

No. 02417588

THE COMPANIES ACT 2006

WRITTEN RESOLUTIONS

of

FORCE INDIA FORMULA ONE TEAM LIMITED

(Effective 27<sup>th</sup> OCTOBER 2011)

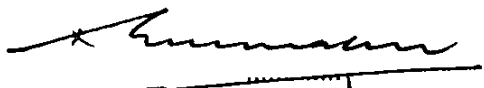
The following resolutions were duly agreed to by the member of the Company who, at the date of the circulation of the Resolutions were entitled to attend and vote at a General meeting of the Company, in accordance with Chapter 2, Part 13 of the Companies Act 2006 (the "Act") as a special resolution and ordinary resolutions, with effect from 27<sup>th</sup> OCTOBER 2011

SPECIAL RESOLUTION

1. **THAT** the Articles of Association appended to the written resolution and for the purpose of identification initialled by the Chairman, be approved and adopted as the Articles of Association of the Company in substitution for, and to the exclusion of, the existing Articles of Association of the Company as deemed to be altered by virtue of section 28 of the Act

ORDINARY RESOLUTIONS

2. **THAT** the directors be and are hereby permitted to authorise any conflict or potential conflict situation proposed to them under section 175(5)(a) of the Act, such authorisation to be given subject to the Act and on such terms and conditions as set out in the Company's articles of association from time to time or otherwise as the directors shall think fit.
3. **THAT** it is hereby acknowledged that Dr Vijay Mallya, Mr Ravi Nedungadi, Dr T V Lakshmi Kanthan by virtue of their appointment the board of directors of the Company by Watson Limited may have had interests since 1 October 2008 which have conflicted with their duties as a director of the Company and that, to the extent any such interest has resulted in any breach by a director of his duties under section 173, 175 or 177 (as the case may be) of the Act, such breach or breaches of duty is or are **HEREBY RATIFIED** for the purposes of section 239(2) of the Act

  
Chairman

THURSDAY



RM 01/12/2011 254  
COMPANIES HOUSE

# TRAVERS SMITH

COMPANY NUMBER 02417588

INCORPORATED UNDER THE COMPANIES ACT 1985

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PRIVATE COMPANY LIMITED BY SHARES

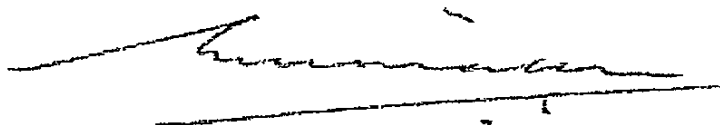
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ARTICLES OF ASSOCIATION

- of -

FORCE INDIA FORMULA ONE TEAM LIMITED

(ADOPTED BY SPECIAL RESOLUTION PASSED ON 27<sup>th</sup> OCTOBER 2011)

A handwritten signature in black ink, appearing to be 'Travers Smith', written over a horizontal line.

Travers Smith LLP  
10 Snow Hill London EC1A 2AL  
[www.traverssmith.com](http://www.traverssmith.com)

**INCORPORATED UNDER THE COMPANIES ACT 1985**

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**PRIVATE COMPANY LIMITED BY SHARES**

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**ARTICLES OF ASSOCIATION**

**- of -**

**FORCE INDIA FORMULA ONE TEAM LIMITED (the "Company")**

**(Company Number: 02417588)**

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**PRELIMINARY**

1. In these articles, "**Model Articles**" means the Model Articles for Public Companies, as set out in Schedule 3 to the Companies (Model Articles) Regulations (SI 2008/3229), the "**Act**" means the Companies Act 2006, including any statutory modification, replacement or re-enactment thereof from time to time in force; "**subsidiary undertaking**" and "**parent undertaking**" shall have the meanings respectively attributed to them at the date of adoption of these articles by the Act, "**connected person**" shall have the meaning set out at the date of adoption of these articles in paragraph 2 of Schedule 11B of the Financial Services and Markets Act 2000, "**control**" shall have the meaning set out at the date of adoption of these articles in section 450 of the Corporation Tax Act 2010, and the "**Parent**" means the corporation (if any) which is the holder of the entire issued share capital for the time being of the Company, as carries the right to vote at general meetings of the Company
2. The articles contained in the Model Articles shall apply to the Company, save insofar as they are excluded or modified by or inconsistent with the articles hereinafter contained and together such articles shall comprise the articles of association. Save as expressly set out in this article 2, no regulations set out in any statute or statutory instrument concerning companies shall apply as articles of the Company
3. A reference herein to "**MA Article 1**" shall be to Article 1 of the Model Articles. References to other articles of the Model Articles shall be made accordingly, save that the numbering of such references shall correspond to the numbering of the relevant provision of the Model Articles. The following Model Articles shall not apply to the Company: MA Article 9, MA Article 11, MA Article 14, MA Article 16, MA Articles 20 to 22 inclusive, MA Article 25,

