Registered number: 02585759

VEOLIA ENERGY-& UTILITY SERVICES UK PLC

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022



COMPANY INFORMATION

Directors

John Patrick Abraham

Christophe Bellynck

Valérie Isabelle Marie Clavié

Celia Rosalind Gough Tracy Jayne Knipe

Company secretary

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Registered number

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2022

Introduction

The Directors present their Strategic report for the year ended 31 December 2022.

The principal activity of Veolia Energy & Utility Services UK Plc ("the Company") is the provision of energy, utilities and technical facilities management services to a wide range of clients. The Company's services include Contract Energy Management ("CEM") and the design, installation, maintenance, operation and financing of energy services plant and Combined Heat and Power ("CHP") facilities.

The Company is registered and domiciled in the United Kingdom.

The Company is part of the Veolia Group, ("the Group") which is defined as all companies under the control of the ultimate parent company, Veolia Environnement S.A., headquartered in Paris. The Company is also a member of the "UK&I group", a division of the Group, based in the UK and Ireland and involved in the provision of waste, water and energy services, and directly or indirectly under the ownership of Veolia UK Limited ("VUK").

Business review

Revenue in 2022 increased to £128,414k (2021 £99,445k) as a result of a number of new contracts secured during the year for NHS Hospitals through the UK Government's Public Sector Decarbonisation Scheme (PSDS), as well as the impact of recent energy price increases.

Adjusted 'current' EBIT has increased to £6,615k (2021: £6,212k) due to the resolution of various commercial disputes offset by a provision for losses on onerous contracts of £1,499k made during the year and the timing of planned CHP engine overhauls on our customer sites. The impact of the energy price increases in revenue has not been reflected in an increase in EBITDA as it is in most cases, a pass through of costs from our suppliers to our customers.

The Company's performance is measured in relation to the total contribution to the Group, therefore the key financial performance indicators of the Company are defined by the Group. The key financial performance indicators as they would appear in the management review are as follows:

	2022 £000	2021 £000
Revenue	128,414	99,445
Adjusted EBITDA	8,581	6,896
Adjusted EBITDA as a percentage of revenue	6.7 %	6.9 %
Adjusted 'current' EBIT	6,615	6,212

The definitions below are standard for the Group and do not necessarily imply that the Company has incurred such costs in the year:

- Adjusted EBITDA excludes charges arising from the creation of, or increase in, provisions and credits
 arising from the reduction in, or release of, provisions, restructuring costs and foreign exchange
 differences, and where appropriate, is adjusted for movements in financial assets in respect of the
 unwinding of the discount on the fair value and repayment of the asset in the year;
- Adjusted 'current' EBIT excludes restructuring costs, foreign exchange differences with no adjustments being made in respect of repayments on financial assets.

The Group uses these adjusted definitions for its own internal purposes as it is felt they better represent the ongoing business performance to management by focusing on cash generating factors within management's control. Refer to note 5 for a reconciliation of these key performance indicators to operating profit.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Section 172(1) statement

The Directors have ensured compliance with their duties under s.172(1) in relation to the Company and the various stakeholders of both the Company and its subsidiary. These stakeholders include employees, customers, suppliers, local communities and relevant regulatory authorities.

The Directors have ensured that the strategy, values and policies of the UK&I group have been adopted by the Company, as well as Veolia's purpose of ecological transformation. The Veolia Group is committed to taking an active role in the fight against climate change. In 2021, the Veolia UK&I group published its first Carbon Reduction Plan (updated in September 2022) and Net Zero Strategy which commits to achieve Net Zero GHG emissions by 2050.

Engagement with the Company's and its subsidiary's stakeholders has informed the way in which the Directors have discharged their duties and addressed the principal risks and uncertainties as detailed below. Where individual Directors are not directly involved in the processes described below, regular feedback and discussions are held in relevant management teams.

The Directors recognise that the Company's and its subsidiary's long-term success is predicated on the commitment of the employees. Via the UK&I group, employees are provided with relevant training using both inhouse and external providers. Employees are given access to UK&I group information and updates via various channels including the intranet, webinars, Veolia TV, team meetings and focus groups. Feedback from the annual employee 'Voice of Resourcers' survey is disaggregated by business line function and reviewed by the UK&I Executive Committee. Information is benchmarked internally as well as externally against peer companies. Action plans to address key themes are formalised and monitored throughout the year. The Company also engages with trade union representatives on site and via regular Joint Trade Union Forum meetings.

The Company and its subsidiary have regular engagement with their main customers, including through meetings and provision of financial and operational reports, as required. For the wider UK&I group, customer relationships are managed as follows:

- via the Veolia Customer Hub supported where necessary by dedicated account managers;
- by regular, often monthly meetings, together with quarterly or annual review processes where service obligations are assessed against contract targets along with the provision of technical advice as required;
- through feedback from Customers who are approached every year as part of the Net Promoter Score survey to provide insight into their experience on the Company's services.

The Supply Chain Team within Veolia are responsible for sourcing the goods and services that are critical to the business as well as managing the associated supply chain risk in the UK and Ireland. National Category Managers in the Supply Chain department oversee the categories critical to the day-to-day delivery of Veolia's business operations, namely Operating Equipment & Supplies, Subcontracting, Mobile & Motorised Equipment, Energy & Chemicals, General Purchasing, Intellectual Services and IT & Telecommunications.

A key element of Veolia's supply chain strategy is to manage and reduce risk in respect of all suppliers and to ensure continuity in the supply chain. This is also part of its wider Business Continuity strategy. The UK&I group has achieved the Business Continuity standard ISO 22301. Evidence of supply chain continuity and risk reduction must be provided as part of achieving this standard e.g. Business Continuity clauses to be documented within contracts, sourcing strategies for business critical products/services etc.

Category plans ensure that the UK&I group is not dependent on single suppliers. Over 7,000 active suppliers exist in the UK&I group supplier database. The Supply Chain Team monitors the performance of key suppliers via appropriate KPIs and metrics depending on the goods and services supplied. Standard metrics include: health and safety performance, savings, continuous improvement and innovation, retrospective purchase orders and sustainability ratings. An annual due diligence campaign of the UK&I group top 500 critical suppliers is performed to ensure that relevant insurance and operating certificates and permits are in place.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Section 172(1) statement (continued)

Environmental and social responsibilities are at the core of the Veolia principles. Veolia always endeavours to use suppliers who share their desire to work in a responsible and ethical manner. The commitment to these responsibilities stretches into Veolia's supply chain. To demonstrate this core value, a number of key due diligence questions relating to corporate responsibility are incorporated into its onboarding questionnaires.

Veolia's supply chain policy is aligned to Business in the Community's (BitC) "Marketplace Responsibility Principles" and takes a proactive approach to working with ethical suppliers which include sustainable development, social and environmental criteria in its market testing and purchasing selection process.

The UK&I group's IT strategy is based around the following four pillars: digitalisation of customer experience, improving IT experience for employees, moving to the Cloud and installation of a data-driven culture. It is underpinned by ensuring that both employees and customers have the right information to make informed decisions.

