COMPANIES FORM No. 12



Statutory Declaration of compliance with requirements on application for registration of a company



Please do not write in this margin

Please complete legibly, preferably in black type, or bold block lettering

*insert full name of company

Pursuant to section 12(3) of the Companies Act 198	35	The state of the s
To the Registrar of Companies Name of company	For official use	For official use
* ACREBROW (LIMITED	
I, MICHAEL JOHN HOPE, signing on behal	f of London Law	Secretarial Limited ————
of 84 Temple Chambers,		
Temple Avenue,		
London EC4Y OHP		
do solemnly and sincerely declare that I am a pers		etary of the company in the statement
delivered to the registrar under section 10(2) and	that all the requiren	nents of the above Act in respect of
the registration of the above company and of matt	ers precedent and i	incidental to it have been complied with,
And I make this solemn declaration conscientious	ly believing the sam	e to be true and by virtue of the
provisions of the Statutory Declarations Act 1835		· ·
Declared at Temple Chambers,		Declarant to sign below
Temple Avenue,		M. Carlot
in the City of London.		m J Hyr
the 15th day of JUNE		
One thousand nine hundred and eighty NINE	<u> </u>	
before me		
A Commissioner for Oaths/		
-A-Solicitor having the powers-conferred on a Com	rmissioner for Oathe	÷

Presentor's name address and reference (if any): GUAR

The London Law Agency Limited 84 Temple Chambers, Temple Avenue. London, EC4Y OHP Telephone: 01-353 9471 Telex: 23553

For official use New Companies Section





The London Law Agency Limited Company Registration Agents Reinters and Publishers THELAW SERVICES TEMPLE CHAMBERS, TEMPLE AVENUE, LONDON, EC4Y OHP Tel: 01-353 9471 (10 lines)



COMPANIES FORM No. 10

Statement of first directors and secretary and intended situation of registered office



Please do not write in this margin

Pursuant to section 10 of the Companies Act 1985

Please complete egibly, preferably	To the Registrar of Companies		For official use	
n black type, or old block lettering	Name of company			
Insert full name of company	* ACREB	ROW LIMITED		
	The intended situelion of the regi	istered office of the company on incor	poration is as stated b	elow
		84 Temple Chambers, Temple Avenue, LONDON	<i>f</i> .	
		LONDON	Postcode EC4Y	OHP
	If the memorandum is delivered by memorandum please mark 'X' in the agent's name and address belonger to the agent's name and address belonger to the second	y an agent for the subscribers of the he box opposite and insert low		X
		The London Law Agency Limited, 84 Temple Chambers, Temple Avenue,		
		LONDON	Postcode EC4Y	' OHP
	en gel	Number of continuation sheets attac	ched (see note 1)	
i	Presentor's name, address and reference (if any): GUAK The London Law Agency Limited	For official use General Section	1 Past room	

HE (AW REBUICE)

84 Temple Chambers, Temple Avenue, London, EC4Y 0HP Telephone: 01-353 9471 Telex: 23553

The London Law Agency Limited Company Registration Agents, Printers and Publishers
THE LAW BERVICES
THE LAW BERVICES
TEMPLE CHAMBERS, TEMPLE AVENUE, LONDON, EC4Y OHP
Tel: 01-353 9471 (10 lines)

The name(s) and particulars of the person who is, or the persons who are, to be the first director or directors of the company (note 2) are as follows:

Please do not write in this margin

Name (note 3) London Law Services Limited			Business occupation Limited Company	
Previous name(s) (note 3) None		Nationality English Registered		
Address (note 4) 84 Temple Chambers				
Temple Avenue		Date of birth (where applicable)		
LONDON	Postcode	EC4Y OHP	(note 6)	
Other directorships † None				
I consent to act as firector of the co			1-1 \	
Signature //	(Au	thorised Signator	y) Date 1st June 1989	

t enter particulars of other directorships held or previously held (see note 5) if this space is insufficient use a continuation sheet

The name(s) and particulars of the person who is, or the persons who are, to be the first secretary, or joint secretaries, of the company are as follows:

Name (notes 3 & 7)			
	London Law Secretarial Limited		
Previous name(s) (note 3)	None		
Address (notes 4 & 7)	84 Temple Chambers Temple Avenue	_	<i>\$</i>
	London	Postcode	EC4Y OHP
I consent to act as secretary of t	(Authorised Signa	itory) Date 1s	tJune 1989
Signature	(Additionsed digital		