MA Article 26, MA Article 28, MA Article 36(1)(a), MA Article 40, MA Article 46(2)(a), MA Article 50, MA Article 52(2)(b), MA Article 63(5), MA Article 64, MA Articles 79 to 81 (inclusive), MA Article 85 and MA Article 86 MA Article 8(2) shall be modified by the inclusion of the words ", if any," after the words "company secretary" MA Article 8(5) shall be modified by the exclusion of the words "but need not be in writing" MA Article 17(2) shall be modified by the inclusion of the words ", if any," after the words "company secretary" MA Article 32(2) shall be modified by the inclusion of the words "If the Parent consents," prior to the words "The Chairman of the meeting may permit".

#### **ALLOTMENT AND TRANSFER OF SHARES**

- 4.1 The directors shall not be entitled to exercise any right to issue shares in the Company or to grant rights to subscribe for, or to convert any security into, shares in the Company in accordance with the provisions of section 550 of the Act
- 4.2 The directors shall register the transfer by the Parent of any share in the Company and, if directed by the Parent, the transfer by any other person of any share in the Company, but the directors shall not register a transfer in any other circumstances

#### **NOTICE OF GENERAL MEETINGS**

5. In every notice calling a general meeting of the Company there shall appear with reasonable prominence a statement that a member entitled to attend and vote is entitled to appoint one or more proxies to attend and speak and vote instead of him and that a proxy need not also be a member Notices and other communications relating to a general meeting which any member is entitled to receive shall not be sent to the directors of the Company in their capacity as such

#### **PROCEEDINGS AT GENERAL MEETINGS**

6. No business shall be transacted at any meeting unless a quorum is present Two persons present entitled to vote upon the business to be transacted, each being a member or a proxy for a member or a duly authorised representative of a corporation, shall be a quorum, except at such times as the Company has only one member in which case one person entitled to vote upon the business to be transacted, being the sole member or a proxy for the sole member or a duly authorised representative of a corporation which is the sole member, shall be a quorum
7. At such times as the Company has only one member and he takes a decision which may be taken by the Company in general meeting and which has effect as if agreed by the Company in general meeting, such member shall (unless his decision is taken by way of written resolution) provide the Company with a written record of that decision
8. An instrument appointing a proxy and any authority under which it is executed or a copy of such authority certified notarially or in some other way approved by the directors must be delivered to the registered office of the Company (or, to the extent permitted by the Act, sent

using electronic communications to the Company at the address specified (or deemed to have been specified) by the Company for that purpose so as to be received by the Company)

- 8.1** in the case of a general meeting or an adjourned meeting, not less than 48 hours before the time appointed for the holding of the meeting or to the place of the meeting at any time before the time appointed for the holding of the meeting,
- 8.2** in the case of a proxy notice given in relation to a poll taken more than 48 hours after it was demanded, not less than 24 hours before the time appointed for the taking of the poll; and
- 8.3** in the case of a proxy notice given in relation to a poll taken not more than 48 hours after it was demanded, before the end of the meeting at which the poll was demanded

In calculating when a proxy notice is to be delivered, no account is to be taken of any part of a day that is not a working day. A notice revoking the appointment of a proxy must be given in accordance with the Act.

#### **NUMBER OF DIRECTORS**

- 9.** Unless otherwise determined by ordinary resolution of the Company, the number of directors (other than alternate directors) shall be eight directors

#### **ALTERNATE DIRECTORS**

- 10.** Any director (other than an alternate director) may appoint any other director or any other person willing to act to be an alternate director and may remove from office an alternate director so appointed by him. An alternate director may represent one or more directors. An alternate director shall forthwith cease to be an alternate director if his appointor ceases for any reason to be a director
- 11.** An alternate director shall be entitled
  - 11.1** to receive notice of all meetings of directors and of all committees of directors of which his appointor is a member and to attend any such meeting;
  - 11.2** to one vote for every director whom he represents who is not personally present in addition to his own vote (if any) as a director at any meeting of the directors or of any committee of directors, and
  - 11.3** to sign a resolution in writing of the directors on behalf of every director whom he represents as well as on his own account if he himself is a director
- 12.** An alternate director shall be entitled generally to perform all the functions of his appointor as a director in his absence but shall not as an alternate director be entitled to receive any

remuneration from the Company, save that he may be paid by the Company that part (if any) of the remuneration otherwise payable to his appointor as his appointor may by notice in writing to the Company from time to time direct

