

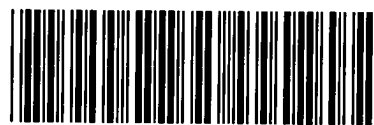
Spencer & Halstead Limited

Directors' report and financial statements

Registered number 2584476

31 December 2019

WEDNESDAY



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COMPANIES HOUSE

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Directors' report

The directors present their annual report and financial statements for the year ended 31 December 2019.

Principal activities

The company was dormant during the year and the preceding year.

Proposed dividend and transfer to reserves

The directors do not recommend the payment of a dividend.

Director

The directors who held office during the year were as follows:

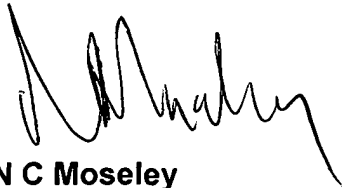
I B Bird (appointed 9 August 2019)

N C Moseley (appointed 9 August 2019)

A T Carmichael (resigned 9 August 2019)

The directors received no remuneration in respect of their services to the company.

By order of the board.



N C Moseley
Director

10 March 2020

Wheelabrator House
22 Edward Court
Altrincham
Cheshire
WA14 5GL

Statement of Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

**Balance sheet
at 31 December 2019**

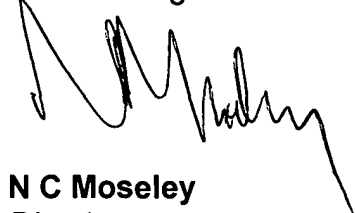
	<i>Note</i>	2019 £000	2018 £000
Current assets			
Debtors: amounts falling due after one year	2	-	-
		<hr/>	<hr/>
Net assets		-	-
		<hr/>	<hr/>
Capital and reserves			
Called up share capital	3	3,000	3,000
Profit and loss account		(3,000)	(3,000)
		<hr/>	<hr/>
Equity shareholders' funds		-	-
		<hr/>	<hr/>

The company was entitled to exemption from audit under Section 480 of the Companies Act 2006 relating to dormant companies for the year ended 31 December 2019.

The members have not required the company to obtain an audit of its accounts for that financial year in accordance with Section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements were approved by the board of directors on 10 March 2020 and were signed on its behalf by:



N C Moseley
Director

4 Ultimate Parent Company

The directors regard Norican Global A/S, registered in Denmark, as the ultimate parent company and Altor Fund IV Holding AB., registered in Sweden, as the ultimate controlling party.

The smallest and largest group in which the results of the company are consolidated is that headed by Norican Global A/S, Hojager 8, DK-2630, Taastrup, Denmark.

Notes
(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

2 Debtors

	2019	2018
	£000	£000
<i>Amounts falling due after more than one year:</i>		
Amounts due from fellow subsidiary undertakings	-	-
	<u> </u>	<u> </u>

3 Called up share capital

	2019	2018
	£000	£000
<i>Authorised</i>		
3,000,000 ordinary shares of £1 each	3,000	3,000
	<u> </u>	<u> </u>
<i>Allotted, called up and fully paid</i>		
3,000,000 ordinary shares of £1 each	3,000	3,000
	<u> </u>	<u> </u>