Please complete legibly, preferabl in black type, or bold block letteri

Agents for and on behalf of the Company
The London Law Agency Limited

Signature of agent on behalf of subscribers

Date 1st June 1989

THE COMPANIES ACT 1985

A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL



MEMORANDUM OF ASSOCIATION

OF

ACREBROW LIMITED

1. The Company's name is "ACREBROW LIMITED"

- 2. The Company's registered office is to be situated in England and Wales
- 3. The Company's objects are:-
- (A) To undertake and provide management, administration and consultancy services of all kinds; and to enter into, assist or participate in industrial, financial, commercial, mercantile and other transactions, undertakings and businesses; to collect and circulate statistics, facts, reports, statements, articles and other information in any way relating to or affecting industry or commerce; and to undertake the office of and act as trustee, executor, administrator, manager, agent or attorney of or for any such persons, firms or companies; and generally to undertake, perform and discharge any trusts or trust agency business and any office of confidence; to carry on all or any of the businesses of personnel and business consultants and to advise on problems relating to the administration and organisation of trade, industry or business and the means and methods for extending, developing and improving all types of submesses or industries and all systems or processes relating to the production, storage, distribution, marketing and sale of goods; to engage and research, investigations, evaluations and experimental work of every description in relation to the uses of materials and the application of ond strial or manufacturing processes to materials; to carry on business as suppliers of staff for permanent or temperary employment and to establish and maintain an employment agency.

ADOMILAM AGENCY IMPLE CHAMBERS, TEMPLE AVENUE, DNDON EC4Y OHP

floo p8

GUAK.

- (B) To carry on any other trade or business which may seem to the Company capable of being conveniently carried on in connection with the objects specified in Sub-Clause (A) hereof or calculated directly or indirectly to enhance the value of or render profitable any of the property or rights of the Company.
- (C) To purchase, take on lease or in exchange, hire or otherwise acquire and hold for any estate or interest any lands, buildings, easements, rights, privileges, concessions, patents, patent rights, licences, secret processes, machinery, plant, stock-in-trade, and any real or personal property of any kind necessary or convenient for the purposes of or in connection with the Company's business or any branch or department thereof.
- (D) To erect, construct, lay down, enlarge, alter and maintain any roads, railways, tramways, sidings, bridges, reservoirs, shops, stores, factories, buildings, works, plant and machinery necessary or convenient for the Company's business, and to contribute to or subsidise the erection, construction and maintenance of any of the above.
- (E) To borrow or raise or secure the payment of money in such manner as the Company shall think fit for the purposes of or in connection with the Company's business, and for the purposes of or in connection with the borrowing or raising of money by the Company to become a member of any building society.
- (F) For the purposes of or in connection with the business of the Company to mortgage and charge the undertaking and all or any of the real and personal property and assets, present and future, and to issue at par or at a premium or discount, and for such consideration and with and subject to such rights, powers, privileges and conditions as may be thought fit, debentures or debenture stock, either permanent or redeemable or repayable, and collaterally or further to secure any securities of the Company by a trust deed or other assurances. To issue and deposit any securities which the Company has power to issue by way of mortgage to secure any sum less than the nominal amount of such securities, and also by way of security for the performance of any contracts or obligations of the Company or of its customers or other persons or corporations having dealings with the Company, or in whose businesses or undertakings the Company is interested, whether directly or indirectly.
- (G) To receive money on deposit or loan upon such terms as the Company may approve.
- (H) To lend money to any company, firm or person and to give all kinds of indemnities and either with or without the Company receiving any consideration or advantage, direct or indirect, for giving any such guarantee, and whether or not such guarantee is given in connection with or pursuant to the attainment of the objects herein stated to guarantee either by personal covenant or by mortgaging or charging all or any part of the undertaking, property and assets present and future or by both such methods, the performance of the obligations and the payment of the capital or principal (together with any premium) of and dividends or interest on any debenture, stocks, shares or other securities of any company, firm or person and in particular (but without limiting the generality of the foregoing) any company which is for the time being the Company's Holding or Subsidiary company or otherwise associated with the Company in business.