The UK&I group has introduced a programme to improve employee experience allowing the workforce to securely work anytime, anywhere and on any device through the adoption of SaaS or PaaS type solutions. The implementation of an omnichannel approach for customers allows for direct contact on any channel and the customer portal provides access to key information. In addition, management has successfully moved any remaining hosted service fully to the Cloud from its own premise data centre.

All of these pillars have a continuous improvement programme to ensure that the UK&I group continues to enhance the digital experience of its customers and employees. Moving forward the IT strategy is focused on the elimination of non-value-adding activities through automation and process redesign.

Due to the nature of the Company's and its subsidiary's activities, along with the UK&I group activities, working with local communities and government bodies to promote all aspects of environmental and energy management remains integral to the operations of the business. This is achieved through various initiatives, including inviting local schools and members of the local community to open days and tours of facilities within the UK&I group to promote the value of environmental matters (eg. recycling, energy efficiency, etc). The Company also has regular interactions with the Pensions Trustees to provide updates on the financial position of the Company and to inform them of any key decisions which may impact the Company's ability to fund the net defined benefit pension deficit on certain schemes.

As regards principal decisions during the year, no dividend was paid, following consideration of the Company's ongoing financial position (including the level of distributable reserves, available cash and potential impairment risks), its stakeholders and any ongoing contractual discussions.

Principal risks and uncertainties

In common with all businesses, the Company recognises certain risk factors that are both external and internal to the Company. The Directors consider the principal risks and uncertainties to which the Company is exposed are intrinsic to the business it operates and its ability to provide the relevant contracted services.

The following highlights some of the particular risks, but is not intended to be an extensive analysis of all risks affecting the business. Some risks may be unknown to the Company and other risks, currently regarded as immaterial, could turn out to be material. All of them have a potential to impact the Company's business, revenue, profits, assets, liquidity and capital resources adversely. The Company manages the majority of these risks by utilising the resources and processes developed and operated within the UK&I group as whole. The Company's principal risks are set out below.

Contractual risk

The Company's business, along with that of its subsidiary's, is conducted through contract-based agreements. Therefore, the business may be adversely affected by a failure to perform in terms of the relevant contract. The UK&I group has a structured formal project authorisation and review procedure which aims to ensure legal, operational, technical and commercial risks are properly considered before the initial exchange of contracts, or significant contract alterations, with its customers.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Contractual risk (continued)

Risks associated with meeting the terms of a contract are mitigated through on-going day to day management of the operations of the contract including tracking performance against budget and targets identified in the contract. Performance is reviewed monthly by operational management and members of the Board. Contracts identified to be at risk are subject to specific initiatives to improve performance. Larger contracts and business units are reviewed at a UK&I group level on a monthly basis.

The subsidiary's longer term inability to pay dividends, or decline in performance may result in an impairment of the Company's investment in that subsidiary, which will have a direct impact on the Company's results in the year and net assets going forward.

Business continuity

The UK&I group is accredited with ISO 22301 (Business Continuity Management) and the Company and its subsidiary maintain a business continuity plan for each area of its operations, including the associated IT infrastructure, so should the unexpected happen, there is a predetermined plan in place to allow the business to recover and to continue servicing its customers with as little disruption as possible. These plans include sharing of site infrastructure within the UK&I group, the use of external suppliers who specialise in disaster recovery scenarios and leveraging other Group relationships.

The risk of loss of specialist personnel is also actively managed ensuring that annual performance development discussions are completed and that remuneration is benchmarked annually against industry standards.

The UK&I group acknowledges the need to ensure the ongoing effectiveness of its cybersecurity controls. Management has reviewed advice from the UK's National Cyber Security Centre ('NCSC') and undertakes NIST-based risk assessments across all technical and organisational controls. Results of these assessments are used to apply a particular focus on resilience and recovery capabilities. The scope of assessment includes the following:

- · Vulnerability management services;
- Access controls;
- Edge and physical security;
- Log monitoring and analysis;
- · Backup and recovery;
- Incident management;
- Phishing response;
- Third-party access;
- NCSC services;
- · Staff awareness and education.

Any findings are added to the UK&I group continuous improvement plan, with opportunities for improvement flagged for priority treatment. These actions are in addition to the routine operation of the UK&I group's cybersecurity framework.

Health and safety, quality and environment

Management are committed to the UK&I group's corporate, legal and social responsibilities for health and safety, quality and the environment.

The UK&I group adopts a proactive risk approach to health, safety and the wellbeing of its customers and colleagues. Staff are trained in accordance with recognised trade bodies, giving confidence that advice is both credible and current. This is guided by the suite of Veolia Minimum Requirements ("VMR") documents that go beyond the recognised legislative expectations for keeping people safe, protecting the environment, as well as providing high standards of service to customers. Role specific training and activity instructions for our operational people is delivered as part of our VMR toolkits.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Health and safety, quality and environment (continued)

Examples of the UK&I group's active risk strategy include:

- High Visibility Clothing Development of a new range of two-colour PPE clothing using recycled polyester that makes it easier for the human eye to judge distance as well as providing improved breathability;
- Annual Safety Week campaign built upon previous years where everyone in the business was encouraged
 to submit safety innovations and improvements. Over 600 ideas were submitted with the best ideas to be
 rolled out across the business.

Providing assurance

In 2022, the UK&I group continued its assurance programme against the VMR using a three lines of defence model which covered over 173,000 VMR requirements:

- First Line Monthly Site Managers VMR reviews (covers 100% of VMR over 12 months);
- Second Line Risk based VMR Audits undertaken by the Risk & Assurance team; and
- Third Line External Audits of over 77 locations audited against VMR requirements and to maintain certification to ISO 9001 (Quality), ISO 14001 (Environmental) and ISO 45001 (Health and Safety).

Across the first and second lines of defence, over 92% of VMR requirements were met or have an improvement plan in place. This has enabled management to undertake detailed trend analysis, which along with the incident review process has enabled the development of business improvement plans and a risk based audit programme.

The UK&I group actively encourages staff to report close calls (near miss / safety concerns), as they enable management to take action to help prevent accidents from occurring. In 2022, over 31,000 close calls were reported, which is a 10% increase from the previous year.

The UK&I group Reporting of Injuries, Diseases and Dangerous Occurrences Regulations ("RIDDOR"') statistics show a reduction of 27% in reportable injuries, and an 18% overall reduction in accidents that resulted in lost time or modified duties. During 2022 there was greater focus on identifying and investigating high potential close calls (near misses / safety concern) in order to prevent accidents and incidents.

Financial risks

It is the Company's objective to manage its financial risks so as to minimise the adverse effects of fluctuations in the financial markets on its profits and cash flows. The Company utilises the resources of the UK&I group to implement risk controls and loss mitigation plans to manage exposure to these risks. Policies for managing these risks are summarised below:

Credit risk

The Company and its subsidiary are exposed to counterparty risk in various areas of the operating and treasury activities.

