REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JANUARY 2000



REGISTERED NUMBER: 2561542

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$\land \underline{ \ \, \mathbf{MOTOR} \ \mathbf{SPORT} \ \mathbf{DEVELOPMENTS} \ \mathbf{LIMITED} }$

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

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COMPANY INFORMATION AT 31 JANUARY 2000

DIRECTORS

D G Whitehead A L Scott S Hardman (appointed 31/3/99) G I Hiskett (appointed 13/9/99) B V Moloney (resigned 30/6/99)

SECRETARY

G I Hiskett

REGISTERED OFFICE

12 Maryland Road Tongwell Milton Keynes MK15 8HF

BUSINESS ADDRESS

12 Maryland Road Tongwell Milton Keynes MK15 8HF

AUDITORS

Mercer & Hole Chartered Accountants 420 Silbury Boulevard Milton Keynes Bucks MK9 2AF

PRINCIPAL BANKERS

National Westminster plc 501 Silbury Boulevard Saxon Gate East Central Milton Keynes MK9 3ER

DIRECTORS' REPORT

The directors present their annual report with the financial statements of the company for the year ended 31 January 2000.

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITIES

The principal activities of the company in the year under review were the development of motor sport cars for rallying, racing and the supply of spare parts.

No significant change in the nature of these activities occurred during the year.

REVIEW OF THE BUSINESS

The net loss after providing for taxation amounted to £87,705.

The directors consider the results achieved on ordinary activities to be acceptable in the light of current trading conditions. The financial position at the Balance Sheet date was also satisfactory.

DIVIDENDS

The directors have paid an interim dividend during the year amounting to £4,412.

FUTURE DEVELOPMENTS

The directors do not anticipate that there will be any fundamental change in the development of the Company's business during the coming year.

INTRODUCTION OF THE SINGLE EUROPEAN CURRENCY

The introduction of the Single European Currency has not had any significant impact on the business. The directors do not anticipate that the company will incur any material costs as the result of this issue in the foreseeable future.

DIRECTORS' REPORT

DIRECTORS AND THEIR INTERESTS

The directors in office in the year and their beneficial interests in the company at the balance sheet date and the beginning of the year (or on appointment if later) were as follows:

| | | Number of Shares | |
|---------------------------------|--------------------|------------------|-------|
| | | 2000 | 1999 |
| D G Whitehead | Ordinary £1 shares | 3,750 | 3,750 |
| A L Scott | Ordinary £1 shares | 441 | 416 |
| S Hardman (appointed 31/3/99) | Ordinary £1 shares | 221 | - |
| G I Hiskett (appointed 13/9/99) | | - | - |
| B V Moloney (resigned 30/6/99) | | - | - |

AUDITORS

The company has elected to dispense with the annual appointment of auditors. In the absence of a specific resolution to the contrary Mercer & Hole will continue in office.

By order of the board:

G I Hiskett Secretary
Date: Oh Decorber Low

AUDITORS' REPORT TO THE SHAREHOLDERS

We have audited the financial statements on pages 5 to 20 which have been prepared under the historical cost convention and on the basis of accounting policies set out on pages 8 and 9.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND AUDITORS

As described in the directors' report, the company's directors are responsible for the preparation of financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

FUNDAMENTAL UNCERTAINTY

The financial statements have been prepared on a going concern basis. Details of the circumstances relating to this are stated in note 1 of these accounts. Our opinion is not qualified in this respect.

OPINION

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 January 2000 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Mercer & Hole

