Company registration number 02576495 (England and Wales)

HITCHIN BRITISH SCHOOLS TRUST

BRITISH SCHOOLS MUSEUM

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

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HITCHIN BRITISH SCHOOLS TRUST BRITISH SCHOOLS MUSEUM LEGAL AND ADMINISTRATIVE INFORMATION

Board Of Trustees Mrs Lesley Saunders - Acting Chair

Mrs Denise Amos - Chair Mrs Sheila Wearmouth

Mrs Ckaire Rose

Mr Gulshan Mangat Ms Lucy Unger Mr Samuel Forsyth

Mr James Burgess Mr Richard Atterton Ms Claire Woodforde

Patrons Lady Caroline Bowes-Lyon

The Rt Hon The Lord Cormack DL FSA

The Rt Hon the Lord Lilley Mr Andrew Dimsey

Mr Andrew Dimsey
Mrs Dot Dimsey

Ricardo Lopez-Portill y Lancaster Jones Don Armando Lopez-Portillo y Garcia-Rojas Rodrigo-Alonso Lopez-Portillo y Lancaster-Jones Francesco-Xavier Lopez-Portillo y Lancaster-Jones

(Resigned 15 February 2022)

(Resigned 25 February 2022) (Resigned 13 September 2021)

(Resigned 13 September 2021)

President Vacant

Vice Presidents Miss E Hunter

Mrs C Iley

Charity number 1010345

Company number 02576495

Registered office 41/42 Queen Street

Hitchin Hertfordshire SG4 9TS

Independent examiner Mark Hjertzen BA FCA

HW Associates Limited Portmill House, Portmill Lane

Hitchin Hertfordshire SG5 1DJ

Bankers CAF Bank Limited

PO Box 289 West Malling Kent

ME19 4TA

FOR THE YEAR ENDED 31 MARCH 2022

The Board of Trustees present their report and accounts for the year ended 31 March 2022.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Trust's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective I January 2015)"

The Legal and Administrative information set out on page 1 forms an integral part of this Report.

Chairs Report

As with many other small museums we experienced another year of uncertainty. Our program of events had to be altered, with many volunteers still remaining cautious about returning and in turn we have had to rely on a smaller group of very enthusiastic volunteers to maintain our financial security. Thanks to the creativity, dedication and commitment of volunteers, staff and Friends of the British Schools Museum.

HBST is now entering an exciting phase in its long history. We have switched almost seamlessly to digital transactions and in the coming year we are looking at relaunching the Tea Room to help attract new people to the museum and enhance our existing small Tea Room. The research phase is about to start, and we look forward to reading the recommendations. Along with this we are looking at upgrading our many displays and making them more accessible and meaningful to the visitors of today.

We now look forward to investing in our sustained future through buildings and fabric maintenance, a new museum tea room and recruiting and developing new volunteer roles with skills and enthusiasm to support our vision.

We have seen a number of Trustees retire from the Board but we are in a strong position and are recruiting new Trustees to help support the key objectives ahead. I would like to thank the Trustees who have worked tirelessly to ensure that the HBST could continue to operate with endless board meetings and volunteering to help to continue to shape our vision for the future.

Thank you also to our resilient staff team who managed uncertainty and change with optimism and patience and to our volunteers, sponsors, donors, grant givers and Friends, who were outstanding once again in their support and dedication throughout this year.

As we move further into 2022, let us keep our objectives in mind and ensure that we achieve them. I believe the school is in good heart and is in a position to invest in our future to make this Museum an attractive destination.

Lesley Saunders

Acting Chair HBST

Date: 17 November 2022

FOR THE YEAR ENDED 31 MARCH 2022

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Trust's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's objects ('Objects') are specifically restricted to the following:

- 1. to preserve and use a historically important group of buildings in Hitchin, Hertfordshire known as British Schools;
- 2. to advance education of the public in the history of schooling by:
- A. preserving and enhancing the collections of artefacts relating to the history of elementary education and social history of children;
 - B. presenting these buildings and collections as a museum of elementary education and childhood;
 - C. delivering a living experience of historical schooldays to all.

