Directors Report and Financial Statements
Year Ended
30 June 2015

Company Number 2525791

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Report and financial statements for the year ended 30 June 2015

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Notes forming part of the financial statements

## **Directors**

12

P Ruppel

K L Fox J H Booth-Clibborn

B Black

B Cohen

B Wechsler

## Secretary and registered office

J M Whale, Regent's Wharf, All Saints Street, London, N1 9PA

## Company number

2525791

#### **Auditors**

BDO LLP, 55 Baker Street, London, W1U 7EU

# Strategic report for the year ended 30 June 2015

The directors present their strategic report together with the audited financial statements for the year ended 30 June 2015.

#### **Principal activities**

The Company and Group are engaged in the publishing and sale of books and digital products on the visual arts, lifestyle and culture throughout the world. There has been no change in the Company and Group's principal activities in the year under review.

#### Review of the business

The profit and loss account is set out on page 7 and shows turnover for the year of £22.3m (2014 - £21.3m) and an operating loss for the year of £4.2m (2014 - £1.2m). Operating loss on ordinary activities before interest was £4.2m (2014 - £1.2m).

The overall increase in turnover is attributable to a strong performance in the UK and North American markets. Continuing investment in key markets and activities has resulted in an operating loss in the year.

In the year ended June 2014 exceptional income of £2.5m was received for compensation on termination of a contractual arrangement.

Despite a year of encouraging revenue growth, the company reported a loss for the year. The loss is due to an increase in investment in the company, an investment in the resources and infrastructure required to support the three year growth plan.

#### Future outlook

During 2015/16 the Group will continue to publish its high quality books under its own imprint in English and other languages. It is increasing the number of non-English language titles published in Europe and will also seek to increase and further develop its non-English language co-edition business. The expanded new title publishing programme is expected to lead to a considerable reduction in the operating losses in 2015/16 and an operating profit in the years beyond.

## Principal risks and uncertainties

The worldwide market for illustrated books remains highly competitive and the general book retail markets worldwide continue to face severe challenges from internet retailers. The Group seeks to manage its exposure to any market and market channel by ensuring that its product range is diverse and that its books are sold in multiple markets and market channels around the world. As a market leader in niche subject areas the directors believe it is as well positioned as it can be to react effectively to economic conditions.

Sales to markets around the world are predominantly made in the local currency leaving the group exposed to currency shifts, predominantly Sterling to Euros and US Dollar exchange rates. The exposure is managed through natural hedges whereby the printing of books and other costs are matched by currency as closely as possible with expected inflows.

The Group's credit risk is primarily attributable to its trade debtors. Credit risk is managed through maintaining credit limits on all primary customers, dealing predominantly with major distributors worldwide and monitoring payments against contractual agreements.

Strategic report (continued) for the year ended 30 June 2015

The Group monitors cash flow as part of its day to day control procedures. The Board considers cash flow forecasts on a monthly basis and ensures that appropriate facilities are available to be drawn upon where necessary.

#### Key performance indicators

The board utilises a number of key performance indicators to enable a consistent method of analysing performance and to assist in developing strategy.

The main financial KPI used by management is the gross profit margin as it is a strong indicator that the Group's overall pricing strategy is correct and that it is also maintaining strong cost controls in relation to the development and production of its products. The gross profit margin for the year ended 30 June 2015 was 45% (2014 - 43%).

The stock turnover ratio is a useful indicator of effective working capital management within the Group. A higher ratio indicates that the Group is producing the correct quantity of products and selling them effectively. The stock turnover ratio for 2015 was 0.74 (2014 - 0.77).

#### **Approval**

This strategic report was approved on behalf of the Board on 28 January 2016.

Director

# Report of the directors for the year ended 30 June 2015

The directors present their report together with the audited financial statements for the year ended 30 June 2015.

#### **Directors**

The current directors, who served during the year and those in office at 30 June 2015, were:

**KLFox** 

J H Booth-Clibborn

E Alexanderson

D Alexanderson

P Ruppel (appointed 25/06/2015)

D Aaronson (resigned 18/06/2015)

J Murphy (resigned 18/06/2015)

A J Price (resigned 25/06/2015)

E Terragni (resigned 25/06/2015)

Bradley Wechsler, Barry Cohen and Benjamin Black were appointed as directors on 1st November 2015.

