



U.S. Bank Trustees Limited

Directors' Report and Financial Statements

31 December 2021

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Directors and Other Information

Board of Directors

Tom Cubitt
Josephine Murray

Company Secretary

Ed Leedham

Registered Office

U.S. Bank Trustees Limited
Level 5
125 Old Broad Street
London
EC2N 1AR

Solicitors

A&L Goodbody
North Wall Quay
Dublin 1

Auditors

Mazars
Chartered Accountants & Statutory Audit Firm
Block 3
Harcourt Centre
Harcourt Road
Dublin 2

Registered Number: 02379632

Directors' Report

The Directors present their report together with the audited Financial Statements for the year ended 31 December 2021.

Principal activities

The principal activity of U.S. Bank Trustees Limited ('the Company') is providing trust services. The Company is a wholly owned subsidiary of USB Investment Services (Holdings) Limited (the 'Parent'), a company incorporated in Ireland. The Company's ultimate parent undertaking is U.S. Bancorp, a company incorporated in Delaware, U.S.A. The Company and its branches are hereinafter referred to as 'the Group'.

The Directors are not aware, at the date of this report, of any likely major changes in the Company's activities in the next year.

Review of development and performance of the business and position during the financial year

The Directors are satisfied with the Company's performance and financial position for the year which are set out in the Statement of Comprehensive Income and the Statement of Financial Position on pages 8 and 9 respectively.

On 31 December 2019, the Company became a wholly owned subsidiary of USB Investment Services (Holdings) Limited (the 'Parent'), a company incorporated in Ireland. The Company's ultimate parent undertaking is U.S. Bancorp, a company incorporated in Delaware, U.S.A.

2021 performance and key performance indicators

Given the uncomplicated nature of the business, the Company's Directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business.

Dividend

No dividend is proposed for the year (2020: nil). The Directors do not recommend the payment of dividend.

Research and development

No research and development activities have been carried out by the Company in 2021 (2020: nil).

Subsequent events

There were no significant events since the reporting period that require adjustment to or disclosure in the Financial Statements.

Going concern

The Directors have a reasonable expectation, having made appropriate enquiries that the Company and its Parent, USB Investment Services (Holdings) Limited, have adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to prepare financial statements on a going concern basis.

Capital management

Details of the Company's capital management objectives and policies are set out in note 14 to the Financial Statements.

Accounting records

The measures taken by the Directors to ensure compliance with the Company's obligation to keep proper books of account, as outlined in Section 386 of the Companies Act 2006, are the use of appropriate systems and procedures and the employment of competent persons and ensure that the requirements of the legislation are complied with. The accounting records are kept at Block F1, Cherrywood Business Park, Loughlinstown, Dublin 18, D18 W2X7.

Directors' Report (continued)

Directors' and Secretary's shareholdings

The Directors and Company Secretary who held office during the year ended 31 December 2021 are listed on page 1. Unless otherwise indicated, they served as Directors for the entire year.

The Directors have not at any time during the year held any beneficial interests in the shares of the Company.

Principal risks and uncertainties

Details of the Company's financial risk management objectives and policies are set out in Note 13 to the financial statements. These include credit risk and liquidity risk. There are no areas of concern that carry significant risks of causing material adjustments to the carrying value of assets and liabilities.

The COVID-19 pandemic has continued to have a significant effect on the operating environment in 2021. Operationally, the Company had been actively tracking the spread of COVID-19 since the start of 2020 and invoked business continuity plans at the time. These plans included moving almost all staff to remote working arrangements. This response was successful and was executed without service interruption or other adverse consequences for customers or other stakeholders.

The Group is closely monitoring the ongoing conflict in Ukraine. The Group does not have any material direct or indirect exposure to Ukraine, Russia or Belarus. However, the adverse economic effects of the conflict may impact on the sectors and jurisdictions to which the Group provides services

Directors' responsibilities statement

The Directors are responsible for preparing the Directors' report and the Financial Statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law, the Directors have elected to prepare the Financial Statements in accordance with International Financial Reporting Standards ('IFRS'), as adopted by the European Union. Under company law, the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the Company at the financial year end date and of the profit or loss of the Company for the financial year and otherwise comply with the Companies Act 2006. In preparing these Financial Statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business, and
- state whether the Financial Statements have been prepared in accordance with applicable accounting standards, identify those standards and note the effect and the reasons for any material departure from those standards.