The Trust continues to uphold the following Vision and Mission Statements: -

Our Vision is for the British Schools Museum: To be the best at connecting our heritage and our communities.

Our Mission is to: Preserve our unique buildings and collections for future generations so that our communities continue to discover and enjoy the history of learning.

FOR THE YEAR ENDED 31 MARCH 2022

Activities to deliver the strategy

Due to the global pandemic the activities of the Hitchin British Schools Trust were severely curtailed throughout the financial year.

The museum concentrated on safety of our people and audience, financial stability, and adapting our offer. Financial support came from the following:

- · Cultural Recovery Fund
- · North Herts District Council Business Grant

The Board met monthly to ensure that we continued to generate income through safe fundraising and events.

To ensure the maintenance, repair, conservation and restoration of the historic buildings

This has been achieved by:

- · General maintenance performed throughout the year
- Clearing non-visitor areas of un-used items and items in poor repair to gain better access for site condition assessment.

Preserving and developing our collections as an authentic resource for the history of learning:

This has been achieved by:

- · identifying ways to publicise the collections and make them accessible
- · publicising the collections to relevant audiences
- · continuing to create a schedule for digitisation of texts and artefacts
- · assessing the condition of the collections
- · processes and systems

Developing our digital profile:

This has been achieved by:

- · Regular posting on Facebook and Instagram
- Increasing our Facebook followers
- · Continuing with on-line ticket purchases and pre-booking

Achievements and performance

FOR THE YEAR ENDED 31 MARCH 2022

• Total Visitor Numbers

Financial Year	Public Opening Days	School Children	Adults with Schools	Group Visitors	Events	Room Hire	Outreach	Total
2016/17	2978	3329	482	588	1380	913	1399	11069
2017/18	2663	3845	566	368	2481	781	1616	12320
2018/19	3948	4359	626	389	2949	200	1963	14434
2019/20	1831	3113	547	320	2833	928	1551	11123
2020/21	1684	0	0	0	104	21	52	2951
2021/22	2451	1419	166	30	1457	165	425	6113

It was good to see visitor numbers increase following the pandemic. We still have a long way to go to rebuild our numbers to pre pandemic in common. Visitors enjoyed seasonal crafts, including Valentines, Easter, Summer and Halloween with a month of activities during December.

Paranormal Events contributed to the room hire and events.

• Grants

The Grants obtained in 2021/22:

	[£
Government Cultural Recovery Fund (Round 3)		17,164.00
NHDC (North Herts District Council) recovery grant		32,207.28
Heritage Compass	Job training	1,000.00
Kickstart	2 x job seekers (6 months)	5,021.50
SHARE - Toward Net Zero Carbon	LED Lights	1,200.00
SHARE - trustees on Track	Trustee recruitment	900.00
Lottery Heritage - Steps to Sustainability	Tee Room	4,500.00
HAM - Returning laughter to the playground	Playground equipment	385.00
TOTAL		62,377.78

FOR THE YEAR ENDED 31 MARCH 2022

Operations

Following the boards diligence in scrutinising the financial situation over the last few years meant that we had a clear picture of our cash flow and financial position in March 2022.

Volunteers filled the gaps and supported the Curator in administration, operations, maintenance, development of new events and cultural recovery and enabled us to employ two full time and one part time member of staff, increasing our numbers by a whole person.

• Donations and Sponsorship

We acknowledge and give thanks to our generous donors and corporate sponsors.

Our regular donors, together with Gift Aid, contribute £365 each month.

FTF Worldwide Events, was our major corporate sponsor for 2021-22. They provided free inspiration, consultancy time, lighting, audio equipment, extraordinary props and expertise for the successful Winter Wonderland displays. Their team set up and decorated the Monitorial Schoolroom and Meeting room as well as providing and setting up two 20ft Christmas trees in the Schoolyard and Monitorial Schoolroom.

Our volunteers were outstanding fundraisers during this year. Our knitters knitted Easter Chicks, Teacosies and Christmas stockings, our bakers baked a fantastic array of cakes to sell locally in the town square or at our Craft Fairs. Our Schoolyard sales continued to be popular raising a combined total of just over £4000. We extend our thanks to volunteers who stepped up immediately to form a fundraising group, encouraged others and provided inspiration and drive to keep the momentum going throughout the year.

