Company Registration No. 02428299 (England and Wales)
TRS TYRES LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

COMPANY INFORMATION

Directors Mr L Stonier

Mr N Stonier

Secretary Mr N Stonier

Company number 02428299

Registered office Whitegate

White Lund Industrial Estate

Morecambe Lancashire United Kingdom LA3 3DB

Auditor Azets

Fleet House New Road Lancaster United Kingdom LA1 1EZ

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present the strategic report for the year ended 31 December 2021.

Fair review of the business

TRS Tyres performed well during the year ended 31 December 2021. The company expanded into different parts of the tyre industry and experienced growth overall showing increased turnover and profits compared to 2020. We are particularly pleased with this strong performance in an industry still feeling the effects of leaving the EU and despite the economic impact from the Covid-19 virus, lockdowns and resulting market downturns. TRS benefitted from the market focus on recycling and sustainability which increased sales of premium branded tyres, casings and re-treads.

Principal risks and uncertainties

The European tyre industry as a whole has benefitted in recent years by the implementation of the anti-dumping tariff imposed on budget Chinese imports. The European ruling has been challenged recently and the tariff will be temporarily suspended in the EU. This will have a negative impact on our trade with Europe, and possibly impact our domestic business in the future if the tariff is removed in the UK.

TRS Tyres is currently working to improve efficiencies throughout their business. The recent increase in the costs of fuel, electricity, wages and consumables will reduce profits. The company is working to lessen these effects by improving logistics and investing in energy efficient machinery.

Development and performance

During 2021 TRS Tyres entered into different areas of the truck tyre business, wholesaling new tyres and increasing the service element of the business. The total number of customers increased both abroad and domestically giving a better spread of business. The collection and recycling of truck tyre casings increased in volume through efficiencies, and new tyre sales increased as the customer base expanded.

Key performance indicators

The KPI's adopted by TRS to measure performance are turnover and operating profit.

Turnover increased from £10.9m in 2020 to £13.2m in 2021. Operating profit rose from £1.7 to over £1.8. This demonstrated a reduction in operating profit margin from 15.5% to 14.0%. This reduction is due to the increase in sales of new tyres and rising costs.

new tyres and rising costs.

Mr N Stonier **Director**

26 September 2022

On behalf of the board

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present their annual report and financial statements for the year ended 31 December 2021.

Principal activities

The principal activity of the company continued to be that of the sale of tyres, casings and re-treads.

Results and dividends

The results for the year are set out on page 8.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr L Stonier

Mr N Stonier

Research and development

R&D work involves the process of integrating software which enables real time collaboration with European partners, with the aim of increasing efficiencies and reducing the environmental impact of the company.

Auditor

Azets were appointed as auditor to the company and in accordance with section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

On behalf of the board

Mr N Stonier **Director**

26 September 2022

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TRS TYRES LIMITED

Qualified opinion on financial statements

We have audited the financial statements of TRS Tyres Limited (the 'company') for the year ended 31 December 2021 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit for the
 year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for qualified opinion

We were unable to obtain sufficient appropriate audit evidence about the opening balance sheet position as at 31 December 2020 because the entity was exempt from audit in the prior period. Since opening balances enter into the determination of the financial performance we were unable to determine whether adjustments might have been necessary in respect of profit for the year reported in the profit and loss account.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF TRS TYRES LIMITED

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF TRS TYRES LIMITED

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- · Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal
 entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions
 outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Other matters

Comparative information in the financial statements is derived from the company's prior period financial statements which were not audited.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF TRS TYRES LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Susanna Cassey (Senior Statutory Auditor) For and on behalf of Azets

29 September 2022

Chartered Accountants Statutory Auditor

Fleet House New Road Lancaster United Kingdom LA1 1EZ

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

		2021	2020
	Notes	£	£
Turnover	3	13,156,194	10,918,315
Cost of sales		(10,383,701)	(8,058,486)
Gross profit		2,772,493	2,859,829
Administrative expenses		(1,524,506)	(1,166,146)
Other operating income		589,405	-
Operating profit	5	1,837,392	1,693,683
Interest receivable and similar income	8	-	1,469
Interest payable and similar expenses	9	(68)	-
Profit before taxation		1,837,324	1,695,152
Tax on profit	10	(350,715)	(300,612)
Profit for the financial year		1,486,609	1,394,540

The profit and loss account has been prepared on the basis that all operations are continuing operations.