Chartered Accountants

Registered Auditors

Milton Keynes

Date: UVO

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 JANUARY 2000

| | Notes | | 2000 | | 1999 |
|--|------------|---------------------|---------------------------|------------------------|---------------------------|
| | | £ | £ | £ | £ |
| TURNOVER Continuing operations Discontinued operations | 2 | 10,696,102 | _ | 7,800,309 2,966,000 | |
| Cost of sales | 3 | | 11,688,102 (9,842,005) | | 10,766,309 (9,053,594) |
| GROSS PROFIT | 3 | | 1,846,097 | | 1,712,715 |
| Net operating expenses | 3 | | (1,873,822) | | (1,791,916) |
| OPERATING LOSS Continuing operations Discontinued operations | 4 | (115,725) 88,000 | | 145,799 (225,000) | |
| | | | (27,725) | | (79,201) |
| Investment income and interest receivable Interest payable and similar | 5 | | 983 | | 3,689 |
| charges | 6 | | (61,025) | | (60,322) |
| LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION | | | (87,767) | | (135,834) |
| Tax on loss on ordinary activities | es 9 | | 62 | | 24,926 |
| LOSS ON ORDINARY ACTIVITIES AFTER TAXATION | | | (87,705) | | (110,908) |
| Dividends paid or proposed | 10 | | (4,412) | | - |
| ACCUMULATED LOSS FOI THE FINANCIAL YEAR | R | | (92,117) | | (110,908) |
| RETAINED PROFIT BROUG FORWARD | GHT | | 252,963 | | 363,871 |
| RETAINED PROFIT CARR FORWARD | IED | | 160,846 | | 252,963 |

Total recognised gains and losses

The company has no recognised gains or losses other than the loss for the above two financial years.

BALANCE SHEET AT 31 JANUARY 2000

| | | | 2000 | 1 | 1999 |
|--|-------|-------------|-----------|-------------|-----------|
| | Notes | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible assets | 11 | | 1,359,309 | | 810,744 |
| Investments | 12 | | 14,002 | _ | 14,004 |
| | | | 1,373,311 | | 824,748 |
| CURRENT ASSETS | | | | | |
| Stocks | 13 | 1,839,400 | | 1,038,980 | |
| Debtors | 14 | 477,075 | | 866,210 | |
| Cash at bank and in hand | | 605,804 | | 1,146,549 | |
| | | 2,922,279 | | 3,051,739 | |
| CREDITORS: amounts falling | | | | | |
| due within one year | 15 | (3,788,130) | | (3,386,866) | |
| NET CURRENT LIABILITIES | 8 | | (865,851) | | (335,127) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 507,460 | | 489,621 |
| CORRENT EMBERTIES | | | 507,100 | | 105,021 |
| CREDITORS: amounts falling | | | | | |
| due after more than one year | 16 | | (335,952) | | (226,242) |
| NET ASSETS | | | 171,508 | | 263,379 |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital | 18 | | 4,412 | | 4,166 |
| Other reserves | 19 | | 6,250 | | 6,250 |
| Profit and loss account | | | 160,846 | | 252,963 |
| TOTAL SHAREHOLDERS' | | | | | |
| FUNDS | 20 | | 171,508 | | 263,379 |

D G Whitehead

Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JANUARY 2000

| | Notes | 2000 £ | 1999 £ |
|--|-------|----------------------|---------------------|
| Net cash inflow from operating activities | 4 | 739,677 | 543,417 |
| Returns on investments and servicing of finance | 21 | (60,042) | (56,633) |
| Taxation | 21 | 24,988 | - |
| Capital expenditure | 21 | (326,000) | (68,414) |
| Acquisitions and disposals | 21 | 2 | (4,004) |
| Equity dividends paid | | (4,412) | - |
| Cash inflow before use of liquid resources and financing | | 374,213 | 414,366 |
| Financing | 21 | (273,681) | (40,436) |
| INCREASE IN CASH IN THE YEAR | | 100,532 | 373,930 |
| RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET(DEBT) / FUNDS | 22 | | |
| INCREASE IN CASH IN THE YEAR Cash outflow from movement in debt and lease financing | | 100,532 273,927 | 373,930 40,436 |
| Change in net(debt) / funds debt resulting from cash flows New hire purchase contracts | | 374,459 (532,615) | 414,366 (191,101) |
| Movement in (debt) / funds in the year Net funds / (debt) at 1 February 1999 | | (158,156) 26,353 | 223,265 (196,912 |
| The second of th | | | |

The notes on pages 8 to 20 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

1. STATEMENT OF ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards.

Consolidation

The company and its subsidiary comprise a medium-sized group. The company has therefore taken advantage of the exemption provided by section 248 of the Companies Act 1985 not to prepare group accounts.

Turnover

Turnover represents the total invoice value, excluding value added tax, of goods sold and services rendered during the year.

