

COMPANIES FORM No. 12

Statutory Declaration of compliance with requirements on application for registration of a company

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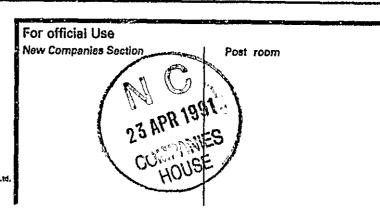
Please do not write in this margin Pursuant to section 12(3) of the Companies Act 1985

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Presentor's name address and reference (if any):

SLAUGHTER AND MAY 35 BASINGHALL STREET LONDON EC2V 5DB

(Ref: TB/RAR)



COMPANIES HOUSE

Statement of first directors and secretary and intended situation

This form should be completed in black.		of registered			i,op
	cn 20	605811	For o	fficial use	<u>)</u>
Company name (in full)	TRUS	SHELFCO (NO./699) LIMITE			
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Registered office of the company on incorporation.	RO		<u> </u>	···	
	35,	BASINGHALL STREET,	·		
-	Post town	LONDON			_]
	County/Region			····	
	Postcode	EC2V 5DB.		<u></u>	
If the memorandum is delivered by an agent for the subscribers of the memorandum mark 'X' in the box opposite and give the agent's name and address.	X				
	Name	SLAUGHTER AND MAY			
	RA	35, BASINGHALL STREET,		 	
)		
	Post town	LONDON			
	County/Region				
	Postcode	EC2V 5DB			
Number of continuation sheets attached					
To whom should Companies House direct any enquiries about the		SLAUGHTER AND MAY			
information shown in this form?		35, BASINGHALL STREET,			
		LONDON	Postcode	EC2V 5DB.	
	Telephone	071-600 1200	Extension	4123	

,	acrotary (See notes 1 - 5)	
	ecretary (See notes 1 - 5) *Style/Title	CS TRUSEC LIMITED
Vame	Forenames	
	Surname	
	*Honours etc	
	Previous fore ames	
	Previous surname	35, BASINGHALL STREET
Address		AD 35, BASINGHADE STREET
	ial address must be given. f a corporation, give the principal office address.	Post town LONDON County/Region
		Postcode EC2V 5DB. Country ENGLAND I consent to act as secretary of the company named on page 1
	Consent signature	Signed
Name	rectors in alphabetical order. *Style/Title Forenames Surname *Honours etc	ROBERT ARTHUR REEVE
	·	
	Previous forenames	
	Previous surname	AD 6 WELLESFORD CLOSE
Address		
4	idential address must be given use of a corporation, give the ed or principal office address	Post town BANSTEAU
rj L		County/Region SURREY
	Date of bir	Nationality NA BRITISH
		COMPANY SECRETARY
	Business occupation Other directorshi	
* Volu	ntary details	I consent to act as director of the company named on page 1 Addus Date
	Consent signati	

Directors (co	ontinued <u>)</u>	
Name	*Style/Title	CD MS
	Forenames	CHRISTINE ANNE
	Surname	CHANDLEY.
	*Honours etc	
	Previous forenames	
	Previous surname	1
Address		AD 31 CHESTNUT GROVE
In the case of a	address must be given. corporation, give the ncipal office address.	Post town NEW MALDEN County/Region SURREY Postcode KT3 3JJ Country ENGLAND
	Date of birth	DO 212 018 5 15 Nationality NA BRITISH
	Business occupation	oc SOLICITOR
	Other directorships	OD
* Voluntary deta	ails	I consent to act as director of the company named on page 1
С	onsent signature	Signed Christia Chardler Date 18/491
Delete if the form is signed by the subscribers.	•	Scangha as May Signature of agent on behalf of all subscribers Date 1874/4.
Delete if the form is signed by an agent on behalf of		Signed Date
all the subscribers.		Signed Date
All the subscribers must sign either personally or by a person or persons		Signed Date
authorised to sign for them.		Signed Date
		Signed Date
~ ^		Signed Date

2605811

THE COMPANIES ACT 1985 (AS AMENDED)

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

of

TRUSHELFCO (NO. /699) LIMITED

- 1. The name of the Company is "TRUSHELFCO (NO. /699) LIMITED".
- 2. The registered office of the Company will be situate in England.
- 3. The objects for which the Company is established are:-
- (A) To carry on any business, undertaking, transaction or operation commonly carried on or undertaken by manufacturers, merchants and dealers (both wholesale and retail) in all or any articles of commercial and personal use and consumption, importers, exporters, shipowners, bankers, factors, capitalists, promoters, financiers, real property dealers and investors, concessionaires, brokers, contractors, mercantile and general agents, advertising agents, publishers, carriers and transporters of all kinds and to carry on all or any of the said businesses either together as one business or as separate distinct businesses in any part of the world.
- (B) To acquire and assume for any estate or interest and to take options over, construct, develop or exploit any property, real or personal, and rights of any kind and the whole or any part of the undertaking, assets and liabilities of any person and to act and carry on business as a holding company.
- (C) To manufacture, process, import, export, deal in and store any goods and other things and to carry on the business of manufacturers, processers, importers, exporters and storers of and dealers in any goods and other things.
- (D) To acquire and exploit lands, mines and mineral rights and to acquire, explore for and exploit any natural resources and to carry on any business

involving the ownership or possession of land or other immovable property or buildings or structures thereon and to construct, erect, install, enlarge, alter and maintain buildings, plant and machinery and to carry on business as builders, contractors and engineers.

