

PUBLISHING QUALIFICATIONS BOARD

Company Registration No. 2607034

Charity Registration No. 1002928

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

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Company Information

Chair

Directors/Trustees Elisabeth Tribe

Rebecca Smart
Jonathan Glasspool
Edward Milford
Robin Hunt
Emma Brown
Astrid De Ridder
Owen Meredith
Christoph Chesher
Rolf Grisebach

Elisabeth Tribe

Chief Executive Peter McKay

Secretary Ben Sangeelee

Company Number 2607034 (England and Wales)

Registered Charity Number 1002928

Registered Office 6 Bell Yard

London WC2A 2JR

Auditors Clarke Huttun

Summit Court Barnet London EN5 5YR

Bankers National Westminster Bank

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London SW18 4JZ

Business Address 6 Bell Yard

London WC2A 2JR

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Trustees' Report For the year ended 31 December 2017

The Trustees, who are also the Directors, submit their annual Directors' Report together with the financial statements of the Charity for the year ending 31 December 2017, which are also prepared to meet the requirements for a Directors' Report and accounts for Companies Act purposes.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the Charity's Articles of Association, the Companies Act 2006, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Structure, governance and management

The Publishing Qualifications Board is a company limited by guarantee. It is a Registered Charity whose objects are the promotion and furtherance of commercial education in the field of book publishing, writing and the information industries.

The Publishing Training Centre Foundation, a company limited by guarantee (Company No. 1253854) and also a Registered Charity (Registered Charity No. 1083081), is the sole member of the Publishing Qualifications Board.

The Trustees, who are also the Directors for the purpose of company law, and who served during the year, were:

Elisabeth Tribe Rebecca Smart Jonathan Glasspool Edward Milford Robin Hunt Emma Brown Astrid De Ridder (appointed 14/09/2017) Owen Meredith (appointed 25/09/2017) Christoph Chesher (appointed 30/10/2017) Rolf Grisebach (appointed 11/12/2017)

None of the Trustees have any beneficial interest in the company.

The members undertake to contribute a maximum of £1 in the event of a winding up.

The day-to-day management is delegated to the Chief Executive, Peter McKay, who on a monthly basis provides detailed financial and operational information to the Trustees.

New Trustees are briefed by the Chief Executive and are given full information on the history of the Charity, Articles of Association, the business plan and recent financial performance of the Charity.

Under the Articles of Association of the Board, the Publishing Training Centre Foundation which is also a Registered Charity (Charity no: 1083081) is the sole member of the Charity. Membership of the Charity is not transferable

The number of Trustees shall be no less than five and no more than twelve. The board normally meets quarterly.

Trustees are elected by the members or co-opted by the Trustees. When considering co-opting Trustees, the Board has regard to the requirement for any specialist skills needed.

A Trustee term of office is five years.

A retiring Trustee may be reappointed providing that no Trustee shall serve more than two terms of office.

Publishing Qualifications Board Trustees' Report (Continued) For the year ended 31 December 2017

The powers of the Trustees to invest monies of the Board are clearly laid in the Articles of Association.

The Trustees, under the guidance of the Chief Executive, consistently review the principal risks and uncertainties that the group faces and implements agreed procedures to minimise or manage any potential impact on the group should those risks materialise.

There were no connected charities other than The Publishing Training Centre Foundation.

Objectives and Activities

The Publishing Qualifications Board (PQB) was established to further the education of persons employed in or wishing to pursue a career in publishing, writing and information industries, and related fields of activity, by the establishment, administration and award of national vocational, European, international and other qualifications in respect of competence.

PQB is responsible for the development, delivery and assessment of self-study courses. These are designed to improve knowledge and performance in a range of publishing-related disciplines to the widest possible group of delegates.

These courses are recognised by the publishing community as indicators of professional competence. The courses facilitate entry to a variety of publishing careers, especially within the freelance proofreading and editing community.

All PQB courses have at their core detailed and carefully moderated performance evaluation and reporting, so that delegates and employers can assess levels of excellence and knowledge. Qualifications are awarded at a level of pass, merit or distinction.

Achievements and Performance

The Publishing Qualifications Board's accredited courses contribute 40% to the wide offering of training by the group. Our course portfolio now comprises five programmes: Basic Proofreading, Essential Copy-Editing, Creative Copywriting, Successful Editorial Freelancing and Grammar at Work. 476 delegates embarked on the Distance Learning programmes in 2017 compared to 700 in 2016.

The Prisoners' Education Trust (which provides educational opportunities for men and women prisoners to make a positive change in their lives) supports people in prison to study our Distance Learning courses.