The Company participates in Group centralised treasury arrangements, with the UK&I group being in a net deposit position, and so shares banking and intercompany loan arrangements with the Group, VUK and other UK members of the Group, which are also provided with support from VUK. As set out in the going concern section, the Company has assessed the credit risk of the Group and VUK and considers that they are well placed to provide support and facilitate the repayment of any debts as they fall due.

The Company, along with its subsidiary, has a large number of long-term and short-term contracts with well-established customers, including local authorities. For this risk to result in significant financial loss to the Company it would require a number of customers to fail to honour their contractual obligations. The likelihood of this is considered low given the nature of the Company's broad customer base.

The UK&I group has a specific credit management team as well as procedures in place to monitor and recover customer and intercompany debt. The carrying amount of trade and other debtors, and cash and cash equivalents represent the Company's maximum exposure to credit risk.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Financial risks (continued)

Interest risk

The Company lends funds via VUK, at floating rates of interest, priced according to a GBP index based on Sterling Overnight Interbank Average Rates ("SONIA"). Changes in the Bank of England base rate may therefore impact interest charges and income.

Liquidity risk

The Company, along with other entities within the UK&I group, is party to cash pooling arrangements with VUK, whereby each member deposits cash excesses and may borrow money in the form of short-term advances. Amounts are swept on a daily basis and held on overnight deposit with the Group. At the year end VUK was in a net surplus position. VUK has an additional overdraft facility with the Group which remains unutilised. Cash forecasts are regularly prepared and submitted to the Group for review to ensure that the liquidity profile of the UK&I group is actively monitored. The Group has confirmed that the UK&I group will continue to have access to these balances as required for their activities. As outlined under Going Concern, the Directors of the Company have concluded that, if required, the Group would be able to provide financial support to VUK, which in turn would be able to provide financial support to the Company for the periods stipulated.

Foreign exchange risk

The Company has limited exposure to foreign currency risk in its normal activities as it operates in the UK and most of its transactions are denominated in pound sterling. At each reporting date, where necessary, all financial assets and financial liabilities are revalued and denominated in pound sterling.

This report was approved by the board on 11 August 2023 and signed on its behalf.

Tracy Jayne Knipe

Tracy Knipe
Tracy Knipe (Aug 11, 2023 14:47 GMT+1)

Director

Aug 11, 2023

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2022

The Directors present their report and the financial statements for the year ended 31 December 2022.

As permitted, certain information regarding the Company, including a review and analysis of the development and performance of the Company's business during the year, the Company's policies for employee and stakeholder engagement and a description of the principal risks and uncertainties facing the Company are contained within the Strategic report.

Results and dividends

The profit for the year, after taxation, amounted to £5,625k (2021:£5,032k).

There were no dividends paid in the year under review (2021: £nil).

Directors

The Directors who served during the year and to the date of this report were:

John Patrick Abraham Christophe Bellynck Valérie Isabelle Marie Clavié Celia Rosalind Gough Tracy Jayne Knipe

No Director has, or has had, a material interest in the Company, directly or indirectly at any time during the year.

Directors' indemnity

The Directors are entitled to be indemnified by the Company to the extent permitted by law in respect of losses arising out of, or in connection with, the execution of their powers, duties and responsibilities. Veolia Environnement S.A., the Company's ultimate parent company, maintains Directors' and Officers' liability insurance for the Directors in respect of their duties as directors. Such qualifying third party indemnity provision was in place throughout the period and remains in force as at the date of approving the Directors' report. Neither the indemnities nor the insurance provide cover in the event that the Director is proved to have acted fraudulently.

Going concern

The Company's Balance Sheet shows net assets of £28,143k (2021: £22,518k), and at year end reported net current assets of £27,775k (2021: £21,321k). The Company participates in the Group centralised treasury arrangements and so shares banking and intercompany loan arrangements with the Group, VUK and other UK based fellow subsidiaries. The Company is managed as part of the UK&I group and budgets and forecasts are prepared at that level. The UK&I group's forecasts and budgets identify that the UK&I group is expected to remain cash generative and therefore be able to meet its liabilities as they fall due for the period until 31 December 2024. A key assumption in the UK&I group's forecasts is the continuing availability of funds that are swept into the Group Treasury cash pooling arrangements and the intercompany loans provided by the Group to VUK and other UK based fellow subsidiaries.

VUK has received a letter of financial support from the UK&I group's ultimate parent company, Veolia Environnement S.A., which confirms that the Group, if required, will provide financial support to VUK for the period until 31 December 2024. VUK has in turn provided a letter of support to the Company to confirm that VUK will, if required, provide financial support to the Company for the same period.

The Directors of VUK have considered the information regarding the Group's ability to provide support to VUK. This includes reviewing the most recent publicly available financial information and making inquiries of the Group to confirm the position through to the date of approval of these financial statements. As a result the Directors of the Company have concluded that the Group has sufficient liquidity to provide any required support and to withstand reasonable stress testing.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Going concern (continued)

The Directors of the Company have concluded that, if required, the Group will be able to provide financial support to VUK, who in turn will be able to provide financial support to the Company, for the period until 31 December 2024. Accordingly, the Directors are satisfied that they have a reasonable basis upon which to conclude that the Company is able to meet its liabilities as they fall due in the foreseeable future and that it remains appropriate to prepare the financial statements on a going concern basis.

Streamlined Energy and Carbon Reporting Framework Regulations

The Company is subject to the Streamlined Energy and Carbon Reporting Framework Regulations ("SECR"). Energy consumption and greenhouse gas ("GHG") emissions figures are reported relating to gas, electricity and transport, as well as an intensity ratio and information relating to energy efficiency actions.

Based on recommendations within the SECR legislation and the Company's nature of the business, the Directors consider the tonne of carbon dioxide equivalent ("tCO2e")/£k revenue intensity ratio as the best representation of its efficiency performance.

Energy consumption figures

Total energy consumption used to calculate GHG emissions (kWh)	2022 UK 897,500,279	2021 UK 936,057,435
Scope 1 (tCO2e) - Gas consumption, transport, process emissions	185,223	192,147
Scope 2 (tCO2e) - Electricity purchased	138	-
Scope 3 (tCO2e) - Business travels: rental cars or employee-owned vehicles where the Company is responsible for purchasing the fuel	33	55
Total gross GHG emissions (tCO2e)	185,395	192,202
Intensity Ratio (tCO2e total gross GHG emissions per £k revenue)	1.44	1.93

The Energy and Carbon Reporting has been produced using the following methodology and assumptions:

GHG reporting Framework: GHG Protocol Corporate Standard.

Methodology used to calculate the total Energy consumption (kWh):

• Emissions for fuels, gas and mileage are presented in Net Calorific Value (NCV) kWh. These are added to the GCV kWh data from electricity consumption.

