

Deloitte Toucha Tohmatsu International

THE KING'S SCHOOL, ELY

(company limited by guarantee)

Report and Financial Statements

31 August 1996

Deloitte & Touche Leda House Station Road Cambridge CB1 2RN





REPORT AND FINANCIAL STATEMENTS 1996

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DIRECTORS, GOVERNORS, OFFICERS AND ADVISORS

Directors and Governors (Directors): All the Directors are members of the Governing Body and Trustees of the Charity as well as being members of the Company. As members of the Company each have given guarantees not exceeding one pound whilst they are members of the Company and for one year after ceasing to be a member.

The Directors who served during the year were as follows:

	Notes
Robin Bond Thain	1,5,6,7
Dennis Albert Adams	2,7
Walter Bebbington	3,6
Margaret Constance Green (retired 29.6.96)	1,6
Marilyn Thompson Nickson (Chairman)	1,5,6,7
Marion Louise Hardiment	1,6
Anthony John Merrifield (Vice Chairman)	1,5,6,7
Jane Margaret Renfrew	1,5
Ernest Jackson Lawson Soulsby (retired 29.6.96)	1,5
Michael John Higgins (ex-officio - The Dean of Ely Cathedral)	
Edmund John Phillip Browne	1,6
Yvonne Maria Cripps	4,5
James Brooke Fairbairn	1,7
Martin Harold Gruselle	1,5,6,7
Frederick James Kilner	2,7
Michael Valentine Bright (appointed 29.6.96)	1,7
Janet May Evans (appointed 29.6.96)	1,6
John Bourne Shropshire (appointed 29.6.96)	1,5

NOTES

- 1. Co-optative Governors
- 2. Dean & Chapter of Ely Cathedral Representative Governors
- 3. Ely Diocesan Board of Education Representative Governor
- 4. Cambridge University Representative Governor
- 5. Member of the Finance & General Purposes Committee
- 6. Member of the Management Committee
- 7. Member of the Building & Resources Committee

The Co-optative Governors are appointed by the Governing Body for the time being. The Dean & Chapter of Ely Cathedral is entitled to appoint 2 Governors (in addition to the Dean of Ely Cathedral who is normally an exofficio Governor). The Ely Diocesan Education Board is entitled to appoint 1 representative Governor. Cambridge University is entitled to appoint 1 representative Governor. All other Governors are co-optative. One third of the Governing Body retire each year.



DIRECTORS, GOVERNORS, OFFICERS AND ADVISORS

OFFICERS

The Headmaster:

Richard Hindmoor Youdale

Bursar, Clerk to the Governing Body and Company Secretary:

Jonathan Mowbray Ayers

The day to day running of the School is delegated to the Headmaster and the Bursar.

ADDRESS

The King's School Ely, Barton Road, Ely, Cambridgeshire CB7 4DB.

ADVISORS

Bankers:

Lloyds Bank Plc, Minster Place, Ely

Solicitors:

Archer & Archer, Market Place, Ely

Auditors:

Deloitte & Touche, Leda House, Station Road, Cambridge

Investment Advisors:

The Charity Official Investment Fund, St Alphage House,

2 Fore Street, London

Architects:

Purcell Miller & Tritton, St Mary's Street, Ely

Insurance Brokers:

Holmwoods Insurance Services Limited, Rockwood House, 9-17 Perrymount Road, Haywards Heath, West Sussex



TRUSTEES' ANNUAL REPORT AND STATUTORY DIRECTORS' REPORT

The Directors present their annual report and the audited financial statements for the year ended 31 August 1996.

Status and Administration

The Company was incorporated on 6 November 1989, under the terms of the Sealed Scheme last up-dated on the 31 August 1990. The assets of The King's School, Ely were vested in the Company and the Company became the trustee of the School. Under the Memorandum and Articles of Association of the Company only Directors of the Company shall be appointed Governors of the School. The Company has charitable status for taxation purposes.

Objects

The objects of the Company are to provide education and all facilities at The King's School, Ely for children of all ages and both sexes. The School operates in four sections; nursery, pre-preparatory, preparatory and senior; each having its own Head. The Head of the nursery reports through the Head of the pre-preparatory section. The Head of the pre-preparatory section and the Head of the preparatory section report to the Governors through the Headmaster. The School provides facilities for both day and (from age 7) boarding pupils.

