REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER, 1994

REGISTERED IN ENGLAND. INCORPORATION NO. 2460533

DIRECTORS

D.E. Krantz

R.G. Lipton

P.R. Chappelow

G.W. Cheeseman

B.K. Blomgren

P.H. Challen

SECRETARY AND REGISTERED OFFICE

J.H. Hight-Warburton, International Buildings, 71 Kingsway, London, WC2B 6ST.

BANKERS

Hong Kong & Shanghai Banking Corporation Limited

AUDITORS

Wilson Wright & Co., Chartered Accountants, International Buildings, 71 Kingsway, London, WC2B 6ST.



REPORT OF THE DIRECTORS

The Directors submit their report and financial statements of the Company for the year ended 31st December, 1994.

DIRECTORS' RESPONSIBILITIES

The Directors are obliged under company law to prepare financial statements for each financial year.

The financial statements, of which the form and content is prescribed by the Companies Act 1985, must give a true and fair view of the state of affairs of the Company at the end of the financial year, and of the profit or loss for that period, and they must comply with applicable accounting standards, subject to any material departures disclosed and explained in the financial statements. The Directors must prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business. The Directors are also responsible for the adoption of suitable accounting policies, their consistent use in the financial statements, supported where necessary by reasonable and prudent judgements.

The Directors confirm that the above requirements have been complied with in the financial statements.

In addition, the Directors are responsible for maintaining adequate accounting records and sufficient internal controls to safeguard the assets of the Company and to prevent and detect fraud or any other irregularities.

PRINCIPAL ACTIVITY

The Company's principal activity is the retailing of Men's and Women's clothing through its shops and mail order catalogues.

REVIEW OF BUSINESS

A summary of the results of the year's trading is given on page 3 of the financial statements.

During the year the mail order business continued its rapid expansion. The success of the flagship store on Regent Street has led to the opening of a second store on King Street, Manchester in December 1994.

In 1995 the Company will continue to develop both its mail order and retail activities. A further store is planned to open on Buchanan Street, Glasgow during the first half of the year. The Directors remain confident in the prospects for the future.

DIVIDEND

No dividend is recommended.

REPORT OF THE DIRECTORS

FIXED ASSETS

The movements in fixed assets are set out in notes 9 and 10 to the accounts.

POST BALANCE SHEET EVENT

The Company has entered into a lease agreement for a store in Buchanan Street, Glasgow. This agreement was signed on 13th March 1995. There have been no other significant post balance sheet events.

DIRECTORS

The Directors and their beneficial interests in the issued share capital of the Company are shown in note 5 to the accounts.

P.H. Challen was appointed a Director on 27th June, 1994. J.A. Fay resigned as a Director on 31st December, 1994.

CHARITABLE DONATIONS

During the year the Company made direct donations to charitable organisations of £2,897.

AUDITORS

The auditors, Wilson Wright & Co., will be re-appointed in accordance with Section 386(2) of the Companies Act 1985.

BY ORDER OF THE BOARD

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J.H. HIGHT-WARBURTON SECRETARY

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PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31ST DECEMBER, 1994

	NOTE		FAR ENDED /12/1994	ŗ	02/1993 10 12/1993
TURNOVER	1b)	14,319,660		9,632,057
Cost of Sales			6,107,161		4,195,605
GROSS PROFIT			8,212,499		5,436,452
Distribution and Marketing cos	sts	5,620,69	96	3,933,106	
Administrative and Establishme expenses	ent	1,596,40	05 —	1,027,495	
			7,217,101		4,960,601
OPERATING PROFIT	2		995,398		475,851
Interest receivable			10,510		13,287
			1,005,908		489,138
Interest payable	6		81,793		72,498
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION			924,115		416,640
Taxation	8		239,922		3,400
PROFIT FOR THE FINANCIAL YEAR	17		£684,193		£413,240

There were no recognised gains or losses other than the profit for the financial year (period ended 31st December, 1993 - Nil).

