liability Insurance

The ultimate parent undertaking, EMI Group plc has maintained insurance to cover Directors' and Officers' liability as permitted by Section 310(3) of the Companies Act 1985.

Auditors

In accordance with Section 388(A) of the Companies Act 1985 the Company is exempt from the obligation to appoint auditors.

By Order of the Board.

K Melia

Secretary

Date: 19 July 2002

Registered Office Northgate House 115 High Street Crawley Sussex RH10 1FY

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the Directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those accounts, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors confirm that the accounts comply with the above requirements.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BALANCE SHEET - 31 MARCH 2002

	Note	2002 £	2001 £
CURRENT ASSETS: DEBTORS AMOUNTS FALLING DUE WITHIN ONE YEAR			
Amount due from parent undertaking	•	2	2
			
CAPITAL AND RESERVES			
Called up share capital	2	2	2

- (a) For the year ended 31 March 2002 the Company was entitled to exemption under Section 249AA(1) of the Companies Act 1985.
- (b) Members have not required the Company to obtain an audit in accordance with Section 249B(2) of the Companies Act 1985.
- (c) The directors acknowledged their responsibility for:
 - (i) ensuring the Company keeps accounting records which comply with Section 221; and
 - (ii) preparing accounts which give a true and fair view of the state of affairs of the Company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of Section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the Company.

The balance sheet was approved by the directors on 19 July 2002.

Ciffell) Director(s)

NOTES TO THE ACCOUNTS

1. BASIS OF ACCOUNTING

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

2.	SHARE CAPITAL	2002	2001
		£	£
	Authorised		
	100 ordinary shares of £1 each	100	100
	Allotted, called up and fully paid		
	2 ordinary shares of £1 each	2	2
			

3. DIRECTORS' EMOLUMENTS

No Director received any remuneration during the year in respect of his/her services to the Company.

4. PARENT UNDERTAKING

The parent undertaking of the group of undertakings for which group accounts are drawn up and of which the Company is a member is EMI Group plc, which is the ultimate parent undertaking registered in England and Wales. Copies of EMI Group plc's accounts can be obtained from EMI Group plc, 4 Tenterden Street, Hanover Square, London W1A 2AY, England.