Policy

It is the policy of the School to enable pupils to attain the highest academic levels as well as providing an extracurricular programme which aims to develop life-long leisure interests and help build self-confidence and a desire to contribute to the community.

Review of Activities

In 1995/96 The King's School had 801 pupils and future enquiries give us confidence that these numbers will be maintained. The School is being re-structured with effect from September 1996 to enable the preparatory section of the School to accept year 4 pupils, i.e. one year earlier than had hitherto been the policy. The effect of this change is to make available an additional 24 places in the School. In addition a relocation and re-structuring of our pre-preparatory section will make a further 24 new places available within that part of the School. Also with effect from September 1996 the School will open a nursery school for children aged between 2 and 4 years old for up to 32 children per session with 10 sessions being offered per week. The total effect of these changes is to make available 80 new places within the School as a whole.

The King's School enjoys an enviable and well-deserved reputation for enabling its pupils to achieve their maximum potential given the wide range of entry standards. We are pleased that we are members of the Assisted Places Scheme and with the present Government this Scheme is to continue. During the year we were able to award some £250,000 in scholarships, bursaries and grants and this together with our Assisted Places has given us the opportunity to attract pupils who will benefit from the education offered by the School but who could not otherwise afford to attend an independent school.

Developments

During the year the School has opened a new 'Astroturf' at an overall cost of £360,000, which provides much improved floodlit facilities for both hockey and tennis.

The School has also taken a lease from the Needham's Foundation of the Catherine Needham Art Centre, thereby giving us a much improved facility for teaching the visual arts.



TRUSTEES' ANNUAL REPORT AND STATUTORY DIRECTORS' REPORT

Developments (continued)

Work was completed on the conversion of a large Edwardian house in Egremont Street which from September 1996 will house our Pre-preparatory School. Also completed during the year was the conversion of our existing Pre-preparatory School to provide accommodation for the Nursery Department. The cost of these two conversions including the acquisition of Egremont House is £500,000.

The School has also completed an extension to the preparatory section to provide accommodation for the Year 4 children and provision of a music teaching and practice facilities. At the same time the School has nearly completed the construction of a new purpose built Design & Technology Department offering facilities for the teaching of Design & Technology (materials), Design & Technology (electronics & robotics), Food technology and Information technology. The cost of these two projects is in the region of £1.2 million.

Financial Results

The profit on ordinary activities of £310,313 less scholarships and Bursaries borne by the School of £165,022 produced a net incoming resource of £145,291 which has been transferred to non-distributable reserves. The full results are shown in the accounts.

The School continues to hire out the School facilities during School term time and vacations and this has contributed £178,758 to the School's funds in the year (1995 - £160,872).

Investment Powers

The Trustees' powers of investment are unfettered. It has been their recent practice to invest funds held for Bursaries, Scholarships and Prizes through the Charities Official Investment Fund. Note 16 to the accounts shows the movements on these funds during the year and, where relevant, gives a description of the terms on which the funds are held. The investments are sufficient to meet the School's obligations on a fund by fund basis.

Asset Cover for Funds

The School's tangible assets consist principally of freehold and leasehold land and buildings; the leasehold buildings are mainly held on leases from the Church Commissioners or the Dean and Chapter of Ely Cathedral with more than 65 years to run. The Trustees consider it appropriate for these properties to be carried in the balance sheet on a cost less depreciation basis of £5.3 million. The properties are currently insured at a rebuilding cost of £22 million.

Approved by the Board on 7 December 1996 and signed on its behalf by:

M Gruselle (Chairman of the Finance & General Purposes Committee)

7 December 1996



STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Chartered Accountants

Deloitte & Touche Leda House Station Road Cambridge CB1 2RN Telephone: National 01223 460222 International +44 1223 460222 Fax (Gp. 3): 01223 350839 DX 5812

THE KING'S SCHOOL, ELY

(company limited by guarantee)

AUDITORS' REPORT TO THE MEMBERS

We have audited the financial statements on pages 7 to 17 which have been prepared under the accounting policies set out on page 10.

Respective responsibilities of directors and auditors

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As described on page 5 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 August 1996 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

11 March 1997

Deloitte Touche Tohmatsu International Aberdeen, Bath, Belfast, Birmingham, Bournemouth, Bracknell, Bristol, Cambridge, Cardiff, Crawley, Dartford, Edinburgh, Glasgow, Leeds, Leicester, Liverpool, London, Manchester, Milton Keynes, Newcastle upon Tyne, Nottingham, St Albans and Southampton.