The Friends of the British Schools Museum also deserve a mention not only for granting us £7,907 to help with our running costs and enabling us to ensure that we could open in the month of December for Christmas. For your grants and extraordinary moral support, we thank you.

We should also note the immense goodwill of people who had pre-booked tickets for school visits and paranormal events. We ring-fenced their payments, contacted each one individually and discussed the options of refunds, donations or a return visit.

• Learning Programme

Our education team reopened and school visits have slowly started to return. We opened the Schoolyard and made Victorian games and toys accessible for play.

It is looking much brighter for the future.

• Visitor Programme

Exhibitions

During the year we had one exhibition:

• ITA – It's all in the Sound – the radical experiments.

• Events

- Schoolyard Sales and Craft Fairs opened back up. Schoolyard events were free entry to the public, and continued to increase our audience. These events support our community of local crafts people, Friends and Volunteer fundraisers.
 - · Volunteers organised and ran two craft fairs in the Monitorial Schoolroom, one mid summer and one at Christmas.
- A whole site event for Halloween was the largest visitor attraction that ran in 2021. With 289 adults, 215 children over 5 years old and 88 children under 5 years old. (Total 592)
 - Winter Wonderland and Santa saw 500 tickets sold to 278 adults and 222 children.

FOR THE YEAR ENDED 31 MARCH 2022

Trading

· Shop and Tea Room

2021/22	Income	Expenses	Profit
Shop	£2,708.74	1,254.99	£1,453.75
Tea Room	£2,104.23	459.50	£1,644.73

· Gift Aid

With pre-booking and on-line payments now becoming the norm it meant gift aid forms could be populated in advance and conversations were had with every visitor.

By comparison, £24,367.37 (2020-21) and £20,990.75 (2021-22).

· Site Hire

• Paranormal investigations were the only events that hired the site.

Public Benefit

We have referred to the Charity Commission's general guidance of public benefit when reviewing our aims and objectives and in planning our future objectives. In particular, we have considered how planned activities will contribute to the aims and objectives we have set. The Trustees are satisfied that the Trust meets the Charity Commission's guidelines with regard to delivering public benefit.

The Trust's policy is to consult and discuss with employees through team and volunteer meetings, management meetings and conferences any matters likely to affect employees' interests.

Information regarding matters of concern to employees and volunteers is given through newsletters, information bulletins and reports which seek to achieve a common awareness on the part of all employees and volunteers of the financial and economic factors affecting the Trust's performance.

Applications for employment from all sectors of the community are always fully considered.

Volunteers

Volunteers provided over 4,700 hours of their time to support the continued maintenance, the collections and the events.

The volunteers continue to come up with ideas, created, planned and organised the majority of the operational activities during the 2021-2022 year. Supported by our small team of dedicated staff, the volunteers made success possible, and we are forever grateful.

We would like to take the opportunity to thank all of the volunteers who have helped onsite or helped from home. The year has been very challenging for volunteers, and their enthusiasm and effort have got the museum through another tough period. We would like to thank them very much for their support.

FOR THE YEAR ENDED 31 MARCH 2022

Reserves policy

It is the policy of the Trust that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six months' expenditure. The Board of Trustees considers that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Trust's current activities whilst consideration is given to ways in which additional funds may be raised.

The reserves as of 31 March 2022, totaling £447,852 are:

- Restricted funds: £70,213
- Designated funds £232,154
- General unrestricted funds £145,485

Risk management

The Board has in place an overall risk management document identifying potential problems of continuing viability, SWOT analysis, as well as health and safety matters, which is under constant review. In addition, the Board has approved policy guidance on the production of safety risk assessments. Structure, governance and management

The Trust is a company limited by guarantee, having no share capital, and is a registered charity. The Trust was incorporated on 24th January 1991 and is governed by its Memorandum and Articles of Association, as amended on 14th November 2015. Membership is, at present, limited to 200 and the liability of the members in the event of the Trust being wound up is limited to a sum not exceeding £10 each.

