Registered number: 02606388

# **ROMANS PROFESSIONAL SERVICES LIMITED**

# **UNAUDITED**

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021



# **COMPANY INFORMATION**

**Directors** P L Aitchison

P Kavanagh

Company secretary P L Aitchison

Registered number 02606388

Registered office Crowthorne House

Nine Mile Ride Winnersh Wokingham RG40 3GZ

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# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

The Directors present their report and the financial statements for the year ended 31 December 2021.

#### Principal activity

The principal activity of the company is that of chartered surveyors.

#### Results and dividends

The profit for the year, after taxation, amounted to £40,482 (2020 - loss £656,485).

No dividends were paid during the year.

The directors do not recommend the payment of a dividend (year ended 31 December 2020 - £Nil).

#### **Directors**

The Directors who served during the year were:

P L Aitchison

P Kavanagh

At 31 December 2021, third party indemnity provision for the benefit of the company's directors was in force.

#### Post balance sheet events

On 28 February 2022, the Leaders Romans Group was acquired by certain investment vehicles advised by Platinum Equity Advisors, LLC. As part of this transaction, the group's bank debt was refinanced, with existing facilities being repaid and replaced with new facilities which have repayments dates between 2027 and 2029.

#### Directors' responsibilities statement

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Small companies note

In preparing this report, the Directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board on 25 May 2022 and signed on its behalf.

P L Aitchison

Director

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 £	2020 £
Turnover		1,989,258	1,426,019
Gross profit		1,989,258	1,426,019
Administrative expenses		(1,960,034)	(2,085,107)
Operating profit/(loss)		29,224	(659,088)
Interest payable and similar expenses		-	(3)
Profit/(loss) before tax		29,224	(659,091)
Tax on profit/(loss)		11,258	2,606
Profit/(loss) for the financial year		40,482	(656,485)

The notes on pages 6 to 18 form part of these financial statements.

# **ROMANS PROFESSIONAL SERVICES LIMITED REGISTERED NUMBER:02606388**

# **BALANCE SHEET** AS AT 31 DECEMBER 2021

	Note		2021 £		2020 £
Fixed assets					
Intangible assets	11		4,428		10,518
Tangible assets	12		2,294		3,049
			6,722	,	13,567
Current assets					
Debtors: amounts falling due within one year	13	10,459,645		8,761,012	
Cash at bank and in hand		25,000		25,000	
		10,484,645		8,786,012	
Creditors: amounts falling due within one year	14	(7,755,837)		(6,104,531)	
Net current assets			2,728,808		2,681,481
Total assets less current liabilities			2,735,530		2,695,048
Net assets			2,735,530		2,695,048
Capital and reserves					
Called up share capital	17		114		114
Profit and loss account			2,735,416		2,694,934
			2,735,530		2,695,048

The Directors consider that the Company is entitled to exemption from audit under section 479A of the Companies Act 2006.

The members have not required the Company to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 25 May 2022.

# P L Aitchison

Director

The notes on pages 6 to 18 form part of these financial statements.

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	Share capital	Profit and loss account reserve	Total
	£	£	£
At 1 January 2020	114	3,351,419	3,351,533
Loss for the year	-	(656,485)	(656,485)
Total comprehensive income for the year	-	(656,485)	(656,485)
At 1 January 2021	114	2,694,934	2,695,048
Profit for the year	-	40,482	40,482
Total comprehensive income for the year		40,482	40,482
At 31 December 2021	114	2,735,416	2,735,530

The notes on pages 6 to 18 form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 1. Nature of operations and general information

Romans Professional Services Limited is a private company limited by shares incorporated in England & Wales. The address of the registered office is given on the company information page and the nature of the company's operations and its principal activities are set out in the directors' report.

# 2. Accounting policies

# 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

## 2.2 Turnover

Turnover comprises amounts recognised in respect of goods and services, supplied during the period and is recognised to the extent that it is probable that the economic benefits will flow to the Company and the turnover can be reliably measured, based on when performance obligations have been satisfied.

Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

#### 2.3 Interest income and costs

Interest income is recognised in profit or loss using the effective interest method.

The effective interest method calculates the amortised cost of a financial asset or liability and allocates the interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability to the net carrying amount of the financial asset or liability.

## 2.4 Intangible assets

# Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight-line basis to the Profit and Loss Account over its useful economic life.

## Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 2. Accounting policies (continued)

## 2.4 Intangible assets (continued)

The estimated useful lives range as follows:

Goodwill - Over 2 years
Customer relationships - Over 7 years
Non-compete - Over 3 years
Brand - Over 1 years

# 2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures, fittings & equipment - 10 - 25% per annum on cost

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

## 2.6 Investments

Investments in subsidiaries are measured at cost less accumulated impairment.

# 2.7 Impairment of non-financial assets

For the purposes of impairment testing, goodwill is allocated to each of the Company's cashgenerating units that is expected to benefit from the synergies of the combination. Each unit to which goodwill is allocated represents the lowest level within the Company that independent cash flows are monitored.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is indication that the unit may be impaired.

At each balance sheet date the Directors review the carrying amounts of the Company's non-current assets, other than goodwill, to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. Where the asset does not generate cash flows that are independent from other assets, the Directors estimate the recoverable amount of the cash-generating unit to which the asset belongs.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 2. Accounting policies (continued)

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount. The impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit.

An impairment loss is recognised as an expense immediately.

An impairment loss recognised for goodwill is not reversed in subsequent periods.

Where an impairment loss on other non-financial assets subsequently reverses, the carrying amount of the asset or cash-generating unit is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset or cash-generating unit in prior periods. A reversal of an impairment loss is recognised in the profit and loss account immediately.

#### 2.8 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

## 2.9 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Profit and Loss Account.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 2. Accounting policies (continued)

## 2.9 Financial instruments (continued)

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance Sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint ventures and the Company can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

# 2.11 Pensions

# Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 2. Accounting policies (continued)

## 2.12 Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

## 2.13 Operating leases

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight-line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

# 2.14 Equity

Equity comprises the following:

- "Share capital" represents the nominal value of equity shares issued.
- "Profit and loss account reserve" represents the accumulated profits and losses attributable to equity shareholders.

# 3. Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of financial statements in conformity with generally accepted accounting practice requires management to make estimates and judgements that affect the reported amounts of assets and liabilities as well as the disclosure of contingent assets and liabilities at the reporting date and the reported amounts of turnover and expenses during the reporting period.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Assumptions and accounting estimates are subject to regular review. Any revisions required to accounting estimates are recognised in the period in which the revisions are made including all future periods affected.

## Significant management judgements

The following are significant management judgements in applying the accounting policies of the Company that have the most significant effect on the financial statements.

## Trade debtor impairment loss

A provision is made for any balances beyond an age where they are expected to be recovered. This is based on past experience across the sales ledger and requires a degree of judgement in assessing which periods to review and whether to isolate exceptions in forming a general rule.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 3. Judgements in applying accounting policies (continued)

# **Estimation uncertainty**

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may be substantially different.

# Useful lives of intangible assets

Intangible assets are amortised over their estimated useful lives with the charge recorded in administrative expenses. Useful lives are based on management's estimates of the period that the assets will generate turnover which are periodically renewed for continued appropriateness. Changes to estimates can result in significant variations in the carrying value and amounts charged to the profit and loss account in specific periods.

## 4. Turnover

The Company's turnover is all derived from surveying services performed in the UK.

# 5. Operating profit/(loss)

The operating profit/(loss) is stated after charging:

	2021	2020
	L.	L
Tangible fixed assets - depreciation	17,442	2,103
Intangible assets - amortisation	6,090	7,497
Other operating lease rentals	23,629	35,678

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 6. Employees

	2021 £	2020 £
Wages and salaries	1,022,891	1,075,323
Social security costs	113,143	136,060
Pension costs	21,865	42,292
	1,157,899	1,253,675

Included within staff costs and average number of employees are staff that are subcontracted from LRG Employees Limited, a fellow group company.