- (E) To provide services of all descriptions and to carry on business as advisers, consultants, brokers and agents of any kind.
- (F) To advertise, market and sell the products of the Company and of any other person and to carry on the business of advertisers or advertising agents or of a marketing and selling organisation or of a supplier, wholesaler, retailer, merchant or dealer of any kind.
- (G) To provide technical, cultural, artistic, educational, entertainment or business material, facilities or services and to carry on any business involving any such provision.
- (H) To lend money, and grant or provide credit and financial accommodation, to any person and to deposit money with any person and to carry on the business of a banking, finance or insurance company.
- (I) To invest money of the Company in any investments and to hold, sell or otherwise deal with such investments, and to carry on the business of a property or investment company.
- (J) To acquire and carry on any business carried on by a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company.
- (K) To enter into any arrangements with any government or authority or person and to obtain from any such government or authority or person any legislation, orders, rights, privileges, franchises and concessions and to carry out exercise and comply with the same.
- (L) To borrow and raise money and accept money on deposit and to secure or discharge any debt or obligation in any manner and in particular (without prejudice to the generality of the foregoing) by mortgages of or charges upon all or any part of the undertaking, property and assets (present and future) and uncalled capital of the Company or by the creation and issue of securities.

- (M) To enter into any guarantee, contract of indemnity or suretyship and in particular (without prejudice to the generality of the foregoing) to guarantee, support or secure, with or without consideration, whether by personal obligation or by mortgaging or charging all or any part of the undertaking, property and assets (present and future) and uncalled capital of the Company or by both such methods or in any other manner, the performance of any obligations or commitments of, and the repayment or payment of the principal amounts of and any premiums, interest, dividends and other moneys payable on or in respect of any securities or liabilities of, any person, including (without prejudice to the generality of the foregoing) any company which is for the time being a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company or otherwise associated with the Company.
- (N) To amalgamate or enter into partnership or any profit-sharing arrangement with, and co-operate or participate in any way with or to take over or assume any obligation of, or to assist or subsidise any person.
- (0) To accept, draw, make, create, issue, execute, discount, endorse, negotiate and deal in bills of exchange, promissory notes, and other instruments and securities, whether negotiable or otherwise.
- (P) To apply for and take out, purchase or otherwise acquire any trade and service marks and names, designs, patents, patent rights, inventions and secret processes and to carry on the business of an inventor, designer or research organisation.
- (Q) To sell, exchange, mortgage, charge, let, grant licences, easements, options, servitudes and other rights over, and in any other manner deal with or dispose of, all or any part of the undertaking, property and assets (present and future) of the Company for any consideration and in particular (without prejudice to the generality of the foregoing) for any securities or for a share of profit or a royalty or other periodical or deferred payment.
- (R) To issue and allot securities of the Company for cash or in payment or part payment for any real or personal property purchased or otherwise acquired by the Company or any services rendered to the Company or as security for any obligation or amount (even if less than the nominal amount of such securities) or for any other purpose.

- (S) To give any remuneration or other compensation or reward for services rendered or to be rendered in placing or procuring subscriptions of, or otherwise assisting in the issue of any securities of the Company or in or about the formation of the Company or the conduct or course of its business, and to establish or promote, or concur or participate in establishing or promoting, any company, fund or trust and to subscribe for, underwrite, purchase or otherwise acquire securities of any company, fund or trust and to carry on the business of company, fund, trust or business promoters or managers and of underwriters or dealers in securities, and to act as director of and as secretary, manager, registrar or transfer agent for any other company and to act as trustee of any kind and to undertake and execute any trust and any trust business (including the business of acting as trustee under wills and settlements and as executor and administrator).
- (T) To pay all the costs, charges and expenses preliminary or incidental to the promotion, formation, establishment and incorporation of the Company, and to procure the registration or incorporation of the Company in or under the laws of any place outside England.
- (U) To grant or procure the grant of donations gratuities, pensions, annuities, allowances, or other benefits, including benefits on death to any directors, officers or employees or former directors, officers or employees of the Company or any company which at any time is or was a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company or otherwise associated with the Company or of any predecessor in . siness of any of them, and to the relations, connections or dependants of any such persons, and to other persons whose service or services have directly or indirectly been of benefit to the Company or whom the Board of Directors of the Company considers have any moral claim on the Company or to their relations, connections or dependants, and to establish or support any funds, trusts, insurances or schemes or any associations, institutions, clubs, schools, building and housing schemes, funds and trusts, and to make payments towards insurances or other arrangements likely to benefit any such persons or otherwise advance the interests of the Company or of its Members, and to subscribe, guarantee or pay money for any purpose likely, directly or indirectly, to further the interests of the Company or of its Members or for any national,

charitable, benevolent, educational, social, public, general or useful object.

