#### REPORT OF THE DIRECTORS

The Directors present their report together with the Financial Statements for the year ended 31st December 1996

# **Principal Activities**

The principal activity of the company is the extraction, processing and marketing of Ball and China Clays.

## **Review of Operations**

The Profit for the year after taxation and Management Charges amounted to £4.97 million. The dividend paid amounted to £2.20 million and £2.77 million have been transferred to reserves.

The policy of replacement of Plant & Machinery continued.

#### **Directors**

The changes in the Directors and those Directors presently in office are listed below, all served on the board throughout the year unless otherwise indicated.

J.D.Pike

R.J.Atkins

D.B.Bowden (Retired 24th May 1996)

D.L.A.Holyoak

J.G.Addy

Dr. P.F. McNally (Resigned 29th February 1996)

Dr. J.M .Woodfine

Dr G.B.Lawson

R Shuttleworth

H.B.Evans (Appointed 1st January 1997)

M.C.James (Appointed 1st March 1996)

The directors have no beneficial interest in the shares of this company. The directors' interests in shares of the parent company are as stated in Note 16 to the financial statements.

# Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- \* state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- \* prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Auditors

Grant Thornton offer themselves for reappointment as auditors in accordance with S385 of the Companies Act 1985.

By order of the Board

W.J.C.Watts Company Secretary

15th April 1997

A10 \*AYTBOWOK\* 322 COMPANIES HOUSE 19/06/97

Registered in England & Wales No. 2394306

# ACCOUNTING POLICIES - year ended 31st December 1996

The Financial Statements have been prepared on an historical cost basis and in accordance with applicable Accounting Standards

## TURNOVER

Turnover is the total amount receivable by the company for goods supplied and services provided, excluding VAT and trade discounts.

# DEPRECIATION

Assets have been depreciated on a straight line basis calculated on original cost, over varying periods between 3 and 15 years (structures 30 years).

## STOCKS

Stocks are stated at the lower of cost and net realisable value.

## **EMPLOYMENT COSTS**

All employees of the WBB Group working on WBB Devon Clays Limited activities, are under contracts of employment to the parent company. Information concerning their employment is disclosed within the annual report of Watts Blake Bearne & Company Plc.

## **CAPITAL GRANTS**

Regional Development Grants are being credited to revenue over periods relating to the lives of the relevant assets.

# DEFERRED TAXATION

Deferred tax is provided for under the liability method using the tax rates estimated to arrive when the timing differences reverse and is accounted for to the extent that it is probable that a liability or asset will crystallise. Unprovided deferred tax is disclosed as a contingent liability.

# FOREIGN CURRENCIES

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date.

## AUDITORS REPORT

# REPORT OF THE AUDITORS TO THE MEMBERS OF WBB DEVON CLAYS LIMITED

We have audited the financial statements on pages 2 and 4 to 10 which have been prepared under the accounting policies set out on page 2.

# Respective responsibilities of directors and auditors

As described on page 1 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

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# Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes an examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31st December 1996 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

GRANT THORNTON
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS

grant 1

Plymouth 15th April 1997

WBB DEVON CLAYS LIMITED	g.		Page 4
Profit and Loss Account for the Year	Ended 31st December	er 1996 	
		<u>1996</u>	<u>1995</u>
	Note	£'000	£'000
Turnover	1	<u>47,381</u>	47,255
Operating profit	2	6,689	6,651
Interest		-	-
Profit on ordinary activities before taxation		6,689	6,651
Tax on profit on ordinary activities	3	(1,719)	(2,124)
Profit on ordinary activities after taxation		4,970	4,527
Dividends	4	(2,200)	(2,200)
Transfer to reserves	12	2.770	
11440101 10 10001 100	12	2,770	2,327

There were no recognised gains or losses other than the profit for the financial year.

The accounting policies and notes on pages 2 and 6 to 10 form part of these financial statements.

Balance Sheet at 31st December 1996

	<u>1996</u>		1995	<u>5</u>	
	Note	£'000	£'000	£'000	£'00
Fixed Assets					
Tangible Assets	5		16,524		16,359
Current Assets					
Stocks	6	2,952		2,863	
Debtors	7	10,334		10,501	
Cash at Bank & in Hand		1		22	
	_	13,287		13,386	
Creditors: amounts falling		10,207		13,300	
due within one year	8	(5,596)		(6,458)	
Net Current Assets	_		7,691	<u> </u>	6,928
Total Assets less Current Liabilities			24,215		23,287
Creditors: amounts falling					
due after one year	9		(12,130)		(13,626
Provisions for Liabilities					
and charges	10		(307)		(628
Deferred Revenue: Capital Grants	11		(24)		(49
			11,754		8,984
Capital and Reserves			······		
Called Up Share Capital	12		0		0
Profit and Loss Account	12		11,754		8,984
Shareholders' Funds			11 754		9.094
Snarenoiders: Funds			11,754		8,98

The Financial Statements were approved by the board of directors on the 15th April 1997

} Directors

The accounting policies and notes on pages 2 and 6 to 10 form part of these financial statements.

