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Company Registration No. 2565953 (England and Wales)

NEW ENGLAND SEAFOOD INTERNATIONAL LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2002

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COMPANY INFORMATION

Directors M R C Stroyan

J L Ropner

A J M Crawford ACA

Secretary A J M Crawford ACA

Company number 2565953

Registered office Sovereign House

6 Windsor Court Clarence Drive Harrogate HG1 2PE

Auditors Saffery Champness

Sovereign House 6 Windsor Court Clarence Drive Harrogate HG1 2PE

Bankers National Westminster Bank plc

1 Princes Street

London EC2R 8P8

Lloyds TSB Bank pic Alexandra Terrace

Guildford Surrey GU1 3DA

Solicitors Eversheds

Sun Alliance House 35 Mosley House Newcastle upon Tyne

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DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2002

The directors present their report and financial statements for the year ended 30 June 2002.

Principal activities and review of the business

The principal activities of the company are the importing of live lobsters and other exotic fish from around the world, supplying the wholesale hotel, restaurant and supermarket trade throughout the UK.

The directors are satisfied with the results for the year and the planned result for the forthcoming year.

Results and dividends

The results for the year are set out on page 4.

Interim ordinary dividends were paid amounting to £300,000. The directors do not recommend payment of a final dividend.

Directors

The following directors have held office since 1 July 2001:

M R C Stroyan
J L Ropner
A J M Crawford ACA

The articles of the company do not require the directors to retire by rotation.

Directors' interests

The directors' interests in the shares of the company were as stated below:

	Ordinary shares of £ I each		
	30 June 2002	1 July 2001	
M R C Stroyan	32,000	32,000	
J L Ropner	7,500	7,500	
A J M Crawford ACA	10,500	10,500	

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Saffery Champness be reappointed as auditors of the company will be put to the Annual General Meeting.

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 30 JUNE 2002

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

A J M Crawford ACA

Director

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INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF NEW ENGLAND SEAFOOD INTERNATIONAL LIMITED

We have audited the financial statements of New England Seafood International Limited on pages 4 to 15 for the year ended 30 June 2002. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

Respective responsibilities of the directors and auditors

As described in the statement of directors' responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 June 2002 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Saffery Champness

Chartered Accountants Registered Auditors 13 November 2002

Sovereign House 6 Windsor Court Clarence Drive Harrogate HG1 2PE

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 JUNE 2002

	.	2002	2001
	Notes	£	£
Turnover	2	16,674,418	13,775,619
Cost of sales		(12,888,837)	(11,198,194)
Gross profit		3,785,581	2,577,425
Distribution costs		(2,072,853)	(1,895,231)
Administrative expenses		(908,506)	(507,378)
Other operating income		13,710	22,021
Operating profit	3	817,932	196,837
Other interest receivable and similar			
income		14,154	12,922
Profit on ordinary activities before			
taxation		832,086	209,759
Tax on profit on ordinary activities	4	(242,954)	(39,505)
Profit on ordinary activities after taxation		589,132	170,254
Dividends	5	(300,000)	(100,000)
Retained profit for the year	13	289,132	70,254
-			

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

The notes on pages 8 to 15 form part of these financial statements.

BALANCE SHEET AS AT 30 JUNE 2002

		2	002	20	001
	Notes	£	£	£	£
Fixed assets					
Tangible assets	6		368,383		203,805
Investments	7		1		1
			368,384		203,806
Current assets					
Stocks	8	68,796		28,006	
Debtors	9	1,893,687		1,574,042	
Cash at bank and in hand		898,322		721,596	
		2,860,805		2,323,644	
Creditors: amounts falling due					
within one year	10	(2,042,936)		(1,652,952)	
Net current assets			817,869		670,692
Total assets less current liabilities			1,186,253		874,498
Provisions for liabilities and charges			(22,623)		-
			1,163,630		874,498
					
Capital and reserves					
Called up share capital	12		50,000		50,000
Profit and loss account	13		1,113,630		824,498
Shareholders' funds - equity interests	14		1,163,630		874,498

The notes on pages 8 to 15 form part of these financial statements.

The financial statements were approved by the Board on 2.9...oct. 02.