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- (V) To cease carrying on or wind up any business or activity of the Company, and to cancel any registration of and to wind up or procure the dissolution of the Company in any state or territory.
- (W) To distribute any of the property of the Company among its creditors and Members in specie or kind.
- (X) To do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors, trustees or otherwise and by or through trustees, agents or otherwise and either alone or in conjunction with others.
- (Y) To carry on any other business or activity and do anything of any nature which in the opinion of the Board of Directors of the Company is or may be capable of being conveniently carried on or done in connection with the above, or likely directly or indirectly to enhance the value of or render more profitable all or any part of the Company's undertaking property or assets or otherwise to advance the interests of the Company or of its Members.
- (Z) To do all such other things as in the opinion of the Board of Directors of the Company are or may be incidental or conducive to the attainment of the above objects or any of them.

And it is hereby declared that "company" in this clause, except where used in reference to this Company, shall include any partnership or other body of persons, whether incorporated or not incorporated, and whether formed, incorporated, domiciled or resident in the United Kingdom or elsewhere, "person" shall include any company as well as any other legal or natural person, "securities" shall include any fully, partly or nil paid or no par value share, stock, unit, debenture, debenture or loan stock, deposit receipt, bill, note, warrant, coupon, right to subscribe or convert, or similar right or obligation, "and" and "or" shall mean "and/or" where the context so permits, "other" and "otherwise" shall not be construed ejusdem generis where a wider construction is possible, and the objects specified in the different paragraphs of this clause shall not, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from the terms of any other paragraph or the name of the Company or the nature of any business carried on by the Company, but may be

carried out in as full and ample a manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

- 4. The liability of the Members is limited.
- 5. The share capital of the Company is £100 divided into 100 Shares of £1 each, and the Company shall have the power to divide the original or any increased capital into several classes, and to attach thereto any preferential, deferred, qualified or other special rights, privileges, restrictions or conditions.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a company, in pursuance of the Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

Number of Shares taken by each Subscriber

For and on behalf of TRUCIDATOR NOMINEES LIMITED, 35 Basinghall Street, London EC2V 5DB

R.A. REEVE

Authorised Signatory

For and on behalf of TREXCO LIMITED,
35 Basinghall Street,

35 Basinghall Street, London EC2V 5DB

C.A. CHANDLER

One

Authorised Signatory

DATED the 19th

day of April,

1991

WITNESS to the above Signatures:-

W.J. Williams

35 Basinghall Street, London EC2V 5DB

ARTICLES OF ASSOCIATION

of

TRUSHELFCO (NO. 1699) LIMITED

Adoption of Table A

1. In these articles "Table A" means Table A scheduled to The Companies (Tables A to F) Regulations 1985 as amended prior to the date of incorporation of the company. The regulations contained in Table A shall, except where they are excluded or modified by these articles, apply to the company and, together with these articles, shall constitute the articles of the company. No other regulations set out in any statute concerning companies, or in any statutory instrument or other subordinate legislation made under any statute, shall apply as the regulations or articles of the company.

Interpretation

2. Words and expressions which bear particular meanings in Table A shall bear the same meanings in these articles. References in these articles to writing include references to any method of representing or reproducing words in a legible and non-transitory form. Headings are for convenience only and shall not affect construction.

Rights attached to shares

3. Subject to the provisions of the Act and to any rights conferred on the holders of any other shares, any share may be issued with or have attached to it such rights and restrictions as the company may by ordinary resolution decide or, if no such resolution has been passed or so far as the resolution does not make specific provision, as the directors may decide. Regulation 2 of Table A shall not apply.

Unissued shares

4. Subject to the provisions of the Act and to these articles, any unissued shares of the company (whether forming part of the original or any increased capital) shall be at the disposal of the directors who may offer, allot, grant options over or otherwise dispose of them to such persons at such times and for such consideration and upon such terms and conditions as they may determine.

Initial authority to issue relevant securities

5. Subject to any direction to the contrary which may be given by the company in general meeting, the directors are unconditionally authorised to exercise all powers of the company to allot relevant securities. The maximum nominal amount of relevant securities that may be allotted under this authority shall be the nominal amount of the unissued share capital at the date of incorporation of the company or such other amount as may from time to time be authorised by the company in general meeting. The authority conferred on the directors by this article shall remain in force for a period of five years from the date of incorporation of the company but may be revoked varied or renewed from time to time by the company in general meeting in accordance with the Act.

Exclusion of pre-emption rights

6. Section 89(1) of the Act shall not apply to the allotment by the company of any equity security.

Transfer of shares

- 7. The instrument of transfer of a subscriber's share which is not fully paid need not be executed by or on behalf of the transferee. Regulation 23 of Table A shall be modified accordingly.
- 8. The directors may, in their absolute discretion and without giving any reason for so doing, decline to register any transfer of any share, whether or not it is a fully paid share. Regulation 24 of Table A shall be modified accordingly.

Notice of general meetings

9. Notice of every general meeting shall be given to all members other than any who, under the provisions of these articles or the terms of issue of the shares they hold, are not entitled to receive such notices from the company, and also to the auditors or, if more than one, each of them. The last sentence of Regulation 38 of Table A shall not apply.