The Board of Trustees, who are also the directors for the purpose of company law, and who served during the year are set out in the Legal and Administrative Information on page l.

The Board of Trustees are elected by the members. One third of the Board members are required to retire at each Annual General Meeting (AGM), but each person is eligible for re-election at that time. The Board must comprise at least 4 members and not more than 12 and it has the power to fill casual vacancies. A Trustee appointed to fill a casual vacancy must retire at the next AGM and may be proposed for re-election by the members.

Ms C Woodforde

Mr R Atterton

Mr J Burgess

Mr S Forsyth

Mrs L Saunders

Ms L Unger

On behalf of the Board of Trustees

Mrs Lesley Saunders- Acting Chair Trustee

Dated: 17 November 2022

April 8

FOR THE YEAR ENDED 31 MARCH 2022

Plans for future periods

- · Looking for new revenue streams
- · Fund raising opportunities
- · Explore new ways to use the Collections and Buildings

Finance

- Maintain scrutiny on financial operations
- Gain financial sustainability by levelling running costs and guaranteed income.
- Look at new ventures to enhance the earned income of the museum.

People

· Prioritise volunteer recruitment for event organising, social media, collections and volunteer management

Buildings

- · Draw up annual maintenance plans
- · Look for funding to maintain the fabric of the buildings
- Obtain a full site condition survey to enable oversight of remedial works.

Digital

- · Invest in digital innovation with new infrastructure and capability
- · Increase social media channels and profile
- · Review online booking

Commercial Trading

- · Re-imagine the tea-room and museum shop
- · Review the museum brand
- · Create an annual event plan for weekends and holidays, developing signature events

FOR THE YEAR ENDED 31 MARCH 2022

Learning & education

- Increase the number of schools visiting and teacher engagement
- · Investigate viability of informal learning through children's parties and day-time activities
- Further develop the site as a community asset with free entry events and supporting local businesses and charities.
- Develop offsite "Boxes" to use as out-reach for schools
- Look at diversifying into early historical artifacts and information along with the school provision.

HITCHIN BRITISH SCHOOLS TRUST BRITISH SCHOOLS MUSEUM INDEPENDENT EXAMINER'S REPORT

TO THE BOARD OF TRUSTEES OF HITCHIN BRITISH SCHOOLS TRUST

I report to the Board of Trustees on my examination of the financial statements of Hitchin British Schools Trust (the Trust) for the year ended 31 March 2022, which are set out on pages 12 to 29.

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and the charitable company's trustees as a body in accordance with section 154 of the Charities Act 2011. My independent examiner's work has been undertaken so that I might state to the charitable company's trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for my independent examiner's work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the Board of Trustees of the Trust (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the Trust are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Trust's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

- I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:
- 1 accounting records were not kept in respect of the Trust as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Mark Hjertzen BA FCA

H W Associates Limited

Dated: 21 November 2022

HITCHIN BRITISH SCHOOLS TRUST BRITISH SCHOOLS MUSEUM STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

		Unrestricted funds general	funds designated	Restricted funds		Unrestricted funds general	funds designated	Restricted funds	Total
		2022	2022	2022	2022	2021	2021	2021	2021
•	Notes	£	£	£	£	£	£	£	£
Income from:									
Donations, grants, gifts and legacies	2	79,374	10,000	-	89,374	204,271	-	2,090	206,361
Charitable activities	3	27,732	-	13,007	40,739	11,190	-	-	11,190
Other trading activities	4	18,788	-	-	18,788	9,659	-	-	9,659
Bank interest receivable	5	13	<u>-</u> -		13	45			45
Total income		125,907	10,000	13,007	148,914	225,165	-	2,090	227,255
Expenditure on:									
Fundraising activities	6	5,222			5,222	6,609			6,609
Charitable activities									
Museum and educational programmes	7	70,447	6,056	18,501	95,004	72,058	_	9,189	81,247
Preservation and exhibition of collections	7	20,376			20,376	28,330	-	•	28,330
Maintenance of historic buildings	7	6,505	-	1,200	7,705	4,061	-	534	4,595
Total charitable expenditure		97,328	6,056	19,701	123,085	104,449	-	9,723	114,172
Total expenditure		102,550	6,056	19,701	128,307	111,058		9,723	120,781
Net gains/(losses) on investments	11	(2)	-	-	(2)	_	-	-	-
Net incoming/(outgoing) resources before transfers		23,355	3,944	(6,694)	20,605	114,107		(7,633)	106,474