The Directors are responsible for ensuring that the Company keeps, or causes to be kept, adequate accounting records which correctly explain and record the transactions of the Company, enable at any time the assets, liabilities, financial position and profit or loss of the Company to be determined with reasonable accuracy, enable them to ensure that the Financial Statements and Directors' Report comply with the Companies Act 2006 and enable the Financial Statements to be audited. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' Report (continued)

Company outlook

It is considered that the Company's business mix, sound strategies and prudent business model puts the Company in a strong position for the years ahead.

Charitable and political donations

No charitable or political donations were made during the year (2020: nil).

Provision of information to Auditors

Each Director confirms that:

- So far as they are aware, there is no relevant audit information of which the Company's auditors are unaware; and
- They have taken all the steps that they ought to have taken as a Director in order to make themselves aware of the relevant audit information and to establish that the Company's auditors are aware of that information.

Auditors

Mazars, Chartered Accountants and Statutory Audit Firm has expressed their willingness to continue in office and were reappointed by the Board in accordance with the Companies Act 2006.

Approved by the Board of Directors and authorised for issue on 8 September 2022

E-SIGNED by Tom Cubitt
on 2022-09-09 09:07:04 GMT

Tom Cubitt
Director

E-SIGNED by Jo Murray
on 2022-09-08 10:32:17 GMT

Josephine Murray
Director

Independent auditor's report to the members of US Bank Trustees Limited

Report on the audit of the financial statements

Opinion

We have audited the financial statements of US Bank Trustees Limited (the 'Company') for the year ended 31 December 2021 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and notes to the Company financial statements, including a summary of significant accounting policies set out in Note 2. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

In our opinion, the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the Company as at 31 December 2021, and of its profit for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been properly prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (Ireland) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors for the financial statements

As explained more fully in the directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

mazars

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



Michael Tuohy
for and on behalf of Mazars
Chartered Accountants & Statutory Audit Firm
Block 3
Harcourt Centre
Harcourt Road
Dublin 2

Date: 13 September 2022

U.S. Bank Trustees Limited			
Statement of Comprehensive Income for the year ended 31 December			

<i>In thousands of GBP</i>	Note	2021	2020
Fee and commission income	3	5,990	4,504
Total operating income		5,990	4,504
Other operating expense	4	(5,350)	(4,235)
Foreign exchange loss	4	(147)	(18)
Profit for the year from continuing operations before taxation		493	251
Income tax	10	(120)	(48)
Profit for the year, net of tax		373	203

The Company has no recognised gains or losses other than those included in the results above and therefore no Statement of Other Comprehensive Income has been presented.

The results above are all derived from continuing activities.

Approved by the Board of Directors and authorised for issue on 8 September 2022.

E-SIGNED by Tom Cubitt
on 2022-09-09 09:07:14 GMT

Tom Cubitt
Director

E-SIGNED by Jo Murray
on 2022-09-08 10:32:30 GMT

Josephine Murray
Director

U.S. Bank Trustees Limited			
Statement of Financial Position as at 31 December			

<i>In thousands of GBP</i>	Note	2021	2020
Assets			
Due from Banks	5	1,086	-
Investment services receivables	6	2,626	2,521
Intangible asset	7	1,600	-
Other assets	8	620	819
Total assets		5,932	3,340
Liabilities			
Current tax liability		17	4
Other liabilities	9	4,213	2,007
Total liabilities		4,230	2,011
Equity			
Share capital	11	250	250
Retained earnings		1,452	1,079
Total equity		1,702	1,329
Total liabilities and equity		5,932	3,340

Approved by the Board of Directors and authorised for issue on 8 September 2022.

E-SIGNED by Tom Cubitt
on 2022-09-09 09:07:20 GMT

Tom Cubitt
Director

E-SIGNED by Jo Murray
on 2022-09-08 10:32:36 GMT

Josephine Murray
Director

U.S. Bank Trustees Limited
Statement of Changes in Equity for the year ended 31 December

<i>In thousands of GBP</i>	Share Capital	Retained Earnings	Total Equity
Balance as at 1 January 2020	250	876	1,126
Profit for the year	-	203	203
Balance as at 31 December 2020	250	1,079	1,329
Profit for the year	-	373	373
Balance as at 31 December 2021	250	1,452	1,702

U.S. Bank Trustees Limited
Statement of Cash Flows for the year ended 31 December

<i>In thousands of GBP</i>	Note	2021	2020
Cash flows from operating activities			
Profit before tax		493	251
Adjustments to reconcile profit before tax to net cash:			
Amortisation of intangibles assets	3	134	-
Taxation paid		(112)	(40)
Working capital adjustments:			
Net change in investment services receivables	6	(105)	(376)
Net change in other assets	8	199	56
Net change in other current tax assets		(4)	34
Net change in current tax liability		13	(4)
Net change in other liabilities	9	2,206	79
Net cash used in operating activities		2,624	-
Cash flows from investing activities			
Additions to intangible assets	7	(1,738)	-
Net cash used in investing activities		(1,738)	-
Net change in cash and cash equivalents			
		1,086	-
Cash and cash equivalents at the beginning of the year		-	-
Cash and cash equivalents at the end of the year		1,086	-

Notes to the Financial Statements

1 Basis of Preparation

Reporting entity

U.S. Bank Trustees Limited (the "Company") is a company incorporated and domiciled in the United Kingdom. The address of the Company's registered office is Level 5, 125 Old Broad Street, London, EC2N 1AR.