Votes of members

10. At a general meeting, but subject to any rights or restrictions attached to any shares, on a show of hands every member who (being an individual) is present in person or (being a corporation) is present by a duly authorised representative and every proxy for any member (regardless of the number or the holdings of the members for whom he is a proxy) shall have one vote, and on a poll every member who is present in person or by proxy

shall have one vote for every share of which he is the holder. Regulation 54 of Table A shall not apply.

Members may vote when money payable by them

11. Regulation 57 of Table A shall not apply.

Delivery of proxies

12. The instrument appointing a proxy and (if required by the directors) any authority under which it is executed or a copy of the authority, certified notarially or in some other manner approved by the directors, may be delivered to the office (or to such other place or to such person as may be specified or agreed by the directors) before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to act or, in case of a poll taken subsequently to the date of the meeting or adjourned meeting, before the time appointed for the taking of the poll, and an instrument of proxy which is not so delivered shall be invalid. The directors may at their discretion treat a faxed or other machine made copy of an instrument appointing a proxy as such an instrument for the purpose of this article. Regulation 62 of Table A shall not apply.

Alternate directors

13. Any director (other than an alternate director) may appoint any other director, or any other person who is willing to act, to be an alternate director and may remove from office an alternate director so appointed by him. Regulation 65 of Table A shall not apply.

Power to provide for employees

14. The directors may by resolution exercise any power conferred by the Act to make provision for the benefit of persons employed or formerly employed by the company or any of its subsidiaries in connection with the cessation or the transfer to any person of the whole or part of the undertaking of the company or that subsidiary.

Power to receive uncalled monies

15. The directors may, if they think fit, receive from any member willing to advance the same all or any part of the moneys uncalled and remaining unpaid on any shares held by him.

Delegation of directors' powers

16. The directors may delegate any of their powers (with power to sub-delegate) to committees consisting of such

person or persons (whether directors or not) as they think fit. Regulation 72 of Table A shall be modified accordingly and references in Table A to a committee of directors or to a director as a member of such a committee shall include a committee established under this article or such person or persons.

Appointment and removal of directors by majority shareholders

17. Any member holding, or any members holding in aggregate, a majority in nominal value of such of the issued share capital for the time being of the company as carries the right of attending and voting at general meetings of the company may by memorandum in writing signed by or on behalf of him or them and delivered to the office or tendered at a meeting of the directors or at a general meeting of the company at any time and from time to time appoint any person to be a director (either to fill a vacancy or as an additional director) or remove any director from office (no matter how he was appointed).

Appointment of directors by board

18. Without prejudice to the powers conferred by any other article, any person may be appointed a director by the directors, either to fill a vacancy or as an additional director.

No age limit or share qualification

19. No director shall be required to retire or vacate his office, and no person shall be ineligible for appointment as a director, by reason of his having attained any particular age. No shareholding qualification for directors shall be required.

Exclusion of rotation requirements and other provisions

20. Regulations 73 to 80 (inclusive) and the last sentence of regulation 84 of Table A shall not apply.

Disqualification and removal of directors

21. The office of a director shall be vacated not only upon the happening of any of the events mentioned in regulation 81 of Table A but also if he is removed from office pursuant to these articles. Regulation 81 of Table A shall be modified accordingly.

Directors' gratuities and pensions

22. The directors may exercise all the powers of the company to provide benefits, either by the payment of gratuities or pensions or by insurance or in any other

manner whether similar to the foregoing or not, for any director or former director or the relations, connections or dependants of any director or former director who holds or has held any executive office or employment with the company or with any body corporate which is or has been a subsidiary of the company or with a predecessor in business of the company or of any such body corporate and may contribute to any fund and pay premiums for the purchase or provision of any such benefit. No director or former director shall be accountable to the company or the members for any benefit provided pursuant to this article and the receipt of any such benefit shall not disqualify any person from being or becoming a director of the company. Regulation 87 of Table A shall not apply.

Notice of board meetings

Notice of a meeting of the directors shall be deemed to be properly given to a director if it is given to him personally or by word of mouth or sent in writing to him at his last known address or any other address given by him to the company for this purpose, or by any other means authorised in writing by the director concerned. director absent or intending to be absent from the United Kingdom may request the directors that notices of meetings of the directors shall during his absence be sent in writing to him at an address or to a fax or telex number given by him to the company for this purpose, but if no request is made to the directors it shall not be necessary to give notice of a meeting of the directors to any director who is for the time being absent from the United Kingdom. A director may waive notice of any meeting either prospectively or retrospectively. Regulation 88 of Table A shall be modified accordingly.

Participation in board meetings by telephone

24. All or any of the members of the board or any committee of the board may participate in a meeting of the board or that committee by means of a conference telephone or any communication equipment which allows all persons participating in the meeting to hear each other. A person so participating shall be deemed to be present in person at the meeting and shall be entitled to vote or be counted in a quorum accordingly. Such a meeting shall be deemed to take place where the largest group of those participating is assembled, or, if there is no such group, where the chairman of the meeting then is.

