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Bravado International Group Limited

Report and Accounts

31 December 1995

MARTIN GREENE RAVDEN

*Chartered Accountants
and Registered Auditors*

**55 Loudoun Road
St John's Wood
London NW8 0DL**

Company No. 2567714



Bravado International Group Limited

REPORT AND ACCOUNTS

For the year ended 31 December 1995

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Bravado International Group Limited

COMPANY INFORMATION

Directors

A E Crux
B M Drinkwater
K A Drinkwater

Secretary

C E Stone

Business address

12 Deer Park Road
South Wimbledon
London SW19 3FB

Registered office

55 Loudoun Road
St John's Wood
London NW8 0DL

Auditors

Martin Greene Ravden
Chartered Accountants
and Registered Auditors
55 Loudoun Road
St John's Wood
London NW8 0DL

Solicitors

Statham Gill Davies
6 & 7 Inverness Mews
London W2 3JQ

Principal bankers

Coutts & Co.
440 Strand
London WC2R 0QS

National Westminster Bank plc
30 Tooting High Street
London SW17 0RG

Bravado International Group Limited

DIRECTORS' REPORT

For the year ended 31 December 1995

The directors present their report and the audited accounts for the year ended 31 December 1995.

Statement of directors' responsibilities

A statement of the directors' responsibilities in relation to the accounts is set out on page 3.

Principal activity and business review

The principal activity of the group is that of merchandising licensed products.

The directors are satisfied with the results for the year and the group's future trading prospects. The directors believe that the group is soundly based to take advantage of opportunities arising in the coming year.

Results and dividends

The results for the year are set out in the profit and loss account on page 5. Interim dividends per share of £2,500 and £1,000 were paid on 4 January 1995 and 6 December 1995 respectively (1994 - £8,000 per share). The retained profit of £181,776 will be added to the profit and loss account reserve.

Directors and their interests

The directors who held office during the year and their beneficial interests in the company's share capital were as follows:

	Number of £1 Ordinary Shares at	
	1 January 1995	31 December 1995
A E Crux	2	2
B M Drinkwater	2	2
K A Drinkwater	2	2

Fixed assets

The movements in fixed assets during the year are set out in Notes 10 and 11 to the accounts.

Auditors

A resolution to re-appoint the auditors, Martin Greene Ravden, will be proposed at the forthcoming annual general meeting.

By order of the Board



C E Stone
Secretary

28 October 1996

Bravado International Group Limited

STATEMENT OF DIRECTORS' AND AUDITORS' RESPONSIBILITIES in relation to the accounts

The following statement is made with a view to distinguishing for shareholders the respective responsibilities of the directors and of the auditors in relation to the accounts.

Directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and the group at the end of the year and of the profit or loss of the group for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors, having prepared the accounts, are required to provide to the auditors such information and explanations as the auditors think necessary for the performance of their duty.

Auditors' responsibilities

The auditors are required to form an independent opinion on the accounts presented by the directors, based on their audit, and to report their opinion to the shareholders. The Companies Act 1985 also requires the auditors to report to shareholders if the following requirements are not met:

- that the company has maintained proper accounting records;
- that the accounts are in agreement with the accounting records;
- that directors' emoluments and other transactions with directors are properly disclosed in the accounts; and
- that the auditors have obtained all the information and explanations which, to the best of their knowledge and belief, are necessary for the purpose of their audit.

The Companies Act 1985 requires the auditors to report to shareholders if the matters contained in the directors' report are inconsistent with the accounts.

Bravado International Group Limited

AUDITORS' REPORT

to the shareholders of Bravado International Group Limited

We have audited the accounts on pages 5 to 20 which have been prepared under the historical cost convention and the accounting policies set out on pages 9 and 10.