Emissions factors:

The Company has applied the following emission factors:

- UK government emission conversion factors for greenhouse gases, which can be accessed via the Government website at https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022;
- UK&I group has a company car policy in place and in line with the car industry standard, this imposes the
 use of vehicles emitting a maximum of grams of CO2 per kilometre of 129, known as 129g/km.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Streamlined Energy and Carbon Reporting Framework Regulations (continued)

Data

- Data used to calculate the Scope 1 emissions is gathered for CHP and non CHP installations, via the Energy Management System ("Esight"). Data is fed into Esight, either half-hourly via data meters, or via meters hardwired to the local control system which automatically update Esight;
- Business travel data was gathered from the UK&I group's internal business intelligence and expenses system;
- GHG and emissions data has been restated for 2020 to remove Scope 1 process emissions attributed to
 pass through contracts for which the company is not responsible for the fuel usage and its subsequent
 scope 1 emissions;
- Changes to the total GHG tCO2e emissions for the current year is reflective of contractual portfolio
 evolution.

Energy efficiency actions

The Company has implemented the following energy efficiency actions during the reporting year to 31 December 2022:

• Work has commenced on upgrading the CHP installation at Ormskirk Hospital to a more efficient model which is expected to save 179 tCO2e annually.

Net zero target

The UK&I group is committed to achieving Net Zero by 2050. These objectives are also underpinned by the global vision of 'Ecological Transformation'.

The approach to meeting Net Zero emissions is based on actions detailed in the Net Zero Strategy, published in 2021, which presents an ambitious programme to decarbonise services essential to everyday life - waste, water and energy. This Strategy commits to reducing emissions from the operations that the UK&I group control, including Scope 1 and 2 emissions, whilst also continuing with the progress to reduce Scope 3 emissions.

Central to these plans is powering systems changes across the key sectors of the UK&I group - waste, water and energy. The activities and actions are therefore underpinned by the following six commitments:

- 1. Reduce operational emissions:
- 2. Reduce process emissions;
- 3. Capture and offset remaining GHG emissions;
- 4. Work in partnership to reduce the emissions not under direct control;
- 5. Continue to improve the quality of the carbon reporting;
- 6. Continue to develop low carbon solutions for customers.

On 30 September 2022, the UK&I group released its Carbon reduction plan, based on the Net Zero Strategy, in order to comply with the Procurement Policy Note (PPN) 60/21.

Future developments

The Directors have considered the impact of the ongoing conflict and related sanctions in Ukraine, Russia and Belarus and remain confident of the ability of the Company to continue to meet its customers' demands.

Although there are continuing pressures on inflation and interest rates generally, and while potential disruption to supply chain lead times remain, the Directors consider the Company, along with other members of the UK&I group, remains well placed in all aspects of the environmental and energy management industry.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Financial instruments

Financial instruments give rise to foreign currency, interest rate, credit, price and liquidity risk. Information on how these risks arise is set out in the Strategic report.

Due to the use of facilities from the Group, denominated in pound sterling, the Company has minimal exposure to external loans and overdrafts and has limited exposure to foreign exchange as most of its trade and expenses are incurred in pound sterling. Other financial assets and liabilities, such as trade debtors and trade creditors, arise directly from the Company's operating activities.

The Company's loans are all denominated in pound sterling and therefore the Company has no foreign currency exposure on its financing. The Company's loans are tied to SONIA with interest rates being reset each quarter. The Directors consider that SONIA rates will continue to remain aligned to the Bank of England base rate.

It is, and has been throughout the period under review, the Company's policy that no trading in speculative derivative financial instruments shall be undertaken.

Disabled employees

The UK&I group gives full consideration to applications for employment from disabled persons where the candidate's particular aptitudes and abilities are consistent with adequately meeting the requirements of the job. Opportunities are available to disabled employees for training, career development and promotion.

Where existing employees become disabled, it is the UK&I group's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim

Post balance sheet events

Since the year end, various commercial disputes have been settled and the release of the associated provisions has been taken into 2022.

Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

The auditor, Ernst & Young LLP (Statutory Auditor), will be proposed for reappointment in accordance with section 489 of the Companies Act 2006.

This report was approved by the board on 11 August 2023 and signed on its behalf.

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Tracy Jayne Knipe

Tracy Knipe

Director

Aug 11, 2023

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2022

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework' ("FRS 101"). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in FRS 101 is insufficient to
 enable users to understand the impact of particular transactions, other events and conditions on the group
 and company financial position and financial performance;
- state whether applicable UK Accounting Standards, including FRS 101, have been followed, subject to any
 material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In addition, the Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VEOLIA ENERGY & UTILITY SERVICES UK PLC

Opinion

We have audited the financial statements of Veolia Energy & Utility Services UK Plc (the 'Company') for the year ended 31 December 2022, which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes 1 to 25, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period under review to 31 December 2024.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Company's ability to continue as a going concern.

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditor's Report thereon. The Directors are responsible for the other information contained within the Annual Report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VEOLIA ENERGY & UTILITY SERVICES UK PLC (CONTINUED)

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors' Responsibilities Statement set out on page 11, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VEOLIA ENERGY & UTILITY SERVICES UK PLC (CONTINUED)

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud (continued)

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the Company
 and determined that the most significant are those that relate to the reporting framework (FRS 101 and the
 Companies Act 2006) and compliance with the relevant direct and indirect tax regulation in the United
 Kingdom. In addition, the Company has to comply with laws and regulations relating to its operations,
 including health and safety, environmental and General Data Protection Regulation ("GDPR");
- We understood how Veolia Energy & Utility Services UK Plc is complying with those frameworks by making
 enquiries of management to understand how the Company maintains and communicates its policies and
 procedures in these areas. We read the minutes of the UK&I Executive Committee, made inquiries of Legal
 and Internal Control departments to identify if there are matters where there is a risk of breach of such
 frameworks that could have a material adverse impact on the Company. We understood controls put in
 place by management to reduce the opportunities for fraudulent transactions;
- We assessed the susceptibility of the Company's financial statements to material misstatement, including how fraud might occur by internal team conversations, inquiry of management and review of the fraud assessment prepared by the UK&I group management. We understood that revenue, adjusted EBITDA and adjusted 'current' EBIT are the key performance measures for management and we considered that these could be most likely manipulated through the posting of manual journals to revenue. We reviewed manual journals to revenue and considered the nature of these transactions. For those that we did not consider to be in the normal course of business and were not of a trivial value we obtained evidence to support the validity of such adjustments. In addition, we selected a sample of items within contract assets and validated these either to cash paid or other evidence to demonstrate that the accounting was appropriate;
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures were as set out above. The results of our procedures did not identify any instances of irregularities, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

-DocuSigned by:

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Eddie Diamond (Senior Statutory Auditor)

for and on behalf of

Ernst & Young LLP (Statutory Auditor)

Leeds

Date: 11 August 2023

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 £000	2021 £000
Revenue	4	128,414	99,445
Cost of sales		(117,320)	(88,799)
Gross profit		11,094	10,646
Administrative expenses		(4,479)	(4,434)
Other operating (charges)/income		(6)	10
Operating profit	5	6,609	6,222
Interest receivable and similar income	8	352	52
Interest payable and similar expenses	9	(4)	(19)
Profit before tax	•	6,957	6,255
Tax on profit	10	(1,332)	(1,223)
Profit for the financial year	•	5,625	5,032
Other comprehensive income		•	-
Total comprehensive income for the year		5,625	5,032
	•		