M R C stroyan

Director

A J M Crawford ACA

Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2002

	£	2002 £	£	2001 £
Net cash inflow from operating activities		817,387		416,044
Returns on investments and servicing of finance Interest received	14,154		12,922	
Net cash inflow for returns on investments and servicing of finance		14,154		12,922
Taxation		(54,931)		(103,773)
Capital expenditure Payments to acquire tangible assets Receipts from sales of tangible assets	(318,224) 22,500		(43,951)	
Net cash outflow for capital expenditure	_ 	(295,724)	<u>—</u> ——	(43,951)
Equity dividends paid		(300,000)		(150,000)
Net cash inflow before management of liquid				
resources and financing		180,886		131,242
Financing Repayment of other long term loans	-		(4,160)	
Repayment of other short term loans	(4,160)		(5,200)	
Net cash outflow from financing		(4,160)		(9,360)
Increase in cash in the year		176,726		121,882

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2002

1	1 Reconciliation of operating profit to net cash inflow from operating activities			2002	2001
				£	£
	Operating profit			817,932	196,837
	Depreciation of tangible assets			153,646	134,195
	Profit on disposal of tangible assets			(22,500)	-
	Increase in stocks			(40,790)	(1,730)
	Increase in debtors			(319,645)	(516,505)
	Increase in creditors within one year			228,744	603,247
	Net cash inflow from operating activities			817,387	416,044
2	Analysis of net funds	1 July 2001	Cash flow	Other non- 3 cash changes	0 June 2002
		£	£	£	£
	Net cash:				
	Cash at bank and in hand	721,596	176,726		898,322
	Bank deposits	_	_	-	-
	Finance leases	-	-	-	_
	Debts falling due within one year	(4,160)	4,160	-	-
	Debts falling due after one year				-
	Net funds	717,436	180,886	-	898,322
3	Reconciliation of net cash flow to moveme	nt in net funds	3	2002 £	2001 £
	Increase in cash in the year			176,726	121,882
	Cash outflow from decrease in debt			4,160	9,360
	Movement in net funds in the year			180,886	131,242
	Opening net funds			717,436	586,194
	Closing net funds			898,322	717,436

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2002

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Plant and machinery

20% straight line

Fixtures, fittings & equipment

25% straight line

Motor vehicles

33 1/3% straight line

1.4 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.5 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.6 Stock

Stock is valued at the lower of cost and net realisable value.

1.7 Pensions

The company operates a defined contribution pension scheme for its staff and contributes to a separate scheme for its directors. The assets of the pension schemes are held separately from the company's assets in independently managed funds. The pension cost charged represents contributions payable by the company to the funds in accordance with FRS17 (Retirement Benefits).

1.8 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

1.9 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

1.10 Government grants

Grants are credited to deferred revenue. Grants towards capital expenditure are released to the profit and loss account over the expected useful life of the assets. Grants towards revenue expenditure are released to the profit and loss account as the related expenditure is incurred.

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

1 Accounting policies

(continued)

1.11 Group accounts

The financial statements present information about the company as an individual undertaking and not about its group. The company and its subsidiary undertaking comprise a medium-sized group. The company has therefore taken advantage of the exemptions provided by section 248 of the Companies Act 1985 not to prepare group accounts.

2 Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

3	Operating profit	2002	2001
		£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	153,646	134,195
	Loss on foreign exchange transactions	12,705	15,222
	Operating lease rentals	124,336	114,168
	Auditors' remuneration	7,750	4,600
	and after crediting:		
	Profit on disposal of tangible assets	(22,500)	-
	Profit on foreign exchange transactions	(114,795)	(56,339)
	Government grants	9,222	9,222

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

4	Taxation	2002 £	2001 £
	Domestic current year tax		
	U.K. corporation tax	219,500	54,100
	Adjustment for prior years	831	773
	Current tax charge	220,331	54,873
	Deferred tax		
	Deferred tax charge/credit current year	22,623	(15,368)
		242,954	39,505
	Factors affecting the tax charge for the year		
	Profit on ordinary activities before taxation	832,086	209,759
	Profit on ordinary activities before taxation multiplied by standard rate		
	of UK corporation tax of 30.00% (2001 : 20.00%)	249,626	41,952
	Effects of:		
	Non deductible expenses	(4,259)	859
	Depreciation	46,094	26,839
	Capital allowances	(54,165)	(14,719)
	Adjustments to previous periods	831	773
	Other tax adjustments	(17,796)	(831)
		(29,295)	12,921
	Current tax charge	220,331	54,873
5	Dividends	2002	2001
		£	£
	Ordinary interim paid 25 June 2002	200,000	100,000
	Ordinary interim paid 29 January 2002	100,000	
		300,000	100,000
			