Depreciation of tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its useful life:

Plant and equipment 16.5%-25% on NBV

Office equipment 25% on cost Fixtures and fittings 25% on cost

Motor vehicles 25% on cost/Commercial vehicles 20%

on cost

Government grants

Government grants in respect of revenue expenditure are credited to the profit and loss account in the same period as the related expenditure.

Stocks

Stocks are stated at the lower of cost and net realisable value.

Net realisable value is based on estimated selling price less further costs to completion and disposal.

Investments

Investments held as fixed assets are stated at cost less provision for permanent diminution in value. Those held as current assets are stated at the lower of cost and net realisable value.

Dividends are brought to account in the profit and loss account when received.

Research and development

Expenditure on development is written off in the year in which it is incurred or committed.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

1. STATEMENT OF ACCOUNTING POLICIES - (continued)

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into the profit and loss account for the year.

Leasing and hire purchase commitments

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet and are depreciated over their estimated useful lives. The interest element of the rental obligations is charged to the profit and loss account over the period of the lease.

Lease payments under operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Pension costs

The company operates a defined contribution pension scheme. Contributions payable to this scheme are charged to the profit and loss account in the period to which they relate. These contributions are invested separately from the company's assets. The assets of the scheme are held in an independently administered fund.

Going concern

The financial statements have been prepared on a going concern basis. The continuation of the company's activities is dependent upon the continuing financial support of its customers.

2. TURNOVER

The company has chosen not to disclose the geographical split of turnover as it considers that this may be detrimental to the company.

3. ANALYSIS OF OPERATIONS

| | 2000 | | | |
|--|------------------------|-------------------|------------------------|--|
| | Continuing £ | Discontinued £ | Total £ | |
| Gross profit | 1,605,097 | 241,000 | 1,846,097 | |
| Cost of sales | (9,091,005) | (751,000) | (9,842,005) | |
| Administration expenses Other operating income | (1,683,822) 139,000 | (329,000) | (2,012,822) 139,000 | |
| | (1,544,822) | (329,000) | (1,873,822) | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

3. ANALYSIS OF OPERATIONS - (continued)

| | | 1999 | | | |
|----|---|-------------|----------------------|----------------------|--|
| | | | Discontinued £ | Total £ | |
| | Gross profit | 701,715 | 1,011,000 | 1,712,715 | |
| | Cost of sales | (7,098,594) | (1,955,000) | (9,053,594) | |
| | Administration expenses | (1,005,916) | (786,000) | (1,791,916) | |
| 4. | OPERATING LOSS | | | | |
| | Operating loss is stated: | | 2000 £ | 1999 £ | |
| | After charging: | | * | æ | |
| | Depreciation of fixed assets | | 309,499 | 212,736 | |
| | Auditors' remuneration | | 14,400 | 6,600 | |
| | Hire of equipment | | 69,491 | 12,590 | |
| | Loss on foreign currencies | | 772 | 32,901 | |
| | Operating lease rentals | | | | |
| | Land and buildings | | 167,189 | 143,503 | |
| | Plant and machinery | | 44,343 | 51,034 | |
| | Reconciliation of operating profit to net | | | | |
| | cash outflow from operating activities | | | | |
| | | | 2000 | 1999 | |
| | | | £ | £ | |
| | Operating loss: | | (07.70() | (70.200) | |
| | Operating loss | | (27,726) | | |
| | Depreciation | | 310,050 | 212,736 | |
| | Loss on disposal of fixed assets Increase in stocks | | (900.420) | (42,500) | |
| | Decrease in debtors | | (800,420) 364,209 | (523,193) 913,585 | |
| | Increase in debtors | | 893,564 | 68,114 | |
| | Other differences between cashflow and profi | t | 673,204 | (6,125) | |
| | Other unresences between cashinow and pron | ·· | | (0,123) | |
| | Net cash inflow from operating activities | | 739,677 | 543,417 | |
| | | | | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