13. Any appointment or removal of an alternate director shall be by notice in writing to the Company signed by the director making or revoking the appointment or in any other manner approved by the directors. In the case of a notice of appointment, the notice must contain a statement signed by the proposed alternate that the proposed alternate is willing to act as the alternate of the director giving the notice

#### **APPOINTMENT AND REMOVAL OF DIRECTORS**

14. Subject to Article 23, for so long as Watson Limited ("**Watson**") and/or Zegenia Inc ("**Zegenia**") and/or Dr Vijay Mallya ("**VJM**") (and/or any connected person of VJM and any person under the direct or indirect control of VJM or any such person) hold(s) not less than 3,105,585 class A ordinary shares in the capital of Orange India Holdings S.à r l ("**OIH**"), Watson shall be entitled by notice to the Company to appoint four directors to the board of directors of the Company (the "**Watson Directors**"), to remove any such director from time to time from the board of the Company and to appoint a new director to take the place of any such director who is removed or vacates office for any reason.
15. Subject to Article 23, for so long as Sahara Adventure Sports Limited ("**Sahara**") and/or any subsidiary undertaking of Sahara and its parent undertakings from time to time hold(s) all of the shares subscribed by Sahara pursuant to the subscription agreement entered into on 12 October 2011 between Watson, Zegenia, Sahara and OIH, Sahara shall be entitled by notice to the Company to appoint four directors to the board of directors of the Company (the "**Sahara Directors**"), to remove any such director from the board of the Company from time to time and to appoint a new director to take the place of any such director who is removed or vacates office for any reason
16. Neither Watson nor any Watson Director shall be entitled to vote on any resolutions to appoint or remove any Sahara Director and neither Sahara nor any Sahara Director shall be entitled to vote on any resolutions to appoint or remove any Watson Director
17. Any Watson Director or Sahara Director shall be entitled to pass to Watson or Sahara (as applicable) full details of the information which may come into his possession in his capacity as a director of the Company
18. The Parent may by memorandum in writing at any time and from time to time appoint any person who is willing to act as a director of the Company and is permitted by law to do so either to fill a casual vacancy or as an additional director, or remove any director from office. Such memorandum must be signed by or on behalf of the Parent and delivered to the registered office or produced to a meeting of the directors. Such appointment or removal shall

take effect forthwith upon delivery or production of the memorandum or at such later time (if any) specified in the memorandum.

#### **PROCEEDINGS OF DIRECTORS**

19. The quorum for the transaction of business at any meeting of the board of directors of the Company shall be two and shall consist of one Watson Director and one Sahara Director or their respective alternate directors. Upon either Article 14 or 15 ceasing to apply, MA Article 10(2) shall apply to the Company. Subject to Article 23, if there is no quorum at any meeting of the board of directors of the Company such meeting shall be adjourned by its chairman until a date not less than eight days and not more than 15 days following the date on which it was adjourned.
20. Subject to Article 23, except in the case of emergency (the nature and circumstances of which shall be set out in the relevant notice) or where it is not reasonably practicable to provide eight days' notice and in each case as agreed by a Watson Director and a Sahara Director or their respective alternate directors, at least eight days' notice shall be given to all the directors of the Company of proposed board meetings, such meetings to be held as often and in such place as the board of directors shall decide from time to time.
21. A resolution of the board of directors of the Company is validly passed by a majority of votes cast (including, subject to Article 23, at least a majority of the votes of the Watson Directors present and a majority of the Sahara Directors present). The resolutions of the board of directors of the Company will be recorded in minutes signed by one Watson Director and one Sahara Director (save as provided in Article 23).
22. Any director (including an alternate director) may participate in a meeting of the directors or a committee of the directors of which he is a member by means of a conference telephone or similar communicating equipment whereby all persons participating in the meeting can hear each other. A person so participating shall be deemed to be present in person at such meeting and shall be entitled to vote or be counted in a quorum accordingly. Subject to the Act, all business transacted in such manner by the board of directors of the Company or a committee of the board of directors of the Company shall for the purpose of these Articles be deemed to be validly and effectively transacted at a meeting of the board of directors of the Company or a committee of the board of directors of the Company notwithstanding that a quorum of Directors is not physically present in the same place. Such a meeting shall be deemed to take place where the largest group of those participating is assembled or, if there is no such group, where the chairman of the meeting then is.