#### **Directors' interests**

As at 30 June 2015, no directors held any interests in the share capital of the business.

#### Dividends

The directors do not recommend payment of a dividend (2014 - £Nil).

#### Strategic Report

The strategic report on the preceding pages provides information regarding the future developments of the company, risks and uncertainties and key performance indicators.

### Directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

Report of the directors for the year ended 30 June 2015

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Employment policies**

It is the policy of the Company that there should be no unfair discrimination in considering applications for employment, including those from disabled persons. Should any employee become disabled every practical effort will be made to provide continued employment.

The directors are committed to maintain and develop communication and consultation procedures with employees, who in turn are encouraged to become aware of and involve themselves in the performance of the Company.

#### **Going Concern**

The directors have reviewed the Group's cash flow forecasts for the next 12 months and beyond. Phaidon Press Limited has sufficient funds in place to finance the business. Phaidon Global LLC, one of the holding companies of Phaidon Press Limited, has indicated that it will support the company for the foreseeable future. As a result, the directors consider the business to have adequate access to finance, and consider the business to be a going concern.

### **Auditors**

All of the current directors as at the date of this report have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are not aware.

BDO LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

On behalf of the Board

CEO

Date 28 /01/2016

#### Independent auditor's report

#### TO THE MEMBERS OF PHAIDON PRESS LIMITED

We have audited the financial statements of Phaidon Press Limited for the year ended 30 June 2015 which comprise the consolidated profit and loss account, the consolidated statement of total recognised gains and losses, the consolidated and company balance sheets, the consolidated cash flow statement, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 30 June 2015 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditor's report (continued)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Scott McNaughton, (senior statutory auditor) For and on behalf of BDO LLP, statutory auditor

London

United Kingdom

28 January 2016.

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Consolidated profit and loss account for the year ended 30 June 2015

	Note	2015 £'000	2014 £'000
Turnover	2	22,259	21,303
Cost of sales		(12,263)	(12,167)
Gross profit		9,996	9,136
Distribution costs Administrative expenses Exceptional Items	5	(8,360) (5,833)	(8,064) (4,762) 2,500
Operating loss on ordinary activities before interest	6	(4,197)	<b>(1</b> ,190)
Interest receivable and similar income Interest payable and similar charges	7 8	2 (130)	2 (106)
Loss on ordinary activities before tax		(4,325)	(1,294)
Taxation on profit on ordinary activities	9	(10)	84
Loss for the financial year	19,20	(4,335)	(1,210)

Turnover and operating loss derive entirely from continuing operations.

The company has taken advantage of Section 408 of the Companies Act 2006 and has not presented its own income statement in these financial statements. Of the consolidated loss on ordinary activities after tax of £4,334,817 (2014 - £1,209,814), a loss of £3,842,741 (2014 - £860,046) is attributable to the UK parent company.

The notes on pages 12 to 27 form part of these financial statements.

# Consolidated statement of total recognised gains and losses for the year ended 30 June 2015

	Note	2015 £'000	2014 £'000
Loss for the financial year	•	(4,335)	(1,210)
Currency translation differences on retranslation of net assets of subsidiary undertakings	19/20	225	343
Total comprehensive income relating to the year		(4,110)	(867)

# Company balance sheet at 30 June 2015

Company number 2525791	Note	2015 £'000	2015 £'000	2014 £'000	2014 £'000
Fixed assets					
Tangible assets	10		310		414
Investments	11		95		95
Deferred taxation	16		332		335
			737		844
Current assets					
Stocks	12	11,628		10,803	
Debtors	13	4,570		4,223	
Cash at bank and in hand		967		1,078	
		17,165	1	16,104	
Creditors: amounts falling due within one year		11,100		(0,101	
Other creditors	14	(6,099)		(5,969)	
Net current assets		<del></del>	11,066		10,135
Total assets less current liabilities			11,803		10,979
Creditors: amounts falling due after more than one year	15		(7,251)		(2,584)
			4,552		8,395
Capital and reserves					
Called up share capital	17		60		60
Pre-paid share capital	17.		-		•
Share premium	19		6,111		6,111
Profit and loss account	19		(1,619)		2,224
Shareholders' funds	20		4,552		8,395

The financial statements were approved by the Board of Directors and authorised for issue on 28 January 2016.