Spread the Word, a charity based in London, offers aspiring publishing professionals from a background underrepresented in publishing training, placement and support. The Foundation provides Distance Learning programmes to these students.

PQB has applied to the Institute for Apprenticeships to be recognised as an End-point Assessment Organisation for the Publishing Assistant standard.

PQB is seeking accreditation with NCFE which is recognised as an awarding organisation by the qualification regulators for England, Wales and Northern Ireland, including <u>Ofqual</u>, the <u>Welsh</u> <u>government</u>, and the <u>CCEA</u> in Northern Ireland.

PQB launched the new Creative Copywriting course which covers a whole range of general writing principles as well as those more specific to publishing. The Basic Editing and Intermediate Editing courses have been combined into a more comprehensive and updated Essential Copy-Editing course.

Trustees' Report (Continued) For the year ended 31 December 2017

Financial Review

Revenue decreased by 23% to £202k (2016: £262k)

The charitable activities represent 85% of the total resources expended for the year.

The cost of governance of the Group equates to 7% of the total resources expended for the year.

During 2017, a total number of 476 (2016: 700) delegates enrolled on the five Distance Learning programmes.

Reserves

As at 31 December 2017, the Unrestricted Reserves were £29,879. The Unrestricted Reserves are held as a cushion of finance during economic downturn and are also available for future plans approved by the Board.

It is the policy of the PQB that we aim for unrestricted funds that have not been designated for new projects to be at a level equivalent to between three and six months' expenditure on revenue items and charitable assets combined. The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Charity's current activities while consideration is given to ways in which additional funds may be raised.

Public Benefit

The Publishing Qualifications Board has referred to the Charity Commission's general guidance on public benefit when reviewing its aims and objectives and in planning future activities. In particular the Trustees consider how planned activities will contribute to the aims and objectives they have set.

Future Plans

Distance Learning: The launch of Essential Grammar is scheduled for 2018.

Statement of Trustees' Responsibilities

The Trustees, who are also the Directors of the Publishing Qualifications Board for the purpose of company law, are responsible for preparing the Trustees' report and the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (Financial Reporting standard 102 and applicable law).

Company law requires the Trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the Charitable Company for that year.

In preparing these accounts, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- · Observe the methods and principles in the Charities SORP.
- Make judgments and estimates that are reasonable and prudent.
- State whether applicable UK accounting standards have been followed, subject to any
 material departures disclosed and explained in the financial statements.
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of Information to Auditors

Each of the Trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

Auditors

Clarke Huttun have signified their willingness to continue in office.

The Board approved this report on: 12th April 2018

Ben Sangeelee Secretary

Independent Auditors' Report To the Members of Publishing Qualifications Board

We have audited the financial statements of the Publishing Qualifications Board for the year ended 31 December 2017 on pages 7 to 15. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS102 "The Financial Reporting standard applicable in the UK and Republic of Ireland".

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Trustees and Auditors

As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the Directors of the Publishing Qualifications Board for the purposes of company law, are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the Audit of the Accounts

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Publishing Qualifications Board Independent Auditors' Report (Continued) To the Members of Publishing Qualifications Board

Opinion on accounts

In our opinion the accounts:

- give a true and fair view of the state of the Charity's affairs at 31 December 2017 and of its incoming resources and application of resources, including its income and expenditure account, for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the accounts are prepared is consistent with the accounts.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mr. Karl Huttun (Senior Statutory Auditor)
For and on Behalf of Clarke Huttun, Statutory Auditor

Chartered Accountants Summit Court Barnet London EN5 5YR

Dated: 18th April 2018

Publishing Qualifications Board Statement of Financial Activities For the year ended 31st December 2017

| | Notes | 2017 Unrestricted funds | 2016 Unrestricted funds |
|-----------------------------------|-------|-------------------------------|-------------------------------|
| | | £ | £ |
| Courses | 4 | 201,721 | 262,144 |
| Total income | | 201,721 | 262,144 |
| Expenditure on: | | | |
| Publicity & Promotion | 5 | 28,444 | 24,690 |
| Charitable activities | | | |
| Courses | | 163,418 | 217,434 |
| | ē | | |
| Total expenditure | 6 | 191,862 | 242,124 |
| | | | |
| Net movement in funds | | 9,859 | 20,020 |
| Fund balances at 1 January 2017 | | 20,020 | - |
| Fund balances at 31 December 2017 | | 29,879 | 20,020 |

All activities are continuing. The notes on pages 10 to 15 form part of these accounts.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