HITCHIN BRITISH SCHOOLS TRUST BRITISH SCHOOLS MUSEUM STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

	_	Unrestricted funds general 2022	Unrestricted funds designated 2022	Restricted funds	Total	Unrestricted funds general 2021	Unrestricted funds designated 2021	Restricted funds	Total
	Notes	£	£	£	£	£	£	£	£
Net incoming/(outgoing) resources before transfers		23,355	3,944	(6,694)	20,605	114,107	-	(7,633)	106,474
Gross transfers between funds		13,727	(3,758)	(9,969)		3,758	(3,758)		
Net income/(expenditure) for the year/ Net movement in funds		37,082	186	(16,663)	20,605	117,865	(3,758)	(7,633)	106,474
Fund balances at 1 April 2021		108,403	231,968	86,876	427,247	(9,462)	235,726	94,509	320,773
Fund balances at 31 March 2022		145,485	232,154	70,213	447,852	108,403	231,968	86,876	427,247

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

HITCHIN BRITISH SCHOOLS TRUST BRITISH SCHOOLS MUSEUM BALANCE SHEET

AS AT 31 MARCH 2022

	•	2022	<u>.</u>	2021	
	Notes	£	£	£	£
Fixed assets		•			
Tangible assets	13		275,966		290,390
Investments	14		<u> </u>		2
			275,966		290,392
Current assets					
Stocks	15	4,689		4,703	
Debtors	16	13,668		7,709	
Cash at bank and in hand		161,771		129,166	
		180,128		141,578	
Creditors: amounts falling due within one	15	(0.040)		(4.702)	
year	17	(8,242)		(4,723)	
Net current assets			171,886		136,855
Total assets less current liabilities			447,852		427,247
					===
Income funds					
Restricted funds	19		70,213		86,876
Unrestricted funds			377,639	*	340,371
			447,852		427,247

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2022.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board Of Trustees on 17 November 2022

Mrs L Saunders

Trustee

Company Registration No. 02576495

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

Charity information

Hitchin British Schools Trust is a private company limited by guarantee incorporated in England and Wales. The registered office is 41/42 Queen Street, Hitchin, Hertfordshire, SG4 9TS.

1.1 Accounting convention

The accounts have been prepared in accordance with the Trust's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The Trust is a Public Benefit Entity as defined by FRS 102.

The Trust has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the Trust. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Board of Trustees have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. Thus the Board of Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Board of Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Trust.

1.4 Income

Income is recognised when the Trust is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Trust has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Trust has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Expenditure is recognised on an accruals basis when a liability is incurred, as soon as there is a legal or constructive obligation committing the charitable company to the expenditure. Expenditure includes any VAT which cannot be recovered, and is reported as part of the expenditure to which it relates.

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes including the cafe and the shop.

Charitable expenditure comprises those costs incurred by the charitable company on the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs primarily associated with meeting the constitutional and statutory requirements of the charitable company and include the reporting accountants and legal fees and costs linked to the charitable company's compliance with regulation and good practice.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly; others are apportioned on the basis of estimates of the proportion of time spent by staff on those activities.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets are stated at cost less depreciation.

The school land, together with the original school buildings, was purchased by the Trust in 1994. The Trust is responsible for keeping the original buildings in fit and useful condition, and these costs are written off as incurred.

Conservation, renovation and restoration of the buildings, constituting improvements subsequent to the original purchase, costing more than £5,000 are capitalised and carried in the balance sheet at historical cost. Land is not depreciated.