Director

The notes on pages 12 to 27 form part of these financial statements.

# Consolidated balance sheet at 30 June 2015

Company number 2525791	Note	2015 £'000	2015 £'000	2014 £'000	2014 £'000
Fixed assets					
Tangible assets	<sup>*</sup> 10		627	•	724
Deferred Taxation	16		343		345
			970		1,069
Current assets					•
Stocks	12	11,628		10,803	
Debtors	13	6,484		5,588	
Cash at bank and in hand		1,128		1,403	
	_	19,240		17,794	
Creditors: amounts falling due	-	10,210			
within one year					
Other creditors	. 14	(7,340)		(6,696)	
Net current assets			11,900		11,098
Total assets less current liabilities			12,870		12,167
Creditors: amounts falling due	45		(0.452)		(4.240)
after more than one year	15		(9,162)		(4,349) ————
			3,708		7,818
Capital and reserves		•			
Called up share capital	17 ·		60		60
Pre-paid share capital	17		•		-
Share premium	19		6,111		6,111
Profit and loss account	19		(2,463)		1,647
Shareholders' funds	20		3,708		7,818
			,		- 1- ; -

The financial statements were approved by the Board of Directors and authorised for issue on 28 January 2016.

P Ruppel

The notes on pages 12 to 27 form part of these financial statements.

Consolidated cash flow statement for the year ended 30 June 2015

		<del>-</del>			-	
		Note	2015 £'000	2015 £'000	2014 £'000	2014 £'000
	Net cash inflow from operating activities	22		(4,404)		1,441
•	Returns on investments and servicing of finance Interest received Interest paid	7 8	2 (17)		2 (49)	
	Net cash outflow from returns on investments and servicing of finance			(15)		(47)
	<b>Taxation</b> Tax paid	9		(8)		•
	Capital expenditure and financial investment Purchase of tangible fixed assets	10		(125)		(726)
	Net cash outflow before financing activities			(4,522)		668
	Financing Shareholder loan			4,277		2,529
	(Decrease)/increase in cash	23,24		(275)		3,197
				<del></del>		

#### Notes forming part of the financial statements for the year ended 30 June 2015

## 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The directors consider that the accounting policies set out below are suitable, have been consistently applied and are supportable by reasonable and prudent judgements and estimates.

The following principal accounting policies have been applied:

#### Basis of consolidation

The Group financial statements comprise the consolidated financial statements of the company and its subsidiaries which have been consolidated using the acquisition method of accounting.

#### Turnover

Turnover is the sales income receivable by the Group net of value added and other sales tax. Publisher income is recognised at the time of delivery. Books are generally sold on a sale or return basis, and sales are shown net of provisions made at the balance sheet date for potential returns of books recorded as sold. Retail income is recognised at the time of sale.

#### Depreciation

Straight line depreciation is provided on tangible fixed assets sufficient to write off their cost to their estimated residual value over their estimated useful economic lives. Estimated useful economic lives currently in use are:

Warehouse fixtures and equipment

Leasehold improvements

Office and store fixtures and equipment Motor vehicles

Website

5 to 10 years

over the period of the lease

5 to 50 years

5 years

- 3 to 5 years

#### Stock and Work in progress

Stock is valued at the lower of cost and net realisable value. For the purpose of determining unit costs of published books all costs associated with the preparation of each individual print run are allocated evenly across books produced in that printing.

Work in progress comprises third party expenditure on title development, for titles not yet printed and is valued at cost.

#### Royalties

Royalty costs are matched to sales of the title to which they relate. Royalty advances paid but not yet covered by royalties earned are recorded as an asset unless they are considered irrecoverable.

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

#### 1 Accounting policies (continued)

#### Foreign currency

Transactions undertaken in a foreign currency are translated to sterling at the exchange rate ruling on the day of the transaction. Assets and liabilities in the balance sheet stated in foreign currencies are translated to sterling at the exchange rate ruling on the balance sheet date.

The results of the overseas operations have been translated at the average rate of exchange through the period whilst their balance sheets have been translated at the rate of exchange ruling on the balance sheet date. Exchange differences which arise from translation of the opening net assets of foreign subsidiary undertakings are taken to reserves.

#### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date except that the recognition of deferred tax assets is limited to the extent that the company anticipates to make sufficient taxable profits in the future to absorb the reversal of the underlying timing differences.

Deferred tax balances are not discounted.

#### Pension costs

Contributions are made to either employees' personal pension schemes or the Company Personal Pension scheme, dependent on the employee's choice. The Company Personal Pension Scheme is a defined contribution scheme.

#### Leases

Rentals payable under operating leases are charged to the income statement as incurred over the lease term.

#### 2 Turnover

The group's entire business is the publishing and sale of books, stationary and related applications, along with associated Income.

It is the opinion of the directors that the disclosure of turnover by geographical market would be prejudicial to the interests of the company.

# Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

Employees		_		_
	Group	Group	Company	Company
	2015	2014	2015	2014
	£'000	£'000	£'000	£'000
Staff consists of:				
Wages and salanes	6,780	5,875	3,775	3,859
Social security costs	683	579	373	405
Other pension costs	151	142	87	92
	7,614	6,596	4,235	4,356

During the year the Group employed an average of 124 people (2014 - 131). The company employed an average of 92 people (2014 - 95).

	Group	Group	Company	Company
	2015	2014	2015	2014
The following numbers were employed at the year ends				
Book production Sales and distribution Administration	46	47	36	41
	47	55	32	36
	28	26	20	21
·	121	128	88	98

## 4 Directors

The emoluments, excluding pension contributions, of the directors during the year were £1,613,262 (2014 - £1,169,321). Payments for loss of office were £nil (2014 - £84,723). Company contributions paid to personal pension schemes totalled £8,466 (2014 - £18,356). Two directors were members of personal pension schemes (2014 - four).

The amounts in respect of the highest paid director are as follows:

	 J	•	2015 £'000	2014 £'000
Emoluments			712	523
			<u> </u>	<del>~~</del>

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

## 5 Exceptional Items

The exceptional items, operating charges and income that are one off in nature, included in operating profit relate to the following items.

In the prior year, exceptional income of £2,500,000 was received for compensation on termination of a contractual arrangement.

6	Operating profit		
		2015	2014
	•	£,000	£'000
	This has been arrived at after charging:		
	Depreciation of tangible fixed assets	245	160
	Amortisation of intangible fixed assets	-	36
	Impairment of tangible fixed assets	-	437
	Auditors' remuneration	_ <u>:</u>	
	- statutory audit services	82	60
	- tax services	26	26
	- other services	20	13
	Foreign exchange loss	980	35
	Operating lease costs (land and buildings)	893	770
		concer included and an artifacture	<u></u>
7	Interest receivable and similar income		
		2015	2014
	•	£'000	£'000
	Interest receivable on bank deposits	2	2
_			
8	Interest payable and similar charges	2015	2014
		£'000	£'000
	•	₹ 000	2.000
	Interest payable on loans	130	106

# Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

9	Taxation	2015 £'000	2014 £'000
	· · ·		
	Current taxation UK corporation tax at 20.75% (2014 – 22.5%): On profit for the year Losses in period carried back to prior year Overprovision in prior periods	- -	 -
	Overseas taxation: On profit for the year Overprovision in prior periods	8	1 (1)
	Total current tax charge/(credit)	8	-
	Deferred tax		
	Origination and reversal of timing differences Adjustments in respect of prior periods	(24)	(116)
	Effect of tax rate change on opening balance	26	32
	Total deferred tax charge/(credit)	2	. (84)
	Tax on profit on ordinary activities	10	(84)
	Provision for deferred tax Accelerated capital allowances	(101)	(65)
	Short term timing differences Tax losses carried forward and other deductions	(242)	(53) (227)
		(343)	(345)
	Movement in provision	<u> </u>	
	Provision at start of the year Charge for the year (note 16)	(345) 2	(261) (84)
		(343)	(345)

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

## 9 Taxation (continued)

The tax assessed for the year differs from that resulting from applying the standard rate of corporation tax in the UK of 20.75% (2014 - 22.5%). The differences are explained below:

	2015 £'000	2014 £'000
Loss on ordinary activities before tax	(4,325)	(1,294)
Tax charge at 20.75% (2014 – 22.5%) thereon	(898)	(291)
Effects of:  Expenses not allowable for tax purposes  Capital allowances less than depreciation  UK tax losses carried forward to future periods  Overseas tax losses carried forward  Utilisation of tax losses brought forward  Short term timing differences  Other	76 37 701 90 (1)	47 29 45 107 6 59 (2)
Current tax charge for year	8	-

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

Motor vehicles £'000	Leasehold Improvements £'000	Office/Store fixtures and equipment £'000	Total £'000
			2,283
(2)			2
	1	124	125
10	135	2,265	2,410
(8)	(5)		(1,559)
1	-		21
(2)	(14)	(229)	(245)
(9)	(19)	(1,755)	(1,783)
1	116	510	627
4	119	601	724
	vehicles £'000	vehicles         improvements           £'000         £'000           12         124           (2)         10           -         1           10         135           (8)         (5)           1         -           (2)         (14)           (9)         (19)           1         116	Motor vehicles improvements £'000 £'000  12

There were no contracted capital commitments at 30 June 2015 or 30 June 2014.

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

## 10 Tangible assets (continued)

Company	Office/Store fixtures and equipment £'000
Cost At 1 July 2014 Additions Disposal	1,770 76 -
At 30 June 2015	1,846
Depreciation At 1 July 2014 Depreciation charge for period Disposal	(1,356) (180)
At 30 June 2015	(1,536)
Net book value At 30 June 2015	310
At 30 June 2014	414

There were no contracted capital commitments at 30 June 2015 and 30 June 2014.

## 11 Investments

Included in investments of the company, and consolidated into the Group financial statements, are 100% interests in the ordinary share capital of:

Name	Country of incorporation	Nature of business
Phaidon Sarl	France	Sale of books
Phaidon Verlag GmbH	Germany	Sale of books
Phaidon Press Inc	USA	Sale of books
Phaidon KK	Japan	Sale of books
Phaidon SRL	Italy	Sale of books
Phaidon Pty	Australia	<ul> <li>Sale of books</li> </ul>
PH Art AG	Switzerland	Design services
Marylebone Retail Limited	UK	Retail

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

11	Investments (continued)				
	Company		·		Shares in subsidiary undertakings £'000
	Cost At 1 July 2014 Additions Disposal				148
	At 30 June 2015				148
	Provisions At 30 June 2014 Disposal				53
	At 30 June 2015				53
	Net book value At 30 June 2015				95
	As at 30 June 2014		. •		95
	•				
12	Stocks	Group 2015 £'000	Group 2014 £'000	Company 2015 £'000	Company 2014 £'000
	Work in progress Finished goods and goods for resale	660 10,968	1,028 9,775	660 10,968	1,028 9,775
		11,628	10,803	11,628	10,803

There is no material difference between the replacement cost of stocks and the amounts stated above.

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

Debtors	0		0	C
	Group 2015	Group 2014	Company 2015	Company 2014
			£'000	£'000
	£'000	£'000	£ 000	£ 000
Trade debtors	4,979	4,301	2,442	2,507
Amount owed by group companies	-	-	830	682
Unearned royalty advances	589	515	589	515
Other debtors	484	241	396	110
Corporation tax	46	<b>51</b> .	•	-
Prepayments and accrued income	386	480	313	409
	6,484	5,588	4,570	4,223
Creditors: amounts falling due in les	s than one year	2.00	GC-NA-NA/SEC-SEC-SEC-SEC-SEC-SEC-SEC-SEC-SEC-SEC-	
Creditors: amounts falling due in les	Group 2015	Group 2014	Company 2015	Company 2014
Creditors: amounts falling due in les	Group			2014
Creditors: amounts falling due in les  Amounts due to group companies	Group 2015	2014	2015	
	Group 2015	2014	2015 £'000	2014 £'000 247
Amounts due to group companies Trade creditors	Group 2015 £'000	2014 £'000	2015 £'000	2014 £'000
Amounts due to group companies	Group 2015 £'000 4,043	2014 £'000 - 3,816	2015 £'000 31 3,764	2014 £'000 247 3,536
Amounts due to group companies Trade creditors Royalties payable Other creditors	Group 2015 £'000 4,043 485	2014 £'000 3,816 541	2015 £'000 31 3,764 485	2014 £'000 247 3,536 541
Amounts due to group companies Trade creditors Royalties payable	Group 2015 £'000 4,043 485 408	2014 £'000 - 3,816 541 355	2015 £'000 31 3,764 485 206	2014 £'000 247 3,536 541 214
Amounts due to group companies Trade creditors Royalties payable Other creditors Taxation and social security	Group 2015 £'000 4,043 485 408 156	2014 £'000 3,816 541 355 166	2015 £'000 31 3,764 485 206 124	2014 £'000 247 3,536 541 214