# Notes to the Financial Statements for the Year Ended 31st December 1996

	787
1.	Turnover

Turnover represents the invoiced value of goods and services, excluding VAT and trade discounts, analysed over the following geographical markets:-

United Kingdom Other EEC Countries Rest of Europe Rest of the World	% 19 31	<u>1996</u> £'000 8,951	%	<u>1995</u> £'000
Other EEC Countries Rest of Europe	19 31			£'000
Other EEC Countries Rest of Europe	31	8,951		
Rest of Europe			20	9,345
		14,732	46	22,060
Rest of the World	24	11,540	8	3,727
	26	12,158	26	12,123
			_	
		47,381		47,255
nerating Profit		4000		4005
Manual Tone				<u>1995</u>
erating profit on ordinary activities is stated after:		£ 000		£'000
anges in stocks		(89)		(116)
				(500)
w materials & consumables		5,832		4,967
				13,430
				2,234
•		2,988		5,124
		9,722		8,795
		2,537		2,588
		26		24
				(264)
				4,468
vernment grants cradited				(131)
wision for permanent diminution in value of fixed agest				(18)
				0
ss on surrong	_	25	-	3
		40,692	_	40,604
m on Duesti on Online and Add the				
x on Front on Ordinary Activities		<u>1996</u> £'000		<u>1995</u> £'000
Corporation Tax payable at 33% on taxable profits for the year		1,941		2,124
erprovison in prior years		(222)		
		1,719		2,124
	perating Profit  perating profit on ordinary activities is stated after:  langes in stocks wh work capitalised law materials & consumables her external charges: Distribution costs interpy Costs Whers  apployment costs appropriate income anagement charge - from holding company offit on disposal of fixed assets wernment grants credited position for permanent diminution in value of fixed asset ass on currency  x on Profit on Ordinary Activities  K. Corporation Tax payable at 33% on taxable profits for the year erprovison in prior years	perating profit on ordinary activities is stated after:  langes in stocks  low work capitalised  low materials & consumables  her external charges: Distribution costs  lonergy Costs  Others  Imployment costs  superciation  ditors remuneration  her operating income  anagement charge - from holding company  offit on disposal of fixed assets  wernment grants credited  ovision for permanent diminution in value of fixed asset  ss on currency   x on Profit on Ordinary Activities  K. Corporation Tax payable at 33% on taxable profits for the year	perating Profit  perating profit on ordinary activities is stated after:  langes in stocks  water work capitalised  waterials & consumables her external charges:  bitstribution costs pheres 2,026 bitstribution costs pheres 2,988  apployment costs preciation peroperating income langement charge - from holding company anagement charge - from holding company offit on disposal of fixed assets  wermment grants credited position for permanent diminution in value of fixed asset  x on Profit on Ordinary Activities  1996  X. Corporation Tax payable at 33% on taxable profits for the year error visual forms and the profit on the year langer offit on prior years  (222)	perating Profit  perating profit on ordinary activities is stated after:  sugges in stocks we work capitalised  for the external charges:  sistribution costs  sistrib

4. Dividends Pai	d
------------------	---

<u>1996</u> <u>1995</u> £'000 £'000

Ordinary Dividend of £1,100,000 per share (1995 : £1,100,000) paid 31st December 1996

2,200

2,200

Page 7

Notes to the Financial Statements for the Year Ended 31st December 1996 (continued)

5. Tangible Fixed Assets		Plant and	Furniture and	Projects in
	Total £'000	Machinery £'000	Equipment £'000	Progress £'000
Cost At 1st January 1996	36,875	34,664	754	1,457
Additions	4,522	1,206	92	3,224
Disposals	(1,128)	(1,121)	(7)	0
Net transfers to/from group undertakings	(1,622)	2,642	1	(4,265)
At 31st December 1996	38,647	37,391	840	416
Depreciation				
At 1st January 1996	20,516	19,997	519	-
Provided in the year	2,537	2,442	95	-
Disposals Net transfers to/from group undertakings	(939) 9	(933) 9	(6) 0	-
Net transfers to noin group undertakings		<del></del>		
At 31st December 1996	22,123	21,515	608	-
Net Book Value at 31st December 1996	16,524	15,876	232	416
Net Book Value at 31st December 1995	16,359	14,667	235	1,457
6. Stocks			<u>1996</u>	
			£'000	£'000
Bought-in goods and consumables			1,187	1,515
Own Production			1,765	1,348
			2,952	2,863
7. Debtors			<u>1996</u>	<u>1995</u>
			£'000	£,000
Trade Debtors			9,128	9,187
Amounts owed by fellow subsidiary undertakings			228	164
Amounts owed by associated undertakings Other Debtors			13	18
Prepayments			674 291	751 <b>38</b> 1
Topaymone				
			10,334	10,501
8. Creditors: Amounts falling due in less than one year			<u>1996</u> £'000	<u>1995</u> £'000
Tanda Cuaditaur				
Trade Creditors Amounts owed to fellow subsidiary undertakings			2,375 6	2,191 122
Corporation Tax			2,464	2,850
Accruals .			634	1,179
Other Creditors			117 	116
			5,596	6,458