Heritage assets have not been capitalised or depreciated as no reliable value can be attributed.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings

2%

Building renovation & restoration

2%

Fixtures, fittings & equipment

Variable %

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the Trust. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.8 Impairment of fixed assets

At each reporting end date, the Trust reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The Trust has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Trust's balance sheet when the Trust becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Trust's contractual obligations expire or are discharged or cancelled.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Trust is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Donations, grants, gifts and legacies

	Unrestricted funds general	Unrestricted funds designated	Restricted funds	Total 2022	Total 2021
	£	£	£	£	£
Donations and gifts Grants receivable for core activities	21,945 57,429	10,000	-	21,945 67,429	50,410 155,951
	79,374	10,000		89,374	206,361
For the year ended 31 March 2021	204,271 ———		2,090		206,361

Donated goods

and services

The Trust benefits greatly from the unpaid support of its volunteers. In accordance with FRS102 and the Charities SORP (FRS102) the economic contribution of general volunteers is not recognised in the accounts.

3 Ch	haritable activities			
		Museum and educational programmes	Museum ar	nd educational programmes
		2022		2021
	•	£		£
	ales within charitable activities	27,732		11,190
Pe	erformance related grants	13,007		
		40,739		11,190
Aı	nalysis by fund			
	nrestricted funds - general	27,732		11,190
Re	estricted funds	13,007		
		40,739		11,190
				<u> </u>
Fo	or the year ended 31 March 2021			
Ur	nrestricted funds - general	11,190		
Pe	erformance related grants			
		13,007		-
•				
4 O	ther trading activities			
		Un	restricted	Unrestricted
			funds	funds
			general 2022	general 2021
			£022	£
		•	13,975	8,978
Fu	indraising events and room nire			
	undraising events and room hire afe and shop income		4,813	681

5	Bank interest receivable		
		Unrestricted	Unrestricted
		funds	funds
		general	general
		2022	2021
	•	£	£
	Interest receivable	13	45
			_
6	Fundraising activities		
		Unrestricted	Unrestricted
		Unrestricted funds	Unrestricted funds
		funds general	funds general
		funds general 2022	funds general 2021
		funds general	funds general
	Costs of fundraising events and room hire	funds general 2022	funds general 2021
	Costs of fundraising events and room hire Catering and other costs	funds general 2022	funds general 2021
	Catering and other costs	funds general 2022 £	funds general 2021 £
	Cafe and shop expenditure	funds general 2022 £ 3,508	funds general 2021 £
	Catering and other costs	funds general 2022 £	funds general 2021 £

7				Charitab	ole activities
	educational	Preservation and exhibition of collections	Maintenance of historic buildings	Total 2022	Total 2021
	2022	2022	2022		
	£	£	£	£	£
Staff costs	36,835	10,593	-	47,428	41,656
Depreciation and impairment	15,523	-	-	15,523	15,746
Exhibition and conservation costs	68	635	-	703	901
Schools programme costs	5,046	-	-	5,046	1,552
Repairs and maintenance	6,056	-	7,705	13,761	653
Staff and volunteer training and welfare	604	-	-	604	5,990
Other costs	791	-	-	791	1,589
	64,923	11,228	7,705	83,856	68,087
Share of support costs (see note 8)	22,337	6,793	_	29,130	23,525
Share of governance costs (see note 8)	7,744	2,355	-	10,099	22,560
	95,004	20,376	7,705	123,085	114,172
Analysis by fund					
Unrestricted funds - general	70,447	20,376	6,505	97,328	104,449
Unrestricted funds - designated	6,056	-	-	6,056	-
Restricted funds	18,501		1,200	19,701	9,723
	95,004	20,376	7,705	123,085	114,172
For the year ended 31 March 2021					
Unrestricted funds - general	72,058	28,330	4,061		104,449
Restricted funds	9,189		534		9,723
	81,247	28,330	4,595		114,172
•			=====		