Directors may vote when interested

25. A director who to his knowledge is in any way, whether directly or indirectly, interested in a contract or proposed contract with the company shall declare the nature of his interest at a meeting of the directors in

accordance with the Act. Subject where applicable to such disclosure, a director shall be entitled to vote in respect of any contract or proposed contract in which he is interested and if he shall do so his vote shall be counted and he shall be taken into account in ascertaining whether a quorum is present. Regulations 94 and 95 of Table A shall not apply.

Official seal

26. The company may exercise all the powers conferred by the Act with regard to having any official seal and such powers shall be vested in the directors. Subject to the provisions of the Act, any instrument to which an official seal is affixed shall be signed by such persons, if any, as the directors may from time to time determine.

Notices

27. Any notice or other document may be served on or delivered to any member by the company either personally, or by sending it by post addressed to the member at his registered address or by fax or telex to a number provided by the member for this purpose, or by leaving it at his registered address addressed to the member, or by any other means authorised in writing by the member concerned. In the case of joint holders of a share, service or delivery of any notice or other document on or to one of the joint holders shall for all purposes be deemed a sufficient service on or delivery to all the joint holders. Regulation 112 of Table A shall not apply.

Time of service

28. Any notice or other document, if sent by post, shall be deemed to have been served or delivered twenty four hours after posting and, in proving such service or delivery, it shall be sufficient to prove that the notice or document was properly addressed, stamped and put in the post. Any notice or other document left at a registered address otherwise than by post, or sent by fax or telex or other instantaneous means of transmission, shall be deemed to have been served or delivered when it was so left or sent. Regulation 115 of Table A shall not apply.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

For and on behalf of TRUCIDATOR NOMINEES LIMITED, 35 Basinghall Street, London EC2V 5DB

R.A. REEVE

Authorised Signatory

For and on behalf of TREXCO LIMITED,
35 Basinghall Street,
London EC2V 5DB

C.A. CHANDLER

Authorised Signatory

DATED the

19th

day of

April,

1991

Prishe Chardler

WITNESS to the above signatures: -

W.J. Williams

35 Basinghall Street, London EC2V 5DB

FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No. 2605811

I hereby certify that

TRUSHELFCO (NO. 1699) LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the Company is limited.

Given under my hand at the Companies Registration Office, Cardiff the 29 APRIL 1991

an authorised officer

No: 2605811



THE COMPANIES ACT 1985 (AS AMENDED)

Company limited by shares

RESOLUTIONS

of

TRUSHELFCO (NO.1699) LIMITED

At an Extraordinary General Meeting of the above-named Company duly convened and held at 35 Basinghall Street, London EC2V 5DB on 25 June, 2991 the following resolutions were passed, resolutions 1 and 2 as special resolutions and resolutions 3 and 4 as ordinary resolutions:-

RESOLUTIONS

- 1. That the name of the Company be changed to Danfoss Holding UK Ltd.
- 2. That the objects of the Company be altered by the deletion of sub-clause (A) of clause 3 of its memorandum of association and the substitution therefor of the following new sub-clause:-
- (A) To carry on business as a holding company of any body corporate carrying on or having any trade of business of whatever nature and to dispose of or

NWB 297241 RZOD SAKEDAY

otherwise deal with its interest in any such body corporate and to co-ordinate, finance and manage all or any part of the operations of any such body corporate and to carry on through any such body corporate any activities which the Company is authorised to carry on and to make any arrangement whatsoever with any such body corporate (including any arrangements for taking the profits or bearing the losses of any such body corporate) as the Board of Directors of the Company may think fit.

- That the authorised share capital of the Company be increased to £6,200,000 by the creation of 6,199,900 additional Ordinary Shares of £1 each.
- That, pursuant to section 80 of the Companies Act 1985, the directors be and they are hereby authorised generally and unconditionally to allot relevant securities (as defined in section 80 of the Companies Act 1985) up to an aggregate nominal amount of £6,200,000 provided that this authority, unless renewed, shall expire on the date five years from the date on which this resolution is passed save that the Company may before such expiry make an offer or agreement which would or might require relevant securities to be allotted after such expiry and the directors may allot the relevant securities in pursuance of such offer or agreement as if the authority conferred hereby had not expired.

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Chairman of the meeting

FILE COPY



ON CHANGE OF NAME

Company No. 2605811

The Registrar of Companies for England and Wales hereby certifies that

TRUSHELFCO (NO. 1699) LIMITED

having by special resolution changed its name, is now incorporated under the name of

DANFOSS HOLDING UK LIMITED

Given at Companies House, London, the 25th June 1991

C. O. FRIEND

For The Registrar Of Companies

No: 2605811



THE COMPANIES ACT 1985 (AS AMENDED)

Company limited by shares

RESOLUTIONS

of

TRUSHELFCO (NO.1699) LIMITED

At an Extraordinary General Meeting of the above-named Company duly convened and held at 35 Basinghall Street, London EC2V 5DB on χ^{5N} June, 1991 the following resolutions were passed, resolutions 1 the following resolutions and resolutions 3 and 4 as ordinary resolutions:-

RESOLUTIONS

- 1. That the name of the Company be changed to Danfoss Holding UK Ltd.
- 2. That the objects of the Company be altered by the deletion of sub-clause (A) of clause 3 of its memorandum of association and the substitution therefor of the following new sub-clause:
 - (A) To carry on business as a holding company of any body corporate carrying on or having any trade of business of whatever nature and to dispose of or

NWB 297241 RZOD otherwise deal with its interest in any such body corporate and to co-ordinate, finance and manage all or any part of the operations of any such body corporate and to carry on through any such body corporate any activities which the Company is authorised to carry on and to make any arrangement whatsoever with any such body corporate (including any arrangements for taking the profits or bearing the losses of any such body corporate) as the Board of Directors of the Company may think fit.