BALANCE SHEET

AS AT 31 DECEMBER 2021

		202	21	2020	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	12		991,581		713,283
Current assets					
Stocks	13	463,094		296,000	
Debtors	14	3,007,159		2,489,922	
Cash at bank and in hand		4,355,657		2,940,540	
		7,825,910		5,726,462	
Creditors: amounts falling due within one year	15	(2,174,203)		(1,394,297)	
Net current assets			5,651,707		4,332,165
Total assets less current liabilities			6,643,288		5,045,448
Provisions for liabilities					
Deferred tax liability	16	242,335		131,104	
			(242,335)		(131,104)
Net assets			6,400,953		4,914,344
Capital and reserves					
Called up share capital	18		100		100
Profit and loss reserves			6,400,853		4,914,244
Total equity			6,400,953		4,914,344

The financial statements were approved by the board of directors and authorised for issue on 26 September 2022 and are signed on its behalf by:

Mr N Stonier

Director

Company Registration No. 02428299

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

		Share capital Io	Profit and ss reserves	Total
	Notes	£	£	£
Balance at 1 January 2020		100	3,719,704	3,719,804
Year ended 31 December 2020: Profit and total comprehensive income for the year Dividends	11		1,394,540 (200,000)	1,394,540 (200,000)
Balance at 31 December 2020		100	4,914,244	4,914,344
Year ended 31 December 2021: Profit and total comprehensive income for the year			1,486,609	1,486,609
Balance at 31 December 2021		100	6,400,853	6,400,953

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

		202	21	2020	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	22		2,132,229		2,035,290
Interest paid Income taxes paid			(68) (265,349)		- (123,373)
•					
Net cash inflow from operating activities			1,866,812		1,911,917
Investing activities					
Purchase of tangible fixed assets		(487,969)		(288,990)	
Proceeds on disposal of tangible fixed assets		36,274		16,400	
Interest received				1,469	
Net cash used in investing activities			(451,695)		(271,121)
Financing activities					
Dividends paid		-		(200,000)	
Net cash used in financing activities			-		(200,000)
Net increase in cash and cash equivalents			1,415,117		1,440,796
Cash and cash equivalents at beginning of year	r		2,940,540		1,499,744
Cash and cash equivalents at end of year			4,355,657		2,940,540
•					

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

1 Accounting policies

Company information

TRS Tyres Limited is a private company limited by shares incorporated in England and Wales. The registered office is Whitegate, White Lund Industrial Estate, Morecambe, Lancashire, United Kingdom, LA3 3DB.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest \pounds .

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. In making their assessment the directors have considered the impact of the COVID-19 pandemic. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings 5% straight line

Plant and equipment 15% reducing balance

Fixtures and fittings 20% reducing balance

Motor vehicles 25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.6 Stocks

Stocks are stated at the lower of average cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.7 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

1 Accounting policies

(Continued)

1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.13 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

1.14 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

1.15 Employer Financed Retirement Benefit Scheme

The company has established an employer financed retirement benefit scheme for the benefit of its officers, employees and their wider families, the TRS Tyres Limited Employer Financed Retirement Benefit Scheme ("The Scheme").

In accordance with Section 9 of FRS 102 the company does not include the assets and liabilities of The Scheme on its balance sheet to the extent that it considers that it will not retain any economic benefit from the assets of The Scheme and will not have control of the rights or other access to those present economic benefits.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

An analysis of the company's turnover is as follows:

	2021	2020
	£	£
Turnover analysed by class of business		
Tyre sales and collections	12,595,952	10,508,986
Repairs	560,242	409,329
	13,156,194	10,918,315
	2021	2020
	£	£
Other significant revenue Interest income		4.400
interest income		1,469
		
	2021	2020
	£	£
Turnover analysed by geographical market		
UK	10,034,496	8,423,726
EU	2,726,704	2,226,661
Rest of the world	394,994	267,928
	13,156,194	10,918,315
Exceptional item		
	2021	2020
	£	£
Income		
Social security	587,783	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

5	Operating profit		
		2021	2020
	Operating profit for the year is stated after charging/(crediting):	£	£
	Exchange differences apart from those arising on financial instruments measured		
	at fair value through profit or loss	144,298	10,393
	Depreciation of owned tangible fixed assets	196,077	144,582
	(Profit)/loss on disposal of tangible fixed assets	(22,680)	3,105
	Operating lease charges	126,314	94,981

6 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2021 Number	2020 Number
Di	irectors	2	2
Ad	dmin staff	9	8
OJ	perations	41	38
To	otal	52	48
TH	heir aggregate remuneration comprised:		
		2021 £	2020 £
W	ages and salaries	1,745,393	1,528,140
So	ocial security costs	170,722	144,036
Pe	ension costs	81,287	81,167
		1,997,402	1,753,343
7 Di	irectors' remuneration		
		2021	2020
		£	£
Re	emuneration for qualifying services	164,230	161,070
Co	ompany pension contributions to defined contribution schemes	81,287	81,167
		245,517	242,237

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

8	Interest receivable and similar income		
		2021	2020
	Interest income	£	£
	Interest on bank deposits	-	1,469
	Investment income includes the following:		
	Interest on financial assets not measured at fair value through profit or loss	-	1,469
9	Interest payable and similar expenses		
		2021	2020
	Other finance costs:	£	£
	Other interest	68	-
10	Taxation		
		2021	2020
	Current tax	£	£
	UK corporation tax on profits for the current period	239,484	265,349
	Deferred tax		
	Origination and reversal of timing differences	69,830	23,988
	Changes in tax rates	41,401	11,275
	Total deferred tax	111,231	35,263
	Total tax charge	350,715	300,612
	•		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

