DIRECTOR'S REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2014



COMPANIES HOUSE

COMPANY INFORMATION

Directors

J C McGrath ACMA

Secretary

J N Curtis FCA

Company Number

2518921

Registered Office

Unit H

Bedford Business Centre

Mile Road Bedford MK42 9TW

Auditor

KPMG LLP, Statutory Auditor

Chartered Accountants

Altius House

One North Fourth Street

Milton Keynes MK9 1NE

Bank

Lloyds Bank

25 Gresham Street

London EC2V 7HN

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2014

Principal activities and review of the business

The principal activity of the Company continued to be that of the provision of management services, which it re-charges to other group companies. The Company's director considers the Company's financial position and the business performance to be satisfactory. The Company has kept close control over costs and the director will continue to monitor cost levels to ensure an adequate return is achieved in the current economic climate.

Business review

Turnover increased by 5% to £3.4 million (2013: £3.2 million) reflecting increasing business.

Operating profits remain consistent at £0.3 million (2013 £0.3 million profit)

Objectives of the Company

The Company's main objectives are to provide support and direction to group companies.

Internal cost monitoring

The Company has a clear focus on efficient cost management and has a long-term efficiency program in place to effectively manage cost. Where appropriate the Company has improved sourcing and made internal cost savings to reduce costs.

Risk and uncertainties

The director does not consider the Company to have any significant business risks or uncertainties.

On behalf of the board

J McGrath ACMA

Director

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DIRECTOR'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

The director presents the report and financial statements for the year ended 31 December 2014. The Company registration number is 2518921.

Results and dividends

The results for the year are set out on page 6. The directors do not recommend the payment of an ordinary dividend (2013: £nil).

Directors

The following directors has held office since 1 January 2014:

MCC 4

J C McGrath ACMA

Director's interests

The director did not have any interest in the share capital of the Company at any time during the current or prior year.

Political and charitable donations

During the year the Company made no donations to UK charities (2013: £nil). The Company made no political donations during the current or prior year.

Statement of disclosure to auditor

The director who held office at the date of approval of this director's report confirm that, so far as he is aware, there is no relevant audit information of which the Company's auditor is unaware; and the director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

On behalf of the board

J McGrath ACMA

Director

6/7 / 2015

STATEMENT OF DIRECTOR'S RESPONSIBILITIES IN RESPECT OF THE STRATEGIC REPORT, THE DIRECTOR'S REPORT AND THE FINANCIAL STATEMENTS

The director is responsible for preparing the Strategic Report, the Director's Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the director must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF JULIUS A MELLER MANAGEMENT SERVICES LIMITED

We have audited the financial statements of Julius A Meller Management Services Limited for the year ended 31 December 2014 set out on pages 6 to 15. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of director and auditor

As explained more fully in the Director's Responsibilities Statement set out on page 3, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Director's Report for the financial period for which the financial statements are prepared is consistent with the financial statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF JULIUS A MELLER MANAGEMENT SERVICES LIMITED (CONTINUED)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

David Neale (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants
Altius House
One North Fourth Street
Milton Keynes
MK9 1NE

9 July 2000

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2014

	Notes	2014 £	2013 £
•	Notes	£	r
Turnover	2	3,400,867	3,227,213
Administrative expenses	•	(3,059,138)	(2,906,399)
Operating profit	3	341,729	320,814
Interest receivable	4	7,195	10,736 [.]
Interest payable and similar charges	5	(8,834)	(9,942)
Profit on ordinary activities before taxation		340,090	321,608
Tax on profit on ordinary activities	. 6	(77,618)	(72,852)
Profit on ordinary activities after taxation	13	262,472	248,756

A Statement of Total Recognised Gains and Losses has not been prepared as the Company has no recognised gains or losses other than those reported above.

All results arise from continuing operations.