| 5. | INVESTMENT INCOME AND INTEREST RECEIVABLE | | |
|----|---|--------------------------------|--------------------------------|
| | | 2000 £ | 1999 £ |
| | Interest received and receivable | | |
| | Bank interest Other interest | 1,045 (62) | 3,689 - |
| | | 983 | 3,689 |
| 6. | INTEREST PAYABLE AND SIMILAR CHARGES | | |
| | | 2000 £ | 1999 £ |
| | On bank loans and overdrafts | 14,410 | 21,304 |
| | Lease finance charges and hire purchase interest Other interest | 38,784 7,831 | 33,836 5,182 |
| | Other merest | 61,025 | 60,322 |
| 7. | INFORMATION ON DIRECTORS AND EMPLOYEES | | |
| | | 2000 £ | 1999 £ |
| | Staff costs | • | ~ |
| | Wages and salaries Social security costs Other pension costs | 2,164,450 199,977 27,885 | 1,896,191 166,588 23,758 |
| | | 2,392,312 | 2,086,537 |
| | | 2000 No. | 1999 No. |
| | The average number of employees during the year was made up as follows: | | |
| | Administration | 16 | 13 |
| | Workshop Engineers | 54 8 | 52 6 |
| | THE INCOME. | | |
| | | 78 | 71 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

7. INFORMATION ON DIRECTORS AND EMPLOYEES - (continued)

| Directors' emoluments | 2000 £ | 1999 £ |
|-----------------------|-----------|-----------|
| Emoluments | 172,257 | 109,022 |

8. PENSION COSTS

Defined contribution scheme

The pension cost charge represents contributions payable by the company to the fund and amounted to £27,885 (1999: £23,758).

9. TAX ON LOSS ON ORDINARY ACTIVITIES

| | | 2000 £ | 1999 £ |
|-----|--------------------------------------|-----------|-----------|
| | The taxation credit comprises: | | |
| | Adjustment in respect of prior years | (62) | (24,926) |
| 10. | DIVIDENDS PAID OR PROPOSED | | |
| | | 2000 £ | 1999 £ |
| | On ordinary shares: | • | _ |
| | Interim dividends paid | | |
| | Dividend on ordinary shares | 4,412 | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

11. TANGIBLE FIXED ASSETS

ŧ

| | Plant and machinery | Fixtures and fittings | Motor vehicles | Total |
|--------------------------------|------------------------|-----------------------|-------------------|-------------|
| Cost: | £ | £ | £ | £ |
| At 1 February 1999 | 763,792 | 294,782 | 201,365 | 1,259,939 |
| Additions | 498,088 | 25,177 | 339,762 | 863,027 |
| Disposals | (4,412) | - | - | (4,412) |
| At 31 January 2000 | 1,257,468 | 319,959 | 541,127 | 2,118,554 |
| Depreciation: | | | | |
| At I February 1999 | 274,841 | 109,469 | 64,885 | 449,195 |
| Charge for year | 161,046 | 49,759 | 99,245 | 310,050 |
| At 31 January 2000 | 435,887 | 159,228 | 164,130 | 759,245 |
| Net book value: | | | | |
| At 31 January 2000 | 821,581 | 160,731 | 376,997 | 1,359,309 |
| At 31 January 1999 | 488,951 | 185,313 | 136,480 | 810,744 |
| Included above are assets he | ld under financ | ce leases | | |
| or hire purchase contracts a | | | | |
| | | | 2000 £ | 1999 £ |
| Net book values: | | | ı | £ |
| Plant and equipment | | | 562,260 | 181,081 |
| Motor vehicles | | | 311,386 | 102,681 |
| Other assets | | | 49,786 | 66,383 |
| | | | 923,432 | 350,145 |
| Depreciation charge for the ye | ear: | | | |
| Plant and equipment | | | 89,058 | 29,434 |
| Motor vehicles | | | 82,883 | 8,221 |
| Other assets | | | 16,595 | 10,633 |
| | | | 188,536 | 48,288 |

Net obligations under finance leases and hire purchase contracts are secured on the assets acquired.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

12. INVESTMENTS

Other investments other than loans

Shares in related undertakings:

| Cost or valuation: | Beginning of | Disposals | End of year |
|--------------------|--------------|-----------|-------------|
| | year | c. | • |
| at | £ | £ | £ |
| Shares: | 44004 | (d) | 14000 |
| Group undertaking | 14,004 | (2) | 14,002 |
| Net book value | 14,004 | (2) | 14,002 |
| | | | |