On 31 December 2019, the Company became a wholly owned subsidiary of USB Investment (Holdings) Limited (the 'Parent'), a company incorporated in Ireland. The Company's ultimate parent undertaking is U.S. Bancorp, a company incorporated in Delaware, U.S.A.

Statement of compliance

The Financial Statements have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union ("IFRS") and applicable as at 31 December 2021.

Basis of measurement

The Financial Statements have been prepared on a historical cost basis.

Functional and presentation currency

The Financial Statements of the Company are presented in sterling (also referred to as "GBP" and "£") which is also the functional currency of the Company.

Use of estimates and judgements

The preparation of Financial Statements requires management to make judgements, estimates and assumptions that may affect the application of policies and reported amounts of certain assets, liabilities, revenues and expenses and disclosures of contingent assets and liabilities.

The estimates and assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. Management's judgement involves making estimates concerning the likelihood of future events - the actual results could differ from those estimates. Estimates and judgements are continually evaluated and revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future period affected.

The recognition and presentation of revenue requires management to make judgements, estimates and assumptions. The Company determines accounting treatment by methods that include, but are not limited to; reviewing contract terms, roles and obligations of parties to a contract, and the transaction price. Judgement may be required in instances where guidance is principles based, such as principal versus agent guidance which determines gross versus net revenue Financial Statement presentation.

Notes to the Financial Statements

2 Summary of Significant Accounting Policies

The significant accounting policies that the Company applied in the preparation of the Financial Statements for the year ended 31 December 2021 are set out below.

Foreign currency translation

Transaction and balances

As at the reporting date, assets and liabilities denominated in a foreign currency are translated into the Company's presentation currency, GBP, at the exchange rate on the Statement of Financial Position date and items in the Statement of Comprehensive Income are translated at the rate prevailing at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate prevailing at year end. Non-monetary items that are measured in terms of historical cost in foreign currencies are translated using the exchange rates at the dates of the initial transaction. Non-monetary items measured at fair value in foreign currencies are translated using the exchange rates at the date when the fair value is determined. Foreign exchange gains and losses resulting from the settlement of such transactions and from the retranslation at year end exchange rates of the amortised cost of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Comprehensive Income.

Revenue recognition

Trust and investment management fees are recognised over the period in which services are performed and are based on a percentage of the fair value of the assets under management or administration, fixed based on account type, or transaction-based fees. Trust contracts may include acceptance fees which are one-time charges related to the establishment of the trust agreement. The performance obligation related to these fees is over time as the trust is utilised by the customer. The Company defers and amortises the fees over the 3-year estimated life of trust relationships. Services provided to clients include trustee, transfer agent, custodian, fiscal agent and escrow.

Operating expense

Operating expenses consists of administration services received during the year from affiliate companies, auditor's remuneration and other operating expenses. These are expenses incurred during the normal course of business and are recognised in the Statement of Comprehensive Income

Income tax

The Company periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Company operates and generates taxable income.

Due from banks

For the purposes of the Statement of Cash Flows, due from banks comprise amounts of cash and cash equivalents and money market placements. Cash and cash equivalents and money market placements are convertible into cash with an insignificant risk of change in value and with original maturities of less than seven days.

Intangible asset

Intangible assets acquired separately are capitalised at cost and those identified in a business acquisition are capitalised at fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at amortised cost less any accumulated amortisation and accumulated impairment losses and these expenses are included on the Consolidated Statement of Income within other operating expenses.

Notes to the Financial Statements

2 Summary of Significant Accounting Policies (continued)

Other assets and other liabilities

Other assets and other liabilities are initially recognised at fair value, being their issue proceeds (fair value of consideration received) net of transaction costs incurred.

Shareholders' equity

Share capital

Share capital refers to the funds that a Company raises in exchange for issuing an ownership interest in the Company in the form of shares.

Retained earnings

Retained earnings represent the undistributed accumulated profits of the Company.

