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Annual Report & Accounts

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President's report

In the last 12 months, NCT has continued to grow and reach even more parents across the UK and the Channel Islands. We now have over 100,000 members and are determined to reach even more parents as we push forward with our 20/20 strategy.

During the last year, we have held several events to celebrate the achievements of all those involved in NCT's work. In addition to our national awards ceremony, we also held our first regional Stars Awards ceremonies to mark the great achievements of our volunteers in their local communities. We also held our annual practitioners awards to celebrate the work of our outstanding antenatal teachers, breastfeeding counsellors and postnatal leaders. I highly commend all our volunteers and practitioners for their dedication in supporting families.

As many of you will already know, this has been a very difficult year for me personally because after a short illness, my husband died in October 2012. I want to thank all of you, my lovely NCT family, who have helped me and supported me and kept me going. Our Charity is really a very special one.

I also want to thank every single person who has contributed to the work of our Charity our staff, our sponsors, our volunteers and our practitioners. The Charity would not have been able to work as effectively had it not been for a joint effort from Team NCT.

Thank you all for your continuing hard work!

Sue Saxey

President - November 2013

Chair's report

As the UK's leading charity on pregnancy, birth and early parenthood, NCT has continued to provide practical and emotional support to parents' right across the UK. This year, NCT has reached over two million parents, thanks to our committed staff and the growing number of dedicated volunteers who donate their time to support NCT's work.

This Annual Report covers the previous 12 months as we complete our move to a 31st March financial year-end. Over the past year NCT has seen growth and development through the increase in our number of volunteers, expansion of local community support and growing number of health and family services professionals.

I am delighted to announce that we have made significant strides towards our 20/20 strategy of reaching 20 million parents by 2020. We have developed several new partnerships with other charities, organisations and professional bodies in order to reach more parents. In March we introduced our new positioning to enable us to better demonstrate the nature and importance of NCT's support for parents. First 1,000 Days is NCT's new name for the transition to parenthood and describes the time from the start of pregnancy to a child's second birthday.

We have also continued to develop our work to influence public policy and have successfully influenced the Department of Business, Innovation and Skills to increase the flexibility of parental leave. We have also been working hard this year to extend paternity leave and fathers' rights to antenatal appointments.

The lack of breastfeeding support across the UK continues to be a key concern for NCT so I am pleased to announce that we have completed a successful merger with Baby Café The merger will enable us to improve our reach to communities we have not always managed to support through breastfeeding drop-ins

We are also merging with MIDIRS (Midwives Information and Resources Services) We have been working with MIDIRS for a number of years and this merger will further strengthen both our positions as trusted sources of evidence-based information. Joining together will also enable us to better support healthcare professionals, by making it easier for them to find the information they need to help parents

Despite the continued unstable economic climate, I am pleased to announce that for the second year running, we have made a solid surplus which is helping to restore our reserves. It is encouraging to report that fundraising income from our branches has continued to remain stable despite the economic downturn. I commend our staff and branch volunteers for enabling this to happen and I would like to thank all the trustees who served during this period.

Thank you for all your efforts

Seana Talbot

Chair (2012/13) - November 2013

Trustees' report

NCT's Purpose, Vision and Aims

Our vision

NCT's vision is a world where parents are valued and supported to build a strong society, believing that a child's early years are the most important to the wellbeing of a child throughout its life

Our charitable purpose

- We offer information and support in pregnancy, childbirth and early parenthood
- We aim to give every parent the chance to make informed choices
- We want to make sure that everyone has access to our services and activities

NCT is the largest, most trusted and crucially the only independent charity in the UK dedicated to a parent's First 1,000 Days, NCT's new name for the transition to parenthood and describes the time from the start of pregnancy to a child's second birthday

For more than 56 years, we have helped parents to make choices and solve the dilemmas and issues they face in their early parent role, through access to high-quality information and support