- (1) To establish and maintain or procure the establishment and maintenance of any non-contributory or contributory pension or superannuation funds for the benefit of, and give or procure the giving of donations, gratuities, pensions, allowances, or emoluments to any persons who are or were at any time in the employment or service of the Company, or of any company which is for the time being the Company's Holding or Subsidiary company or otherwise associated with the Company in business or who are or were at any time Directors or officers of the Company or of any such other company as aforesaid, and the wives, widows, families and dependants of any such persons, and also to establish and subsidise or subscribe to any institutions, associations, clubs or funds calculated to be for the benefit of or to advance the interests and well-being of the Company or of any such other company as aforesaid, or of any such persons as aforesaid, and to make payments for or towards the insurance of any such persons as aforesaid, and to subscribe or guarantee money for charitable or benevolent objects or for any exhibition or for any public, general or useful object.
- (J) To draw, make, accept, endorse, negotiate, discount and execute promissory notes, bills of exchange and other negotiable instruments.
- (K) To invest and deal with the moneys of the Company not immediately required for the purposes of its business in or upon such investments or securities and in such manner as may from time to time be determined.
- (L) To accept payment for any property or rights sold or otherwise disposed of or dealt with by the Company, either in cash, by instalments or otherwise, or in fully or partly paid-up shares of any company or corporation, with or without deferred or preferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or in debentures or mortgage debentures or debenture stock, mortgages or other securities of any company or corporation, or partly in one mode and partly in another, and generally on such terms as the Company may determine, and to hold, dispose of or otherwise deal with any shares, stock or securities so acquired.
- (M) To enter into any partnership or joint-purse arrangement or arrangement for sharing profits, union of interests or co-operation with any company, firm or person carrying on or proposing to carry on any business within the objects of this Company, and to acquire and hold, sell, deal with or dispose of shares, stock or securities of any such company, and to guarantee the contracts or liabilities of, or the payment of the dividends, interest or capital of any shares, stock or securities of and to subsidise or otherwise assist any such company.
- (N) To establish or promote or concur in establishing or promoting any other company whose objects shall include the acquisition and taking over of all or any of the assets and liabilities of this Company or the promotion of which shall be in any manner calculated to advance directly or indirectly the objects or interests of this Company, and to acquire and hold or dispose of shares, stock or securities and guarantee the payment of dividends, interest or capital of any shares, stock or securities issued by or any other obligations of any such company.
- (0) To purchase or otherwise acquire and undertake all or any part of the business, property, assets, liabilities and transactions of any person, firm or company carrying on any business which this Company is authorised to carry on or possessed of property suitable for the purposes of the

Company, or which can be carried on in conjunction therewith or which is capable of being conducted so as directly or indirectly to benefit the Company.

- (P) To sell, improve, manage, develop, turn to account, exchange, let on rent, grant royalty, share of profits or otherwise, grant licences, easements and other rights in or over, and in any other manner deal with or dispose of the undertaking and all or any of the property and assets for the time being of the Company for such consideration as the Company may think fit.
- (0) To amalgamate with any other company whose objects are or include objects similar to those of this Company, whether by sale or purchase subject to the liabilities of this or any such other company as aforesaid, with or without winding up, or by sale or purchase of all or a controlling interest in the shares or stock of any such other company as aforesaid, or by partnership or any arrangement of the nature of partnership, or in any other manner.
- (R) To subscribe for, purchase or otherwise acquire, and hold shares, stock, debentures or other securities of any other company.
- (S) To distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company.
- (T) To do all or any of the above things in any part of the world, and either as principals, agents, trustees, contractors or otherwise, and either alone or in conjunction with others, and either by or through agents, trustees, sub-contractors or otherwise.
- (U) To do all such things as are incidental or conducive to the above objects or any of them.

And it is hereby declared that, save as otherwise expressly provided, each of the paragraphs of this Clause shall be regarded as specifying separate and independent objects and accordingly shall not be in anywise limited by reference to or inference from any other paragraph or the name of the Company and the provisions of each such paragraph shall, save as aforesaid, be carried out in as full and ample a manner and construed in as wide a sense as if each of the paragraphs defined the objects of a separate and distinct company.

- 4. The liability of the Members is limited.
- 5. Every member of the Company undertakes to contribute such amount as may be required (not exceeding £1) to the Company's assets if it should be wound up while he is a Member or within one year after he ceases to be a Member, for payment of the Company's debts and liabilities contracted before he ceases to be a Member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves.

WE, the Subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum.

NAMES AND ADDRESSES OF SUBSCRIBERS

For and on behalf of LONDON LAW SERVICES LIMITED, Temple Chambers, Temple Avenue, London EC4Y OHP.

For and on behalf of M.J.Hore LONDON LAW SECRETARIAL LIMITED, Temple Chambers, Temple Avenue, London EC4Y CHP.

Dated the 1st day of June, 1989. Witness to the above Signatures:-

COLIN A LAY, Temple Chambers, Temple Avenue, London EC4Y OHP.

THE COMPANIES ACT 1985

A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

ARTICLES OF ASSOCIATION

OF

ACREBROW LIMITED

PRELIMINARY

1. The Regulations contained in Table A in the Companies (Tables A to F) Regulations 1985 as amended by the Companies (Tables A to F) (Amendment) Regulations 1985 (such Table being hereinafter referred to as "Table A") shall apply to the Company save in so far as they are excluded or varied hereby: that is to say, Clauses 2 to 35 inclusive, 54, 55, 57, 59, 64, 102 to 108 inclusive, 110, 114, 116 and 117 of Table A, shall not apply to the Company but the Articles hereinafter contained and, subject to the modifications hereinafter expressed, the remaining regulations of Table A shall constitute the Articles of Association of the Company.