Financing arrangements were put in place in August 2013 with a fellow group company, Phaidon Global LLC. Phaidon Global LLC is ultimately owned by the APO2 Trust.

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

15	Creditors: amounts falling due after more than one year					
	·	Group 2015 £'000	Group 2014 £'000	Company 2015 £'000	Company 2014 £'000	
	Other Creditors Shareholder loan	1,911 7,251	1,765 2,584	- 7,251	2,584	

Financing arrangements were put in place in August 2013 with a fellow group company, Phaidon Global LLC. Phaidon Global LLC is ultimately owned by the APO2 Trust. In the 2014 financial statements, the shareholder loan was classified as an amount falling due within one year, this has been reclassified in these financial statements.

9,162

4,349

7,251

2,584

## 16 Deferred taxation

Deferred taxation liability	Group 2015 £'000	Group 2014 £'000	Company 2015 £'000	Company 2014 £'000
Balance brought forward Movement for the year (note 9)	(345)	(261) (84)	(335)	(251) (84)
Balance carried forward	(343)	(345)	(332)	(335)
Group	Unprovided 2015 £'000	Unprovided 2014 £'000	Provided 2015 £'000	Provided 2014 £'000
Capital allowances Short term timing differences Unutilised tax losses	(963)	(511)	(101) - (242)	(65) (53) (227)
,	(963)	(511)	(343)	(345)
Company	Unprovided 2015 €′000	Unprovided 2014 £'000	Provided 2015 £'000	Provided 2014 £'000
Capital allowances Short term timing differences Unutilised tax losses	- - (696)	- - -	(101) - (231)	(65) (53) (217)
	(696)		(332)	(335)

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

17	Share capital					
	-		Allotted and fully paid			
		2015	2014	2015	2014	
	•	Number	Number	£	£	
	Ordinary A shares of 50p each	52,500	52,500	26,250	26,250	
	Ordinary B shares of 50p each	52,500	52,500	26,250	26,250	
	Ordinary C shares of 50p each	15,000	15,000	7,500	7,500	
	Preference shares of 0.1p each	7,110	7,110	7	7	
				<del></del>		
		127,110	127,110	60,007	60,007	
			-			

All ordinary shares rank pari passu with regards to voting rights. The ordinary B and C shares are not entitled to a dividend. On liquidation or winding up, the ordinary A shares rank ahead of the ordinary B and C shares. The preference shares carry no fixed coupon or redemption date and no contractual right to dividends.

## 18 Commitments under operating leases

The Group is committed to make the following payments during the next year in respect of operating leases for land and buildings:

	2015 £'000	2014 £'000
Operating leases which expire:		
Within one year In two to five years Over five years	526 - 331	234 22 306
	857	562

# Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

19	Reserves	Share premium account £'000	Profit and loss account £'000	Total £'000
	At 1 July 2014 Loss for the year Other recognised gains and losses relating to the period	6, <b>1</b> 11 - -	1,647 (4,335) 225	7,758 (4,335) 225
	At 30 June 2015	6,111	(2,463)	3,648
	Company			
	At 1 July 2014 Loss for the period	6,111	2,224 (3,843)	8,335 (3,843)
	At 30 June 2015	6,111	(1,619)	4,492
20	Reconciliation of movements in shareholders' funds			
	Group		2015 £'000	2014 £'000
	Loss for the year Other recognised gains and losses relating to the year Shareholders' funds brought forward		(4,335) 225 7,818	(1,210) 343 8,685
	Shareholders' funds carried forward		3,708	7,818
	Company			
	Company  Loss for the year  Shareholders' funds brought forward	·	(3,843) 8,395	(860) 9,255

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

#### 21 Related party transactions

The company is exempt under the terms of Financial Reporting Standard 8 (FRS 8) from disclosing related party transactions with other group companies, on the grounds that 100% of the voting rights in the company are controlled within the group and the company is included in consolidated financial statements prepared by Phaidon Press Limited.