#### **DIRECTORS AND BREACHES OF THE SHAREHOLDERS' AGREEMENT**

23. On the commission of a Breach by Watson or Sahara

- 23.1 the directors appointed by the Defaulting Shareholder shall not be permitted to vote on any resolutions of the board of directors of the Company,
- 23.2 the quorum for the transaction of any business at any meeting of the board of directors of the Company shall be two directors appointed by the Non-defaulting Shareholder,
- 23.3 all resolutions of the board of directors of the Company shall be passed by a simple majority,
- 23.4 the minutes of each meeting of the board of directors of the Company shall be treated as a valid record of such meeting if signed in good faith by a director appointed by the Non-defaulting Shareholder, and
- 23.5 the directors appointed by the Non-defaulting Shareholder shall be entitled to call meetings of the board of directors of the Company on short notice
- 24. The terms "Breach", "Defaulting Shareholder" and "Non-defaulting Shareholder" in Article 23 shall have the meanings given to such terms in the shareholders' agreement between Watson, Zegena, Sahara and OIH entered into on 12 October 2011 (the "**Shareholders' Agreement**")

#### **CONFLICTS**

- 25. If a situation arises or exists in which a director has or could have a direct or indirect interest that conflicts, or may potentially conflict, with the interests of the Company (other than an interest arising in relation to a transaction or arrangement with the Company or in circumstances which cannot reasonably be regarded as likely to give rise to a conflict of interest), without prejudice to the provisions of Articles 27 and 28, the director concerned, or any other director, may propose to the board that such situation be authorised, such proposal to be made in writing and delivered to the other directors or made orally at a meeting of the board, in each case setting out particulars of the relevant situation. Subject to the Act, the directors may authorise such situation and the continuing performance by the relevant director of his duties as a director of the Company on such terms as they may think fit
- 26. The relevant director shall not be counted in the quorum at the relevant meeting of the directors to authorise such situation nor be entitled to vote on the resolution authorising such situation
- 27. Subject to compliance by him with his duties as a director under Part X of the Act (other than the duty in section 175(1) of the Act which is the subject of this Article 27) a director (including the chairman of the Company (if any) and any other non-executive director) may
  - 27.1 be an officer of, employed by, or hold shares or other securities (whether directly or indirectly) in, the Company, or



27.2 be a director or other officer of, employed by or hold shares or other securities (whether directly or indirectly) in, or otherwise be interested, whether directly or indirectly, in Parent or any shareholder in Parent,

(in either case a "Group Company Interest" and references to "Group Company" shall be construed accordingly) and notwithstanding his office or the existence of an actual or potential conflict between any Group Company Interest and the interests of the Company which would fall within the ambit of that section 175(1), the relevant director

27.3 shall be entitled to attend any meeting or part of a meeting of the directors or a committee of the directors at which any matter which may be relevant to the Group Company Interest may be discussed, and to vote on any resolution of the directors or a committee thereof relating to such matter, and any board papers relating to such matter shall be provided to the relevant director at the same time as the other directors (save that a director may not vote on any resolution in respect of matters relating to his employment with the Company or other Group Company),

27.4 shall not be obliged to account to the Company for any remuneration or other benefits received by him in consequence of any Group Company Interest, and

27.5 will not be obliged to disclose to the Company or use for the benefit of the Company any confidential information received by him by virtue of his Group Company Interest and otherwise than by virtue of his position as a director, if to do so would breach any duty of confidentiality to any other Group Company or third party

28. Any director who has a Group Company Interest shall, as soon as reasonably practicable following the relevant Group Company Interest arising, disclose to the board the existence of such Group Company Interest and the nature and extent of such Group Company Interest so far as the relevant director is able at the time the disclosure is made PROVIDED that no such disclosure is required to be made of any matter in respect of which the relevant director owes any duty of confidentiality to any third party A disclosure made to the board under this Article 28 may be made either at a meeting of the board or by notice in writing to the Company marked for the attention of the directors