FOR THE YEAR ENDED 31 MARCH 2022

8	Support costs	Support costs	Governance costs	2022	Support costs	Governance costs	2021
		£	£	£	£	£	£
	Staff costs	-	7,699	7,699	-	20,560	20,560
	Premises running costs	18,583	-	18,583	15,819	-	15,819
	Communications and advertising	5,162	-	5,162	4,113	-	4,113
	Book-keeping services by Independent Examiner	2,117	-	2,117	1,697	-	1,697
	Other finance, legal and professional	1,658	-	1,658	1,633	-	1,633
	Office and general	1,610	-	1,610	263	-	263
	Independent examiner's remuneration	_	2,400	2,400	_	2,000	2,000
	remuneration		2,400				
		29,130	10,099	39,229	23,525	22,560	46,085
							====
	Analysed between						
	Charitable activities	29,130	10,099	39,229	23,525	22,560	46,085
		===					

9 Board Of Trustees

None of the Board of Trustees (or any persons connected with them) received any remuneration during the year.

None of the Board of Trustees had out of pocket expenses, no reimbursement was required (2021: £nil reimbursement).

The aggregate amount of donations received from Trustees during the year was £30 (2021: £66).

10 Employees

The average monthly number of employees during the year was:

	2022 Number	2021 Number
Charitable activities	3	4
Employment costs	2022 £	2021 £
Wages and salaries Other pension costs	54,142 985	61,405 811
	55,127 ======	62,216 =====

There were no employees whose annual remuneration was more than £60,000.

FOR THE YEAR ENDED 31 MARCH 2022

11 Net gains/(losses) on investments

•	Unrestricted funds	Total
	general	
	2022	2021
•	£	£
Gain/(loss) on sale of investments	(2)	_

12 Taxation

The Trust is a registered charity and therefore is not liable to income tax or corporation tax on income or gains derived from its charitable activities, as they fall within the various exemptions available to registered charities.

13 Tangible fixed assets

	Land and buildings	Building renovation & restoration	Fixtures, fittings & equipment	Total
	£	£	£	£
Cost				
At 1 April 2021	180,000	127,896	165,485	473,381
Additions	• -	-	1,100	1,100
At 31 March 2022	180,000	127,896	166,585	474,481
Depreciation and impairment				
At I April 2021	31,200	44,729	107,063	182,992
Depreciation charged in the year	1,200	2,558	11,765	15,523
At 31 March 2022	32,400	47,287	118,828	198,515
Carrying amount				
At 31 March 2022	147,600	80,609	47,757	275,966
At 31 Mach 2022	====	====	=====	======
At 31 March 2021	148,800	83,167	58,423	290,390

14 Fixed asset investments

•	Other investments
Cost or valuation At 1 April 2021 & 31 March 2022	2
Carrying amount At 31 March 2022	2
At 31 March 2021	2

FOR THE YEAR ENDED 31 MARCH 2022

14	Fixed asset investments		ı	(Continued)
	Other investments comprise:	Notes	2022 £	2021 £
	Investments in subsidiaries	24	- ==	2
15	Stocks	·	2022	2021
			£	£
	Finished goods and goods for resale		4,689	4,703
16	Debtors			
	Amounts falling due within one year:		2022 £	2021 £
	Trade debtors Other debtors Prepayments and accrued income		4,145 246 9,277 ———————————————————————————————————	7,399 - 7,709
			====	===
17	Creditors: amounts falling due within one year		2022 £	2021 £
	Other taxation and social security Trade creditors Accruals and deferred income		750 3,292 4,200	706 217 3,800
			8,242	4,723

18 Retirement benefit schemes

Defined contribution schemes

The Trust operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Trust in an independently administered fund.

The charge to profit or loss in respect of defined contribution schemes was £985 (2021 - £811).

19 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

Movement in funds

19	Restricted funds					(Continued)
		Balance at 1 April 2021	Incoming resources	Resources expended	Transfers	Balance at 31 March 2022
		£	£	£	£	£
	Collections	3,221	-	-	-	3,221
	Internship	100	-	-	-	100
	Compass grant	-	1,000	(1,000)	-	-
	Computer & telephone	2,487	-	(577)	-	1,910
	Fixed asset rederve	71,099	-	(11,517)	-	59,582
	Intership	1,671	-	-	(1,671)	-
	Computers and telephone	1,697	-	-	(1,697)	-
	Small items	4,860	-	-	(4,860)	<u></u>
	Hertfordshire literacy	551	-	-	(551)	-
	Other costs	1,190	-	-	(1,190)	-
	Keeping Your Trustees on Track	-	900	-	-	900
	Playground	-	385	(385)	-	-
	Apprentice salary - Kickstart	-	5,021	(5,021)	-	-
	Tearoom relaunch	-	4,500	-	-	4,500
	Museum lightning	-	1,200	(1,200)	-	-
		86,876	13,006	(19,700)	(9,969)	70,213