10 Taxation (Continued)

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

		2021 £	2020 £
	Profit before taxation	1,837,324	1,695,152
	Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%)	349,092	322,079
	Tax effect of expenses that are not deductible in determining taxable profit	1,125	640
	Tax effect of income not taxable in determining taxable profit	13	-
	Effect of change in corporation tax rate	41,401	11,275
	Permanent capital allowances in excess of depreciation	12,069	(590)
	Depreciation on assets not qualifying for tax allowances	195	256
	Research and development tax credit	(48,870)	(33,639)
	Other permanent differences	(4,310)	591
	Taxation charge for the year	350,715	300,612
11	Dividends		
		2021	2020
		£	£
	Final paid	-	200,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

	Tangible fixed assets	Freehold land	Plant and	Fixtures and	Motor vehicles	Total
		and buildings	equipment	fittings		
		£	£	£	£	£
	Cost	54.000	100.054	27.704	4 400 740	4 0 40 070
	At 1 January 2021	51,280	403,954	27,734	1,163,710	1,646,678
	Additions Disposals	_	315,469	3,780	168,720 (49,064)	487,969 (49,064)
	Disposais				(+9,004)	——————————————————————————————————————
	At 31 December 2021	51,280	719,423	31,514	1,283,366	2,085,583
	Depreciation and impairment					
	At 1 January 2021	24,720	233,763	18,159	656,753	933,395
	Depreciation charged in the year	1,341	51,041	2,429	141,266	196,077
	Eliminated in respect of disposals	-	-	-	(35,470)	(35,470)
	At 31 December 2021	26,061	284,804	20,588	762,549	1,094,002
	Carrying amount					
	At 31 December 2021	25,219	434,619	10,926	520,817	991,581
	At 31 December 2020	26,560	170,191	9,575	506,957	713,283
13	Stocks					
					2021 £	2020 £
	Finished goods and goods for resale			:	463,094	296,000
14	Debtors					
	Amounts falling due within one year:				2021 £	2020 £
	Trade debtors				2,546,094	2,144,587
	Other debtors				346, 4 47	247,594
	Prepayments and accrued income				114,618	97,741

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

15	Creditors: amounts falling due within one year		
	·	2021	2020
		£	£
	Trade creditors	1,539,075	794,061
	Corporation tax	239,485	265,350
	Other taxation and social security	120,306	105,958
	Other creditors	37,699	3,900
	Accruals and deferred income	237,638	225,028
		2,174,203	1,394,297

16 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Liabilities	Liabilities
	2021	2020
Balances:	£	£
Accelerated capital allowances	242,335	131,104
		2021
Movements in the year:		£
Liability at 1 January 2021		131,104
Charge to profit or loss		69,830
Effect of change in tax rate - profit or loss		41,401
Liability at 31 December 2021		242,335

The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances that are expected to mature within the same period.

17 Retirement benefit schemes

	2021	2020
Defined contribution schemes	£	£
Charge to profit or loss in respect of defined contribution schemes	81,287	81,167

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

18	Share capital					
		2021	2020	2021	2020	
	Ordinary share capital	Number	Number	£	£	
	Issued and fully paid					
	Ordinary shares of £1 each	100	100	100	100	

19 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021	2020
	£	£
Within one year	56,350	27,000
Between two and five years	146,750	-
In over five years	88,050	-
	291,150	27,000

20 Related party transactions

Transactions with related parties

During the year the company entered into the following transactions with related parties:

	Rent paid	
	2021	2020
	£	£
Other related parties	27,000	27,000
The following amounts were outstanding at the reporting end date:		
	2021	2020
Amounts due to related parties	£	£
Other related parties	81,000	54,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

21	Directors' transactions						
	Description	% Rate	Opening	AmountsAm	ounts repaidClosing balance		
			balance £	advanced £	£	£	
			~	~	~	~	
	Directors loan account	-	60,635	1,832	(90,782)	(28,315)	
	Directors loan account	-	173,852	856,902	(692,653)	338,101	
			234,487	858,734	(783,435)	309,786	
22	Cash generated from operations						
					2021 £	2020 £	
	Profit for the year after tax				1,486,609	1,394,540	
	Adjustments for:						
	Taxation charged				350,715	300,612	
	Finance costs				68	-	
	Investment income				-	(1,469)	
	(Gain)/loss on disposal of tangible fixed a				(22,680)	3,105	
	Depreciation and impairment of tangible	fixed assets			196,077	144,582	
	Movements in working capital:						
	(Increase)/decrease in stocks				(167,094)	72,000	
	Increase in debtors				(517,237)	(115,657)	
	Increase in creditors				805,771	237,577	
	Cash generated from operations				2,132,229	2,035,290	
23	Analysis of changes in net funds						
				1 January 2021	Cash flows	31 December	
				£	£	2021 £	
	Cash at bank and in hand			2,940,540	1,415,117	4,355,657	

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