

Specialised Courses Offering Purposeful
Education Limited
Annual report and financial statements
for the year ended 31 December 2013

Registered number: 2485984



Specialised Courses Offering Purposeful Education Limited
Annual report and financial statements
for the year ended 31 December 2013
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Specialised Courses Offering Purposeful Education Limited

Strategic report for the year ended 31 December 2013

The directors present their strategic report on Specialised Courses Offering Purposeful Education Limited for the year ended 31 December 2013.

Principal activities and review of business

The principal activity of the company continues to be care delivery. The results for the year are set out in the profit and loss account on page 6 and the position of the company as at the year end is set out in the balance sheet on page 7. The company is focussed on the private education sector and the performance of the company can be impacted by external factors. The principal factors are changes in the UK government's policy towards outsourcing of education, changes in the regulatory regime and competitive threats from other independent providers. Management uses a range of financial and non-financial indicators to manage the business. These are derived from all areas of the business and include sales growth by unit, occupancy and profit margins achieved. Gross profit margins have decreased from (18.5)% in 2012 to (45.2)% in 2013. Operating exceptional items of £5,558,000 (2012: £nil) were charged to the profit and loss account in the year in respect of reorganisation and rationalisation costs and an onerous lease, details of which are set out in note 2 and note 10.

Key performance indicators

Given the straightforward nature of the business, the company's directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business. The development, performance and position of Priory Group No. 1 Limited, which includes the company, are discussed in the group's annual report which does not form part of this report.

Financial risk management

The company's operations mean that it is exposed to a variety of financial risks that include the effects of changes in credit risk, liquidity risk and interest rate risk. The directors monitor the risks in order to limit the adverse effects on the financial performance by reviewing levels of debt finance and the related finance costs, however these are integrated with the risks of the group and not managed separately. Accordingly, the financial risk management policies of Priory Group No. 1 Limited, which include those of the company, are discussed in the group's annual report which does not form part of this report.

Principal risks and uncertainties

From the perspective of the company, the principal risks and uncertainties are integrated with the principal risks of the group and are not managed separately. Accordingly, the principal risks and uncertainties of Priory Group No. 1 Limited, which include those of the company, are discussed in the group's annual report which does not form part of this report.

Future developments

The future developments of the company are aligned to the strategy of the Priory Group, headed by Priory Group No. 1 Limited. The group's strategy for the future development of the business is included in the group's annual report, which does not form part of this report.

By order of the board



David Hall

Company Secretary

19 September 2014

Specialised Courses Offering Purposeful Education Limited

Directors' report for the year ended 31 December 2013

The directors present their report and the audited financial statements of the company for the year ended 31 December 2013.

Going concern

The ultimate parent company, Priory Group No. 1 Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least 12 months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

Dividends

The directors do not recommend the payment of a dividend (2012: £nil).

Directors

The directors of the company who held office during the year and up to the date of signing the financial statements were as follows:

Jason Lock

Matthew Franzidis

Christopher Thompson (resigned 20 June 2013)

Tom Riall (appointed 5 April 2013)

Changes in tangible assets

The movements in tangible assets during the year are set out in note 6 to the financial statements. The directors believe there is no significant difference between the market value and the balance sheet value of land.

Employees

The directors recognise that the continued position of the company in the healthcare sector depends on the quality and motivation of its employees and as such the company is committed to pursue employment policies, which will continue to attract, retain and motivate its employees.

Good and effective employee communications are particularly important, and throughout the business it is the directors' policy to promote the understanding by all employees of the company's business aims and performance. This is achieved through internal publications, presentations on performance and a variety of other approaches appropriate for a particular location. Employees are consulted on issues through workshops, which are run regularly across the group.

The directors believe that it is important to recruit and retain capable and caring staff regardless of their sex, marital status, race or religion. It is the company's policy to give full and fair consideration to applications for employment from people who are disabled, to continue wherever possible the employment of and to arrange appropriate training for, employees who become disabled and to provide equal opportunities for the career development, training and promotion of disabled employees.