- 3. That the authorised share capital of the Company be increased to £6,200,000 by the c::eation of 6,199,900 additional Ordinary Shares of £1 each.
- 4. That, pursuant to section 80 of the Companies Act 1985, the directors be and they are hereby authorised generally and unconditionally to allot relevant securities (as defined in section 80 of the Companies Act 1985) up to an aggregate nominal amount of £6,200,000 provided that this authority, unless renewed, shall expire on the date five years from the date on which this resolution is passed save that the Company may before such expiry make an offer or agreement which would or might require relevant securities to be allotted after such expiry and the directors may allot the relevant securities in pursuance of such offer or agreement as if the authority conferred hereby had not expired.

Chairman of the meeting

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THE COMPANIES ACT 1985 (AS AMENDED)

Company limited by shares

RESOLUTIONS

of

TRUSHELFCO (NO.1699) LIMITED

At all Extraordinary General Meeting of the above-named Company duly convened and held at 35 Basinghal. Street, London EC2V 5DB on $\chi_5^{\rm th}$ June, 1991 the following resolutions were passed, resolutions 1 and 2 as appecial resolutions and resolutions 3 and 4 as ordinary resolutions:-

RESOLUTIONS

- 1. That the name of the Company be changed to Danfoss Holding UK Ltd. ARMOY ACTIONS
- 2. That the objects of the Company be altered by the deletion of sub-clause (A) of clause 3 of its memorandum of association and the substitution therefor of the following new sub-clause:-
- (A) To carry on business as a holding company of any body corporate carrying on or having any trade or business of whatever mature using CARDITE CARDITE

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otherwise deal with its interest in any such body corporate and to co-ordinate, finance and manage all or any part of the operations of any such body corporate and to carry on through any such body corporate any activities which the Company is authorised to carry on and to make any arrangement whatsoever with any such body corporate (including any arrangements for taking the profits or bearing the losses of any such body corporate) as the Board of Directors of the Company may think fit.

- 3. That the authorized share capital of the Company be increased to £6,200,000 by the creation of 6,190,900 additional Ordinary Shares of £1 each.
- 4. That, pursuant to section 80 of the Companies Act 1985, the directors be and they are hereby authorised generally and unconditionally to allot relevant securities (as defined in section 80 of the Companies Act 1985) up to an aggregate nominal amount of £6,200,000 provided that this authority, unless renewed, shall expire on the date five years from the date on which this resolution is passed save that the Company may before such expiry make an offer or agreement which would or might require relevant securities to be allotted after such expiry and the directors may allot the relevant securities in pursuance of such offer or agreement as if the authority conferred hereby had not expired.

Chairman of the meeting

SCXM0119.91D

BLAUGHTER AND MAY
35 BASINGHALL STEECT
LONDON EC2Y ED3
MASSA SEAWA



COMPANIES FORM No. 123

Notice of increase in nominal capital



Please do not write in this margin

Pursuant to section 123 of the Companies Act 1985

nargin					
se complete ly, preferably	To the Regist	trar of Companies		For official use	Company number 2605811
ack type, or block lettering	Name of com	npany			L.
	* DANFOS	S HOLDING UK LTD.	•		
sert full name company					
	dated 15	₩June, 1991	the nomina	al capital of the co	olution of the company ompany has been
	increased by	£ 6,199,900	beyond the registere	ed capital of £	.0
e copy must be	` '	e resolution authorising	_		
Inted or in some her form approved the registrar				ing-up rights etc.)	subject to which the new
វេម ខេពិទេកទា		been or are to be issue			
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ceiver cutland) as propriate	Signed	mane.	Designati Director	ion‡ Date	15 June, 1991
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	reference (if Slaughter 35 Basing London E	r and May ghall Street	For official Use General Section	11 101 88	ctroom 12 JUL 1891
		Mississon Jordan & Soni	• Limited • Stroet, Bristol US1 BJS Tol. 0	0272-220600 Tolor 4401	10



COMPANIES FORM No. 224

Notice of accounting reference date (to be delivered within 9 months of incorporation)



Please do not write in this margin Pursuant to section 224 of the Companies Ast 1985 as inserted by section 3 of the Companies Act 1989

Please complete legibly, preferably In black type, or bold block lettering To the Registrar of Companies (Address overleaf)

Name of company

Company number

2605811

* insert full name of company

DANFOSS HOLDING UK LTD.

gives notice that the date on which the company's accounting reference period is to be treated as coming to an end in each successive year is as shown below:

Important
The accounting
reference date to
be entered alongside should be
completed as in the
following examples:

Day Month 3 0 0 9

5 April
Day Month

0 5 0 4

30 June Day Month

3 0 0 6

31 December Day Month

3 1 1 2

‡ Insert
Director,
Secretary,
Administrator,
Administrative
Receiver or
Receiver
(Scotland) as
appropriate

Signed

WARE

Designation#

Director

Date 25 June, 1991

Presentor's name address telephone number and reference (if any):

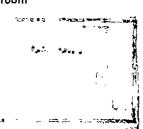
Slaughter and May 35 Basinghall Street London EC2V 5DB

Ref: MJDR/SCXM

For official use D.E.B.