Principal place of business at which a list of partners' names is available: Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.



Deloitte Touche Tohmatsu International

PROFIT AND LOSS ACCOUNT Year ended 31 August 1996

TURNOVER: continuing operations 1 5,399,880 5,112,12 Cost of sales 3,549,893 3,209,32 Gross profit 1,849,987 1,902,79 Administrative expenses 1,721,773 1,614,02 Other operating income 3 (178,758) (160,82 OPERATING PROFIT: continuing operations 4 306,972 449,62 Income from investments 5 38,690 42,22 Other interest receivable and similar income 6 78,696 157,12	5 £
Cost of sales 3,549,893 3,209,33 Gross profit 1,849,987 1,902,79 Administrative expenses 1,721,773 1,614,03 Other operating income 3 (178,758) (160,83) OPERATING PROFIT: continuing operations 4 306,972 449,60 Income from investments 5 38,690 42,23	0
Administrative expenses Other operating income 3 1,721,773 1,614,07 (178,758) (160,87 1,543,015 1,453,17 OPERATING PROFIT: continuing operations 4 306,972 449,67 Income from investments 5 38,690 42,27	9
Other operating income 3 (178,758) (160,8°) 1,543,015 1,543,015 1,453,1. OPERATING PROFIT: continuing operations 4 306,972 449,60 Income from investments 5 38,690 42,20	1
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OPERATING PROFIT: continuing operations 4 306,972 449,60 Income from investments 5 38,690 42,20	/2) —
operations 4 306,972 449,60 Income from investments 5 38,690 42,20	50
Income from investments 5 38,690 42,2	
	1
04 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1)4
Other interest receivable and similar income 6 78,696 157,1	18
Interest payable and similar charges 7 (114,045) (81,03	i8) —
3,341 118,3	34
PROFIT ON ORDINARY ACTIVITIES 310,313 568,02	!5 ==
APPROPRIATION OF PROFIT	
Profit on ordinary activities 310,313 568,03	25
Less: net scholarships included within turnover but borne by the school (165,022) (150,53)	34)
Plus: amount invested for staff pension fund charged within administrative expenses - 1,00	20
Profit appropriated 145,291 418,40	51

There are no recognised gains and losses for the current financial year and preceding financial year other than those stated in the profit and loss account and appropriation of profit statement.

STATEMENT OF MOVEMENTS ON RESERVES Year ended 31 August 1996

	reserves £	reserve £	Total £
Balance at 1 September 1995 Net transfer between reserves Profit retained for the year	1,001,488 (520,900)	5,618,029 520,900 145,291	6,619,517
Balance at 31 August 1996	480,588	6,284,220	6,764,808

Deloitte & Touche



BALANCE SHEET 31 August 1996

	Note	1996 £	1995 £
FIXED ASSETS Tangible assets	8	6,753,159	5,710,166
Investments	9	358,799	940,990
		7,111,958	6,651,156
CURRENT ASSETS			
Stocks	10	227,463	223,729
Debtors: amounts falling due after more than one year	11	875,735	886,378
Debtors: amounts falling due within one year	11	236,169	232,046
Cash at bank and in hand		393,532	504,632
		1,732,899	1,846,785
CREDITORS: amounts falling due			
within one year	12	43,229	40,415
Bank loans Trade creditors	12	449,810	183,096
Other creditors including taxation and social		•	
security	13	359,870	393,038
		852,909	616,549
NET CURRENT ASSETS		879,990	1,230,236
TOTAL ASSETS LESS CURRENT			
LIABILITIES		7,991,948	7,881,392
CREDITORS: amounts falling due after more than one year	14	(1,227,140)	(1,261,875)
		6,764,808	6,619,517
NON-DISTRIBUTABLE RESERVES		6,284,220	5,618,029
General reserve Other reserves	16	480,588	1,001,488
Other reserves			
		6,764,808	6,619,517

These financial statements were approved by the Board of Directors on 7 December 1996 Signed on behalf of the Board of Directors

Director

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CASH FLOW STATEMENT Year ended 31 August 1996