Respective responsibilities of directors and auditors

As described on page 3, the directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

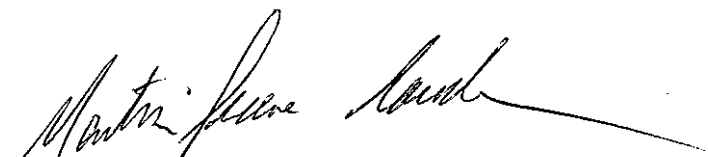
Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the circumstances of the company and the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion, the accounts give a true and fair view of the state of affairs of the company and the group at 31 December 1995 and of the profit and cash flow of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



MARTIN GREENE RAVDEN

*Chartered Accountants
and Registered Auditors*

55 Loudoun Road
St John's Wood
London NW8 0DL

28 October 1996

Bravado International Group Limited

CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the year ended 31 December 1995

	Notes	1995 £	1994 £
Turnover	2	7,214,418	4,600,122
Cost of sales		(6,072,910)	(3,533,523)
Gross profit		1,141,508	1,066,599
Administrative expenses		(1,086,657)	(921,706)
		54,851	144,893
Other operating income	3	252,721	244,984
Operating profit	4	307,572	389,877
Interest receivable		38,416	42,643
Interest payable	6	(62,190)	(24,847)
Profit on ordinary activities before taxation		283,798	407,673
Taxation	7	(81,742)	(87,119)
Profit on ordinary activities after taxation		202,056	320,554
Minority interests		720	(775)
Profit attributable to members of the parent company	8	202,776	319,779
Dividends	9	(21,000)	(48,000)
Retained profit for the year	19	181,776	271,779

All amounts relate to continuing activities.

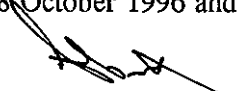
All recognised gains and losses are included in the profit and loss account.

Bravado International Group Limited

CONSOLIDATED BALANCE SHEET at 31 December 1995

	Notes	£	1995 £	£	1994 £
Fixed assets					
Tangible assets	10		166,645		167,083
Investments	11		1		1
			<u>166,646</u>		<u>167,084</u>
Current assets					
Stocks	12	126,752		56,886	
Debtors (due within one year)	13	1,221,575		1,324,889	
Debtors (due after one year)	13	593,966		476,089	
Cash at bank and in hand		1,771,490		1,093,668	
		<u>3,713,783</u>		<u>2,951,532</u>	
Creditors due within one year					
Trade and other creditors	14	2,257,346		1,979,710	
Short term borrowings	16	408,391		126,199	
		<u>2,665,737</u>		<u>2,105,909</u>	
Net current assets			<u>1,048,046</u>		<u>845,623</u>
Total assets less current liabilities			<u>1,214,692</u>		<u>1,012,707</u>
Creditors due after one year					
Other creditors	15	21,156		8,005	
Loans and other borrowings	16	117,635		109,857	
		<u>138,791</u>		<u>117,862</u>	
Net assets			<u><u>1,075,901</u></u>		<u><u>894,845</u></u>
Capital and reserves					
Called up share capital	18		6		6
Profit and loss account	19		1,065,684		883,908
Shareholders' funds	20		<u>1,065,690</u>		<u>883,914</u>
Minority interests			10,211		10,931
			<u><u>1,075,901</u></u>		<u><u>894,845</u></u>

The accounts were approved by the Board
on 28 October 1996 and signed on its behalf by


A E Crux - Director

Bravado International Group Limited

COMPANY BALANCE SHEET at 31 December 1995

	Notes	£	1995	£	£	1994	£
Fixed assets							
Investments	11			203			203
Current assets							
Debtors	13	11,000			26,807		
Cash at bank and in hand		3			3		
		<u>11,003</u>			<u>26,810</u>		
Creditors due within one year							
Sundry creditors	14	2,200			26,507		
Net current assets				8,803			303
Net assets				<u>9,006</u>			<u>506</u>
Capital and reserves							
Called up share capital	18			6			6
Profit and loss account	19			9,000			500
Shareholders' funds				<u>9,006</u>			<u>506</u>

The accounts were approved by the Board
on 28 October 1996 and signed on its behalf by