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

6	Tangible fixed assets				
		Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
		£	£	£	£
	Cost				
	At 1 July 2001	511,219	58,413	132,000	701,632
	Additions	292,257	6,472	19,495	318,224
	Disposals			(98,105)	(98,105)
	At 30 June 2002	803,476	64,885	53,390	921,751
	Depreciation				
	At 1 July 2001	345,767	36,490	115,570	497,827
	On disposals	-	-	(98,105)	(98,105)
	Charge for the year	126,144	13,288	14,214	153,646
	At 30 June 2002	471,911	49,778	31,679	553,368
	Net book value				
	At 30 June 2002	331,565	15,107	21,711	368,383
	At 30 June 2001	165,452	21,923	16,430	203,805
					

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

7 Fixed asset investments

Shares in group undertakings	
£	

Cost

At 1 July 2001 & at 30 June 2002

1

$Holdings \ of \ more \ than \ 20\%$

The company holds more than 20% of the share capital of the following companies:

Company	Country of registration or	Shares held	
	incorporation	Class	%
Subsidiary undertakings			
New England Lobsters International	England and Wales	Ordinary	100
Limited	·	•	

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows:

	New England Lobsters International Limited	Capital and reserves	Profit for the year
8	Stocks	2002 £	2001 £
	Finished goods and goods for resale	68,796	28,006
9	Debtors	2002 £	2001 £
	Trade debtors Other debtors Prepayments and accrued income	1,755,212 20,658 117,817	1,542,976 26,001 5,065
	Prepayments and accrued income		7,817

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

10	Creditors: amounts falling due within one year	2002 £	2001 £
	Trade creditors Corporation tax Other taxes and social security costs Other creditors Accruals and deferred income	1,179,586 219,500 53,297 9,298 581,255 	1,332,876 54,100 39,206 23,868 202,902
11	Pension costs	=======================================	1,022,732
	Defined contribution		
		2002 £	2001 £
	Contributions payable by the company for the year	32,426	30,091
12	Share capital	2002 £	2001 £
	Authorised 50,000 Ordinary shares of £ 1 each	50,000	50,000
	Allotted, called up and fully paid 50,000 Ordinary shares of £ 1 each	50,000	50,000
13	Statement of movements on profit and loss account		Profit and loss account £
	Balance at 1 July 2001 Retained profit for the year		824,498 289,132
	Balance at 30 June 2002		1,113,630

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

14	Reconciliation of movements in shareholders' funds	2002 £	2001 £
	Profit for the financial year Dividends	589,132 (300,000)	170,254 (100,000)
	Net addition to shareholders' funds Opening shareholders' funds	289,132 874,498	70,254 804,244
	Closing shareholders' funds	1,163,630	874,498

15 Financial commitments

At 30 June 2002 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
	2002	2001	2002	2001
	£	£	£	£
Expiry date:				
Within one year	-	-	16,117	3,864
Between two and five years	-	-	13,425	21,085
In over five years	63,875	63,875		8,457
	63,875	63,875	29,542	33,406

There was a liability under foreign exchange contracts of £1,404,946 (2001 - £777,198) at the year end relating to the purchase of foreign currency at a forward contracted rate.

16	Capital commitments	2002	2001
	At 30 June 2002 the company had capital commitments as follows:	£	£
	Authorised but not contracted for		9,548
			9,548

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 JUNE 2002

17	Directors' emoluments	2002 £	2001 £
	Emoluments for qualifying services Company pension contributions to money purchase schemes	285,911 12,000	180,644 13,500
		297,911	194,144
	The number of directors for whom retirement benefits are accruing under money purchase pension schemes amounted to 2 (2001 - 3).		
	Emoluments disclosed above include the following amounts paid to the highest paid director:		
	Emoluments for qualifying services	171,598	76,663
	Company pension contributions to money purchase schemes	6,000	5,157
18	Employees Number of employees The average monthly number of employees (including directors) during the year was:		
		2002 Number	2001 Number
	Sales and distribution	53	52
	Administration	7	6
		60	58
	Employment costs		
		£	£
	Wages and salaries Social security costs	1,412,526 154,610	1,166,684 120,868
	Other pension costs	32,426	30,091
		1,599,562	1,317,643

19 Related party transactions

On 1 April 2002, the company sold three of its motor vehicles, one to M R C Stroyan for £7,500 and one to A J M Crawford for £4,500. A third was sold for £6,000 to Camp Hill Limited, a company in which J L Ropner is also a director. All sales were made on an arms length basis.