Publishing Qualifications Board Charity Balance Sheet as at 31 December 2017

| () | Notes | 2017 | 2016 |
|-------------------------------------|-------|----------|-------------|
| | | £ | £ |
| Current Assets | | | |
| Debtors | 9 | 9,468 | 11,530 |
| Cash at bank and in hand | | 113,902 | 109,672 |
| | | 123,370 | 121,202 |
| Creditors: | | | |
| Amounts falling due within one year | 10 | (93,491) | (101,182) |
| Net Current Assets | | 29,879 | 20,020 |
| Net Assets | | 29,879 | 20,020 |
| Income funds | | | |
| Unrestricted funds | | 29,879 | 20,020 |
| Total funds | | 29,879 | 20,020 |
| | | ===== | ===== |

These accounts have been prepared in accordance with the provisions applicable to Companies subject to the small companies' regime within Part 15 of the Companies Act 2006.

The Financial statements were approved by the Board of Management on: 18 April 2018

(Elisabeth Tribe)

Company Registration No.: 1002928

Statement of Cash Flows For the year ended 31 December 2017

| | Note | 2017 | 2016 |
|--|------|---------|---------|
| | | £ | £ |
| Cash generated/used in Operating Activities | Α | 4,230 | 35,116 |
| | | ===== | ===== |
| Increase/(Decrease) in Cash and Cash Equivalents | В | 4,230 | 35,116 |
| | | ===== | ====== |
| Cash and Cash equivalents at the beginning of the year | | 109,672 | 74,556 |
| | | ===== | ====== |
| Total cash and cash | | | |
| equivalents at the end of the | | 113,902 | 109,672 |
| year | | ===== | . ===== |

A. Reconciliation of net movement in funds to net cash flow from operating activities

| | 2017 | 2016 |
|--|---------|---------|
| | £ | £ |
| Net Income/Expenditure | 9,859 | 20,020 |
| Increase/(Decrease) in debtors | 2,062 | (1,006) |
| Increase/(Decrease) in creditors | (7,691) | 16,102 |
| Net inflow/(outflow) cash flow from operating activities | 4,230 | 35,116 |
| | | |

B. Reconciliation of net cash flow to movement in net funds

| | 2017 | 2016 |
|------------------------|-------------|---------|
| | £ | £ |
| Balance at 1 Jan 2017 | 109,672 | 74,556 |
| Net cash inflow | 4,230 | 35,116 |
| Balance at 31 Dec 2017 | 113,902 | 109,672 |
| | | |

Notes to the Financial Statements For the year ended 31 December 2017

1 Accounting Policies

1.1 Accounting Basis and Standards

The financial statements have been prepared under the historical cost convention.

The financial statements are prepared in UK £ Sterling which is the functional currency of the Charity.

The financial statements have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 and the Companies Act 2006.

The statement of financial activities (SOFA) and balance sheet consolidate the financial statements of the Publishing Qualifications Board.

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (effective 1January 2015), (Charities SORP (FRS102)), the Financial Reporting standard applicable in the UK & Republic of Ireland (FRS102) and the Companies Act 2006.

The significant accounting policies applied in the preparation of these financial statements are set out on pages 10–15. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 Preparation of the accounts on a going concern basis

The reported surplus is £9.8k. The trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern. The review of our financial position, reserves levels and future plans gives Trustees confidence the charity remains a going concern for the foreseeable future.

1.3 Income

Income is recognised when the Charity have entitlement to the funds any performance conditions attached to the item(s) have been met, it is probable that the income will be received and the amount can be measured reliably. For the Distance Learning courses, entitlement to the fees is taken when the student enrols but subject to a thirty-day cooling off period.

Notes to the Financial Statements For the year ended 31 December 2017

1.4 Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- · Costs of publicity & promotion
- · Expenditure on charitable activities includes support and governance costs

Support costs are those functions that assist the work of the Charity but do not directly undertake charitable activities. Support costs include back office costs, personnel, payroll and governance costs which support the activities of the Board. Governance costs are those incurred in connection with administration of the Charity and compliance of constitutional and statutory requirements.

The Board identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Having identified its governance costs, the remaining support costs together with governance costs are allocated to the one key charitable activity undertaken in the year.

1.5 Value Added Tax

The Publishing Qualifications Board is part of a VAT group. It is normally able to reclaim from HM Revenue & Customs (HMRC) all VAT it pays on goods and services it buys. However to do so, it has to remain within a partial exemption limit. If, in any financial year, the limit is exceeded the group would be unable to recover that part of the VAT it incurred in providing exempt supplies.

A limit of £7,250 is set by HMRC as the total of VAT incurred, which relates to exempt supplies. Exempt supplies as defined are those that the group provides where the charge made is exempt from VAT. The main supplies that fall under this heading are the provision of Distance Learning courses.