A E Cruik - Director

Bravado International Group Limited

CONSOLIDATED CASH FLOW STATEMENT For the year ended 31 December 1995

	Notes	£	1995 £	£	1994 £
Net cash inflow from operating activities	24.1		602,753		444,641
Returns on investments and servicing of finance					
Interest received		38,416		42,643	
Interest paid		(62,190)		(24,847)	
Dividends paid by:					
The company		(21,000)		(48,000)	
A subsidiary undertaking to a minority shareholder		-		(6,667)	
Net cash outflow from returns on investments and servicing of finance			(44,774)		(36,871)
Taxation					
UK corporation tax paid			(118,796)		(36,502)
Net cash inflow before investing activities			439,183		371,268
Investing activities					
Purchase of tangible fixed assets		(74,490)		(70,047)	
Disposal of tangible fixed assets		23,159		20,901	
Net cash outflow from investing activities			(51,331)		(49,146)
Net cash inflow before financing			387,852		322,122
Cash inflow (outflow) from financing					
Borrowings	24.2		193,569		(105,001)
Increase in cash and cash equivalents	24.3		581,421		217,121

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

1. ACCOUNTING POLICIES

1.1 Basis of accounting

The accounts are prepared under the historical cost convention.

1.2 Basis of consolidation

The consolidated accounts include the accounts of the parent company and its subsidiary undertakings for the year ended 31 December 1995. The parent company has not presented its own profit and loss account as permitted by Section 230 of the Companies Act 1985.

1.3 Turnover

Turnover represents the invoiced value of goods supplied by the group net of value added tax.

1.4 Royalties payable

Royalties payable are charged to the profit and loss account on an accruals basis. Advances to artists and licensors are assessed and the value of the unrecouped proportion to be included in debtors is determined by the prospects of future recoupment, based on past sales performance, current popularity and future touring plans. Provisions are made for unrecouped royalty advances in the accounting period in which they are regarded as irrecoverable.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures and fittings	10%	straight line
Office equipment	20%	straight line
Motor vehicles	20%	straight line

1.6 Leasing and hire purchase

Assets acquired under hire purchase contracts or finance leases are capitalised at fair value as tangible fixed assets and depreciated in accordance with the group's normal depreciation policy for the class of asset concerned. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. Finance charges are taken to the profit and loss account on a straight line basis over the period of the lease.

Rentals payable under operating leases are charged to the profit and loss account as incurred.

1.7 Stocks

Stocks are valued at the lower of cost and net realisable value.

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

1.8 Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Exchange differences arising in the normal course of trade are included in the profit and loss account.

1.9 Deferred taxation

Provision is made under the liability method for taxation deferred by capital allowances and other material timing differences except to the extent that, in the opinion of the directors, there is reasonable probability that such a liability will not arise in the foreseeable future.

2. TURNOVER AND OPERATING PROFIT

The whole of the turnover and profit before taxation is attributable to the group's principal activity as stated in the Directors' Report. An analysis of turnover and results before taxation has not been disclosed, as in the opinion of the directors, such disclosure would be prejudicial to the group's business.

3. OTHER OPERATING INCOME	1995 £	1994 £
Other operating income includes:		
Rental income	73,671	60,584
Share of profit from reciprocal trading arrangements with overseas merchandising partners	79,470	109,276
Profit on foreign exchange	80,251	55,795
Management fees	19,329	19,329
	<u>252,721</u>	<u>244,984</u>

4. OPERATING PROFIT	1995 £	1994 £
The operating profit is stated after charging:		
Staff costs (Note 5)	650,754	479,268
Depreciation of tangible fixed assets owned by the group	28,185	24,519
held under finance leases	16,831	9,318
Loss on disposal of fixed assets	6,753	1,199
Operating lease rentals		
Property rents	50,400	50,400
Auditors' remuneration		
Audit fees	25,000	28,000
Non-audit fees	25,460	24,878
	<u></u>	<u></u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