Future developments

The future developments of the company are discussed in the strategic report.

Independent auditors

The independent auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office.

Specialised Courses Offering Purposeful Education Limited

Directors' report for the year ended 31 December 2013 (continued)

Provision of information to auditors

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company's auditors in connection with preparing their report and to establish that the company's auditors are aware of that information.

Statement of directors' responsibilities

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board



David Hall

Company Secretary

19 September 2014

80 Hammersmith Road
London
England
W14 8UD

Specialised Courses Offering Purposeful Education Limited

Independent auditors' report to the members of Specialised Courses Offering Purposeful Education Limited

Report on the financial statements

Our opinion

In our opinion the financial statements, defined below:

- give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

This opinion is to be read in the context of what we say in the remainder of this report.

What we have audited

The financial statements, which are prepared by Specialised Courses Offering Purposeful Education Limited, comprise:

- the balance sheet as at 31 December 2013;
- the profit and loss account for the year then ended;
- the statement of accounting policies; and
- the notes to the financial statements, which include other explanatory information.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

What an audit of financial statements involves

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Specialised Courses Offering Purposeful Education Limited

Independent auditors' report to the members of Specialised Courses Offering Purposeful Education Limited (continued)

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Other matters on which we are required to report by exception

Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

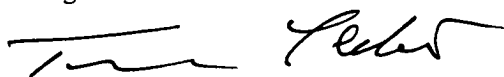
Responsibilities for the financial statements and the audit

Our responsibilities and those of the directors

As explained more fully in the statement of directors' responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and ISAs (UK & Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.



Tom Yeates (Senior Statutory Auditor)
For and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Newcastle Upon Tyne
19 September 2014

Specialised Courses Offering Purposeful Education Limited

Profit and loss account for the year ended 31 December 2013

	Note	2013 £'000	2012 £'000
Turnover	1	1,349	1,231
Cost of sales		(1,959)	(1,459)
Gross loss		(610)	(228)
Administrative expenses (including exceptional costs of £5,558,000, 2012: £nil)		(5,572)	(20)
Operating loss		(6,182)	(248)
Interest payable and similar charges		(5)	(2)
Loss on ordinary activities before taxation	2	(6,187)	(250)
Tax on loss on ordinary activities	5	1,392	217
Loss for the financial year	12	(4,795)	(33)

The results for the current and prior year derive from continuing activities.

There is no material difference between the loss on ordinary activities before taxation and the loss for the financial year stated above and their historical cost equivalents.

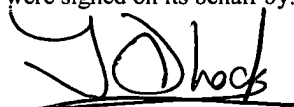
The company has no recognised gains and losses other than those included in the results above, and therefore no separate statement of total recognised gains and losses has been presented.

Specialised Courses Offering Purposeful Education Limited

Balance sheet as at 31 December 2013

	Note	2013 £'000	2012 £'000
Fixed assets			
Tangible assets	6	181	135
Current assets			
Stocks		2	2
Debtors	7	1,681	426
Cash at bank and in hand		2	2
		1,685	430
Creditors: amounts falling due within one year	8	(1,181)	(570)
Net current assets/(liabilities)		504	(140)
Total assets less current liabilities		685	(5)
Creditors: amounts falling due after more than one year	9	(28)	(46)
Provisions for liabilities	10	(6,003)	(500)
Net liabilities		(5,346)	(551)
Capital and reserves			
Called up share capital	11	2	2
Profit and loss account	12	(5,348)	(553)
Total shareholders' deficit	13	(5,346)	(551)

The financial statements on pages 6 to 19 were approved by the board of directors on 19 September 2014 and were signed on its behalf by:



Jason Lock
Director

Registered number: 2485984

Specialised Courses Offering Purposeful Education Limited

Statement of accounting policies

The following accounting policies have been applied consistently in the company's financial statements.

Basis of preparation

The financial statements have been prepared on the going concern basis, in accordance with applicable UK accounting standards, the Companies Act 2006 and under the historical cost convention, as modified by the revaluation of certain tangible assets.