VEOLIA ENERGY & UTILITY SERVICES UK PLC REGISTERED NUMBER:02585759

BALANCE SHEET AS AT 31 DECEMBER 2022

	Note		2022 £000		2021 £000
Fixed assets	11010		2000		2000
Intangible assets	12		314		
Tangible assets	13		1,949		2,101
Right-of-use assets	14	*	879		980
ragin or doc docate				_	
			3,142		3,081
Current assets					
Stocks	16	2,672		2,720	
Debtors: amounts falling due after more than					
one year	17	248		269	
Debtors: amounts falling due within one year	17	75,874		56,041	•
Cash at bank and in hand		2,829		2,677	
	-	81,623		61,707	
Conditions and the falling describes		01,020		01,707	
Creditors: amounts falling due within one year	18	(53,848)		(40,386)	
Net current assets	_		27,775		21,321
Total assets less current liabilities		_	30,917	_	24,402
Creditors: amounts falling due after more					
than one year	19		(1,173)		(1,371)
		_	29,744	_	23,031
Provisions for liabilities			•		
Deferred tax	11	(102)		(76)	
Provisions	21	(1,499)		(437)	
	_		_		
			(1,601)		(513)
Net assets			28,143	_	22,518
Capital and reserves					_
Called up share capital	22		16,218		16,218
Profit and loss account			11,925		6,300
			·	<u></u>	
			28,143		22,518

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 11 August 2023.

Tracy Knipe
Tracy Knipe (Aug 11, 2023 14:47 GMT+1)

Tracy Jayne Knipe Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

	Called up share capital £000	Profit and loss account £000	Total equity £000
At 1 January 2021	16,218	1,268	17,486
Comprehensive income for the year			
Profit for the year	-	5,032	5,032
At 1 January 2022	16,218	6,300	22,518
Comprehensive income for the year			
Profit for the year	-	5,625	5,625
At 31 December 2022	16,218	11,925	28,143

The notes on pages 18 to 40 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1. General information

Veolia Energy & Utility Services UK Plc is a private company limited by shares, incorporated in England and Wales.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' and the Companies Act 2006.

The Company's financial statements are presented in pound sterling and all values are rounded to the nearest thousand pound sterling (£000) except when otherwise indicated.

The preparation of financial statements in compliance with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Financial Reporting Standard 101 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- the requirements of IFRS 7 Financial Instruments: Disclosures
- the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement
- the requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts with Customers
- the requirements of paragraph 52, the second sentence of paragraph 89, and paragraphs 90, 91 and 93 of IFRS 16 Leases. The requirements of paragraph 58 of IFRS 16, provided that the disclosure of details in indebtedness relating to amounts payable after 5 years required by company law is presented separately for lease liabilities and other liabilities, and in total
- the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of:
 - paragraph 79(a)(iv) of IAS 1;
 - paragraph 73(e) of IAS 16 Property, Plant and Equipment;
 - paragraph 118(e) of IAS 38 Intangible Assets;
- the requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134-136 of IAS 1 Presentation of Financial Statements
- the requirements of IAS 7 Statement of Cash Flows
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- the requirements of paragraph 17 and 18A of IAS 24 Related Party Disclosures
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member
- the requirements of paragraphs 130(f)(ii), 130(f)(iii), 134(d)-134(f) and 135(c)-135(e) of IAS 36 Impairment of Assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.3 Ultimate controlling party

The Company has taken advantage of the exemption under s400 of the Companies Act 2006 not to prepare group accounts as it is a wholly owned subsidiary of Veolia Environnement S.A. (incorporated in France). Copies of the consolidated financial statements of Veolia Environnement S.A. can be obtained from the registered office at 21 rue La Boétie, 75008 Paris, France. These accounts therefore only present the results of the Company as an individual entity.

2.4 Going concern

The Company's Balance Sheet shows net assets of £28,143k (2021: £22,518k), and at year end reported net current assets of £27,775k (2021: £21,321k). The Company participates in the Group centralised treasury arrangements and so shares banking and intercompany loan arrangements with the Group, VUK and other UK based fellow subsidiaries. The Company is managed as part of the UK&I group and budgets and forecasts are prepared at that level. The UK&I group's forecasts and budgets identify that the UK&I group is expected to remain cash generative and therefore be able to meet its liabilities as they fall due for the period until 31 December 2024. A key assumption in the UK&I group's forecasts is the continuing availability of funds that are swept into the Group Treasury cash pooling arrangements and the intercompany loans provided by the Group to VUK and other UK based fellow subsidiaries.

VUK has received a letter of financial support from the UK&I group's ultimate parent company, Veolia Environnement S.A., which confirms that the Group, if required, will provide financial support to VUK for the period until 31 December 2024. VUK has in turn provided a letter of support to the Company to confirm that VUK will, if required, provide financial support to the Company for the same period.

The Directors of VUK have considered the information regarding the Group's ability to provide support to VUK. This includes reviewing the most recent publicly available financial information and making inquiries of the Group to confirm the position through to the date of approval of these financial statements. As a result the Directors of the Company have concluded that the Group has sufficient liquidity to provide any required support and to withstand reasonable stress testing.

The Directors of the Company have concluded that, if required, the Group will be able to provide financial support to VUK, who in turn will be able to provide financial support to the Company, for the period until 31 December 2024. Accordingly, the Directors are satisfied that they have a reasonable basis upon which to conclude that the Company is able to meet its liabilities as they fall due in the foreseeable future and that it remains appropriate to prepare the financial statements on a going concern basis.

2.5 Revenue

Revenue is recognised in line with the achievement of performance obligations to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

The Company has contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Company adjusts the transaction prices of these contracts for the time value of money.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.5 Revenue (continued)

The following criteria must also be met before revenue is recognised:

- revenue from electricity generation is recognised at the point of generation, which is equivalent to the point at which it is dispatched to the National Grid;
- revenue from heat is recognised at the point it is supplied to the customer;
- where the Company is eligible for Renewables Obligations Certificates ("ROCs"), revenue
 includes an estimate of the amount to be received under ROCs in respect of entitlements
 earned in the period;
- revenue from district heating networks is recognised at the point it is supplied to the customer;
- revenue from the sale of CHP units is recognised at the point it is supplied to the customer;
- revenue from providing services is recognised in the accounting period in which the services are rendered:
- in contracts where the Company is the main contractor, generally fixed-price contracts, revenue reflects costs incurred to date plus the best estimate of profits attributable to the work performed to date based on a percentage completion basis, where they meet the criteria for recognising revenue over time, because the customer receives and uses the benefits simultaneously;
- revenue represents income earned from finance lease services rendered to customers, and is recognised on a straight-line basis over the life of the lease.
- revenue from asset based government grants received by the Company are recognised over the life of the asset to which the grant relates. Revenue from operating grants are recognised.