5. STAFF COSTS AND DIRECTORS' EMOLUMENTS	1995	1994
	£	£
Staff and directors' costs		
Wages and salaries	574,938	427,107
Social security costs	75,816	52,161
	<u>650,754</u>	<u>479,268</u>
	No.	No.
Average weekly number of employees during the year		
Merchandising and administrative	<u>25</u>	<u>25</u>
	1995	1994
	£	£
Directors' emoluments		
Management remuneration	<u>235,000</u>	<u>114,583</u>
	£	£
Management remuneration is attributable to:		
The chairman	41,667	4,583
The highest paid director	96,667	55,000
Another director who fell within the following range:	No.	No.
£50,001 - £55,000	-	1
£95,001 - £100,000	<u>1</u>	<u>-</u>
6. INTEREST PAYABLE	1995	1994
	£	£
Bank loans, overdraft and other loan wholly repayable within five years	56,058	25,414
Hire purchase contracts and finance leases	4,994	4,242
Overdue tax	1,138	(4,809)
	<u>62,190</u>	<u>24,847</u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

7. TAXATION	1995 £	1994 £
Taxation on profit on ordinary activities:		
UK corporation tax at 33% (1994 - 33%)	87,000	116,500
Overseas tax	-	(219)
Prior year adjustments	(5,258)	(29,162)
	<u>81,742</u>	<u>87,119</u>

The tax charge for the year has been reduced by £6,647 (1994 - £11,283) in respect of accelerated capital allowances, for which no deferred tax has been provided.

8. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY	1995 £	1994 £
Profit dealt with in the accounts of:		
The parent company	8,500	(500)
Subsidiary undertakings	194,276	320,279
	<u>202,776</u>	<u>319,779</u>

The parent company's own profit and loss account is not shown as permitted by Section 230 of the Companies Act 1985.

9. DIVIDENDS	1995 £	1994 £
Interim paid of £3,500 per share (1994 - £8,000)	<u>21,000</u>	<u>48,000</u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

10. TANGIBLE FIXED ASSETS

	Office Equipment £	Motor Vehicles £	Fixtures & Fittings £	Total £
<i>Group</i>				
Cost				
At 1 January 1995	345,488	229,407	108,676	683,571
Additions	12,415	62,075	-	74,490
Disposals	-	(46,135)	-	(46,135)
At 31 December 1995	<u>357,903</u>	<u>245,347</u>	<u>108,676</u>	<u>711,926</u>
Depreciation				
At 1 January 1995	278,131	135,059	103,298	516,488
Charge for the year	18,960	25,446	610	45,016
Disposals	-	(16,223)	-	(16,223)
At 31 December 1995	<u>297,091</u>	<u>144,282</u>	<u>103,908</u>	<u>545,281</u>
Net book value				
At 31 December 1995	<u>60,812</u>	<u>101,065</u>	<u>4,768</u>	<u>166,645</u>
At 31 December 1994	<u>67,357</u>	<u>94,348</u>	<u>5,378</u>	<u>167,083</u>

Included in the total net book value of tangible fixed assets at 31 December 1995 are amounts of £87,808 (1994 - £67,209) in respect of assets held by subsidiary undertakings under finance leases and hire purchase contracts. The depreciation charged on these assets for the year was £16,831 (1994 - £9,318).

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

11. FIXED ASSET INVESTMENTS

	<i>Group</i>		<i>Company</i>	
	1995	1994	1995	1994
	£	£	£	£
Subsidiary undertakings				
Cost of shares:				
At 1 January 1995				
and 31 December 1995	1	1	203	203
	<u>1</u>	<u>1</u>	<u>203</u>	<u>203</u>
Bravado SARL	1	1		
	<u>1</u>	<u>1</u>		

The company's subsidiaries at 31 December 1995 were:

Name	Holding of Ordinary Shares %	Country of incorporation	Nature of business
Big Tours Limited	100	England	Merchandising
Big Contracts Limited	100	England	Merchandise licensing
Bravado Merchandising Services Limited	100	England	Merchandising
BMS (Mail Order) Limited	84.85	England	Wholesale and Mail order
Bravado SARL	75.00	France	Concerthallconcessionaires

The consolidated accounts exclude the results of Bravado SARL, as accounts had not been received for them. Bravado SARL was inactive during the year. The directors are therefore of the opinion that their inclusion would have involved expense and delay out of proportion to the value to the members.