WBB DEVON CLAYS LIMITED		Page 8
Notes to the Financial Statements for the Year Ended 31st December	1996 (continued)	
9. Creditors : Amounts falling due after more than one year	<u>1996</u> £'000	<u>1995</u> £'000
Amounts owed to group undertakings	12,130	13,626
10. Provisions for liabilities and charges	<u>1996</u> £'000	<u>1995</u> £'000
Writedown in value of fixed assets		
As at 1st January 1996	298	
Transferred (to) / from Profit & Loss	(298)	
As at 31st December 1996		0
Overburden Removal		
As at 1st January 1996	0	
Transferred from/(to) Profit & Loss	0	
As at 31st December 1996		0
Other Provisions in respect of deferred revenue expenditure		
As at 1st January 1996	330	
Transferred to Profit & Loss	(23)	
As at 31st December 1996		307
Total provisions as at 31st December 1996		307
Total provisions as at 31st December 1995		628
11. Deferred Revenue - Capital Grants	<u>1996</u> £'000	<u>199</u> £'00
As at 1st January 1996 Transferred to Profit & Loss	49 (25)	67 (18
As at 31st December 1996	24	49

Notes to the Financial Statements for the Year Ended 31st December 1996 (config. Shareholders' Funds  Profit and Loss Account  As at 1st January 1996  Retained profit for the year  As at 31st December 1996	1 <u>996</u> £'000 8,984 2,770	1 <u>995</u> £'000
Profit and Loss Account  As at 1st January 1996  Retained profit for the year	£'000 8,984	
As at 1st January 1996 Retained profit for the year	£'000 8,984	
As at 1st January 1996 Retained profit for the year		
Retained profit for the year		6,657
As at 31st December 1996		2,327
	11,754	8,984
Authorised, allotted, called up and fully paid Share Capital consists of 2 Ordinary Shares of £	l each.	
3. Deferred Taxation		
There is no provision for deferred taxation. The total potential liability, which represents a		
contingent liability at the balance sheet date, is set out below:-	4000	400
	<u>1996</u> £'000	<u>199</u> £'00
Accelerated Capital Allowances	2,521	2,308
Other timing differences	(39)	(7
	2,482	2,23
4. Contingent Liabilities		
The contingent liabilities as at 31st December are:-		
Deferred Tax (Note 13.)		
The Company has given an unlimited guarantee in favour of some of the bank indebtedness of Company. The amount of this indebtedness at 31st December 1996 is £25.424m (1995: £19.2)	f its Parent 266m).	
5. Capital Commitments		
As at 31st December the company's capital expenditure commitments were :		
	<u>1996</u> £'000	199 £'00
Authorised by the Directors but not contracted for	595	71
Contracted for but not provided in these financial statements	90	1,42
	685	2,14

Notes to the Financial Statements for the Year Ended 31st December 1996 (continued)

# 16. Directors Interests

The directors have no beneficial interest in the shares of this company. The directors' interests in shares of the parent company are as follows:

	Under Option		Fully P	aid	
	31 Dec 1 Jan		31 Dec	1 Jan	
R.J.Atkins	9,000	9,000	0	1,268	
D.L.A.Holyoak	12,341	12,341	314	314	
R.Shuttleworth	0	0	0	0	
J.G.Addy	13,426	13,426	1,420	1,420	
P.F.McNally (Resigned 29.02.96)	11,127	11,127	4,234	1,860	
J.M.Woodfine	9,000	9,000	0	0	

The interests of Messrs. J.D.Pike, D.B.Bowden and G.B.Lawson in the shares of the parent company are as shown in that company's accounts

# 17. Controlling Related Party and Related Party Transactions

The ultimate parent undertaking of this company is Watts Blake Bearne & Company Plc, registered in England & Wales, who is also the company's ultimate controlling related party.

The Annual Report and Accounts can be obtained from the Company Secretary, Park House, Courtenay Park, Newton Abbot, Devon, TQ12 4PS.

The company has taken advantage of the exemption permitted by FRS 8, not to disclose transactions with related parties, as it is a wholly owned subsidiary included within the consolidated financial statements of Watts Blake Bearne & Company Plc.

Balances with related parties are disclosed in notes 7,8 and 9 to these financial statements.









Watts Blake Bearne & Company PLC

# Report & Accounts 1996



WBB is a leading international clay producer, whose operations in the UK, Germany, the USA and the Asia-Pacific region specialise in the supply of ball clays, kaolins and prepared ceramic bodies to the ceramics and other industries worldwide.

**WBB** is the world's largest international producer of ball clays, with production operations in most of the world's significant ball clay deposits. Ball clay is a relatively rare mineral, but is an important white-firing plastic component in ceramics such as sanitaryware, tiles and tableware.

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