Phaidon Global LLC, a company ultimately owned by the AP02 Trust, has provided the Group and Company with an interest bearing loan. As at 30 June 2015 the amount repayable on the loan was £7,083,000 (balance owed by the Group and Company at 30 June 2014 - £2,529,412). Interest payable on the loan at 30 June 2015 is £168,099 (30 June 2014 - £55,129)

Artspace LLC, a company ultimately owned by the AP02 Trust, was charged by the Group an amount of £83,342 in the year ended 30 June 2015 (2014 – nil). The charges related to shared administrative costs of the US office. As at 30 June 2015, the outstanding debtor balance was £37,076 (2014 – nil).

Regan Arts LLC, a company ultimately owned by the AP02 Trust, was charged by the Group an amount of £214,182 in the year ended 30 June 2015 (2014 - £90,894). The charges related to shared administrative costs of the US office. As at 30 June 2015, the outstanding debtor balance was £9,510 (2014 - £90,894).

JMWT Acquisition LLP, the company's ultimate parent company, was charged by the Group and Company an amount of £14,933 in the year ended 30 June 2015 (2014 – nil). The charges were in respect of professional fees. As at 30 June 2015, the outstanding debtor balance was £14,933 (2014 – nil).

## 22 Reconciliation of operating profit to net cash inflow from operating activities

	2015 £'000	£'000
Operating loss	(4,197)	(1,190)
Amortisation of intangible fixed assets	-	36
Depreciation of tangible fixed assets	245	160
Impairment of tangible fixed assets	-	437
(Increase)/decrease in stocks	(825)	517
(Increase) in debtors	(896)	(285)
Încrease în creditors	644	1,615
Exchange differences	625	. 151
Net cash outflow from operating activities	(4,494)	1,441
•	-	

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

23	Reconciliation of net cash inflow to movement	in net debt		2015 £'000	2014 £'000
	(Decrease)/increase in cash in the year Net movement in loans			(275) (4,277)	. 3,197 (2,529)
	Change in net debt resulting from cash flows Other non-cash movements		_	(4,552) (390)	668
	Change in net debt Net debt at 1 July 2014			(4,942) (1,126)	668 (1,794)
	Net debt at 30 June 2015		_	(6,068)	(1,126)
24	Analysis of changes in net debt	At 1 July 2014 £'000	Cash flow £′000	Non-cash movements £'000	At 30 June 2015 £'000
	Cash and cash equivalents within one year: Cash at bank and in hand Overdrafts	1,403	(275)	-	1,128 -
		1,403	(275)	-	1,128
	Debt due after more than one year: Shareholder loans	(2,584)	(4,277)	(390)	(7,251)
	Total	(1,181)	(4,552)	(390)	(6,123)

Non-cash movements represent the effect of exchange rates on the shareholder loan.

Notes forming part of the financial statements for the year ended 30 June 2015 (continued)

#### 25 Ultimate parent company and controlling party

At 30 June 2015, the company's ultimate controlling party was the APO2 Trust.

At 30 June 2015, the company's ultimate parent company was PLB LLC, a company registered in the United States of America, which owns 99.9% of the share capital of Phaidon Global LLC, a company also registered in the United States of America, which indirectly owns 100% of the members' interest in JMWT Acquisition LLP.

At 30 June 2015, the largest group of which the company was a member and also the company's ultimate parent company was JMWT Acquisition LLP, a partnership registered in the UK, and for which group financial statements are prepared and will be filed with the Registrar of Companies in due course.

The smallest group of which the company is a member is JMWT Limited, a company registered in the UK.

#### 26 Subsequent Events

Following the year end, the group in which Phaldon Press Limited is a part, was reorganised. As a result:

- the company's ultimate parent company changed to Entertainment Finance Services Inc. a company registered in the United States of America.
- the ultimate controlling party changed to Bradley Wechsler, an individual, who controls Entertainment Finance Services Inc.