The results of both periods reflect the continuing operations of the $\ensuremath{\mathsf{Company}}$

BALANCE SHEET AT 31ST DECEMBER, 1994

FIXED ASSETS	NOTE	<u>1994</u>	-	1993
Intangible assets Tangible assets Investments	9 10 11	1,	14,969 533,561 250	13,136 955,950 75,250
		1,	548,780	1,044,336
CURRENT ASSETS				
Investments Stock Debtors Cash in hand	11 12 13	105,000 1,946,215 833,108 4,385 2,888,708	1,529, 424, 1, 1,956,	991 885 ——
CREDITORS				
Amounts falling due within one year	14	2,909,193	2,072,	398
NET CURRENT LIABILITIES		((20,485)	(115,616)
TOTAL ASSETS LESS CURRENT LIAE	BILITI	ES £1,5	528,295	£928,720
CREDITORS	٠.			
Amounts falling due after more than one year	15	. 4	436,963	521,581
CAPITAL AND RESERVES				
Called up share capital Profit and loss account	16 17		500,000 591,332	500,000 (92,861)
SHAREHOLDERS' FUNDS		£1,5	528,295	£928,720

Date: 20 -Date: 20 - 3 · 95

CASH FLOW STATEMENT

FOR THE YEAR ENDED 31ST DECEMBER, 1994

NIET CACIT TATES OF EDOM	NOTES		ENDED 2/1994	T	2/1993) 2/1993
NET CASH INFLOW FROM OPERATING ACTIVITIES	20		822,998	1	,082,051
Returns on investments and servicing of finance: Interest received Interest paid Interest element of hire purchase agreements		10,510 (65,799) (15,994)		13,287 (55,708) (16,790)	
NET CASH OUTFLOW FROM RETURNS INVESTMENTS AND SERVICING OF			(71,283)		(59,211)
Taxation: UK Corporation Tax Paid			(3,322)		_
Investing activities: Payments to acquire intangifixed assets Payments to acquire tangible fixed assets Payments to acquire fixed a investments Receipts from sale of tangifixed assets	e sset	(4,797) (851,266) (30,000) 87,247		(13,359) (601,035) (75,250) 21,586	
NET CASH OUTFLOW FROM INVESTI ACTIVITIES	NG		(798,816)		(668,058)
NET CASH (OUTFLOW)/INFLOW BEF FINANCING	ORE		(50,423)		354,782
Financing: Repayment of amount borrowe Capital element of hire purchase agreements	đ 2 3	- (100,605)		(150,000) (93,300)	
NET CASH OUTFLOW FROM FINANCI	NG		(100,605)		(243,300)
(DECREASE)/INCREASE IN CASH A CASH EQUIVALENTS	ND 21	£	(151,028)		£111,482

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

ACCOUNTING POLICIES

a) Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable Accounting Standards.

b) Turnover

Turnover represents net invoiced sales of goods, excluding value added tax.

c) Fixed assets

Depreciation is provided on a straight line basis at the following annual rates in order to write off each asset over its estimated useful life:

Trade mark registrations

- 20%

Leasehold properties

- over the unexpired term of

the leases

Fixtures fittings & equipment - 20%/25%

Motor vehicles

- 25%

d) Stock

Stock is valued at the lower of cost and net realisable value on a first in first out basis.

e) Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions are converted into sterling at the average rate for the month in which the transactions occurred, or the contracted rate if subject to a forward exchange contract. Exchange differences are taken into account in arriving at the operating profit.

f) Leases

Assets held under finance leases and hire purchase agreements are capitalised under tangible fixed assets and outstanding instalments are included in creditors. Finance charges are allocated over the primary agreement period to give a constant rate of charge on the remaining balance.

Rentals payable under operating leases are charged to the profit and loss account as incurred.

g) Pensions

The Company operates a defined contribution pension scheme. The contributions are charged to the profit and loss account as incurred.

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

2.	OPERATING PROFIT	YEAR ENDED	01/02/1993
	The operating profit is stated after charging:		TO 31/12/1993
	Depreciation of intangible fixed assets Depreciation of tangible fixed assets	2,964	223
	- owned assets	136,821	57, 965
	- assets held under hire purchase Operating lease rentals - land and buildings	77 , 380 397 , 770	54,986 147,528
	Auditors' remuneration	15,000	13,500
	and after crediting:	12 110	45 004
	Profit on foreign exchange	13,119	45 , 931
3.	STAFF COSTS		
	Wages and salaries	1,889,159	1,079,761
	Social security costs Other pension costs	146,971 10,000	103,829 10,000
	Other perision costs		
		£2,046,130	£1,193,590
	The average number of employees (including	a. 1.	
	Directors) during the year was as follows:	Number	Number
	Distribution and marketing Administrative and management	121 46	93 23
	Administrative and management		
		167 	116
4.	DIRECTORS REMUNERATION		
	Remuneration of the Directors for services to the Company:		
	Emoluments	268,620	154,441
	Pension scheme contributions	10,000	10,000
	Compensation for loss of office	22,000	
		£300,620	£164,441
	Emoluments excluding pension scheme contributions of:	***************************************	
	The Chairman	£77 , 979	£43,593
	THE CHATTHAN	====	£43,393
	The highest paid Director	£87 , 731	£75,854
	Directors were paid within the following ranges:		
	£ Nil to £ 5,000	2	2
	£10,001 to £15,000 £15,001 to £20,000	 1	1
	£20,001 to £25,000	1 -	- 1
	£40,001 to £45,000	_	i
	£50,001 to £55,000	1	_
	£55,001 to £60,000 £75,001 to £80,000	1 1	_ 1
	£85,001 to £90,000	1	<u>.</u>
	• 1		