Over the last 12 months we have helped over two million parents nationwide, from all incomes and backgrounds, providing support across the First 1,000 Days, delivering

- Antenatal and postnatal education and information
- Scientific and evidence-based facts from leading sources
- Services, support and networking by phone, online and through some 320 branches nationwide
- A parent voice that successfully influences legislation, policy and practice on a wide range of issues, from fathers attending their child's birth to getting Bisphenol A (BPA) banned from baby bottles

We are continuing to expand our range of postnatal support across the First 1,000 Days to help support parents up to their child's second birthday

For those parents on lower incomes, we offer reduced rates for membership and our courses. Member donations help us fund research, campaigns and provide services and support in more deprived areas.

NCT provides evidence-based information in easy-to-read formats via our website, e-newsletter, helplines, courses and publications. We also provide a free Babychange app and our helpline is available every day until midnight, including bank holidays, at the cost of a local call.

Our nationwide network of local branches allow all parents and parents-to-be to have access to local support networks through our dedicated volunteers. Our branches enable us to reach parents in their local communities giving them the opportunity to attend community social activities such as branch coffee mornings, Bumps and Babies groups and NCT Nearly New Sales.

The year in review

Continuation of our 2020 strategy

Last year, we launched a new strategy, updated our vision and set new priorities for the future to help us meet our goal of reaching 20 million parents by 2020. We focused on growth, increased thought leadership and the development of new partnerships and created the following five key themes to underpin our work.

- 1 Creating confident parents
- 2 Creating supportive services for new and expectant parents
- 3 Creating a positive image of parenthood
- 4 Providing high-quality, impartial information
- 5 Building a more efficient organisation

This year we have built on this work by launching a new strategic positioning. First 1,000 Days begins at the start of pregnancy and takes parents up to their child's second birthday. This new positioning will allow us to talk about the early parent journey with accuracy and significance and will reflect the continuous cycle of antenatal and postnatal support that parents need to carry out their role successfully.

There is now a plethora of evidence clearly showing the First 1,000 Days plays a vital role in whether children grow up happy, healthy and well-adjusted

It is also a phase that can be the most challenging in a person's life because

- First 1,000 Days are fraught with some of the most testing moments
- Early parent priorities meet the existing priorities of everyday life
- A maze of competing dilemmas and choices appear almost on a daily basis
- It is common for parents to feel significant pressure and guilt at this time
- Emotional, mental, physical and financial anxieties build as the responsibility and realisation of becoming a parent unfolds

Our progress towards meeting our strategic goals continues

Creating confident parents

Over 107,000 members

NCT membership offer parents the opportunity to engage in their local NCT networks, courses and events and raises money to help NCT deliver services such as our helpline, our online pregnancy, birth and parenting information centre and events taking place across our branches

317 branches throughout the UK

Our branches offer face-to-face interaction and give parents the opportunity to make friends with other mums and partners. Branches regularly hold meet-ups and events such as Bumps and Babies groups, coffee mornings and Nearly New Sales, where parents can pass on their old baby items and pick up low-cost baby items.

Over 220,000 membership magazines distributed

Our membership magazine, NCT Matters, is published on a quarterly basis and covers key issues facing parents today as well as highlighting the great work of our volunteers

Over 400,000 newsletters distributed

E-Matters, our e-newsletter, is distributed eight times a year to keep our members up-to-date with NCT's activity and the latest developments in parent information

Over 2000 active NCT practitioners, with 216 students gaining their qualifications

Our practitioners are trained through NCT College, in partnership with the University of Worcester, which offers the only university-accredited qualification for parent education

132 contracts to deliver antenatal, breastfeeding and postnatal support

We have a number of contracts with the NHS and Children Centres in England which enable more parents to access NCT courses

48 breastfeeding peer support contracts

NCT runs an Open College Network accredited Breastfeeding Peer Support Programme Peer support training builds support for mothers by mothers and is proven to improve breastfeeding rates within a community

99,104 parents received support through our traditional courses

Our antenatal courses are focused on providing parents with evidence-based information and the skills needed to prepare for labour and birth. We also support parents with Breastfeeding, Early Days, Yoga for Pregnancy, Baby First Aid and Relax, Stretch and Breathe courses. Every NCT course offer parents the chance to get high-quality information, one-to-one support and to meet other parents in their local area.

