The Public Management Foundation (Company Limited by Guarantee)

FINANCIAL STATEMENTS

for the year ended 31 July 1996



(Company Limited by Guarantee) DIRECTORS AND OFFICERS

DIRECTORS

T Hanafin

L Jeding

A Liddell

L McMahon

M Moore

G Parston

W Plowden

D Wedderburn

CR Miller

AW Foster

J Unwin

HV Rabbatts

SJ Goss

AM Bennett

R Douglas

SECRETARY

G Parston

REGISTERED OFFICE

252b Grays Inn Road London WC1X 8JT

REGISTERED CHARITY NUMBER

100113

AUDITORS

Baker Tilly

Chartered Accountants

2 Bloomsbury Street

London WC1B 3ST

Baker Tilly

(Company Limited by Guarantee)

DIRECTORS' REPORT

The directors submit their report and the financial statements of The Public Management Foundation for the year ended 31 July 1996.

PRINCIPAL ACTIVITIES

The principal activity of the company continues to be a registered charity to promote, maintain, improve and advance the public in the field of public management.

REVIEW OF THE BUSINESS

The state of the company's affairs is set out in the balance sheet on page 7.

The trading results for the year are set out on page 6.

The directors are continuing to review the nature and scope of the company's activities.

RESULTS AND DIVIDENDS

The trading profit for the year was £2,441.

The directors do not recommend the payment of a dividend.

DIRECTORS

The following directors have held office since 1 August 1995:

Γ Hanafin	(resigned 4 March 1996)
C Hancock	(lesigned 4 March 1990)
L Jeding	
A Liddell	1436 1 1006
R Maxwell	(resigned 4 March 1996)
L McMahon	
M Moore	
G Parston	
W Plowden	
J Stewart	(resigned 4 March 1996)
D Wedderburn	
CR Miller	(appointed 4 March 1996)
AW Foster	(appointed 4 March 1996)
J Unwin	(appointed 4 March 1996)
HV Rabbatts	(appointed 4 March 1996)
SJ Goss	(appointed 4 March 1996)
AM Bennett	(appointed 4 March 1996)
R Douglas	(appointed 4 March 1996)
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(Company Limited by Guarantee)
DIRECTORS' REPORT

AUDITORS

A resolution to reappoint Baker Tilly, Chartered Accountants, as auditors will be put to the members at the annual general meeting.

By order of the board

Director

Baker Tilly

(Company limited by Guarantee)
DIRECTORS' RESPONSIBILITIES IN THE PREPARATION
OF FINANCIAL STATEMENTS

Company law requires directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, directors are required to:

- select suitable accounting policies and then apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Baker Tilly Page 4

AUDITORS' REPORT TO THE MEMBERS OF THE PUBLIC MANAGEMENT FOUNDATION

We have audited the financial statements on pages 6 to 10.

Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures of the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 July 1996 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BAKER TILLY Registered Auditor

Chartered Accountants

2 Bloomsbury Street London WC1B 3ST

Baker Tilly

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(Company limited by Guarantee)
PROFIT AND LOSS ACCOUNT
for the year ended 31 July 1996

	Notes	1996 £	1995 £
TURNOVER	1	26,754	3,000
Other operating expenses	2	24,259	3,039
Operating profit/(loss)		2,495	(39)
Interest payable		54	38
RETAINED PROFIT/(LOSS) FOR THE YEAR	6	2,441	(77)

The operating profit for the year arises from the company's continuing operations.

No separate statement of Total Recognised Gains and Losses has been presented as all such gains and losses have been dealt with in the profit and loss account.

Baker Tilly

(Company limited by Guarantee)

BALANCE SHEET 31 July 1996

Notes	1996 £	1995 £
4	6,426	203
	6,426	203
5	6,577	2,795
	(151)	(2,592)
6	(151)	(2,592)
	5	£ 4 6,426

Approved by the board on 20.5,97

Director

(Company limited by Guarantee) ACCOUNTING POLICIES

BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost convention.

TURNOVER

Turnover represents the invoiced value, net of Value Added Tax, of goods sold and services provided to customers.

Baker Tilly

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The Public Management Foundation (Company limited by Guarantee)
NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 July 1996

1	URNOVER AND PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION
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	The company's turnover and profit/(loss) before taxation were all derived fit Sales were made in the following geographical markets:	rom its princi	pal activity.
		1996 £	1995 £
	United Kingdom	26,754	3,000
2	OTHER OPERATING EXPENSES	1996 £	1995 £
	Administration expenses	24,259	3,039
3	EMPLOYEES		
	Excluding directors, during the year the company had no employees (1995: None no remuneration for their services during the year (1995: £Nil).). The directo	ors received
		1996	1995
4	DEPTORS	£	£
4	DEBTORS Due within one year:		
	Trade debtors	110	_
	Other debtors	6,316	-
		6,426	
			
		1996	1995
		£	£
5	CREDITORS: Amounts falling due within one year		
	Bank overdraft	232	_
	Trade creditors	5,372	2,763
	Accruals and deferred income	973	32
		6,577	2,795

(Company limited by Guarantee)
NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 July 1996

6	PROFIT AND LOSS ACCOUNT	1996 £	1995 £
	1 August 1995 Profit/(loss) for the financial year	(2,592) 2,441	(2,515) (77)
	31 July 1996	(151)	(2,592)