However, the turnover for the Distance Learning supply has placed the ability to remain under the limit in jeopardy. £6,838 of irrecoverable VAT has been provided for in the accounts to meet this liability.

1.6 Fund accounting

The Charity's Unrestricted General Funds consist of funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Notes to the Financial Statements For the year ended 31 December 2017

1.7 Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, which are described in note 1, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2 Legal status of the Board

The Board is a company limited by guarantee and has no share capital. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity.

3 Principal activity of the Board

This is clearly laid out on page 2.

4 Income from charitable activities

| | 2017 | 2016 |
|---------------------------|---------|---------|
| Distance Learning courses | £ | £ |
| | 201,721 | 262,144 |
| | 201,721 | 262,144 |

All income from charitable activities was attributable to the unrestricted funds.

5 Publicity and Promotion

These are the costs incurred in promoting the educational activities of the Charity. They include advertisements in print and digital media. All costs were attributable to the unrestricted funds.

Notes to the Financial Statements For the year ended 31 December 2017

6 Analysis of expenditure on charitable activities

| | Activities undertaken directly | Support costs | Total |
|---------------------------|--------------------------------------|------------------|---------|
| | £ | £ | £ |
| Distance Learning courses | 73,021 | 90,397 | 163,418 |
| | 73,021 | 90,397 | 163,418 |

All costs for 2017 (2016: £217,434) were attributable to unrestricted funds.

7a Analysis of support & Governance costs

| | Support | Governance | Total | Basis |
|--------------------------------|---------|------------|--------|-------------------|
| | £ | £ | £ | |
| Office costs (inc. Rent) | 12,939 | 3,235 | 16,174 | Allocated on time |
| Human Resources (inc. pension) | 53,983 | 10,038 | 64,021 | Allocated on time |
| Information Technology | 1,000 | - | 1,000 | Support |
| Other (inc. irrecoverable VAT) | 8,202 | - | 8,202 | Support |
| Audit fee | - | 1,000 | 1,000 | Governance |
| Total | 76,124 | 14,273 | 90,397 | |

7b Governance costs

| | 2017 | 2016 |
|------------------------|--------|--------|
| | £ | £ |
| Auditor's remuneration | 1,000 | 1,000 |
| Support costs | 13,273 | 14,496 |
| | | |
| | 14,273 | 15,496 |
| | | |

Governance costs include payments to the auditors of £1,000 (2016: £1,000) for audit fees and £nil (2016: £nil) for other services.

Notes to the Financial Statements For the year ended 31 December 2017

8 Analysis of staff costs, Trustee Remuneration and Expenses and the cost of personnel

The average number of employees, analysed by function, during the year was:

| | 2017 | 2016 |
|-----------------------|------|------|
| Courses | 2 | 2 |
| Governance | 1 | 1 |
| Publicity & Promotion | 1 | 1 |
| | | |
| | 4 | 4 |
| | | |

The average number of full-time equivalent employees was 3 (2016: 3).

Their aggregate remuneration comprised:

| | 2017 | 2016 |
|-----------------------|--------|--------|
| | £ | £ |
| Wages and salaries | 49,583 | 62,719 |
| Social security costs | 5,193 | 5,654 |
| Pension costs | 9,245 | 9,849 |
| | | |
| | 64,021 | 78,222 |
| | ===== | ===== |

There were no employees whose annual remuneration was £60,000 or more.

Trustees' Remuneration

None of the Trustees (or any persons connected with them) received any remuneration during the current and prior year in their capacity as Trustees. Total travel and subsistence expenses were £nil (2016: £nil).

Publishing Qualifications Board Notes to the Financial Statements For the year ended 31 December 2017

9 Debtors

| | 2017 | 2016 |
|---------------|-------|--------|
| | £ | £ |
| Trade debtors | 3,395 | 3,867 |
| Prepayments | 6,073 | 7,663 |
| | | |
| | 9,468 | 11,530 |
| | | |

10 Creditors: amount falling due within one year

| | 2017 | 2016 |
|----------|--------|---------|
| | £ | £ |
| Accruals | 93,491 | 101,182 |
| | 93,491 | 101,182 |

11 Taxation

As a registered charity the Publishing Qualifications Board is exempt from corporation tax on its charitable activities.

12 Related party transactions

In the current year no related party transactions were reported either from the Trustees and management.

13 Contingent liabilities

There were no contingent liabilities at the year end.

14 Capital commitments

There were no capital commitments either authorised by the Trustees or contracted for at the balance sheet date.