The average monthly number of employees, including the Directors, during the year was as follows:

	2021 No.	2020 No.
Surveyors	8	19
Management and administration	9	12
	17	31
	<del></del>	

# 7. Directors' remuneration

	2021 £	2020 £
Directors' emoluments	10,617	9,690
Pension contributions	443	415
	11,060	10,105
	=	

Directors' remuneration includes amounts allocated from group companies.

There were no directors in the company's defined contribution pension scheme (year ended 31 December 2020 - £Nil).

# 8. Interest payable and similar expenses

	2021	2020
	£	£
Other interest payable	-	3
		3

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 9. Taxation

	2021 £	2020 £
Total current tax		-
Deferred tax		
Origination and reversal of timing differences	2,513	301
Adjustment in respect of previous periods	(9,403)	(1,669)
Changes to tax rates	(4,368)	(1,238)
Total deferred tax	(11,258)	(2,606)
Taxation on loss on ordinary activities	(11,258)	(2,606)

# Factors affecting tax charge for the year

The tax assessed for the year is lower than (2020 - lower than) the standard rate of corporation tax in the UK of 19% (2020 - 19%). The differences are explained below:

	2021 £	2020 £
Profit/(loss) on ordinary activities before tax	29,224	(659,091)
Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2020 - 19%)  Effects of:	5,553	(125,227)
Expenses not deductible for tax purposes	3,413	1,234
Effect of change in tax rate	(4,368)	(1,238)
Group relief	(6,413)	125,719
Adjustments to tax charge in respect of prior periods	(9,404)	(1,669)
Capital allowances super-deduction	(39)	(1,425)
Total tax charge for the year	(11,258)	(2,606)

# Factors that may affect future tax charges

On 3 March 2021, the Chancellor of the Exchequer announced that the main rate of corporation tax in the United Kingdom will rise to 25% with effect from 1 April 2023 for companies earning annual taxable profits in excess of £250,000. Companies earning annual taxable profits of £250,000 or less will continue to pay corporation tax at 19% with a marginal rate adjustment for companies earning taxable profits between the two levels. These changes were substantively enacted at the Balance Sheet date and therefore an adjustment has been made to deferred taxation balances to account for this change.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 10. Deferred taxation

	2021 £	2020 £
At beginning of year	6,941	4,335
Charged to profit or loss	11,258	2,606
At end of year	18,199	6,941
The deferred tax asset is made up as follows:		
	2021 £	2020 £
Accelerated capital allowances	11,176	10,037
Other	7,023	(3,096)
	18,199	6,941

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 11. Intangible assets

	Goodwill £	Customer relationships £	Brand £	Non- Compete £	Total £
Cost					
At 1 January 2021	247,307	48,009	33,262	5,856	334,434
At 31 December 2021	247,307	48,009	33,262	5,856	334,434
Amortisation					
At 1 January 2021	247,307	37,491	33,262	5,856	323,916
Charge for the year	-	6,090	-	•	6,090
At 31 December 2021	247,307	43,581	33,262	5,856	330,006
Net book value					
At 31 December 2021	-	4,428	<u>.                                    </u>		4,428
At 31 December 2020		10.518		-	10,518

The amortisation charge is included within administrative expenses.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 12. Tangible fixed assets

13.