INTERPRETATION

2. In Clause 1 of Table A, the definition of "the holder" shall be omitted.

MEMBERS

- 3. The subscribers to the Memorandum of Association of the Company and such other persons as are admitted to membership in accordance with the Articles shall be Members of the Company. No person shall be admitted a Member of the Company unless he is approved by the Directors. Every person who wishes to become a Member shall deliver to the Company an application for membership in such form as the Directors require executed by him.
- 4. A Member may at any time withdraw from the Company by giving at least seven clear days' notice to the Company. Membership shall not be transferable and shall cease on death.

NOTICE OF GENERAL MEETINGS

- 5. In Clause 38 of Table A:-
- (a) in paragraph (b) the words "of the total voting rights at the meeting of all the Members" shall be substituted for "in nominal value of the Shares giving the right" and
- (b) the words "The notice shall be given to all the Members and to the Directors and Auditors" shall be substituted for the last sentence.

- 7. All business shall be deemed special that is transacted at an Extraordinary General Meeting, and also all that is transacted at an Annual General Meeting, the consideration of the accounts, balance sheets, and the reports of the Directors and Auditors, the election of Directors in the place of those retiring and the appointment of, and the fixing of the remuneration of, the Auditors.
- 8. Clause 41 of Table A shall be read and construed as if the last sentence ended with the words ", and if at the adjourned Meeting a quorum is not present within half an hour from the time appointed for the Meeting, the Meeting shall be dissolved".
- 9. The words "and at any separate meeting of the holders of any class of Shares in the Company" shall be omitted from Clause 44 of Table A.
- 10. Paragraph (d) of Clause 46 of Table A shall be omitted.

VOTES OF MEMBERS

11. On a show of hands every Member present in person shall have one vote. On a poll every Member present in person or by proxy shall have one vote.

DIRECTORS

- 12. Unless and until the Company in General Meeting shall otherwise determine, there shall not be any limitation as to the number of Directors. If and so long as there is a sole Director, he may exercise all the powers and authorities vested in the Directors by these Articles or Table A; and Clause 89 of Table A shall be modified accordingly.
- 13. If the resolution or instrument by which a Director is appointed so provides, he shall be a Permanent Director and not subject to retirement by rotation; and Clauses 73 to 75 (inclusive) of Table A shall not apply to any Permanent Director.
- 14. The Directors may exercise all the powers of the Company to borrow money, and to mortgage or charge its undertaking and property, or any part thereof, and to issue Debentures, Debenture Stock, and other Securities whether outright or as security for any debt, liability or obligation of the Company or of any third party.
- 15. The words "of any class of Shares or" shall be omitted from Clause 83 of Table A.
- 16. In paragraph (c) of Clause 94 of Table A the word "debentures" shall be substituted for the words "shares, debentures or other securities" in both places where they occur.
- 17. A Director may vote as a Director on any resolution concerning any contract or arrangement in which he is interested or upon any matter

arising thereout, and if he shall so vote his vote shall be counted and he shall be reckoned in estimating a quorum when any such contract or arrangement is under consideration; and Clause 94 of Table A shall be modified accordingly.

MINUTES

18. The words "of the holders of any class of shares in the Company" shall be omitted from Clause 100 of Table A.

NOTICES

- 19. The second sentence of Clause 112 of Table A shall be cmitted.
- 20. The words "or of the holders of any class of Shares in the Company" shall be omitted from Clause 113 of Table A.

INDEMN!TY

21. Subject to the provisions of the Act and in addition to such indemnity as is contained in Clause 118 of Table A, every Director, officer or official of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred by him in or about the execution and discharge of the duties of his office.

RMGSOG

NAMES AND ADDRESSES OF SUBSCRIBERS

For and on behalf of LONDON LAW SERVICES LIMITED, Temple Chambers, Temple Avenue, London EC4Y OHP.

M. J. Hore

For and on behalf of LONDON LAW SECRETARIAL LIMITED, Temple Chambers, Temple Avenue, London EC4Y OHP.

Dated the 1st day of June, 1989.

Witness to the above Signatures:-

COLIN A LAY, Temple Chambers, Temple Avenue, London EC4Y OHP.

hi Alay

FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No. 2398515

I hereby certify that

ACREBROW LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the Company is limited.

Given under my hand at the Companies Registration Office,

Cardiff the 26 JUNE 1989

S. M. Phillips

an authorised officer