The Company applies the practical expedient in paragraph 121 of IFRS 15 and does not disclose information about the remaining performance obligations that have original expected durations of one year or less.

2.6 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is pound sterling.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.7 Interest receivable

Interest receivable consists of income from amounts owed by Group fellow subsidiaries.

2.8 Finance costs

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount.

2.9 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date.

2.10 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Intangible assets are amortised on a straight-line basis over their useful life, usually the contract term to which they relate, unless another systematic amortisation basis better reflects the rate of consumption of the asset.

Assets in the course of development are not amortised during the development phase. On completion all assets will be transferred into the appropriate asset category and will be amortised per the stated accounting policy.

2.11 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Company adds to the carrying amount of an item of fixed assets the cost of replacing part of

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.11 Tangible fixed assets (continued)

such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Plant and machinery - 3 to 30 years, with majority being 5 to 10 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

Assets in the course of construction are not depreciated during the construction phase. On completion all assets will be transferred into the appropriate asset category and will be depreciated per the stated accounting policy.

Interest on loans taken out specifically for plant under construction may be capitalised during the period of construction and included in the cost of tangible fixed assets.

2.12 Right-of-use assets and lease liabilities

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities in respect of obligations to make lease payments and right-of-use assets representing the right to use the underlying assets.

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). The asset's initial valuation is based on the actual value of future rents paid in exchange of the right to use the asset to the maturity of the lease contract (after analysis of eventual possibility of renewal). The rents are fixed or are considered fixed in substance and may include rents which fluctuate in line with an index or rate. Right-of-use assets are subsequently measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term.

The Company analyses each lease individually to determine its term and, in the absence of renewal and/or early termination options that are reasonably certain to be exercised or not exercised, the enforceable period is adopted. Where the lease obligation is associated with a customer contract, which cannot be operated without the lease, the lease term is aligned with the customer contract end date. If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

Right-of-use assets and lease liabilities (continued)

In calculating the present value of lease payments, the Group has elected not to use the rate implicit in the lease as the discount rate, because the interest rate implicit in the lease is not readily determinable, and has developed a calculation method to determine the incremental borrowing rate that would apply to the financing of the leased assets. The discount rate is calculated based on the following parameters: maturity of the lease liability; reference rate of the relevant currency and the Group credit spread, on the basis that the Group provides the majority of the financing requirements of its subsidiaries, through access to the bond market. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Company applies the recognition exemptions for lease contracts that, at the commencement date, have a lease term of 12 months or less and do not contain a purchase option (short-term leases), and lease contracts for which the underlying asset is of low value, being less than £3,500 (low-value assets). Lease payments on short-term leases and low-value assets are recognised as an expense on a straight-line basis over the lease term.

2.13 Impairment of fixed assets

Assets that are subject to depreciation or amortisation are assessed at each Balance Sheet date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit ("CGUs") to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets that have been previously impaired are reviewed at each Balance Sheet date to assess whether there is any indication that the impairment losses recognised in prior periods may no longer exist or may have decreased.

Any reversal of an impairment loss is taken through the Statement of Comprehensive Income in the year.

2.14 Valuation of investments

The Company records its investments at historical cost less impairment. The investments are reviewed regularly, at least annually, for signs of impairment. Should there be evidence of impairment, the quantum of that impairment will be assessed by the use of a discounted cash flow analysis of that investment. Any impairment may be reversed in subsequent years if there is a significant improvement in the subsidiaries' performance but the revised value of the investment will not exceed its historic cost.

2.15 Stocks

The Company holds a stock of maintenance materials and consumable items which are valued at the lower of cost and net realisable value. Cost is determined on a first in first out basis and includes transport and handling costs.

At each Balance Sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.15 Stocks (continued)

Work in progress is valued at the lower of cost and net realisable value. Any profit attributable to work in progress is recognised when the work is complete and invoiced. Any irrecoverable work in progress is written off in the Statement of Comprehensive Income.

2.16 Leased assets: the Company as lessor

Where assets leased to a third party give rights approximating to ownership (finance lease), the lessor recognises as a receivable an amount equal to the net investment in the lease i.e. the minimum lease payments receivable under the lease discounted at the interest rate implicit in the lease. This receivable is reduced as the lessee makes capital payments over the term of the lease.

A finance lease gives rise to two types of income: profit or loss equivalent to the profit or loss resulting from outright sale of the asset being leased, at normal selling prices, reflecting any applicable discounts, and finance income over the lease term.

2.17 Financial instruments

The Company recognises financial instruments when it becomes a party to the contractual arrangements of the instrument. Financial instruments are de-recognised when they are discharged or when the contractual terms expire. The Company's accounting policies in respect of financial instruments transactions are explained below:

Financial assets and financial liabilities are initially measured at fair value. Loans receivable or payable on demand are classed as short-term and hence are not discounted.

Financial assets

The Company recognises its financial assets into one of the categories discussed below, depending on the purpose for which the asset was acquired.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Financial assets at amortised cost

These comprise loans and debtors which are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers (e.g. trade debtors), but also incorporate other types of contractual monetary asset. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.17 Financial instruments (continued)

Impairment of financial assets

The Company recognises an allowance for expected credit losses ("ECLs") for all financial assets subsequently measured at amortised cost. The Company calculates ECLs by utilising historic default rates for different customers' profiles. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. Furthermore, the assessment of ECLs takes into consideration the following:

- for credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12 month ECL);
- for those credit exposures for which there has been a significant increase in credit risk since
 initial recognition, a loss allowance is required for credit losses expected over the remaining life
 of the exposure, irrespective of the timing of the default (a lifetime ECL).

Derecognition of financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire or when it transfers the contractual rights to the cash flows from the financial asset in a transaction under which nearly all the rights and obligations inherent to ownership of the financial asset are transferred. Any interest created or retained by the Company in a financial asset is recognised separately as an asset or liability.

Financial liabilities

The Company classifies all of its financial liabilities at amortised cost.

Financial liabilities at amortised cost

Financial liabilities at amortised cost including bank borrowings are initially recognised at fair value net of any transaction costs directly attributable to the issue of the instrument. Such interest bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried into the Balance Sheet.

Derecognition of financial liabilities

A liability is derecognised when the contract that gives rise to it is settled, sold, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability, such that the difference in the respective carrying amounts together with any costs or fees incurred are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.18 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of Comprehensive Income in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

Provisions giving rise to an outflow after more than one year are discounted if the impact is material. Discount rates reflect current assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recorded in the Statement of Comprehensive Income.

2.19 Pensions

The UK&I group offers a pension scheme to every member of staff and operates both defined contribution and defined benefit schemes. The assets of the schemes are invested and managed independently of the finances of the Group.

All of the Company's employees belong to defined contribution plans, where the Company pays an agreed contribution to a separate entity, relieving it from any liability for future payments. These obligations are expensed in the Statement of Comprehensive Income when due.