In the prior year Specialised Courses Offering Purposeful Education Limited was subject to a facilities agreement with a fellow group company Craegmoor Facilities Company Limited whereby all costs of sales were borne by Craegmoor Facilities Company Limited and recharged as a management charge in the year.

The ultimate parent company, Priory Group No. 1 Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least 12 months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

Under Financial Reporting Standard 1 'Cash flow statements' (revised 1996) the company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the company in its own publicly available consolidated financial statements.

As the company is a wholly owned subsidiary of Priory Group No. 1 Limited, the company has taken advantage of the exemption contained in Financial Reporting Standard 8 'Related party disclosures' and has therefore not disclosed transactions or balances with entities which form part of the group.

Tangible assets and depreciation

The cost of tangible assets is their purchase cost, and any costs directly attributable to bringing them into working condition for their intended use. Land and buildings are revalued by independent, professionally qualified valuers at least every five years. These valuations are carried out on an existing use, open market value basis, and in the intervening years are updated by the directors with the assistance of independent professional advice as required.

Increases in the revalued amounts of land and buildings are credited to revaluation reserves.

Freehold land is not depreciated. Subsequent to a revaluation, depreciation is based on revalued amounts. Depreciation on tangible assets, other than land, is calculated to write off their cost, less estimated residual values, by equal annual instalments on the following bases:

Short leasehold land and buildings	-	over the lease term
Furniture and fittings	-	over 3, 5 or 10 years
Motor vehicles	-	over the shorter of the lease term and 4 years

Specialised Courses Offering Purposeful Education Limited

Statement of accounting policies (continued)

Tangible assets and depreciation (continued)

Provision is made for any impairment in the period in which it arises. The impairment is calculated by comparing the carrying value to the recoverable amount as required by FRS 11, 'Impairment of fixed assets and goodwill'. The recoverable amount of land and buildings is taken to be the higher of realisable value and value in use. Value in use is determined by reference to the expected future cash flows of the care home, discounted at a risk weighted cost of capital determined from time to time based on the capital structure of the group. Realisable value is determined by independent, professional valuers on an existing use, open market value basis.

Provisions for impairment in the carrying value of land and buildings are charged against revaluation reserves in the balance sheet to the extent that they relate to a reversal of prior increases. Impairments to below historical cost are charged to the profit and loss account. Reversals of previous impairments are credited to the profit and loss account to the extent that they return the asset carrying value to its depreciated historical cost, with any amount over and above that being credited to the revaluation reserve.

Deferred taxation

The charge for taxation is based on the profit for the period and takes into account taxation deferred.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date.

A net deferred tax asset is recognised as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits against which to recover carried forward tax losses and from which the future reversal of underlying timing differences can be deducted.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured in a non-discounted basis.

Group relief

Payment is generally made for group relief at the current tax rate at the time of first estimating the tax provision. To the extent that amendments are subsequently made to the group relief plan, there is generally no payment or receipt in respect of the change.

Turnover and revenue recognition

Turnover represents the amounts (excluding value added tax) derived from the provision of services to customers. Revenue is recognised as the services are provided. Revenue invoiced in advance is included in deferred income until service is provided. Revenue in respect of services provided but not yet invoiced by the period end is included within accrued income.

Provisions

Provisions for dilapidation lease costs are recognised when the group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. The provisions are not discounted and not recognised for future operating loss.

Specialised Courses Offering Purposeful Education Limited

Statement of accounting policies (continued)

Leases

Assets acquired under finance leases are capitalised at cost and depreciated over the shorter of the term of the lease and the useful lives for tangible assets set out above. The capital element of future rentals is included under creditors. Interest is charged to the profit and loss account over the period of the lease in proportion to the balance of the capital payments outstanding. Operating lease rentals are charged to the profit and loss account on a straight-line basis over the period of the lease.