The notes on pages 8 to 15 form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2014

•		2014		201	3
	Notes	£	£	£	
Fixed assets					
Γangible assets	7		-		
Current assets					
Debtors	8	4,032,853		1,896,426	
Cash at bank and in hand		880,801		2,067,189	•
		4,913,654	-	3,963,615	
		(4.222.572)		(0.044.444)	
Creditors: amounts falling due vithin one year	9	(4,338,678)		(3,211,111)	
vicinii one year		 	-		
let current 'assets			574,976		752,50
Cotal assets less current liabilities	•	· · ·	574,976	· _	752,50
Creditors: amounts falling due after				•	
nore than one year	10	•	(59,462)		(499,46
Net assets		-	515,514	_	253,04
		• ·	·	_	<u>-</u>
Capital and reserves	•		•		
Called up share capital	11		1,000	·	1,00
rofit and loss account	12		514,514		252,04
hareholders' funds	13	· <u>-</u>	515,514		253,04
	•	_	•	_	
	•				

J McGrath ACMA Director

Company registration number: 2518921

The notes on pages 8 to 15 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014

1. Accounting policies

1.1. Basis of accounting

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

Under FRS 1 the Company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the Company in its own published consolidated financial statements.

As the Company is a wholly owned subsidiary of Meller Group Limited, the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statements of Meller Group Limited, within which this Company is included, can be obtained from Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ.

The financial statements have been prepared on the going concern basis of accounting which the director believes to be appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the Company to continue to trade as a going concern.

1.2. Turnover

Turnover represents the invoiced value of services provided net of VAT.

1.3. Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Fixtures, fittings & equipment

33% per annum straight line basis

1.4. Pensions

The company operates a defined contribution pension scheme covering the majority of its permanent employees. Pension costs charged against profit represent the amount payable to the scheme in respect of the period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

1 Accounting policies (continued)

1.5. Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profit and its results as stated in the financial statements.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

2. Turnover

The total turnover of the Company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

3 .	Operating profit		
		2014	2013
		£	£
	Operating profit is stated after charging: Auditor's remuneration:		
	Audit of these financial statements	3,060	3,000
•	Taxation	1,635	1,460
٠.	•		
4.	Interest receivable		
		2014	2013
	·	£	£
	Interest receivable:		•
	Other interest	7,195	10,736
5.	Interest payable		
	• .	2014	2013
		£	£
	Loan interest	8,834	8,832
	Interest on late corporation tax		1,110
	·	8,834	9,942
			•

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

Taxation	2014	2013
	£ ·	£
UK corporation tax		
Current tax on income for the period	66,178	77,351
Adjustment in respect of previous periods	3,251	(4,995)
Group relief paid for	8,249	813
Total current tax	77,678	73,169
Deferred tax	,	,
Origination/reversal of timing difference	(60)	(317)
Tax on profit on ordinary activities	77,618	72,852
Current tax reconciliation		
Profit on ordinary activities before taxation	340,090	321,608
Theoretical tax at UK corporation tax rate 21.5% (2013: 23.25%)	73,102	74,763
Effects of:		
Non deductible expenses	1,495	2,220
Difference between depreciation & capital allowances	•	317
Impact of marginal tax rate	(248)	-
Adjustment to tax charge in respect of prior periods	3,251	(4,182)
Impact of rate difference between deferred and current tax	78	51
Current tax charge	77,678	73,169

Reductions in the UK corporation tax rate from 26% to 24% (effective from 1 April 2012) and to 23% (effective 1 April 2013) were substantively enacted on 26 March 2012 and 3 July 2012 respectively. Further reductions to 21% (effective from 1 April 2014) and 20% (effective from 1 April 2015) were substantively enacted on 2 July 2013.