29. No contract entered into shall be liable to be avoided by virtue of:

29.1 any director having an interest of the type referred to in Article 25 where the relevant situation has been approved as provided by that Article, or

29.2 any director having a Group Company Interest which falls within Article 27

30. The continuing directors or a sole continuing director may act notwithstanding any vacancies in their number but, if the number of directors is less than the number fixed as the quorum, the

continuing directors or director may act only for the purpose of calling a general meeting and if there are no such directors remaining then the member(s) may call a general meeting

31. A director (including an alternate director) who to his knowledge is in any way, whether directly or indirectly, interested in a transaction or arrangement (or proposed transaction or arrangement) with the Company shall declare the nature of his interest at a meeting of the directors in accordance with the Act. Subject, where applicable, to such disclosure a director may vote and count in the quorum at a meeting of directors or of a committee of directors on any resolution concerning a matter in which he has, directly or indirectly, an interest or duty which is material and which conflicts or may conflict with the interests of the Company

#### **CHANGE OF NAME**

32. The Parent may by memorandum in writing at any time and from time to time direct that the name of the Company be changed. Such a memorandum must be signed by or on behalf of the Parent and must be delivered to the registered office or produced to a meeting of the directors. Forthwith upon receipt of such notice (or otherwise as directed by the Parent), the directors shall, or shall procure, that notice of such proposed change of name shall be given to the Registrar of Companies in accordance with the provisions of section 79 of the Act together with the appropriate fee

#### **SECRETARY**

33. If the Company is required by the Act to have a secretary, or if the Company is not so required but the directors decide that the Company should have a secretary, the secretary shall be appointed by the directors for such term, at such remuneration and upon such other conditions as they may think fit, and any secretary so appointed may be removed by them

#### **THE SEAL**

34. In addition to its powers under section 44 of the Act, the Company may have a seal and the directors shall provide for the safe custody of such seal. The directors shall determine who may sign any instrument to which the seal is affixed and unless otherwise so determined it shall be signed by at least one authorised person in the presence of a witness who attests this signature. For the purposes of this Article, an authorised person is any director of the company, the company secretary (if there is one) or any person authorised by the directors for the purpose of signing documents to which the common seal is applied

#### **INDEMNITY AND INSURANCE**

- 35.1 The Company may indemnify, out of the assets of the Company, any director of the Company or of any associated company against all losses and liabilities which he may sustain or incur in the execution of the duties of his office or otherwise in relation thereto, including, in respect of any director of either the Company or any associated company,

where the Company or such associated company acts as trustee of an occupational pension scheme (as defined in the Act), against liability incurred in connection with the relevant company's activities as trustee of such scheme, provided that this Article 35 1 shall only have effect insofar as its provisions are not void under the Act

- 35.2** Subject to the Act, the Company may provide a director of the Company or of the Parent or of any other holding company of the Company with funds to meet expenditure incurred or to be incurred by him in defending any civil or criminal proceedings brought or threatened against him, or any investigation carried out or proceedings brought or threatened against him by any regulatory authority, in any case in connection with any alleged negligence, default, breach of duty or breach of trust by him in relation to the Company or in connection with any application under sections 661(3) or (4) or section 1157 of the Act, and the Company shall be permitted to take or omit to take any action or enter into any arrangement which would otherwise be prohibited under the Act to enable a director to avoid incurring such expenditure
- 35.3** The Company shall be entitled to purchase and maintain insurance for any director of the Company or of any associated company against any liability attaching to any such person in connection with any negligence, default, breach of duty or breach of trust by him in relation to the Company or any such associated company
- 35.4** For the purpose of Articles 35 1 and 35.3 above, a company will be "**associated**" with another if one is a subsidiary of the other or both are subsidiaries of the same body corporate as such terms are defined in the Act

## **NOTICES**

- 36.** Any notice, document or information to be given to or by any person pursuant to these Articles or otherwise by the Company to a member shall be in writing or shall be given in electronic form or, in the case of a notice, document or information sent by the Company to a member, by publication on a website subject to and in accordance with the Act. A notice, document or information given by electronic means to an address specified for the purpose is deemed to have been given 24 hours after it was sent. A notice, document or information given by means of publication on a website is deemed to have been given when (i) the notice, document or information was first made available on the website, or (ii) if later, when notification that the notice, document or information was available on the website was received or deemed received.

## **REGISTERED OFFICE**

- 37.** The Company's registered office is to be situated in England and Wales