New accounting pronouncements with a future effective date

Certain new standards, interpretations and amendments to existing standards have been issued by the IASB that are not yet effective (IAS 8 amendments on accounting estimates, IBOR reform Phase 2 amendments). The Company has not yet adopted any of these before their effective date and does not expect any material impact on the Financial Statements in the period of initial application.

3 Fee and Commission Income

Fee and Commission Income		
<i>In thousands of GBP</i>	2021	2020
Fee and commission income - corporate trust revenue	5,990	4,504
Total fee and commission income	5,990	4,504

4 Other Operating Expense

Operating Expense		
<i>In thousands of GBP</i>	2021	2020
Auditor's remuneration		
Statutory audit	12	12
Total Auditor's remuneration	12	12
Other operating expense		
Services provided by affiliate companies	5,034	4,046
Other operating expenses - other	166	177
Amortisation of intangible assets	134	-
Professional services	4	-
Total other operating expense	5,338	4,223
Foreign exchange loss	147	18
Total operating expense	5,497	4,253

Notes to the Financial Statements

5 Due from Banks

Due from Banks		
<i>In thousands of GBP</i>	2021	2020
Cash and balances with banks	1,086	-
Total due from banks	1,086	-

As at 31 December 2021 the Company had no overdrafts (2020: Nil)

6 Investment Services Receivables

Investment Services Receivables		
<i>In thousands of GBP</i>	2021	2020
Investment services receivables	2,626	2,521
Total investment services receivables	2,626	2,521

7 Intangible Asset

Intangible Assets		
<i>In thousands of GBP</i>	2021	2020
Cost		
Opening Balance	-	-
Additions	1,738	-
Closing Balance	1,738	-
Accumulated amortisation		
Opening Balance	-	-
Amortisation charge for the year	138	-
Closing Balance	138	-
Net Book Value	1,600	-

8 Other Assets

Other Assets		
<i>In thousands of GBP</i>	2021	2020
Tax debtors	190	171
Receivables from affiliate companies	430	648
Total other assets	620	819

Notes to the Financial Statements

9 Other Liabilities

Other Liabilities		
<i>In thousands of GBP</i>	2021	2020
Accruals and sundry creditors	85	10
Deferred revenue	1,937	1,997
Payable to affiliate companies	453	-
Other liabilities	1,738	-
Total other liabilities	4,213	2,007

10 Income Taxes

Income Taxes		
<i>In thousands of GBP</i>	2021	2020
(a) Analysis of charge for year:		
Corporation tax based on profit/loss for the year at 19% (2020: 19%)	120	48
	<u>120</u>	<u>48</u>
(b) Factors affecting tax charge for year:		
	2021	2020
Profit on ordinary activities before tax	493	251
	<u>493</u>	<u>251</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2020: 19%)	120	48
Effects of:		
Losses surrendered for group relief purposes	-	-
	<u>120</u>	<u>48</u>

11 Share Capital

Share Capital		
<i>In thousands of GBP</i>	2021	2020
Allotted, fully paid		
250,000 ordinary shares of £1 each	250	250
Total share capital	250	250

12 Employees

The Company did not have any employees during the year (2020 : nil).

Notes to the Financial Statements

13 Risk Management

The Company regards managing risks as an essential part of successfully operating a financial services company. Material risks are deemed to be those risks which may impact the Company's ability to deliver on its business plan, service its customers, operate in a legal and compliant manner, impact the Company's reputation and brand or cause financial loss exceeding normal business plan tolerances.

Credit Risk

Credit Risk is the risk of loss resulting from a counterparty or obligor being unable to meet contractual obligations agreed with the Company in respect of financial transactions. The Company's main credit risk concentration relates to investment services receivables.

Operational risk

The Company defines operational risk as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. The Company maintains a system of controls with the objective of providing proper transaction authorisation and execution, safeguarding of assets from misuse or theft, and ensuring the reliability of financial and other data. Management are responsible for ensuring that the controls are appropriate and are implemented as designed.

Interest rate risk

Interest rate risk is primarily related to interest bearing assets and liabilities. To minimise the volatility of net interest income and the market value of assets and liabilities, the Company monitors its exposure to changes in interest rates through asset and liability management activities.

Currently, none of the Company's assets and liabilities are exposed to interest rate risk and hence, interest rate sensitivity analysis is not applicable.

Market Risk

Market risk is defined as the current or prospective risk to earnings and capital arising from adverse movements in price of financial assets and financial liabilities and risk related factors such as market volatilities. None of the Company's financial assets and financial liabilities are exposed to market risk.