3. Judgment in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be appropriate under the circumstances, the results of which form the basis of making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Estimates

The following assumptions involving estimates have had the most significant effect on amounts recognised in the financial statements:

• Impairment of investments

The financial statements include an investment in a subsidiary which is reviewed for indicators of impairment. Where an impairment review is required, assumptions have been made, largely around the timing and scale of future profitability, for calculating the future value of the investment in order to impair the values or reverse previous impairments, in accordance with the findings described (see note 15).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

3. Judgments in applying accounting policies (continued)

Impairment of assets

At each reporting date, the Company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. The value in use calculation is based on a discounted cash flow ("DCF") model. The cash flows are derived from the forecast for the next six years and do not include restructuring activities that the Company is not yet committed to or significant future investments that will enhance the performance of the assets of the CGU being tested. The recoverable amount is sensitive to the discount rate used for the DCF model, which are based on an external exercise performed for the Group, as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

Provisions

Management have had to make assumptions as to the timing and probable outcome of insurance claims, legal proceedings and onerous contracts as described in note 21.

Judgments

The following assumptions involving judgments have had the most significant effect on amounts recognised in the financial statements:

· Lease accounting

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend or terminate the lease, applying judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate. Where the lease obligation is associated with a customer contract, which cannot be operated without the lease, the lease term is aligned with the customer contract end date.

The Group cannot readily determine the interest rate implicit in the lease, and therefore has developed a calculation method to determine its incremental borrowing rate that would apply to the financing of the leased assets. The discount rate is calculated based on the following parameters: maturity of the lease liability and reference rate of the relevant currency and the Group credit spread, on the basis that the Group provides the majority of the financing requirements of its subsidiaries.

Management have not made any further material estimates or judgments that may result in a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

4. Revenue

An analysis of revenue by class of business is as follows:

		2022 £000	2021 £000
Rendering of services		128,331	99,415
Lease income	ì	83	30
		128,414	99,445

All revenue arose within the United Kingdom.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

5.	Operat	ting	profit

Operating profit	2022	2021
	£000	£000
Operating profit	6,609	6,222
Add back items charged/(credited) to operating profit:		
Loss/(profit) on exchange differences	6	(10)
Adjusted 'current' EBIT	6,615	6,212
Add back items charged to operating profit:		
Depreciation of tangible fixed assets	176	202
Depreciation and impairment of right-of-use assets	492	488
Loss on disposal of intangible assets and tangible fixed assets	-	1
Movement on provisions, excluding restructuring costs	1,062	-
Add back items not passing through operating profit:		
Movement on provisions, excluding restructuring costs	-	(75)
Amounts received for repayment of finance lease asset receivable	236	68
Adjusted EBITDA	8,581	6,896
Other items charged to operating profit:		
Cost of stocks recognised as an expense	56	291
Expenses related to short-term leases and low-value assets	3,968	4,277

Auditor's remuneration of £55k (2021: £43k) was borne by a Group fellow subsidiary.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

6. Employees

Staff costs were as follows:

	2022 £000	2021 £000
Wages and salaries	13,939	12,190
Social security costs	1,666	1,411
Cost of defined contribution scheme	1,270	1,184
	16,875	14,785

The average monthly number of employees, including the Directors, during the year was as follows:

	2022 No.	2021 No.
Office and administration	2	2
Operations	362	313
	364	315

As with many groups the size of the UK&I group, employees are often contractually employed by other companies within the UK&I group. The majority of UK&I group employees are contractually employed by Veolia ES (UK) Limited, but may provide their services to other companies within the UK&I group. The above reflects the Company's allocation of staff and attributable cost as denoted by the UK payroll system which is regularly updated to reflect which company the employee provides services to, irrespective of their contract of employment.

7. Directors' remuneration

The Directors are paid by, and perform services for, other companies within the Group alongside their services to this Company. Whilst not being paid by the Company, in 2022, the Directors' costs have been apportioned to the principal companies they serve within the UK&I group. Had the Directors' costs been recharged to all the companies those Directors serve, the Company would have incurred £124k (2021: £127k) of Directors' emoluments, including £7k (2021: £7k) of pension contributions.

8. Interest receivable

	2022 £000	2021 £000
Interest receivable from Group fellow subsidiaries	352	52

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

9. Interest payable and similar expenses

			2022 £000	2021 £000
	Bank and similar charges		3	18
	Interest on lease liabilities	20	1	1
		_	4	19
		=		
10.	Taxation			
			2022 £000	2021 £000
	Corporation tax			
	Current tax on profits for the year		1,302	1,171
	Adjustments in respect of previous periods		4	(1)
	Total current tax Deferred tax	_	1,306	1,170
	Origination and reversal of timing differences - current year		25	34
	Origination and reversal of timing differences - prior years		1	1
	Changes to tax rates		-	18
	Total deferred tax	_	26	53
	Taxation on profit on ordinary activities	_	1,332	1,223

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

10. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2021 - higher than) the standard rate of corporation tax in the UK of 19% (2021: 19%). The differences are explained below:

	2022 £000	2021 £000
Profit on ordinary activities before tax	6,957	6,255
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2021: 19%) Effects of:	1,322	1,188
Prior year adjustment - current tax	4	(1)
Prior year adjustment - deferred tax	1	1
Effect of change in tax rate on deferred tax balances	-	18
Rate difference between current and deferred tax	6	-
Other permanent differences	(1)	17
Total tax charge for the year	1,332	1,223

Factors that may affect future tax charges

Deferred tax assets and liabilities have been stated at the corporation tax rate of 25% (2021: 25%) reflecting the increase in the main UK corporation tax rate which took effect from 1 April 2023. This rate was substantively enacted on 24 May 2021 and remained in force at the Balance Sheet date. This is on the basis that it is anticipated that the Company's deferred tax assets and liabilities will materially unwind after 1 April 2023.

11. Deferred tax liability

	2022 £000
At 1 January	76
Charged to profit or loss	26
At 31 December	102

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

11. Deferred tax liability (continued)

The provision for deferred taxation is made up as follows:

	2022 £000	2021 £000
Accelerated capital allowances	102	76

The movements in the year for each of the deferred taxation categories have been charged to the profit or loss in the Statement of Comprehensive Income.