FOR THE YEAR ENDED 31 MARCH 2022

19 Restricted funds (Continued)

Collections Fund

This fund represents various donations which have enabled the purchase of conservation materials and cataloguing facilities for the collections.

Computer & Telephone Fund

This fund represents donations and grants to enable the Trust to upgrade its computers and telephone systems. Permission was obtained to de-restrict and release to general fund.

Arts Council England Culture Recovery Funding

This fund represents grants to fund an intern to assist the Curator with the collection. Permission was obtained to derestrict and release to general fund.

Small items

This fund represents a number of small grants and donations for a variety of purposes.

Association of Independent Museums

This fund represents grants from the Association of Independent Museums Biffa History Makers scheme.

Fixed asset reserve

This fund holds the net book value of assets purchased using restricted capital funds.

Keeping Your Trustees On Track

This fund represents grants to support the trustee board development and transition work.

Heritage Compass

This fund represents grant to fund the development of essential skills in business planning, audience development, leadership and change management, with the aim of creating a better connected, informed and resilient heritage landscape across England.

Bringing Laughter Back to Playground

This fund represents a grant to increase the interpretation of the playground to include introducing a new schools' session where they learn about and play traditional games.

Kickstart Scheme

This fund from DWP represents grants help to provide six months of paid employment for young people including employability support to develop their work skills and to help them find future employment.

STOS

This fund represents funding for social enterprise.

SHARE -Toward Net Zero Carbon - (Lighting)

This fund represents grant for lighting.

Hertfordshire Literacy

This fund represents a grant to cover core costs over the Covid 19 lockdown.

Other items

This fund represents small grants for variety of purposes

FOR THE YEAR ENDED 31 MARCH 2022

20 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

School Buildings Designated Fund

The Board of Trustees has taken the prudent decision to designate this fund at the carrying value of the freehold land and buildings and associated renovation and restoration costs because the school buildings are intrinsic to the charitable activities of the Trust and do not represent free reserves.

Computer Fund

The Board of Trustees has taken the decision to designate this fund to replace obsolete information technology within the museum that serve the charitable activities.

21	Analysis of net assets between funds								
	•	General Fund	Designated Funds	Restricted Funds	Total	General Fund	Designated Funds	Restricted Funds	Total
		2022	2022	2022	2022	2021	2021	2021	2021
		£	£	£	£	£	£	£	£
	Fund balances at 31 March 2022 are represented by:								
	Tangible assets	275,966	-	-	275,966	156	231,968	58,266	290,390
	Investments	-	-	-	-	2	-	-	2
	Current assets/(liabilities)	171,886	-	-	171,886	(1,257)	-	138,112	136,855
	•	447,852	-	-	447,852	(1,099)	231,968	196,378	427,247
		====							

FOR THE YEAR ENDED 31 MARCH 2022

22 Operating lease commitments

At the reporting end date the Trust had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year	1,325	1,325
Between two and five years	994	2,320
	2,319	3,645

23 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2022 £	2021 £
Aggregate compensation	17,386	10,739

Transactions with related parties

During the year the Trust entered into the following transactions with related parties:

The Trust is supported by the Friends of the Hitchin British Schools Museum ("the Friends"), an independent charity (registered number 1016659) which makes donations to the Trust.

During the year donations totalling £1,340 (2021: £13,697) were received from the Friends.

24 Subsidiaries

These financial statements are separate Trust financial statements for Hitchin British Schools Trust.

Details of the Trust's subsidiaries at 31 March 2022 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct Indirect
Benchmark Trading Limited	England & Wales	Dormant	Ordinary	100.00