Stocks

Stocks comprise primarily medical drugs and catering supplies and are stated at the lower of cost and net realisable value.

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013

1 Turnover

The company's turnover, loss on ordinary activities before taxation and net liabilities arise primarily from its principal activity of care delivery.

All turnover and loss on ordinary activities before taxation arose within the United Kingdom and from one class of business.

2 Loss on ordinary activities before taxation

Loss on ordinary activities before taxation is stated after charging:

	2013	2012
	£'000	£'000
Depreciation of tangible assets:		
Owned	104	9
Leased	21	9
Operating lease rentals – land and buildings	594	401
Operating exceptional costs:		
Restructuring and reorganisation	55	-
Onerous leases	5,503	-
Management charges from fellow subsidiary	14	20

Restructuring and reorganisation costs relate to streamlining of the company's operations.

The remuneration of the auditors of £1,000 (2012: £1,000) was borne by another group undertaking.

3 Remuneration of directors

The costs relating to the directors' services have been borne by Priory Central Services Limited, a fellow subsidiary undertaking. No amounts have been recharged to the company in respect of the directors' services and the directors do not believe that it is practical to allocate these costs between group companies.

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

4 Staff numbers and costs

The average monthly number of persons employed by the company (including directors) during the year, analysed by activity, was as follows:

	2013	2012
	Number	Number
Analysis by activity:		
Nursing	37	49
Ancillary	3	3
Administrative	10	6
	50	58

The aggregate payroll costs of these persons were as follows:

	2013	2012
	£'000	£'000
Wages and salaries	825	727
Social security costs	62	57
Other pension costs (note 15)	5	1
	892	785

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

5 Tax on loss on ordinary activities

	2013 £'000	2012 £'000
UK corporation tax:		
Current tax credit arising in the year	(1,411)	(53)
Adjustments in respect of prior years	-	(39)
Total current tax credit	(1,411)	(92)
Deferred tax:		
Origination and reversal of timing differences	(17)	(2)
Adjustments in respect of prior years	-	(146)
Effect of tax rate change on opening balances	36	23
Total deferred tax charge/(credit)	19	(125)
Total tax credit	(1,392)	(217)

The current tax credit of £1,141,000 (2012: £92,000) on the loss for the year has been relieved by the surrender of losses to other group companies in exchange for payment of the same amount.

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 23.25% (2012: 24.49%). The actual tax credit for the year is lower (2012: higher) than the standard rate for the reasons set out in the following reconciliation:

	2013 £'000	2012 £'000
Loss on ordinary activities before taxation	(6,187)	(250)
Tax on loss on ordinary activities at the standard rate	(1,438)	(61)
Factors affecting charge for the year:		
Expenses not deductible for tax purposes	9	2
Capital allowances for the year less than depreciation	19	2
Transfer pricing adjustments	(1)	4
Adjustments in respect of prior years	-	(39)
Total current tax credit for the year	(1,411)	(92)

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

5 Tax on loss on ordinary activities (continued)

The standard rate of corporation tax in the UK changed from 24% to 23% with effect from 1 April 2013. Accordingly, the company's profits for this accounting year are taxed at an effective rate of 23.25% (2012: 24.49%).

In his budget speech on 20 March 2013, the Chancellor announced that the main rate of corporation tax would change from 23% to 21% from 1 April 2014 and from 21% to 20% from 1 April 2015. This change was substantively enacted in July 2013, as such the company's deferred tax balances have been restated to reflect their expected unwind at 20% rather than the main rate of 23%.

6 Tangible assets

	Short term leasehold land and buildings £'000	Furniture and fittings £'000	Motor vehicles £'000	Total £'000
Cost or valuation				
At 1 January 2013	512	832	76	1,420
Additions	56	115	-	171
At 31 December 2013	568	947	76	1,591
Accumulated depreciation				
At 1 January 2013	509	767	9	1,285
Charge for the year	59	45	21	125
At 31 December 2013	568	812	30	1,410
Net book amount				
At 31 December 2013	-	135	46	181
At 31 December 2012	3	65	67	135

All motor vehicles are held under finance leases.

