# TRM TISCH LTD ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997



# CONTENTS

	Page
Directors' report	1-2
Auditors' report	3
Profit and loss account	4
Balance sheet	5
Cash flow statement	6
Notes to the cash flow statement	7
Notes to the abbreviated accounts	8 - 16

### DIRECTORS' REPORT FOR THE YEAR ENDED 30 MARCH 1997

The directors present their report and financial statements for the year ended 30 March 1997.

### Principal activities and review of the business

The principal activity of the company and its subsidiary undertaking continued to be that of restauranteurs.

The directors see the next twelve months as a busy period in which their efforts will be directed in making the company more profitable.

#### Results and dividends

The results for the year are set out on page 4.

### Market value of land and buildings

Full disclosure of all matters relating to fixed assets is set out in the notes to the financial statements.

#### **Directors**

The following directors have held office since 1 April 1996:

Andre Plisnier

Denis Blais

Richard Koch

(Resigned 25 March 1997)

Sir Paul Judge

#### **Directors' interests**

The directors' beneficial interests in the shares of the company were as stated below:

	Ordinary sl	Ordinary shares of £1 each		
	30 March 1997	1 April 1996		
Andre Plisnier	22,859	22,859		
Denis Blais	19,811	19,811		
Sir Paul Judge	8,708	8,708		

#### **Auditors**

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Westbury Schotness be reappointed as auditors of the company will be put to the Annual General Meeting.

### DIRECTORS' REPORT FOR THE YEAR ENDED 30 MARCH 1997

#### Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board

Andre Plisnier

Director

12 December 1997

# AUDITORS' REPORT TO THE DIRECTORS OF TRM TISCH LTD UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts on pages 4 to 16 together with the financial statements of TRM TISCH LTD prepared under section 226 of the Companies Act 1985 for the year ended 30 March 1997.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to the company's entitlement to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985 and whether the abbreviated accounts have been properly prepared in accordance with that provision and to report our opinion to you.

#### Basis of opinion

We have carried out the procedures we considered necessary to confirm, by reference to the audited financial statements, that the company is entitled to the exemptions and that the abbreviated accounts have been properly prepared from those financial statements. The scope of our work for the purpose of this report does not include examining or dealing with events after the date of our report on the full financial statements.

#### Opinion

In our opinion the company is entitled to deliver abbreviated accounts under section 246A(3) of the Companies Act 1985, in respect of the year ended 30 March 1997 and the abbreviated accounts on pages 4 to 16 have been properly prepared in accordance with those provisions.

**Westbury Schotness** 

12 December 1997

Chartered Accountants
Registered Auditor

145-157 St John Street London EC1V 4PY

# ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 MARCH 1997

	Notes	1997 £	1996 £
Gross profit		1,223,780	1,256,712
Administrative expenses		(1,033,982)	(934,687)
Operating profit	2	189,798	322,025
Investment income	3	500,000	-
Other interest receivable and similar income	3	1,272	962
Interest payable and similar charges	4	(60,727)	(123,079)
Profit on ordinary activities before taxation		630,343	199,908
Tax on profit on ordinary activities	5	(88,191)	(68,131)
Profit on ordinary activities after taxation		542,152	131,777
Dividends	6	(104,497)	-
Retained profit for the year	14	437,655	131,777

# ABBREVIATED BALANCE SHEET AS AT 30 MARCH 1997

		19	997	19	996
	Notes	£	£	£	£
Fixed assets					
Tangible assets	7		516,942		532,571
Investments	8		644,833		1,157,091
			1,161,775		1,689,662
Current assets					
Stocks	9	36,394		31,019	
Debtors	10	596,704		81,960	
Cash at bank and in hand		1,169		9,407	
		634,267		122,386	
Creditors: amounts falling due within one year	11	(637,020)		(879,305)	
•					
Net current liabilities			(2,753)		(756,919)
Total assets less current liabilities			1,159,022		932,743
Creditors: amounts falling due after	12				
more than one year			(68,568)		(279,944)
			1,090,454		652,799
Capital and reserves					
Called up share capital	13		69,665		69,665
Share premium account	14		241,292		241,292
Profit and loss account	14		779,497		341,842
Shareholders' funds	15		1,090,454		652,799

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies.