	Note	£	1996 £	£	1995 £
Net cash inflow from operating activities	17		761,737		680,960
Returns on investments and servicing of finance Interest received Charities Official Investment Fund income shares		59,220 29,220		52,329 26,255	
Interest paid		(114,045)		(5,781)	
Net cash (outflow) inflow from returns on investments and servicing of finance			(25,605)		72,803
Cash inflow from endowments, covenants and donations and sundry income			-		14,614
Taxation Taxation recovered on fees composition scheme			-		833
Investing activities Payments to acquire tangible fixed assets Additional loan made to landlord		(1,412,677) (9,409)		(726,781)	
Capital repaid on School Fees Composition Scheme Annuity Charities Official Investment Fund income		1,152		1,099	
shares purchased Decrease (increase) in cash on deposit Proceeds from sale of tangible fixed assets		581,038 33,080		(29,238) (85,905) 2,646	
Net cash outflow from investing activities			(806,816)		(838,179)
Net cash outflow before financing			(70,684)		(68,969)
Financing Net repayment of loans		(40,416)		(38,601)	
Net cash outflow from financing	19		(40,416)		(38,601)
Decrease in cash and cash equivalents	18		(111,100)		(107,570)



1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Accounting convention

The financial statements are prepared under the historical cost convention.

Turnover

Turnover is the amount derived from the tuition and boarding fees, the provision of meals, books and music lessons less unfunded scholarships, bursaries and allowances.

Tangible fixed assets

Assets in the course of construction

No depreciation is provided in respect of assets in the course of construction.

Freehold land and buildings

No depreciation is provided on freehold land.

Depreciation is provided on freehold buildings at 2% per annum.

Long leasehold property

Depreciation is provided by ten equal annual instalments or the remaining period of the lease if shorter.

Depreciation is provided on cost in equal annual instalments over the estimated lives of the assets. The rates of depreciation are:

Fixtures, fittings, furniture and equipment	15% per annum
Catering equipment, teaching aids, mowers and implements	20% per annum
Plant and musical instruments	10% per annum
Vehicles	25% per annum

Investments

Investments are represented by cash on deposit plus the cost of investments purchased or their market value if lower.

Stocks

Stocks are stated at the lower of cost and net realisable value; in respect of crockery, cutlery, linen and soft furnishings the realisable value is estimated to be the written down value after depreciation of 25% per annum.

Taxation

Income tax recoverable is included in prepayments and accrued income on the following basis:

Income tax recoverable on school fee composition scheme annuities is taken into account in the same period as the covenanted amount is received. Income tax recoverable in respect of the appeal fund covenants is brought into account in the period in which a claim is submitted.

Pension costs

The company operates a defined contribution money purchase pension scheme for administrative staff, and a separate superannuation scheme on behalf of teaching staff. Pension contributions are charged to the profit and loss account in the year in which they fall due.





2. INFORMATION REGARDING EMPLOYEE

4.	INFORMATION REGIMENTO ENTRE OF THE	1996	1995
		No	No
	Average number of persons employed		
	Teaching	89	89
	Establishment	87	86
		176	175
		£	£
	Staff costs during the year	0.001.500	2 207 000
	Wages and salaries	3,031,780	2,796,998
	Social security costs	212,225	201,880 159,339
	Other pension costs	173,983	139,339
		3,417,988	3,158,217
3.	OTHER OPERATING INCOME		
		1996	1995
		£	£
	Rent of rooms and charges for services	168,724	160,104
	Income from functions	10,034	768
		170 750	160,872
		178,758	100,872
4.	OPERATING PROFIT		
		1996	1995
		£	£
	Operating profit is after charging:		
	Depreciation	334,307	318,109
	Auditors' remuneration	7,500	9,400
	Directors' remuneration	<u> </u>	
5.	INCOME FROM INVESTMENTS		
~•		1996	1995
		£	£
	Charities Official Investment Fund income shares	29,220	26,255
	Bank deposit and building society interest	8,982	15,444
	Pension fund interest	488	595
		38,690	42,294





6. OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

		1996	1995
		£	£
	Tax recovered on fees composition scheme	-	833
	Bank interest	49,750	36,290
	Covenants and donations	-	13,408
	Sundry income	-	1,206
	Interest recoverable from landlord	112,877	75,277
	(Increase) decrease in provision for recovery of interest	(83,931)	30,134
		78,696	157,148
7.	INTEREST PAYABLE AND SIMILAR CHARGES		
		1996	1995
		£	£
	Interest on bank loans repayable within		
	5 years	1,168	5,781
	Other interest	112,877	75,277
		114,045	81,058