Liquidity risk

Liquidity risk is defined as the current or prospective risk to earnings and capital arising from the Company's inability to meet its liabilities when they come due. The Company's approach to liquidity risk management is designed to maintain sufficient liquidity in both normal operating environments as well as in periods of severe stress.

Notes to the Financial Statements

13 Risk Management (continued)

Assets by their contractual undiscounted cash flows					
<i>In thousands of GBP</i>	Demand and less than 1 month	From 1 to 6 months	From 6 to 12 months	Over 12 months	Total
Due from Banks	1,086	-	-	-	1,086
Investment services receivables	2,626	-	-	-	2,626
Tax debtors	-	190	-	-	190
Receivables from affiliate companies	-	430	-	-	430
As at 31 December 2021	3,712	620	-	-	4,332

Assets by their contractual undiscounted cash flows					
<i>In thousands of GBP</i>	Demand and less than 1 month	From 1 to 6 months	From 6 to 12 months	Over 12 months	Total
Investment services receivables	2,521	-	-	-	2,521
Tax debtors	-	171	-	-	171
Receivables from affiliate companies	-	648	-	-	648
As at 31 December 2020	2,521	819	-	-	3,340

Notes to the Financial Statements

13 Risk Management (continued)

Liabilities by their contractual undiscounted cash flows

<i>In thousands of GBP</i>	Demand and less than 1 month	From 1 to 6 months	From 6 to 12 months	Over 12 months	Total
Current tax liability	-	17	-	-	17
Accruals and sundry creditors	-	85	-	-	85
Deferred revenue	-	-	1,937	-	1,937
Payable to affiliate companies	-	-	453	-	453
Other liabilities	-	-	1,738	-	1,738
As at 31 December 2021	-	102	4,128	-	4,230

Liabilities by their contractual undiscounted cash flows

<i>In thousands of GBP</i>	Demand and less than 1 month	From 1 to 6 months	From 6 to 12 months	Over 12 months	Total
Current tax liability	-	4	-	-	4
Accruals and sundry creditors	-	10	-	-	10
Deferred revenue	-	-	1,997	-	1,997
As at 31 December 2020	-	14	1,997	-	2,011

Notes to the Financial Statements

13 Risk Management (continued)

Foreign Exchange Risk

The Company takes on exposure to effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. The Board sets limits on the level of exposure which are monitored daily.

The Company is exposed to currency risk in the normal course of business, principally on revenues generated in EUR, PLN, CHF & USD.

The table below is a sensitivity analysis which demonstrates the current exposure in the exchange rate of the given currencies in GBP in the Statement of Income.

Foreign Exchange Risk		
<i>In thousands of GBP</i>	2021 Statement of Income	2020 Statement of Income
EUR	2,651	(1,230)
PLN	(2)	(2)
USD	1,169	(209)
Other	43	-
Total	3,861	(1,441)

14 Capital Management

The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may return capital to shareholders or issue new shares.

No changes were made in the objectives, policies or processes for managing capital during the year ended 31 December 2021 and 2020.

15 Related Party Transactions

The Company is a subsidiary of USB Investment Services (Holdings) Limited, a company incorporated in the Republic of Ireland.

The Company's ultimate parent company and controlling party is U.S. Bancorp, which is incorporated in Delaware (United States of America). This is the smallest and largest group to prepare consolidated Financial Statements, which include the Financial Statements of the Company that are available for public viewing.

No transactions involving Directors of the Company or its Parent occurred during the year. The Directors received no remuneration for the years presented in the Financial Statements.

The Company entered into day-to-day transactions with U.S. Bancorp and its subsidiaries, mainly comprising of the recharging of various costs incurred and transfer pricing transactions. The costs incurred in respect of these transactions totalled GBP 5,034 thousand during 2021 (2020: GBP 4,046 thousand).

As at 31 December 2021, the Company had receivables from affiliate companies of GBP 430 thousand (2020: GBP 648 thousand) and payables to affiliate companies of GBP 453 thousand (2020: GBP nil).

Notes to the Financial Statements

16 Subsequent Events

Subsequent to the reporting date, was the outbreak of a conflict in Ukraine, which the Group is closely monitoring. The Group does not have any material direct or indirect exposure to Ukraine, Russia or Belarus. However, the adverse economic effects of the conflict may impact on the sectors and jurisdictions to which the Group provides services.

As the Company had no exposure to the Russian and Ukrainian markets as at 31 December 2021, the Management considers that this event, which occurred after the closing of the financial statements, does not give rise to an adjustment of the financial statements as of 31 December 2021.

There were no other significant events after the reporting date that require disclosure in the financial statements.

17 Approval of Financial Statements

The Company's Financial Statement were authorised for issue by the Board of Directors on the 8 September 2022.