12. Intangible assets

	Assets under development £000
Cost	
At 1 January 2022	-
Additions	314
At 31 December 2022	314
Net book value	
At 31 December 2022	314
At 31 December 2021	<u> </u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

13. Tangible fixed assets

	Plant and machinery £000	Assets under construction £000	Total £000
Cost or valuation			
At 1 January 2022	5,687	3	5,690
Additions	17	7	24
Disposals	(2)	-	(2)
At 31 December 2022	5,702	10	5,712
Depreciation & impairment			
At 1 January 2022	3,589	-	3,589
Charge for the year	176		176
Disposals	(2)	-	(2)
At 31 December 2022	3,763		3,763
Net book value			
At 31 December 2022	1,939	10	1,949
At 31 December 2021	2,098	3	2,101

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

14. Right-of-use assets

	Plant and equipment £000	Vehicles and other transport equipment £000	Total £000
Cost or valuation			
At 1 January 2022	437	1,470	1,907
Additions	22	410	432
Disposals	-	(319)	(319)
Revaluations	-	67	67
At 31 December 2022	459	1,628	2,087
Depreciation & impairment			
At 1 January 2022	207	720	927
Charge for the year	80	412	492
Disposals	-	(278)	(278)
Revaluations	-	67	67
At 31 December 2022	287	921	1,208
Net book value			
At 31 December 2022	172	707	879
At 31 December 2021	230	750	980

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

15. Investments

	Investments in subsidiary companies £000
Cost or valuation	
At 1 January 2022	1,721
At 31 December 2022	1,721
Impairment	
At 1 January 2022	1,721
At 31 December 2022	1,721
Net book value	
At 31 December 2022	-
At 31 December 2021	-

All the Company's direct holdings in subsidiaries, joint ventures, associates and other significant interests are shown below and are registered at 210 Pentonville Road, London, N1 9JY ("210").

Direct subsidiary undertakings

Name	Registered address	Class of shares	Holding	Principal activity
Veolia Energy Cleanpower One UK Limited	210	Ordinary	100 %	Energy management

16. Stocks

	2022 £000	2021 £000
Raw materials and consumables Work in progress	1,505 1,167	1,277 1,443
	2,672	2,720

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

17. Debtors

	2022 £000	2021 £000
Amounts falling due after more than one year		
Long-term finance lease asset receivable 20	<u>248</u>	269
	2022 £000	2021 £000
Amounts falling due within one year		
Trade debtors	26,775	18,934
Amounts owed by Group parent company	-	217
Amounts owed by Group fellow subsidiaries	4,732	3,670
Short-term loans owed by Group fellow subsidiaries	38,078	25,146
Contract assets	5,693	7,281
Prepayments	443	719
Other debtors	1	-
Finance lease asset receivable 20	152	74
	75,874	56,041

Payment terms for contract assets relate to services provided up to 30 days prior to billing and are generally paid within normal contract terms of between 30-120 days of the invoice date.

Short-term loans owed by Group fellow subsidiaries include amounts due as part of the Company's participation in the UK Group's Cash Pool Arrangement ("CPA"). These balances remain repayable on demand and participation in the CPA can be cancelled by the Company at any time by giving 15 days written notice. It is not the current intent of the Company to demand repayment of such receivables and therefore some or all of the amounts may remain unsettled for a period greater than 12 months from the balance sheet date. However future events such as commercial matters, future opportunities, investment decisions and dividend proposals may significantly change the Company's current intentions regarding settlement of the aforementioned short-term loans.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

18. Creditors: Amounts falling due within one year

	2022 £000	2021 £000
Trade creditors	9,361	6,880
Amounts owed to Group fellow subsidiaries	4,491	7,033
Corporation tax	2,477	2,124
Other taxation and social security	5,679	2,908
Lease liabilities 20	420	378
Other creditors	-	7
Contract liabilities	17,053	5,055
Accruals	14,367	16,001
	53,848	40,386

Deferred revenue, recognised as contract liabilities due within one year, has subsequently been recognised as revenue during the following year.

19. Creditors: Amounts falling due after more than one year

		1,173	1,371
Contract liabilities		720	780
Lease liabilities	20	453	591
		2022 £000	2021 £000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

20. Leases

Company as a lessee

The Company uses lease contracts for various items of plant and equipment and vehicles and other transport equipment used in its operations. Leases generally have lease terms as follows:

- plant and equipment: between 2 and 5 years
- vehicles and other transport equipment: between 3 and 5 years

The Company's obligations under its leases are secured by the lessor's title to the leased assets.

The Company also has certain leases with terms of 12 months or less and leases with low value.

The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

Contractual undiscounted cash flows payable are as follows:

	2022 £000	2021 £000
Not later than one year	429	383
Between one year and five years	459	590
Later than five years	-	4
•	888	977
Less finance charges allocated to future periods	(15)	(8)
	873	969
Movement in lease liabilities		· · · · · · ·
	2022 £000	2021 £000
At 1 January	969	953
Additions	432	604
Accretion of interest	1	1
Disposals	(41)	(74)
Repayments	(488)	(491)
Revaluations	-	(24)
At 31 December	873	969

2022

2021

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

20. Leases (continued)

Company as a lessor

The finance lease asset receivables are recoverable in instalments over the term of the contracts which are up to 10 years in length, ending in 2028. The capital portion of rentals received are offset against the lease asset receivables, and the interest portions are credited to the profit or loss in the period to which they relate over the terms of the contracts.

Finance leases

Contractual undiscounted cash flows receivable are as follows:

	2022 £000	2021 £000
Not later than one year	180	98
Between one year and five years	271	272
Later than five years	-	38
Total undiscounted lease payments receivable	451	408
Less finance charges allocated to future periods	(51)	(65)
Net investment in the lease	400	343

The interest rate inherent in the lease is fixed at the contract date for the entire lease term. The average effective interest rate contracted is approximately 7.84% (2021: 8.04%) per annum.

The finance lease asset receivables at the end of the reporting period are neither past due nor impaired. To mitigate risk in relation to finance lease receivables the capital amounts recovered over the term reflect the amounts invested by the Company.

21. Provisions

	Legal and litigation £000	Onerous contracts and other £000	Total £000
At 1 January 2022	437	-	437
Charged to profit or loss	•	1,499	1,499
Released in year	(437)	-	(437)
At 31 December 2022	<u> </u>	1,499	1,499

The legal and litigation provision has been released following the settlement of the commercial disputes during 2023.

During 2022 the Company provided £1,499k in respect of onerous contracts. This represented the fair value of the total future expected losses, being the lower of the continued operational costs and the contract termination values.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

22. Share capital

	2022	2021
·	£000	£000
Allotted, called up and fully paid		
16,218,000 (2021: 16,218,000) ordinary shares of £1.00 each	16,218	16,218

23. Related party transactions

During the year the Company entered into transactions, in the ordinary course of business, with related parties. The Company has taken advantage of the exemption under paragraph 8(k) of FRS 101 not to disclose transactions with fellow wholly owned subsidiaries.

Balances outstanding as at 31 December 2022 with all related parties are disclosed in notes 17 and 18.

There were no trading transactions entered into during the year to 31 December 2022 with other related parties.

24. Post balance sheet events

Since the year end, various commercial disputes have been settled and the release of the associated provisions has been taken into 2022.

25. Immediate parent and controlling party

The immediate parent company is Veolia Energy UK Plc, a company incorporated in the UK.

The ultimate parent and controlling company is Veolia Environnement S.A., a company incorporated in France. Consolidated financial statements are prepared by Veolia Environnement S.A. Copies of the consolidated financial statements for Veolia Environnement S.A. are available from the registered office at 21 rue La Boétie, 75008 Paris, France.

Veolia Environnement S.A. is the smallest and largest group for which group financial statements, including Veolia Energy & Utility Services UK Plc, are currently prepared.