Post room



2605811

THE COMPANIES ACT 1985 (AS AMENDED)

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

of

DANFOSS HOLDING UK LTD.

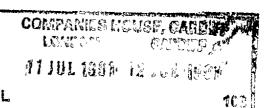
- 1. The name of the Company is "DANFOSS HOLDING UK LTD.".[1]
- 2. The registered office of the Company will be situate in England.
- 3. The objects for which the Company is established are:-
- (A) To carry on business as a holding company of any body corporate carrying on or having any trade or business of whatever nature and to dispose of or otherwise deal with its interest in any such body corporate and to co-ordinate, finance and manage all or any part of the operations of any such body corporate and to carry on through any such body corporate any activities which the Company is authorised to carry on and to make any arrangement whatsoever with any such body corporate (including any arrangements for taking the profits or bearing the losses of any such body corporate) as the Board of Directors of the Company may think fit.[2]
- (B) To acquire and assume for any estate or interest and to take options over, construct, develop or exploit any property, real or personal, and rights of any kind and the whole or any part of the undertaking, assets and liabilities of any person and to act and carry on business as a holding company.

BLAUGHTER AND MAY

35 BASINGHALL STREET

LONDON EC2V 5DB

MODER SEARCH



^[1] The name of the Company was changed on 25th June, 1991 from Trushelfco (No. 1699) Limited to Danfoss Holding UK Ltd. pursuant to a special resolution of the Company passed on 25th June, 1991.

^[2] As amended pursuant to a special resolution of the Company passed on 25th June, 1991.

- (C) To manufacture, process, import, export, deal in and store any goods and other things and to carry on the business of manufacturers, processers, importers, exporters and storers of and dealers in any goods and other things.
- (D) To acquire and exploit lands, mines and mineral rights and to acquire, explore for and exploit any natural resources and to carry on any business involving the ownership or possession of land or other immovable property or buildings or structures thereon and to construct, erect, install, enlarge, alter and maintain buildings, plant and machinery and to carry on business as builders, contractors and engineers.
- (E) To provide services of all descriptions and to carry on business as advisers, consultants, brokers and agents of any kind.
- (F) To advertise, market and sell the products of the Company and of any other person and to carry on the business of advertisers or advertising agents or of a marketing and selling organisation or of a supplier, wholesaler, retailer, merchant or dealer of any kind.
- (G) To provide technical, cultural, artistic, educational, entertainment or business material, facilities or services and to carry on any business involving any such provision.
- (H) To lend money, and grant or provide credit and financial accommodation, to any person and to deposit money with any person and to carry on the business of a banking, finance or insurance company.
- (I) To invest money of the Company in any investments and to hold, sell or otherwise deal with such investments, and to carry on the business of a property or investment company.
- (J) To acquire and carry on any business carried on by a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company.
- (K) To enter into any arrangements with any government or authority or person and to obtain from any such government or authority or person any legislation, orders, rights, privileges, franchises and concessions and to carry out exercise and comply with the same.

- (L) To borrow and raise money and accept money on deposit and to secure or d/scharge any debt or obligation in any manner and in particular (without prejudice to the generality of the foregoing) by mortgages of or charges upon all or any part of the undertaking, property and assets (present and future) and uncalled capital of the Company or by the creation and issue of securities.
- (M) To enter into any guarantee, contract of indemnity or suretyship and in particular (without prejudice to the generality of the foregoing) to guarantee, support or secure, with or without consideration, whether by personal obligation or by mortgaging or charging all or any part of the undertaking, property and assets (present and future) and uncalled capital of the Company or by both such methods or in any other manner, the performance of any obligations or commitments of, and the repayment or payment of the principal amounts of and any premiums, interest, dividends and other moneys payable on or in respect of any securities or liabilities of, any person, including (without prejudice to the generality of the foregoing) any company which is for the time being a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company or otherwise associated with the Company.
- (N) To amalgamate or enter into partnership or any profit-sharing arrangement with, and co-operate or participate in any way with or to take over or assume any obligation of, or to assist or subsidise any person.
- (0) To accept, draw, make, create, issue, execute, discount, endorse, negotiate and deal in bills of exchange, promissory notes, and other instruments and securities, whether negotiable or otherwise.
- (P) To apply for and take out, purchase or otherwise acquire any trade and service marks and names, designs, patents, patent rights, inventions and secret processes and to carry on the business of an inventor, designer or research organisation.
- (Q) To sell, exchange, mortgage, charge, let, grant licences, easements, options, servitudes and other rights over, and in any other manner deal with or dispose of, all or any part of the undertaking, property and assets (present and future) of the Company for any consideration and in particular (without prejudice to the generality of the foregoing) for any securities or for a share of

profit or a royalty or other periodical or deferred payment.

