

**Rycar Limited**

**Directors' report and financial  
statements**

**Registered number 2590871**

**For the year ended 31 December 2011**

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## Directors' report

The directors present their report and the unaudited financial statements for the year ended 31 December 2011

### Principal activities and review of business

The company was dormant and did not trade during the current or preceding year

### Directors and directors' interests

The directors of the company during the year and subsequently were as follows

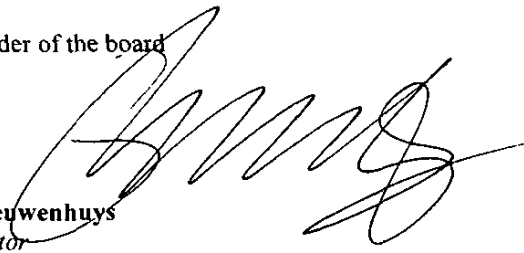
G E Nieuwenhuys

G Page-Morris

### Auditor

In accordance with Section 249AA (1) and 249B (2) of the Companies Act 1985, the company was entitled to exemption from the requirement to have its financial statements for the year ended 31 December 2011 audited

By order of the board



G Nieuwenhuys  
Director

2 Penman Way  
Grove Park  
Leicester  
LE19 1ST  
26 September 2012

**Profit and loss account**  
*for the year ended 31 December 2011*

During the year ended 31 December 2011, the company did not trade and received no income and incurred no expenditure. Consequently, the company made neither a profit nor a loss and has no recognised gains or losses.

**Balance sheet**  
*at 31 December 2011*

	<i>Note</i>	<b>2011</b> £	<b>2010</b> £
<b>Creditors</b> Amounts falling due after more than one year	3	<b>(2,894,857)</b>	(2 894,857)
<b>Capital and reserves</b>			
Called up share capital	4	<b>350,000</b>	350,000
Profit and loss account		<b>(3,244,857)</b>	(3,244,857)
<b>Total equity shareholders' deficit</b>		<b>(2,894,857)</b>	(2,894,857)

For the year ending 31 December 2011 the company was entitled to exemption under section 480 of the Companies Act 2006.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for

- a) ensuring the company keeps accounting records which comply with Section 386; and
- b) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of section 393, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as is applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of directors on 26 September 2012 and were signed on its behalf by

  
**G Nieuwenhuys**  
Director

Company number 2590871

## Notes

*(forming part of the financial statements)*

### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

### 2 Information regarding directors and employees

The directors who served during the year are all directors of an intermediate parent company, Sytner Group Limited and are remunerated by that company. It is not practicable to allocate their remuneration to individual companies in the group. The remuneration has, therefore, been disclosed in the financial statements of Sytner Group Limited.

The company had no employees during the current or preceding year.

### 3 Creditors

Creditors represent an amount owed to a group company falling due within one year.

### 4 Called up share capital

	2011 £	2010 £
<i>Allotted, called up and fully paid</i>		
Ordinary shares of £1 each	<b>350,000</b>	350,000

### 5 Ultimate parent company and ultimate controlling party

The company is a subsidiary undertaking of Penske Auto Group, Inc., incorporated in Michigan, USA. Penske Auto Group, Inc. is also the largest group in which the results of the company are consolidated. The consolidated financial statements are available from 2555 Telegraph Road, Bloomfield Hills, Detroit, MI 48302-0954, USA.

The smallest group in which the results are consolidated is that headed by Sytner Group Limited incorporated in England and Wales. The consolidated financial statements are available to the public from the registrar of companies.