8. TANGIBLE FIXED ASSETS

	Assets in course of	Freehold	Long leasehold		
	construction	property	property	Equipment	Total
	£	£	£	£	£
Cost					
At 1 September 1995	•	5,245,612	874,109	1,476,255	7,595,976
Additions	688,401	218,325	8,590	497,361	1,412,677
Disposals	•		-	(113,845)	(113,845)
At 31 August 1996	688,401	5,463,937	882,699	1,859,771	8,894,808
Accumulated depreciation					
At 1 September 1995	-	468,481	379,692	1,037,637	1,885,810
On disposals	-	· -	_	(78,468)	(78,468)
Charge for the year		105,237	81,001	148,069	334,307
At 31 August 1996	*	573,718	460,693	1,107,238	2,141,649
Net book value					
At 31 August 1996	688,401	4,890,219	422,006	752,533	6,753,159
At 31 August 1995	•	4,777,131	494,417	438,618	5,710,166

1996

228,666

1006

£

1995

360,000

1005

£





NOTES TO THE ACCOUNTS Year ended 31 August 1996

Capital commitments

8. TANGIBLE FIXED ASSETS (continued)

Egremont House development 14,707	•
Technology Centre and Junior School extension 213,959	-
Barton Farm, all weather hockey pitch	360,000
Contracted for:	
Future capital expenditure at 31 August 1996 comprised the following:	

9. INVESTMENTS HELD AS FIXED ASSETS

	School Fees Composition Scheme Annuity £	Charities Official Investment Fund Income shares £	Cash on deposit	Total £
Cost at 1 September 1995	1,153	340,144	599,693	940,990
Capital repaid	(1,153)	•	•	(1,153)
Movements in the year	-	<u> </u>	(581,038)	(581,038)
Cost at 31 August 1996	<u></u>	340,144	18,655	358,799

The income shares are held in the Charities Official Investment Fund and total 87,748.92 units.

The market value of these units at 31 August 1996 was £666,550.

10. STOCKS

	1996	1995
	£	£
Books and stationery	81,542	90,998
Provisions	6,6 7 6	6,993
Fuel	544	270
Ely scheme	2,245	4,682
Crockery, cutlery, linen and soft furnishings	102,321	92,775
Office stationery	2,334	5,020
Teaching materials	22,132	17,267
Building materials	•	5,450
Potticary medals	243	242
Prizes	-	32
Grounds materials	2,805	-
Stocks held for use in Junior School, Technology		
Centre and Egremont House	6,621	-
	227,463	223,729
		





11.	DEBTORS

11.	DEDIONS			1996	1995
				£	£
	Amount recoverable after more than one year: Amount recoverable from the landlord for renovating	σ			
	certain of the company's leasehold properties	5		1,245,890	1,172,602
	Less amounts not covered by estimated future rents			(370,155)	(286,224)
				875,735	886,378
	Amounts falling due within one year:				
	Trade and fee debtors			197,088	186,568
	Prepayments and accrued income			18,541	25,478
	Deposit recoverable from Nelson Hind			20,540	20,000
				236,169	232,046
12.	BANK LOANS				
14,	BAIK BOAKS			1996	1995
				1996 £	£
	Acremont House bank loan (note 14)			16,000	16,000
	King's School bank loan (note 14)			27,229	24,415
				43,229	40,415
	CONTRACTOR DICT LIBITIO TAVATIO	N AND COCIAT	CECHDITY	7	
13.	OTHER CREDITORS INCLUDING TAXATIO	N AND SOCIAL			1995
		£	1996 £	£	1993 £
	Deservanta received on account of feet		235,790		353,950
	Payments received on account of fees Taxation and social security		69,660		1,191
	Pension contributions		29,295		-
	Other creditors:				
	Scholarship and prize fund account	-		8,484	
	Acceptance deposits	21,734		18,850	
	Clearing accounts	3,391	25 125	10,563	37,897
			25,125		
			359,870		393,038



14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	1996	1995
	£	£
Acremont House bank loan	32,000	48,000
King's School bank loan	1,098,355	1,125,585
Acceptance deposits	96,785	88,290
	1,227,140	1,261,875

The King's School bank loan is secured on the company's freehold property known as Barton Farm and is repayable in quarterly instalments over 18 years. Interest is payable at a fixed rate of 9.864% until April 2005 whereupon the interest rate will be reviewed.