22,293 calls to the helpline

Our helpline is staffed by qualified NCT practitioners who assist with questions or concerns that parents may have on any issues related to pregnancy, birth and early parenthood. The helpline is open every day until midnight including bank holidays.

Creating supportive services

181 MSLC representatives

Maternity Service Liaison Committees (MSLCs) play a significant role in influencing and guiding the development of maternity services and are a vehicle for change and improvement. There are currently 181 NCT user representatives who sit on their local MSLCs and we support them through the VOICES training programme to help them identify and prioritise key issues facing parents in their communities. This year, we have been working in partnership with other organisations to save MSLCs which are currently under threat due to major changes in the health service.

Over 400 health and family services professionals received NCT training

We offer a range of specialist workshops for health professionals, Children's Centre staff and MSLC representatives through NCT Professional's training service

Preparing for Birth and Beyond

NCT worked with the Department of Health to develop a new antenatal education programme called Preparing for Birth and Beyond (PBB). We have been working with local NHS commissioners and children's centres to pilot PBB courses and the full PBB service was launched at the end of 2012.

9 CANParent courses

NCT is a leading provider of CANParent classes offering parents the opportunity to learn and improve skills as well as dealing with any problems that may arise in parenting. In February 2013, we also launched online CANParent classes in the High Peak area

Completed merger with Baby Café

We have successfully completed our merger with Baby Café, a national network of breastfeeding drop-in centres. At a Baby Café drop-in, mums and partners can expect to receive up-to-date information about breastfeeding and professional help from staff skilled in helping women breastfeed. This year 110 Baby Café drop-in centres were set up across the UK, 6 of which were created after our merger in July 2013.

Birth and Beyond Community Support Programme

This year we expanded our Birth and Beyond Community Support Programme Within this scheme we train and mentor peer supporters in four locations to work with women and families who may benefit from additional support. In the West Midlands and East Lancashire we are working particularly with Asian communities. In North Yorkshire we are working with young parents and military service families and in West Yorkshire we are working with refugees and asylum seekers. This year we trained 56 peer supporters.

Creating a positive image of parenthood

3,379 Items of Media Coverage

This year we have generated a substantial amount of media coverage both regionally and nationally This has helped to drive forward policy change, enhance awareness of NCT's work and has enabled a larger number of people to benefit from NCT's information. Key sources of media coverage from the past 12 months include

- NCT's advice on morning sickness following the news of the Duchess of Cambridge's pregnancy
- The publication of the 2010 Infant Feeding Survey
- NCT on Newsnight following the publication of the UNICEF breastfeeding report
- The launch of NCT's Babychange app on Android phones
- The publication of NCTs research on parents buying second-hand goods
- The publication of birth statistics from the Office of National Statistics
- NCT's practitioner awards

Providing high quality information

Four new overviews of evidence

NCT is committed to providing parents with high-quality information, using family-focused evidencebased research. This year we have produced four new overviews of evidence which have been distributed to NCT practitioners, students and health and social care professionals.

- Rayment J, McCourt C, Rance S et al. Maternity services in rural areas: learning from two trusts serving rural communities
- Glover R Research overview is there evidence to support the use of soft slings?
- Ryan A Improving the health and wellbeing of parents and children during the perinatal period an introduction to behaviour change interventions
- Ryan A Interventions to support smoking cessation in pregnancy a systematic review of reviews

60,317 subscribers to Pregnancy and Baby email newsletter

Our Pregnancy and Baby email service offers information and support at every stage of pregnancy up until the baby is two years old. Parents can also get personalised access to the website and NCTs online info centre.