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

7 Debtors

	2013	2012
	£'000	£'000
Trade debtors	11	57
Group relief recoverable	1,411	92
Deferred tax asset	254	273
Prepayments and accrued income	5	4
	1,681	426

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

	£'000
Deferred tax:	
As at 1 January 2013	273
Charged to the profit and loss account	(19)
As at 31 December 2013	254

An analysis of the deferred tax asset, included within debtors, is as follows:

	2013	2012
	£'000	£'000
Accelerated capital allowances	154	158
Short term timing differences	100	115
	254	273

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

8 Creditors: amounts falling due within one year

	2013	2012
	£'000	£'000
Amounts owed to group undertakings	767	42
Obligations under finance leases and hire purchase contracts (note 9)	18	18
Taxation and social security	17	20
Other creditors	37	63
Accruals and deferred income	342	427
	1,181	570

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

9 Creditors: amounts falling due after more than one year

	2013	2012
	£'000	£'000
Obligations under finance leases and hire purchase contracts	28	46

Obligations under finance leases and hire purchase contracts are payable as follows:

	2013	2012
	£'000	£'000
Within one year	18	18
In more than one year, but not more than five years	28	46
	46	64

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

10 Provisions for liabilities

	Onerous lease provision £'000	Dilapidation provision £'000	Total £'000
At 1 January 2013	-	500	500
Charged to the income statement	5,503	-	5,503
At 31 December 2013	5,503	500	6,003

Onerous lease

A provision has been made for the onerous payments in relation to one site and is based on the expected onerous element of future payments over the remaining life of the lease. The provision has been discounted and is expected to be utilised over the remaining life of the lease.

Dilapidation provision

Provisions have been recorded for costs of returning properties held under operating leases to the state of repair at the inception of the lease. These provisions are expected to be utilised on the termination of the underlying leases.

11 Called up share capital

	2013 £'000	2012 £'000
Authorised		
50,000 (2012: 50,000) ordinary shares of £1 each	50	50
Issued and fully paid		
2,000 (2012: 2,000) ordinary shares of £1 each	2	2

12 Profit and loss account

	£'000
At 1 January 2013	(553)
Loss for the financial year	(4,795)
At 31 December 2013	(5,348)

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

13 Reconciliation of movements in shareholders' deficit

	2013	2012
	£'000	£'000
Loss for the financial year	(4,795)	(33)
Net increase in shareholders' deficit	(4,795)	(33)
Opening shareholders' deficit	(551)	(518)
Closing shareholders' deficit	(5,346)	(551)

14 Commitments

At 31 December 2013 the company had annual commitments for land and buildings under non-cancellable operating leases expiring as follows:

	2013	2012
	£'000	£'000
In more than five years	605	508

An onerous lease provision has been recognised in respect of these operating lease commitments (note 10).

15 Pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the fund and amounted to £5,000 (2012: £1,000).

As at 31 December 2013, there were outstanding contributions of £1,000 (2012: £nil).

Specialised Courses Offering Purposeful Education Limited

Notes to the financial statements for the year ended 31 December 2013 (continued)

16 Ultimate parent company and controlling party

The company's immediate parent company, which is incorporated in England, is Speciality Care (Medicare) Limited.

The ultimate parent undertaking and controlling party is Priory Group No. 1 Limited, a company incorporated in England. Priory Group No. 1 Limited is beneficially owned by funds managed by Advent International Corporation which is considered by the directors to be the ultimate controlling party of the company.

Priory Group No. 1 Limited is the parent undertaking of the largest group of undertakings to consolidate these financial statements at 31 December 2013. Priory Group No. 3 PLC is the parent undertaking of the smallest group of undertakings to consolidate these financial statements at 31 December 2013. The consolidated financial statements of Priory Group No. 1 Limited and Priory Group No. 3 PLC can be obtained from the Company Secretary at 80 Hammersmith Road, London, W14 8UD.