Investments in subsidiaries represent holdings of £1 Ordinary shares in the following companies all of which are dormant and all of which are registered in England:

| % of nominal held |
|-------------------|
| 100% |
| 50% |
| 100% |
| |

13. STOCKS

| | | 2000 £ | 1999 £ |
|-----|--------------------------------|-----------|-----------|
| | Raw materials and consumables | 1,839,400 | 1,038,980 |
| 14. | DEBTORS | | |
| | | 2000 | 1999 |
| | | £ | £ |
| | Trade debtors | 41,636 | 541,046 |
| | Director's current account | 64,855 | 18,870 |
| | Other debtors | 69,633 | 130,657 |
| | Prepayments and accrued income | 300,951 | 175,637 |
| | | 477,075 | 866,210 |
| | | ;; | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

15. CREDITORS: amounts falling due within one year

| | 2000 £ | 1999 £ |
|--|-----------|-----------|
| Bank loans and overdrafts | 140,204 | 776,071 |
| Net obligations under finance leases and hire purchase | r | , |
| contracts | 261,451 | 117,883 |
| Trade creditors | 1,507,622 | 1,056,170 |
| Amounts owed to group undertakings | 19,204 | - |
| Other taxes and social security costs | 75,660 | 67,287 |
| Other creditors | 1,704,556 | 1,219,172 |
| Accruals | 79,433 | 150,283 |
| | 3,788,130 | 3,386,866 |
| | | S** |

Bank borrowings amounting to £56,582 (1999 - £843,304) are secured by a fixed and floating charge over all the assets of the company, a fixed charge over 12 Maryland Road, a fixed charge over 3 Ward Road Bletchley, by a £100,000 guarantee by D G Whitehead, one of the company's directors and a further guarantee of £10,000 by A L Scott another director. There is also a cross guarantee between MSD Ltd and MSD Special Vehicle Engineering Ltd.

16. CREDITORS: amounts falling due after more than one year

| | 2000 £ | 1999 £ |
|---|-----------|-----------|
| Bank loans and overdrafts Net obligations under finance leases and hire purchase | 8,869 | 67,233 |
| contracts | 327,083 | 159,009 |
| | 335,952 | 226,242 |

Bank loan consists of two loans; a fixed rate loan repayable at £2,397.54 per month and a loan repayable in gross monthly instalments of £2,408.49 attracting interest at 2.5% over the base rate.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

| | 2000 £ | 1999 £ |
|---|--------------|-----------|
| The company's obligations are repayable as follows: | <i>&</i> | d₩ |
| Net obligations analysed as follows: | | |
| Included in creditors - amounts falling due within one year | 261,451 | 117,883 |
| Included in creditors - amounts falling due after more | 201,431 | 117,000 |
| than one year | 327,083 | 159,009 |
| | 588,534 | 276,892 |
| SHARE CAPITAL | | |
| | 2000 £ | 1999 £ |
| Authorised: | £ | r |
| Equity interests: | | |
| Ordinary shares of £1 each | 100,000 | 100,00 |
| Allotted, called up and fully paid: | | |
| Equity interests: | | |
| Ordinary shares of £1 each | 4,412 | 4,16 |
| OTHER RESERVES | | |
| | 2000 | 1999 |
| | £ | £ |
| Capital redemption reserve | | |
| Balance at 1 February 1999 and 31 January 2000 | 6,250 | 6,25 |
| | | |
| Total other reserves | 6,250 | 6,25 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

| 20. | RECONCILIATION | OF MOVEMENTS IN | SHAREHOLDERS' | FUNDS |
|-----|----------------|-----------------|---------------|-------|
|-----|----------------|-----------------|---------------|-------|

| | 2000 £ | 1999 £ |
|---|---------------------|----------------------|
| Loss for the year Dividends | (87,705) (4,412) | (110,908) |
| New share capital subscribed | 246 | ~ |
| Net reduction to shareholders' funds Opening shareholders' funds | (91,871) 263,379 | (110,908) 374,287 |
| Closing shareholders' funds | 171,508 | 263,379 |
| Represented by:- | | |
| Equity interests | 171,508 | 263,379 |

21. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

| | 2000 £ | 1999 ₤ |
|---|-----------|-----------|
| Returns on investments and servicing of | | |
| finance | | |
| Interest received | 983 | 3,689 |
| Interest paid | (22,241) | (26,486) |
| Interest element of hire purchase contracts | (38,784) | (32,445) |
| Interest element of finance lease rental payments | | (1,391) |
| Net cash outflow from returns on investments | | |
| and servicing of finance | (60,042) | (56,633) |
| Taxation | | |
| Corporation tax received | 24,988 | - |
| Net cash inflow / (outflow) from taxation | 24,988 | - |
| Capital expenditure | | |
| Purchase of tangible fixed assets | (330,412) | (348,726) |
| Receipts from sale of tangible fixed assets | 4,412 | 280,312 |
| Net cash outflow from capital expenditure | (326,000) | (68,414) |
| | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

21. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT - (continued)

| | 2000 £ | 1999 £ |
|---|-----------|-----------|
| Acquisitions and disposals | | |
| Purchase of subsidiary undertakings | - | (4,004) |
| Receipts from sale of subsidiary undertakings | 2 | - |
| Net cash inflow / (outflow) from acquisitions | | |
| and disposals | 2 | (4,004) |
| Financing | | |
| Issue of ordinary share capital | 246 | - |
| New long-term loans | - | 150,000 |
| Repayments of long term loans | (52,954) | (31,595) |
| Capital element of hire purchase contracts | (220,973) | (131,716) |
| Repayment of short term loans | - | (27,125) |
| Net cash outflow from financing | (273,681) | (40,436) |
| | | |

22. ANALYSIS OF CHANGES IN NET DEBT

| | 1999 £ | Cash flow £ | Other movements £ | 2000 £ |
|-----------------------------|-----------|----------------|-------------------------|-----------|
| Cash at bank and in hand | 1,146,549 | (540,745) | - | 605,804 |
| Bank overdraft | (724,899) | 641,277 | - | (83,622) |
| | | 100,532 | | |
| Debt due within one year | (51,172) | (5,410) | - | (56,582) |
| Debt due after one year | (67,233) | 52,954 | 5,410 | (8,869) |
| Hire purchase contracts and | | | | |
| finance lease agreements | (276,892) | 220,973 | (532,615) | (588,534) |
| | 26,353 | 369,049 | (527,205) | (131,803) |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

23. REVENUE COMMITMENTS

At year end the company was committed to making the following payments during the next year in respect of operating leases with expiry dates as follows:

| | Land and buildings | | Ot | her |
|-----------------------------|--------------------|---------|--------|--------|
| | 2000 | 1999 | 2000 | 1999 |
| | £ | £ | £ | £ |
| Within one year | - | - | 41,768 | - |
| More than one year and less | | | | |
| than five years | 124,370 | 72,225 | 23,624 | 8,949 |
| More than five years | - | 32,220 | 1,511 | 3,500 |
| | 124,370 | 104,445 | 66,903 | 12,449 |
| | | | | |

24. CAPITAL COMMITMENTS

| | £ | £ |
|---|--------|---|
| Details of capital commitments at the accounting date are as follows: | | |
| Contracted but not provided for in the financial | | |
| statements | 81,046 | - |
| | | |

1999

2000

25. TRANSACTIONS WITH DIRECTORS

| | 2000 | 1999 |
|---------------------------|---|--------|
| | £ | £ |
| Amounts owed by directors | | |
| D Whitehead | 49,405 | 7,757 |
| A Scott | 12,993 | 11,113 |
| S Hardman | 2,457 | - |
| | 64,855 | 18,870 |
| | ======================================= | |

This represents the maximum amount outstanding on the directors account during the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2000

26. RELATED PARTY DISCLOSURES

During the year the company received management charges of £139,000 from MSD Special Vehicle Engineering Ltd, a company with the same directors and shareholders. All transactions were carried out on a normal commercial basis.

At the end of the year the company owed £6,022 to MSD Special Vehicle Engineering Ltd.

The bank balances in the company and in MSD Special Vehicle Engineering Ltd are the subject of cross guarantees.