The financial statements were approved by the Board on 12 December 1997

Andre Plisnier

# CASH FLOW STATEMENT FOR THE YEAR ENDED 30 MARCH 1997

Net cash inflow from operating activities         172,507         343,683           Returns on investments and servicing of finance         1,272         962           Interest received         1,272         962           Interest paid         (60,727)         (123,079)           Net cash outflow for returns on investments and servicing of finance         (59,455)         (122,117)           Taxation         (125,936)         (24,000)           Capital expenditure and financial investment Payments to acquire tangible assets         (31,881)         (9,726)           Receipts from sales of tangible assets         653         -           Net cash inflow/(outflow) for capital expenditure         (31,228)         (9,726)           Equity dividends paid         (104,497)         -           Net cash inflow/(outflow) before management of liquid resources and financing         (148,609)         187,840           Financing New long term bank loan Repayment of long term bank loan Repayment of long term bank loan (383,667)         (278,656)         (278,656)           Receipts from sales of investments         512,258         (353,811)         (252,467)           (Decrease)/increase in cash in the year         (20,018)         (64,627)			1997 £		1996 £
finance         1,272         962           Interest received         1,272         962           Interest paid         (60,727)         (123,079)           Net cash outflow for returns on investments and servicing of finance         (59,455)         (122,117)           Taxation         (125,936)         (24,000)           Capital expenditure and financial investment Payments to acquire tangible assets         (31,881)         (9,726)           Receipts from sales of tangible assets         653         -           Net cash inflow/(outflow) for capital expenditure         (31,228)         (9,726)           Equity dividends paid         (104,497)         -           Net cash inflow/(outflow) before management of liquid resources and financing         (148,609)         187,840           Financing New long term bank loan Repayment of long term bank loan Repayment of long term bank loan (383,667)         (278,656)         (278,656)           Receipts from sales of investments         512,258         (353,811)           Net cash (outflow)/inflow from financing         128,591         (252,467)	Net cash inflow from operating activities		172,507		343,683
Net cash outflow for returns on investments and servicing of finance					
Net cash outflow for returns on investments and servicing of finance  (59,455)  (122,117)  Taxation  (125,936)  (24,000)  Capital expenditure and financial investment Payments to acquire tangible assets (31,881) (9,726)  Receipts from sales of tangible assets (653	Interest received	1,272		962	
Taxation (125,936) (24,000)  Capital expenditure and financial investment Payments to acquire tangible assets (31,881) (9,726) Receipts from sales of tangible assets 653 -  Net cash inflow/(outflow) for capital expenditure (31,228)  Equity dividends paid (104,497) -  Net cash inflow/(outflow) before management of liquid resources and financing (148,609) 187,840  Financing New long term bank loan 380,000 Repayment of long term bank loan (383,667) (278,656) Receipts from sales of investments 512,258 (353,811)  Net cash (outflow)/inflow from financing 128,591 (252,467)	Interest paid	(60,727)		(123,079)	
Capital expenditure and financial investment Payments to acquire tangible assets (31,881) (9,726) Receipts from sales of tangible assets 653 -  Net cash inflow/(outflow) for capital expenditure (31,228)  Equity dividends paid (104,497) -  Net cash inflow/(outflow) before management of liquid resources and financing (148,609) 187,840  Financing New long term bank loan - 380,000 Repayment of long term bank loan (383,667) (278,656) Receipts from sales of investments 512,258 (353,811)  Net cash (outflow)/inflow from financing 128,591 (252,467)			(59,455)		(122,117)
Payments to acquire tangible assets  Receipts from sales of tangible assets  653  Net cash inflow/(outflow) for capital expenditure  (9,726)  Equity dividends paid  (104,497)  Net cash inflow/(outflow) before management of liquid resources and financing  New long term bank loan  Repayment of long term bank loan  Repayment of long term bank loan  Receipts from sales of investments  (31,228)  (9,726)  (104,497)  -  187,840  187,840  Financing  New long term bank loan  Repayment of long term bank loan  (383,667)  (278,656)  Receipts from sales of investments  512,258  (353,811)  Net cash (outflow)/inflow from financing	Taxation .		(125,936)		(24,000)
Receipts from sales of tangible assets  Net cash inflow/(outflow) for capital expenditure  (31,228)  Equity dividends paid  (104,497)  Net cash inflow/(outflow) before management of liquid resources and financing  New long term bank loan Repayment of long term bank loan (383,667) Receipts from sales of investments (383,811)  Net cash (outflow)/inflow from financing  (9,726)  (104,497)  -  (148,609)  187,840	Capital expenditure and financial investment				
Net cash inflow/(outflow) for capital expenditure (31,228)  Equity dividends paid (104,497) -  Net cash inflow/(outflow) before management of liquid resources and financing (148,609) 187,840  Financing New long term bank loan - 380,000 Repayment of long term bank loan (383,667) (278,656) Receipts from sales of investments 512,258 (353,811)  Net cash (outflow)/inflow from financing 128,591 (252,467)	Payments to acquire tangible assets	• •		(9,726)	
Equity dividends paid  Equity dividends paid  (104,497)  Net cash inflow/(outflow) before management of liquid resources and financing  (148,609)  Financing  New long term bank loan  Repayment of long term bank loan  Repayment of long term bank loan  Receipts from sales of investments  (383,667)  Receipts from sales of investments  (278,656)  Receipts from sales of investments  (252,467)  Net cash (outflow)/inflow from financing	Receipts from sales of tangible assets	653		-	
Equity dividends paid  Equity dividends paid  (104,497)  Net cash inflow/(outflow) before management of liquid resources and financing  (148,609)  Financing  New long term bank loan  Repayment of long term bank loan  Repayment of long term bank loan  Receipts from sales of investments  (383,667)  Receipts from sales of investments  (278,656)  Receipts from sales of investments  (252,467)  Net cash (outflow)/inflow from financing	Net cash inflow/(outflow) for capital			<del></del>	(9.726)
Net cash inflow/(outflow) before management of liquid resources and financing (148,609) 187,840  Financing New long term bank loan - 380,000 Repayment of long term bank loan (383,667) (278,656) Receipts from sales of investments 512,258 (353,811)  Net cash (outflow)/inflow from financing 128,591 (252,467)	·		(31,228)		(,,,,
Financing New long term bank loan Repayment of long term bank loan Receipts from sales of investments  Net cash (outflow)/inflow from financing  (148,609)  187,840  380,000  (278,656)  (278,656)  (353,811)  128,591 (252,467)	Equity dividends paid		(104,497)		-
New long term bank loan       -       380,000         Repayment of long term bank loan       (383,667)       (278,656)         Receipts from sales of investments       512,258       (353,811)         Net cash (outflow)/inflow from financing       128,591       (252,467)			(148,609)		187,840
Repayment of long term bank loan (383,667) (278,656)  Receipts from sales of investments 512,258 (353,811)  Net cash (outflow)/inflow from financing 128,591 (252,467)	Financing				
Receipts from sales of investments  512,258  (353,811)  Net cash (outflow)/inflow from financing  128,591 (252,467)	New long term bank loan	• -		380,000	
Net cash (outflow)/inflow from financing 128,591 (252,467)				•	
	Receipts from sales of investments	512,258 ———		(353,811)	
(Decrease)/increase in cash in the year (20,018) (64,627)	Net cash (outflow)/inflow from financing		128,591		(252,467)
	(Decrease)/increase in cash in the year		(20,018)		(64,627)