Associated undertaking

	<i>Group</i>	
	1995	1994
	£	£
Cost of shares		
At 1 January 1995	-	1
Disposal	-	(1)
	<u>-</u>	<u>-</u>
At 31 December 1995	-	-
	<u>-</u>	<u>-</u>

The group disposed of its 50% holding in International Licensing Syndicate Limited, which was incorporated in England and carried on the business of merchandise licensing.

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

12. STOCKS

	<i>Group</i>	
	1995	1994
	£	£
Goods for resale	126,752	56,886

There is no material difference between the replacement cost and historical cost of stocks.

13. DEBTORS

	<i>Group</i>		<i>Company</i>	
	1995	1994	1995	1994
	£	£	£	£
Due within one year				
Trade debtors	848,202	759,791	-	-
Advances to artists and licensors	125,581	422,344	-	-
Amounts owed by group undertakings	-	-	5,750	14,807
Corporation tax recoverable	-	5,697	-	-
Advance corporation tax recoverable	6,917	13,667	5,250	12,000
Loan to director	-	5,000	-	-
Other debtors	97,460	56,310	-	-
Prepayments and accrued income	143,415	62,080	-	-
	<u>1,221,575</u>	<u>1,324,889</u>	<u>11,000</u>	<u>26,807</u>
Due after one year				
Amounts owed by connected undertakings	<u>593,966</u>	<u>476,089</u>	<u>-</u>	<u>-</u>

14. CREDITORS

	<i>Group</i>		<i>Company</i>	
	1995	1994	1995	1994
	£	£	£	£
Due within one year				
Trade creditors	978,741	771,301	-	-
Amount owed to group undertaking	-	-	-	12,807
Amounts owed to connected undertakings	7,936	7,936	-	-
Corporation tax	110,869	146,703	-	-
Advance corporation tax	-	13,667	-	12,000
Other taxes and social security	151,599	88,154	-	-
Directors' loan accounts	2,694	1,667	-	-
Unpaid directors' bonuses	75,000	-	-	-
Other creditors	298,721	425,728	200	200
Accruals	631,786	524,554	2,000	1,500
	<u>2,257,346</u>	<u>1,979,710</u>	<u>2,200</u>	<u>26,507</u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

15. CREDITORS

	<i>Group</i>		<i>Company</i>	
	1995	1994	1995	1994
	£	£	£	£
Due after one year				
Amounts owed to connected undertakings	21,156	8,005	-	-

16. BORROWINGS

	<i>Group</i>		<i>Company</i>	
	1995	1994	1995	1994
	£	£	£	£
<i>Group</i>				
Unsecured				
Other loan	-	-	90,000	90,000
Secured				
Bank loans and overdraft	383,842	102,441	-	-
	383,842	102,441	90,000	90,000
Net obligations under hire purchase contracts and finance leases	24,549	23,758	27,635	19,857
	408,391	126,199	117,635	109,857

	<i>Bank loans and overdraft</i>		<i>Other borrowings (excluding finance leases)</i>	
	1995	1994	1995	1994
	£	£	£	£
<i>Group</i>				
Repayments fall due:				
Within one year or on demand	383,842	102,441	-	-
Between one and five years	-	-	90,000	90,000
	383,842	102,441	90,000	90,000

The bank loans and overdraft totalling £383,842 (1994 - £102,441) are secured by a fixed and floating charge over the assets of the group. The finance leases are secured on the assets concerned.

