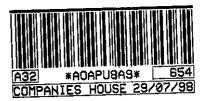
The Public Management Foundation (Company Limited by Guarantee)
A REGISTERED CHARITY ANNUAL REPORT AND FINANCIAL STATEMENTS

for the year ended 31 July 1997



Company Registration No: 2513936 Charity Registration No: 100113

(Company Limited by Guarantee) DIRECTORS' REPORT

The directors submit their report and the financial statements of The Public Management Foundation for the year ended 31 July 1997.

LEGAL AND ADMINISTRATIVE INFORMATION

The Public Management Foundation is a company limited by guarantee and a registered charity.

PRINCIPAL ACTIVITIES

The principal activity of the company continues to be a registered charity to promote, maintain, improve and advance the public in the field of public management.

REVIEW OF THE BUSINESS

The state of the company's affairs is set out in the balance sheet on page 7.

The trading results for the year are set out on page 6.

The directors are continuing to review the nature and scope of the company's activities.

RESULTS AND DIVIDENDS

The trading profit for the year was £5,803.

DIRECTORS

The following directors have held office since 1 August 1996:

T Hanafin

L Jeding

A Liddell

L McMahon

M Moore

G Parston

W Plowden

D Wedderburn

CR Miller

AW Foster

J Unwin

HV Rabbatts

SJ Goss

AM Bennett

R Douglas

Baker Tilly Page 2

(Company Limited by Guarantee) DIRECTORS AND OFFICERS

DIRECTORS

T Hanafin

L Jeding

L McMahon

M Moore

G Parston

W Plowden

D Wedderburn

CR Miller

AW Foster

J Unwin

HV Rabbatts

SJ Goss

AM Bennett

R Douglas

SECRETARY

G Parston

REGISTERED OFFICE

252b Grays Inn Road London WC1X 8JT

COMPANY NUMBER

2513936

REGISTERED CHARITY NUMBER

100113

AUDITORS

Baker Tilly Chartered Accountants 2 Bloomsbury Street London WC1B 3ST

Baker Tilly

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(Company Limited by Guarantee)
DIRECTORS' REPORT

AUDITORS

A resolution to reappoint Baker Tilly, Chartered Accountants, as auditors will be put to the members at the annual general meeting.

By order of the board

Director Com Parst 8/1/98

(Company limited by Guarantee)
DIRECTORS' RESPONSIBILITIES IN THE PREPARATION
OF FINANCIAL STATEMENTS

Company law requires directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, directors are required to:

- a. select suitable accounting policies and then apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE MEMBERS OF THE PUBLIC MANAGEMENT FOUNDATION

We have audited the financial statements on pages 6 to 9.

Respective responsibilities of directors and auditors

As described on page 4 the trustees, who are also the directors of Public Management Foundation, for the purpose of company law, are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures of the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the charitable company's affairs at 31 July 1997 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Registered Auditor Chartered Accountants 2 Bloomsbury Street

London WC1B 3ST

(Company limited by Guarantee) STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 July 1997

INCOME AND EXPENDITURE	Notes	1997 £	1996 £
Incoming resources: Sales of publications Donations		844 25,974	438 26,316
Total Incoming Resources		26,818	26,754
Resources Expended Direct charitable expenditure: Publication production Other expenditure: Management and administration of the charity	I	885 20,130	2,609 21,704
Total Resources Expended		21,015	24,313
Net incoming resources Fund balances at 1 August 1996 Fund balances at 31 July 1997		5,803 (151) £5,652	2,441 (2,592) £(151)
			

No separate Statement of Total Recognised Gains and Losses has been presented as all such items have been dealt with through the Statement of Financial Activities.

The Public Management Foundation (Company limited by Guarantee) BALANCE SHEET

31 July 1997

CURRENT ASSETS	Notes	1997 £	1996 £
Debtors Cash at bank and in hand	3	88 9,276	6,426 -
		9,364	6,426
CREDITORS: Amounts falling due within one year	4	3,712	6,577
NET CURRENT ASSETS		£5,652	£(151)
CAPITAL FUNDS			
Unrestricted funds	5	£5,652	£(151)
	•		

Approved by the board on

(Company limited by Guarantee) ACCOUNTING POLICIES

BASIS OF ACCOUNTING

The financial statements have been prepared in accordance with the Charities (Accounts and Reports) Regulations 1995, the Statement of Recommended Practice "Accounting by Charities" and under the historical cost convention in accordance with applicable accounting concepts.

The following accounting policies have been applied consistently in dealing with items which are considered material to the financial statements.

INCOMING RESOURCES

Incoming resources are accounted for when receivable.

RESOURCES EXPENDED

All expenditure is accounted for on an accruals basis.

The Public Management Foundation (Company limited by Guarantee)
NOTES TO THE FINANCIAL STATEMENTS

for the year ended 3	31 July	1997
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1	MANAGEMENT AND ADMINISTRATION OF THE CHARITY	1997 £	1996 £
	Bank charges and interest Travel and subsistence Professional fees Sundries	345 2,835 16,935	214 923 20,549 18
		£20,130	£21,704
			

2 **EMPLOYEES**

Excluding directors, during the year the company had no employees (1996: None). The directors received no remuneration for their services during the year (1996: £Nil).

The charitable company reimbursed Mr L Jeding travel expenses of £2,835.

		1997 £	1996 £
3	DEBTORS	-	
	Due within one year:		
	Trade debtors	88	110
	Other debtors	-	6,316
		£88	£6,426
			
		1997	1996
		£	£
4	CREDITORS: Amounts falling due within one year:		
	Bank overdraft	-	232
	Trade creditors	3,662	5,372
•	Accruals and deferred income	50	973
		£3,712	£6,577
5	UNRESTRICTED FUNDS	1997	1996
		£	£
	1 August 1996	(151)	(2,592)
	Profit for the financial year	5,803	2,441
	31 July 1997	£5,652	£(151)