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 MARCH 1997

1	Reconciliation of operating profit to ne activities	t cash inflow from o	perating	1997	1996
				£	£
	Operating profit			189,798	322,025
	Depreciation of tangible assets			62,863	95,462
	Profit on disposal of tangible assets			(653)	-
	Increase/(decrease) in stocks			(5,375)	340
	Increase in debtors			(14,744)	(17,554)
	(Decrease)/Increase in creditors within on	e year		(59,382)	(56,590)
	Net cash inflow from operating activitie	es		172,507	343,683
2	Analysis of net debt .	1 April 1996	Cash flow	Other 30 non-cash changes	) March 1997
	Net cash:	£	£	£	£
	Cash at bank and in hand	9,407	(8,238)		1,169
	Bank overdrafts	(81,771)	(11,780)		(93,551)
		(72,364)	(20,018)		(92,382)
	Debt:				
	Finance leases	-	(15,353)	•	(15,353)
	Debts falling due within one year	(383,667)	162,056	-	(221,611)
	Debts falling due after one year	(279,944)	221,611	-	(58,333)
	•	(663,611)	368,314		(295,297)
	Net debt	(735,975)	348,296	-	(387,679)
		<del>*************************************</del>			
3	Reconciliation of net cash flow to mov	ement in net debt		1997	1996
				£	£
	Decrease in cash in the year			(20,018)	(64,627)
	Cash outflow/(inflow) from decrease/(incr	ease) in debt and lea	se financing	368,314	(13,463)
	Movement in net debt in the year			348,296	(78,090)
	Opening net debt			(735,975)	(657,885)
	Closing net debt			(387,679)	(735,975)

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

#### 1.2 Compliance with accounting standards

The accounts have been prepared in accordance with applicable accounting standards.