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

5. DIRECTORS INTEREST IN SHARES

The beneficial interest of the Directors in the Ordinary shares of the Company (including options granted under the Executive Share Option Scheme) are as follows:-

	SHARES		OPTIONS	
	At	At	Granted	At
	31.12.1994	31.12.1993	In Year	31.12.1994
D.E. Krantz	4,025,000	407,500	_	_
R.G. Lipton	250,000	25,000	25,000	25,000
B.K. Blomgren	125,000	12,500	25,000	25,000
P.H. Challen	· –	· –	25,000	25,000
G.W. Cheeseman	50,000	<u></u>	25,000	25,000
P.R. Chappelow	-	-	· -	_

On 18th January, 1994 the Company sub-divided each ordinary share of £1 into 10 ordinary shares of 10p each.

Options were granted on 19th December 1994 under the Executive Share Option Scheme and may be exercised between 19th December 1997 and 19th December, 2004 at an option price of 36p. The total number of options granted under the Scheme was 200,000.

6.	INTEREST PAYABLE Interest payable on:	YEAR ENDED 31/12/1994	01/02/1993 TO 31/12/1993
:	Bank overdraft Hire purchase	65,799 15,994	55,708 16,790
		£81,793	£72,498

7. TRANSACTIONS WITH DIRECTORS

Material interests of the Directors:

- (i) During the year, fees of £5,000 were paid to P. Chappelow for consultancy services provided to the Company.
- (ii) During the year, fees and expenses of £50,568 were paid toG. Cheeseman for consultancy services provided to the Company.

8.	TAXATION		01/02/1993
		YEAR ENDED	OT
		31/12/1994	31/12/1993
	The tax charge on ordinary activities	<u> </u>	<u> </u>
	for the year was as follows:		
	Corporation Tax based on the		
	taxable profit for the year.	£239,922	g2 400
	commone profite for the year.	£239,922	£3,400

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

9. INTANGIBLE FIXED ASSETS

Intangible fixed assets represent the cost of acquiring trade mark registrations.

	Cost				40.050
	At 1st January, 1994 Additions				13,359 4,797
	At 31st December, 1994				£18,156
	Depreciation At 1st January, 1994 Charge for the year				223 2,964
	At 31st December, 1994				£3,187
	Net book values				
	At 31st December, 1994				£14,969
	At 31st December, 1993				£13,136
10.	TANGIBLE FIXED ASSETS	Short Leasehold Properties	Fixtures, Fittings & Equipment	Motor Vehicles	Total
	Cost At 1st January, 1994 Additions Disposals	414,454 490,595 (91,250)	585,799 352,452 (1,200)	94,227 36,013	1,094,480 879,060 (92,450)
	At 31st December, 1994	813 , 799	937,051	130,240	1,881,090
	Depreciation At 1st January, 1994 Charge for the year Disposals	6,454 32,332 (5,202)	107,449 154,318 (225)	24,627 27,776	138,530 214,426 (5,427)
	At 31st December, 1994	33,584	261,542	52,403	347,529
	Net book values At 31st December, 1994	£780,215	£675,509	£77,837	£1,533,561
	At 31st December, 1993	£408,000	£478,350	£69,600	£955,950
	Net book values of assets under hire purchase agree		£155,289	£39,611	£194,900

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

11. FIXED ASSET INVESTMENTS

Cost of Ordinary Share Capital at 1st January and 31st December, 1994

£250

The Company's investment represents a 25% shareholding in Record Direct Limited, a Company registered in England.