The Acremont House bank loan is secured by a legal charge on Acremont House. It is repayable by fixed instalments of £16,000 per annum.

The analysis of acceptance deposits between those repayable between one and two years, between two and five years and after five years cannot be readily determined as their repayment only falls due on the event of a pupil leaving the school.

Repayments on bank loans can be analysed as follows:

	1996	1995
	£	£
Due within one year	43,229	40,415
Between one and two years	45,961	43,226
Between two and five years	123,864	115,146
Due after more than five years	960,530	1,015,213
Total repayments	1,173,584	1,214,000
Amounts repayable by instalments some of which fall due after five years:		
Banks loans:		
Total amount	1,125,584	1,150,000
Instalments due after five years	960,530	1,015,213

15. SHARE CAPITAL

The King's School, Ely is a company limited by guarantee.

In the event of the company being wound up each member or person who had been a member within the preceding 12 months is liable to contribute a maximum of one pound. The maximum sum guaranteed at 31 August 1996 is £18.

THE KING'S SCHOOL, ELY (company limited by guarantee)

NOTES TO THE ACCOUNTS Year ended 31 August 1996

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16. OTHER RESERVES

Total f	1,001,488		8,817	(1,152)	488	8,153	529,053	(520,900)	480,588
Acremont House	495		892	•	•	892	1,387	(495)	•
Appeal Fund			•	ı	•	'	-	ε	•
Computer Replace- ment Fund	2,561		•	,	• •	•	2,561	(2,561)	•
Boat Fund			•	•		•	7	©	.
Council for Music, Art and Drama Fund	3,125		•	•	•	t	3,125	(3,125)	`
Musical Instru- ments Fund	31		٠	•	'	•	31	(31)	
Junior School Fund	\$,677		•	•	'	•	5,677	(5,677)	•
Staff Pension Fund	15,758		•	•	488	488	16,246	(15,758)	
School Fees Compo- sition Scheme	1,152			(1,152)	'	(1,152)	•	(1,152)	•
External Bursaries and Minor Scholar- ships and Prize Frund	9,354			•	•	ı	'	•	9,354
Ex Choris- ters' Bursary Fund	223,912		•	•	'	•	'		223,912
General Bursary Fund	088,901		ı	•	`	•	,		106,880
Schol- arship Fund	23		•	•	.	•	23	[3]	.
Capital Develop- ment Fund f	632,517		7,925	•	'	7,925	\$00,000	(492,075)	140,442
	Balance at 1 September 1995	Appropriations (page 4)	From profit and loss account	loss account	investments	Less transfer to	general reserve	Net movement	Balance at 31 August 1996

Certain funds shown above, namely the External Bursaries and Minor Scholarships and Prize Fund, the School Fees Composition Scheme and the Appeal Fund have limitations placed upon the disposition of the income generated from their underlying investments in accordance with the terms laid down by their founders.





19.

NOTES TO THE ACCOUNTS Year ended 31 August 1996

RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM 17. **OPERATING ACTIVITIES**

	1996	1995
	£	£
Operating profit	306,972	449,641
Depreciation charges	334,307	318,109
Loss on sale of fixed assets	2,296	5,792
Increase (decrease) in creditors	242,041	(15,997)
(Increase) decrease in stocks	(3,734)	17,415
(Increase) decrease in debtors	(4,123)	55,564
Scholarships included in turnover but borne by the		
school	(194,503)	(140,594)
Transfer to staff pension fund	-	1,020
Deficit (surplus) of income over expenditure on		
bursary and prize fund account	29,481	(9,990)
Rent foregone by landlord	49,000	
Net cash inflow from operating activities	761,737	680,960

ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS AS SHOWN 18. IN THE BALANCE SHEET

	1996 £	1995 £
Balance at 1 September 1995 Net cash outflow	504,632 (111,100)	612,202 (107,570)
Balance at 31 August 1996	393,532	504,632
Cash and cash equivalents represent cash at bank and in hand.	· ———	

ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

	Bank loans 1996	1995	
	£	£	
Balance at 1 September 1995	1,214,000	1,257,457	
Interest rolled up	-	75,277	
Loan repaid by landlord	-	(80,133)	
Repayment of Capitular properties bank loan	-	(1,172,601)	
(Repayment) receipt of King's School bank loan	(24,416)	1,150,000	
Repayment of Acremont House bank loan	(16,000)	(16,000)	
Balance at 31 August 1996	1,173,584	1,214,000	