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings Leasehold

Straight line over the life of the lease

Plant and machinery

33.33% Straight Line

Fixtures, fittings & equipment

33.33% and 20% Straight Line

#### 1.5 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### 1.6 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

#### 1.7 Stock

Stock is valued at the lower of cost and net realisable value.

#### 1.8 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

#### 1.9 Group accounts

The financial statements present information about the company as an individual undertaking and not about its group. The company and its subsidiary undertaking comprise a small-sized group. The company has therefore taken advantage of the exemptions provided by section 248 of the Companies Act 1985 not to prepare group accounts.

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

2	Operating profit	1997	1996
		£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	62,863	95,462
	Profit on sale of tangible assets	(653)	-
	Operating lease rentals - Land and buildings	77,934	54,775
	Operating lease rentals- Hire and lease of equipment	5,797	9,890
	Auditors' remuneration	4,000	4,000
3	Income from investments, other interest receivable and similar	1997	1996
	income	£	£
	Dividends receivable from subsidiary undertaking	500,000	-
	Bank interest	1,272 ———	962
		501,272	962
4	Interest payable	1997	1996
		£	£
	On bank loans and overdrafts	12,137	49,635
	On other loans wholly repayable within 5 years	47,899	73,444
	On overdue tax	691 ————	
		60,727	123,079
5	Taxation	1997	1996
		£	£
	U.K. current year taxation		
	U.K. corporation tax at 24% (1996 - 25%)	37,219	72,160
	Prior years		
	U.K. Corporation tax	50,972	(4,029)
		88,191	68,131
6	Dividends	1997	1996
J	ричиснио .	£	£
	Ordinary interim paid	104,497	_

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

7	Tangible fixed assets				
		Land and buildings Leasehold	Plant and machinery	Fixtures, fittings & equipment	Total
		£	£	£	£
	Cost			,	
	At 1 April 1996	600,033	71,306	85,302	756,641
	Additions	-	24,999	22,236	47,235
	Disposals	-	-	(9,750)	(9,750)
	At 30 March 1997	600,033	96,305	97,788	794,126
	Depreciation				
	At 1 April 1996	102,018	61,222	60,831	224,071
	On disposals	-	-	(9,750)	(9,750)
	Charge for the year	34,516	12,781	15,566	62,863
	At 30 March 1997	136,534	74,003	66,647	277,184
	Net book value				
	At 30 March 1997	463,499	22,302	31,141	516,942
	At 31 March 1996	498,015	10,085	24,471	532,570
	Included above are assets held under finance leas	es or hire purc	hase contract	ts as follows:	
					Plant and machinery
	Net book values				£
	At 30 March 1997				14,591
	Depreciation charge for the year				
	30 March 1997				2,931

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

8	Fixed	asset	investments
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	Shares in subsidiary undertakings ા	Loans in subsidiary ındertakings	Total
	£	£	£
Cost			
At 1 April 1996	2	1,157,089	1,157,091
Disposals	-	(512,258)	(512,258)
	· · · · · · · · · · · · · · · · · · ·	<del></del>	
At 30 March 1997	2	644,831	644,833
		=======================================	-

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

#### Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

Company	Country of registration or incorporation	Shares held	
		Class	%
Subsidiary undertakings			
Kreek Limited	England	Ordinary	100

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows:

	Kreek Limited	Capital and reserves 52,257	Profit for the year 65,330
9	Stocks	1997 £	1996 £
	Finished goods and goods for resale	36,394	31,019

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

10	Debtors	1997	1996
		£	£
	Trade debtors	47,078	42,285
	Other debtors	503,769	18,250
	Prepayments and accrued income	45,857	21,425
		596,704	81,960
11	Creditors: amounts falling due within one year	1997	1996
		£	£
	,		
	Bank loans and overdrafts	315,162	465,438
	Net obligations under finance lease and hire purchase contracts	5,118	-
	Trade creditors	100,529	86,167
	Corporation tax	62,067	125,936
	Other taxes and social security costs	98,381	166,776
	Other creditors	15,787	15,006
	Accruals and deferred income	39,976	19,982
		637,020	879,305

The bank overdraft is secured by fixed and floating charges over the assets of the company.