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

17. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND FINANCE LEASES

	<i>Group</i>	
	1995	1994
	£	£
Amounts payable:		
Within one year	28,210	26,915
Between one and two years	23,378	16,348
Between two and five years	8,357	6,406
	<u>59,945</u>	<u>49,669</u>
Finance charges allocated to future periods	7,761	6,054
	<u>52,184</u>	<u>43,615</u>
Net obligations		
Net obligations are analysed as follows:		
Current obligations	24,549	23,758
Non-current obligations	27,635	19,857
	<u>52,184</u>	<u>43,615</u>

18. CALLED UP SHARE CAPITAL

	1995	1994
	£	£
Authorised		
100,000 Ordinary shares of £1 each	100,000	100,000
	<u> </u>	<u> </u>
Allotted, called up and fully paid		
6 Ordinary shares of £1 each	6	6
	<u> </u>	<u> </u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

19. RESERVES

	<i>Group</i> £	<i>Company</i> £
Profit and loss account		
At 1 January 1995	883,908	500
Retained profit for the year	181,776	8,500
At 31 December 1995	<u>1,065,684</u>	<u>9,000</u>

20. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	1995 £	1994 £
Profit for the year attributable to shareholders	202,776	319,779
Dividends	(21,000)	(48,000)
Retained profit for the year	181,776	271,779
Opening shareholders' funds	883,914	612,135
Closing shareholders' funds	<u>1,065,690</u>	<u>883,914</u>

21. CONTINGENT LIABILITIES

	<i>Group</i>		<i>Company</i>	
	1995 £	1994 £	1995 £	1994 £
Bank guarantees				
Between fellow group undertakings	383,842	100,119	-	-
Connected undertaking - Strawhand Limited	177,501	202,858	-	-
	<u>561,343</u>	<u>302,977</u>	<u>-</u>	<u>-</u>

Strawhand Limited is owned by the directors of the parent company.

22. COMMITMENTS UNDER OPERATING LEASES

At 31 December 1995, the group had annual commitments under non-cancellable operating leases as follows:

	<i>Group</i>	
	1995 £	1994 £
Land and buildings		
On leases expiring after five years	<u>50,400</u>	<u>50,400</u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

23. TRANSACTIONS WITH DIRECTORS

During the year the group paid rent of £50,400 (1994 - £50,400) to Strawhand Limited which is owned by the directors of the parent company, in respect of the occupancy of its business premises.

At 31 December 1995, the group had made interest free loans totalling £593,966 (1994 - £476,089) to Strawhand Limited, Bravado Holdings Limited and Concessions Management International Limited. The group had also received an interest free loan of £21,156 (1994 - £8,005) from Strawhand Limited. The directors have material interests as shareholders in these companies.

24. NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

24.1 Reconciliation of operating profit to net cash inflow from operating activities	1995 £	1994 £
Operating profit	307,572	389,877
Depreciation	45,016	33,837
Loss on sale of tangible fixed assets	6,753	1,199
(Increase) in stocks	(69,866)	(16,885)
(Increase) decrease in debtors	(27,010)	378,025
Increase (decrease) in creditors	340,288	(341,412)
Net cash inflow from operating activities	<u>602,753</u>	<u>444,641</u>
24.2 Analysis of changes in financing during the year	1995 £	1994 £
Loans and finance lease obligations:		
At 1 January 1995		
Bank loans and other borrowings	190,000	300,000
Finance lease obligations	43,615	38,616
	<u>233,615</u>	<u>338,616</u>
At 31 December 1995		
Bank loans and other borrowings	375,000	190,000
Finance lease obligations	52,184	43,615
	<u>427,184</u>	<u>233,615</u>
Cash inflow (outflow) from:		
Bank loans and other borrowings	185,000	(110,000)
Finance lease obligations	8,569	4,999
Increase (decrease) in borrowings	<u>193,569</u>	<u>(105,001)</u>

Bravado International Group Limited

NOTES TO THE ACCOUNTS

For the year ended 31 December 1995

24. NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

24.3 Analysis of changes in cash and cash equivalents during the year	1995 £	1994 £
At 1 January 1995		
Cash at bank and in hand	1,093,668	936,897
Bank overdrafts	(2,441)	(62,791)
	<u>1,091,227</u>	<u>874,106</u>
At 31 December 1995		
Cash at bank and in hand	1,771,490	1,093,668
Bank overdrafts	(98,842)	(2,441)
	<u>1,672,648</u>	<u>1,091,227</u>
Increase in cash and cash equivalents	<u>581,421</u>	<u>217,121</u>