This will reduce the Company's future current tax charge accordingly. The deferred tax asset at 31 December 2014 has been calculated based on the rate of 20% substantively enacted at the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

7.	Tangible fixed assets	•	
		Fixtures, fittings & equipment	
	•	£	Total £
	Cost		
	At 1 January 2014 and 31 December 2014	3,903	3,903
	· _		
	Depreciation	2.002	2 002
	At 1 January 2014 and 31 December 2014	3,903	3,903
	Net book value		
	At 31 December 2014 and 31 December 2013	-	-
	•	·	
		•	
`	·		
8.	Debtors		
0.		2014	2013
		£	£
	Amounts owed by parent and fellow subsidiary		
	undertakings	3,909,691	1,714,679
	Deferred tax	395	. 335
	Other debtors	40	3,581
	Other tax and social security	122,727	177,831
	••	4,032,853	1,896,426
			-
	, ,	•	
	Amounts falling due after more than one year and above are:	included in the debtors	
			2012
	·	2014 £	2013 £
	. J		1
	Deferred tax asset:	· ·	_
*	Short term timing differences	395	335

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

9 .	Creditors: amounts falling due within one year	•	
		2014	201
		£	
	Amounts owed to group undertakings	736,608	111,96
	Corporation tax	112,568	84,10
	Other taxes and social security	101,270	,
	Accruals and deferred income	2,948,232	3,015,04
	Other loans	440,000	-,,-
	•	, 	
		4,338,678	3,211,11
l 0.	Creditors: amounts falling due after more than one year	ar 2014	2013
	•	£	£015
			•
ş	Other loans	59,462	499,462
	Analysis of loans		
	Wholly repayable within 5 years Included in current liabilities	59,462	499,462
	included in editent habilities		
		59,462	499,462
	Loan maturity analysis		
	In more than one year but not more than two years	•	
	In more than two years but not more than five years	59,462	499,462
			1
	Other loans represent a loan from former directors of the	e Company. Interest is pa	vable at 2%
	above base rate, and in the year ended 31 December 201		
			:
1.	Share capital	•	
	`.	2014	2013
		£	£
	Authorised		
	1,000 Ordinary shares of £1 each	1,000	1,000
	1,000 Ordinary shares of 21 cach	1,000	1,000
	Allotted, called up and fully paid		
	1,000 ordinary shares of £1 each	1,000	1,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

12.	Profit and loss account		
		2014 £	2013 £
	At 1 January 2014 Profit for the year	252,042 262,472	3,286 248,756
	At 31 December 2014	514,514	252,042
13.	Reconciliation of movements in shareholders' funds		
		2014 £	2013 £
	Opening shareholders' funds Profit for the financial year	253,042 262,472	4,286 248,756
	Closing shareholders' funds	515,514	253,042

14. Contingent liabilities

The Company has guaranteed the borrowing of its parent company and fellow subsidiaries as part of group banking arrangements. The borrowings are secured by a fixed and floating charge over the assets of the companies involved. At 31 December 2014 the contingent liability in respect of this guarantee was £2,473,212 (2013: £2,366,450).

The Company is included in a group registration for VAT purposes with its parent company and fellow subsidiaries. All members of the VAT group are jointly and severally liable for the total amount of VAT due, and at 31 December 2014 the contingent liability in respect of this registration was £1,519,995 (2013: £1,627,066).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

15.	Directors' emoluments	2014 £	2013 £
	Emoluments for qualifying services Company pension contributions to money purchase schemes	194,640 13,655	1,809,518 12,096
	· · · · · · · · · · · · · · · · · · ·	208,295	1,821,614
	No directors are accruing retirement benefits under money purc nil).	chase pension so	themes (2013:
	•		
	nil).		

17. Employees

Number of employees

The average monthly number of employees (including directors) during the year was:

	. 2014 Number	2013 Number
Management	4	5
Employment costs	2014 £	2013 £
Wages and salaries Social security costs Other pension costs	2,421,105 289,882 13,993	2,290,002 300,055 14,754
	2,724,980	2,604,811

18. Control

The Company's parent undertaking is Meller Group Limited, incorporated in England, which heads the smallest and largest group in which the results of the Company are consolidated. Copies of the group financial statements of Meller Group Limited are available from Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ. As of 1 September 2013, the Company's ultimate parent undertaking and controlling party is CS Holdings Limited, a Company incorporated in Jersey.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2014

19. Related party transactions

The Company has taken advantage of the exemption in Financial Reporting Standard No 8 from the requirement to disclose transactions with group companies on the grounds that consolidated financial statements are prepared by Meller Group Limited.