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

Creditors: amounts falling due after more than one year	1997 £	1996 £			
Bank loans	58,333	279,944			
Net obligations under finance leases and hire purchase agreements	10,235				
	68,568	279,944			
Analysis of loans					
Wholly repayable within five years	279,944	663,611			
	279,944	663,611			
Included in current liabilities ,	(221,611)	(383,667)			
	58,333	279,944			
Loan maturity analysis					
Between one and two years	58,333	465,438			
Between two and five years	_	221,611			
In five years or more	-	58,333			
The loan is secured by a debenture held on the bank's standard form; legal charges over keyman insurance policies on the directors sufficient to cover the borrowings at all times; legal charges over the occupational leases of 72/73 Chalk Farm Road and a floating charge over the assets of the company.					
occupational leases of 72/73 Chalk Farm Road and a floating charge over t		ges over the			
occupational leases of 72/73 Chalk Farm Road and a floating charge over to Net obligations under finance leases and hire purchase contracts	ne assets of the	ges over the			
occupational leases of 72/73 Chalk Farm Road and a floating charge over the Net obligations under finance leases and hire purchase contracts  Repayable within one year	ne assets of the	ges over the			
occupational leases of 72/73 Chalk Farm Road and a floating charge over to Net obligations under finance leases and hire purchase contracts	ne assets of the	ges over the			
occupational leases of 72/73 Chalk Farm Road and a floating charge over the Net obligations under finance leases and hire purchase contracts  Repayable within one year	ne assets of the	ges over the			
occupational leases of 72/73 Chalk Farm Road and a floating charge over the Net obligations under finance leases and hire purchase contracts  Repayable within one year	5,118 10,235	ges over the			

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

The company has three separate bank loans with varying rates of interest.

The loans provided by one bank are secured by a debenture held on the bank's standard form; legal charges over keyman insurance policies on the directors sufficient to cover the borrowings at all times; legal charges over the occupational leases of 72/73 Chalk Farm Road and a floating charge over the assets of the company.

The loan provided by the other bank are secured by a fixed charge over the leasehold interest in 72/73 Chalk Farm Road and part of 44/46 Earlham Street and 27/33 Shelton Street together with a floating charge over the assets of the company. In addition, the company has unlimited personal guarantees of the directors.

13	Share capital	1997 £	1996 £
	Authorised		
	100,000 Ordinary shares of £1 each	100,000	100,000
	Allotted, called up and fully paid		
	69,665 Ordinary shares of £1 each	69,665 ———	69,665 
14	Statement of movements on reserves		
		Share premium account	Profit and loss account
		£	£
	Balance at 1 April 1996	241,292	341,842
	Retained profit for the year	-	437,655
	Balance at 30 March 1997	241,292	779,497
15	Reconciliation of movements in shareholders' funds	1997	1996
		£	£
	Profit for the financial year	542,152	131,777
	Dividends	(104,497)	
	Net addition to shareholders' funds	437,655	131,777
	Opening shareholders' funds	652,799 	521,022
	Closing shareholders' funds	1,090,454	652,799

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

#### 16 Contingent liabilities

An unlimited guarantee has been given to Kreek Limited in repect of bank borrowings which at the balance sheet date amounted to £158,607.

#### 17 Financial commitments

At 30 March 1997 the company had annual commitments under non-cancellable operating leases as follows:

		Land and buildings		Other	
		1997	1996	1997	1996
		£	£	£	£
Expiry date:					
In over five years	•	53,000	53,000	6,500	6,500
		<del></del>	<del></del>		

The lease on 72/73 Chalk Farm Road expires on the 24 March 2011 and the next rent review is on the 25 March 1999.

18	Directors' emoluments	1997 £	1996 £
	Remuneration	104,767	87,387

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 30 MARCH 1997

### 19 Employees

### Number of employees

The average monthly number of employees (including directors) during the year was:

	1997 Number	1996 Number
Administration	4	9
Restaurant staff	48	51
	52	60
Employment costs		
	£	£
Wages and salaries	508,906	477,085
Social security costs	38,624	33,918
Other pension costs	1,906	-
	549,436	511,003