- (R) To issue and allot securities of the Company for cash or in payment or part payment for any real or personal property purchased or otherwise acquired by the Company or any services rendered to the Company cr as security for any obligation or amount (even if less than the nominal amount of such securities) or for any other purpose.
- To give any remuneration or other compensation or (S) reward for services rendered or to be rendered in placing or procuring subscriptions of, or otherwise assisting in the issue of any securities of the Company or in or about the formation of the Company or the conduct or course of its business, and to establish or promote, or concur or participate in establishing or promoting, any company, fund or trust and to subscribe for, underwrite, purchase or otherwise acquire securities of any company, fund or trust and to carry on the business of company, fund, trust or business promoters or managers and of underwriters or dealers in securities, and to act as director of and as secretary, manager, registrar or transfer agent for any other company and to act as trustee of any kind and to undertake and execute any trust and any trust business (including the business of acting as trustee under wills and settlements and as executor and administrator).
- (T) To pay all the costs, charges and expenses preliminary or incidental to the promotion, formation, establishment and incorporation of the Company, and to procure the registration or incorporation of the Company in or under the laws of any place outside England.
- (U) To grant or procure the grant of donations gratuities, pensions, annuities, allowances, cr other benefits, including benefits on death to any directors, officers or employees or former directors, officers or employees of the Company or any company which at any time is or was a subsidiary or a holding company of the Company or another subsidiary of a holding company of the Company or otherwise associated with the Company or of any predecessor in business of any of them, and to the relations, connections or dependants of any such persons, and to other persons whose service or services have directly or indirectly been of benefit to the Company or whom the Board of Directors of the Company considers have any moral claim on the Company or to their relations, connections or dependants, and to establish or

support any funds, trusts, insurances or schemes or any associations, institutions, clubs, schools, building and housing schemes, funds and trusts, and to make payments towards insurances or other arrangements likely to benefit any such persons or otherwise advance the interests of the Lompany or of its Members, and to subscribe, guarantee or pay money for any purpose likely, directly or indirectly, to further the interests of the Company or of its Members or for any national, charitable, benevolent, educational, social, public, general or useful object.

- (V) To cease carrying on or wind up any business or activity of the Company, and to cancel any registration of and to wind up or procure the dissolution of the Company in any state or territory.
- (W) To distribute any of the property of the Company among its creditors and Members in specie or kind.
- (X) To do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors, trustees or otherwise and by or through trustees, agents or otherwise and either alone or in conjunction with others.
- (Y) To carry on any other business or activity and do anything of any nature which in the opinion of the Board of Directors of the Company is or may be capable of being conveniently carried on or done in connection with the above, or likely directly or indirectly to enhance the value of or render more profitable all or any part of the Company's undertaking property or assets or otherwise to advance the interests of the Company or of its Members.
- (Z) To do all such other things as in the opinion of the Board of Directors of the Company are or may be incidental or conducive to the attainment of the above objects or any of them.

And it is hereby declared that "company" in this clause, except where used in reference to this Company, shall include any partnership or other body of persons, whether incorporated or not incorporated, and whether formed, incorporated, domiciled or resident in the United Kingdom or elsewhere, "person" shall include any company as well as any other legal or natural person, "securities" shall include any fully, partly or nil paid or no par value share, stock, unit, debenture, debenture or loan stock, deposit receipt, bill, note, warrant, coupon, right to subscribe or convert, or

similar right or obligation, "and" and "cr" shall mean "and/or" where the context so permits, "other" and "otherwise" shall not be construed ejusdem generis where a wider construction is possible, and the objects specified in the different paragraphs of this clause shall not, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from the terms of any other paragraph or the name of the Company or the nature of any business carried on by the Company, but may be carried out in as full and ample a manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

- 4. The liability of the Members is limited.
- 5. The share capital of the Company is £6,200,000 divided into 6,200,000 Shares of £1 each, and the Company shall have the power to divide the original or any increased capital into several classes, and to attach thereto any preferential, deferred, qualified or other special rights, privileges, restrictions or conditions.[1]

^[1] The share capital of the Company was increased from £100 to £6,200,000 by the creation of an additional 6,199,900 Shares of £1 each pursuant to an ordinary resolution of the Company passed on 25th June, 1991.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a company, in pursuance of the Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names,

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

Number of Shares taken by each Subscriber

For and on behalf of TRUCIDATOR NOMINEES LIMITED, 35 Basinghall Street, London EC2V 5DB

R.A. REEVE

One

Authorised Signatory

For and on behalf of TREXCO LIMITED,
35 Basinghall Street,
London EC2V 5DB

C.A. CHANDLER

One

Authorised Signatory

DATED the 19th day of April, 1991 WITNESS to the above Signatures:-

W.J. Williams 35 Basinghall Street, London EC2V 5DB