CURRENT ASSET INVESTMENTS

£105,000

The Company's investment represents 50% of the unsecured loan notes issued by Record Direct Limited. The loan notes are repayable by 31st December, 1995.

12.	STOCK	<u>1994</u>	1993
	Finished goods and goods for resale	£1,946,215	£1,529,906
13.	DEBTORS		
	Amounts falling due within one year:		
	Other debtors Prepayments	97,560 735,548	18,750 406,241
		£833,108	€424,991
14.	CREDITORS		
	Amounts falling due within one year:		
	Bank loans and overdraft Trade creditors Hire purchase Corporation Tax Social security and other taxes Accruals	247,705 1,561,072 105,667 240,000 396,706 358,043	94,177 1,247,770 93,861 3,400 248,868 384,322
		£2,909,193	£2,072,398

The bank loans and overdraft are secured by a fixed charge over the Company's book debts and a floating charge over the other assets and undertakings of the Company.

15. CREDITORS

Amounts falling due after more than one year:

Loans	400,000	400,000
Hire purchase	36,963	121,581
	£436,963	£521,581

The loans are interest free and repayable in October 2001 or earlier, at the Company's discretion.

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

16.	CALLED UP SHARE CAPITAL	<u>1994</u>	1993
	Authorised ordinary shares of 10p each ordinary shares of £1 each	1,000,000	500,000
		£1,000,000	£500,000
	Allotted, issued and fully paid ordinary shares of 10p each ordinary shares of £1 each	500,000	500,000
		£500,000	£500,000

On 18th January 1994, the authorised share capital of the Company was increased to £1,000,000 by the creation of 5,000,000 ordinary shares of 10p each and the conversion of 500,000 ordinary shares of £1 each to 5,000,000 ordinary shares of 10p each. The 5,000,000 issued ordinary shares of 10p each sub-divided from 500,000 ordinary shares of £1 each, rank pari passu in all respects with the previous shares.

17. PROFIT AND LOSS ACCOUNT

At 1st January, 1994	(92,861)	(506,101)
Profit for the year	684,193	413,240
At 31st December, 1994	£591,332	£(92,861)

18. FINANCIAL COMMITMENTS

After more than 5 years

At 31st December, 1994 the Company had annual commitments under non-cancellable operating leases as follows:

£535,000

Operating leases which expire:	Land & Buildings
Within 1 - 2 years	£95.000

The leases are subject to rent reviews.

19. PENSION COSTS

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in independently administered funds. The pension cost charge represents contributions paid by the Company to the funds and amounted to £10,000 (11 months to 31/12/1993 - £10,000).

NOTES TO THE ACCOUNTS - YEAR ENDED 31ST DECEMBER, 1994

20.	RECONCILIATION OF OPERATING PROFIT T NET CASH INFLOW FROM OPERATING ACTIV		YEAR ENDED 31/12/1994	01/02/1993 TO 31/12/1993
	Operating profit Depreciation charges Increase in stocks (Increase)/decrease in debtors Increase in creditors		995,398 217,165 (416,309) (408,117) 434,861	475,851 113,174 (728,835) 301,675 920,186
	Net cash inflow from operating activ	rities	£822,998	£1,082,051
21.	ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR	ī		
	Balance at 1st January, 1994 Net cash (outflow)/inflow			(92,292) (151,028)
	Balance at 31st December, 1994			£(243,320)
22.	ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET	31/12/1994	31/12/1993	Change <u>In Year</u>
	Cash in hand Bank loan and overdraft	4,385 (247,705)	1,885 (94,177)	2,500 (153,528)
		£(243,320)	£(92,292)	£(151,028)
23.	ANALYSIS OF CHANGES IN FINANCE DURING THE YEAR	Hire Purchase & finance lease obligations		• •
	Balance at 1st January, 1994 Cash outflows from financing Inception of hire purchase agreements	s	215,441 (100,605) 27,794	
	Balance at 31st December, 1994		£142,630	

REPORT OF THE AUDITORS

TO THE MEMBERS OF HEMINGWAY LIMITED

We have audited the financial statements on pages 3 to 12 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

Respective responsibilities of Directors and Auditors

As described in the Directors' Report, the Company's Directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those financial statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed. We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 31st December, 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

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Wilson Wright & Co., Chartered Accountants and Registered Auditors, International Buildings. 71 Kingsway,

London, WC2B 6ST.

DATE: 20 3 95