Additions  At 31 December 2021  Depreciation  At 1 January 2021  Charge for the year	87,823 675 88,498
Additions  At 31 December 2021  Depreciation At 1 January 2021 Charge for the year  At 31 December 2021  Net book value  At 31 December 2021	675 88,498
At 31 December 2021  Depreciation At 1 January 2021 Charge for the year  At 31 December 2021  Net book value  At 31 December 2021	88,498
Depreciation At 1 January 2021 Charge for the year  At 31 December 2021  Net book value  At 31 December 2021	
At 1 January 2021 Charge for the year  At 31 December 2021  Net book value  At 31 December 2021	04 77 4
Charge for the year  At 31 December 2021  Net book value  At 31 December 2021	04 774
At 31 December 2021  Net book value  At 31 December 2021	84,774
Net book value At 31 December 2021	1,430
At 31 December 2021	86,204
At 31 December 2020	2,294
	3,049
Depreciation is included within administrative expenses.	
Debtors	
2021 £	2020 £
Trade debtors 153,089 2	37,115
Amounts owed by group undertakings 9,972,264 8,2	62,310
Other debtors 25,152	19,211
	OF 405
Deferred taxation 18,199	35,435
<b>10,459,645</b> 8,7	6,941

The Directors consider the carrying value of trade and other receivables is approximate to their fair value.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 14. Creditors: Amounts falling due within one year

2021 £	2020 £
(248)	15, 194
7,683,312	5,892,721
-	61,038
-	3,088
72,773	132,490
7,755,837	6, 104, 531
	£ (248) 7,683,312 - - - 72,773

#### 15. Pension commitments

The company operates defined contribution pension schemes. The assets of the schemes are held separately from those of the company in independently administered funds. The pension cost charge represents contributions payable by the company to the fund and amounted to £21,865 for the year (year ended 31 December 2020 - £42,292). Contributions totalling £Nil (2020 - £Nil) were payable to the funds at the reporting date and are included in other payables.

# 16. Operating leases

Operating leases primarily relate to land and buildings.

The Company does not have an option to purchase any of the operating leased assets at the expiry of the lease periods.

Payments recognised as an expense are disclosed in note 5.

At 31 December 2021 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2021 £	2020 £
Not later than 1 year	16,200	16,200
Later than 1 year and not later than 5 years	27,695	<i>43,</i> 895
	43,895	60,095

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 17. Share capital

	2021 £	2020 £
Allotted, issued and fully paid	-	_
114 (2020 - 114) Ordinary shares of £1.00 each	114	114

# 18. Contingent liabilities

The company has guaranteed the borrowings of The Leaders Romans Bidco Limited, a fellow subsidiary of The Leaders Romans Group Limited. The borrowings subject to the guarantee at 31 December 2020 totalled £177,079,206 (31 December 2019 - £158,829,829).

# 19. Related party transactions

The company is a wholly owned subsidiary within the group headed by The Leaders Romans Group Limited and has taken advantage of the exemption conferred by FRS 102 'Related Party Disclosures' not to disclose related party transactions with The Leaders Romans Group Limited or other wholly owned subsidiaries within the group.

#### 20. Post balance sheet events

On 28 February 2022, the Leaders Romans Group was acquired by certain investment vehicles advised by Platinum Equity Advisors, LLC. As part of this transaction, the group's bank debt was refinanced, with existing facilities being repaid and replaced with new facilities which have repayments dates between 2027 and 2029.

# 21. Controlling party

The company is a subsidiary of The Romans Group (UK) Limited. At 31 December 2021, the company's ultimate parent company was The Leaders Romans Group Limited. Both companies are registered at Crowthorne House, Nine Mile Ride, Wokingham, Berkshire RG40 3GZ or Companies House.

The Leaders Romans Midco 2 Limited is the smallest group in which the results of the company are consolidated.

The Leaders Romans Group Limited is the largest group in which the results of the company are consolidated.

Both of the consolidated accounts which include the results of this company are available to the public and may be obtained from Romans Professional Services Limited, Crowthorne House, Nine Mile Ride, Wokingham, Berkshire RG40 3GZ or Companies House.

At 31 December 2021, the company was ultimately controlled by funds managed by Bowmark Capital LLP. On 28 February 2022, the Leaders Romans Group was sold and is now indirectly owned and controlled by certain investment vehicles advised by Platinum Equity Advisors, LLC.