More than two million visitors to the website

The website remains a key source of information for parents on NCTs services and information related to pregnancy, birth and early parenthood. On average, we get 72,000 visits to our website every week

70,000 copies of Perspectives distributed

Perspective is NCTs journal containing evidence and research on topics related to pregnancy and parenting. We distribute the publication to NCT practitioners as well as those subscribed to MIDIRS Digest and regularly feature articles on recent developments at NCT and our work with parents.

Building a more efficient organisation

This year NCT undertook a major structural change to ensure that we work efficiently as an organisation. We expanded our marketing team to develop more strategic marketing campaigns and set up a new Enquiries service in Bristol to enable us to respond to enquiries more efficiently

Fundraising Success

Corporate fundraising

We are thankful for the sponsorship support we have received over the past 12 months by the following corporations Barrett & Coe, Bepathen, Big Yellow, Bright Horizons, EMLA, Ford, Humzinger, lights by TENA, Legal & General, Photobox, Scottish Friendly, Pampers, Persil Non-Bio & Comfort Pure, Pregnacare & Jointace, TEVA and Butlins

Grants

NCT received grants from the following UK and regional grant providers

- Scottish Government, Unified Voluntary Sector Fund
- Awards for All
- John Ellerman Foundation
- Health and Social Care Volunteering Fund

Branches

Our nationwide network of branches fundraise a substantial amount of money for the Charity, largely from NCT Nearly New Sales, Cheeky Monkey Tea Parties, our Baby First Aid courses and the Big Push, our sponsored buggy push event

Events

Successful fundraising challenge events include the Great North Run, Jump for Mother's Day, London Marathon, Great South Run and the British 10k Run

Future plans

As we push forward with our 20/20 strategy, we are continuing to focus on growth, through leadership and partnerships in order to reach and support more parents

We are exploring how we can expand our current antenatal provision to create courses that meet the needs of parents in different financial circumstances. This will include securing new contracts and courses with the NHS and Children's Centres.

We will expand our Birth and Beyond Community Support Programme to train more peer supporters in our four locations. Our target is to have 60 peer supporters trained in each of these four areas creating a total of 240 community supporters reaching out to ethnic minorities and asylum seekers.

In our work to influence public policy, we will continue to provide the secretariat for the All-Party Parliamentary Group on Maternity to address health and family issues in the UK. We will also continue to lobby for changes in policy to improve the support offered to new parents.

Financial review

This is NCT's first 12 month period of the April to March financial year, adopted to better reflect the flow of our activities during the year. This complicates direct comparisons with the previous transitory 18 month reporting period of 1 October 2010 to 31 March 2012. The 12 month period has been a financially good period with a surplus of £961k, an improvement on the surplus of £484k over the previous 18 months. Following substantial deficits in 2009 and 2010 this provides evidence that the direction of financial performance has changed and that NCT is in improving financial health.

The largest contributor to the period's surplus is the growth of NCT Courses. This surplus generating activity has grown disproportionally to the rest of the group and now accounts for over 50% of turnover. Without this growth NCT would be in a far more difficult financial position. Additionally there has been growth in community led branch fundraising through NCT's growing volunteer base supported by a dedicated head office team. Savings have been made by reformatting volunteer and practitioner events, reducing printed materials and balancing areas of expanding headcount with reductions in other areas.

The contracted services department, branded NCT Professionals, has grown but during this period of expansion has required financial support as systems and products are developed, tested and marketed Membership has improved after two years of decline. The professional education department has grown with more students graduating but as a subsidised activity this has required increased financial support. The sales division of the trading company, NCT Trading, has suffered from the recession and the increasingly competitive on-line retail market and consequently the profit gift aided to the Charity has been reduced.

There has been a reduction in capital expenditure, after three years of growth, reflected financially in the stable fixed asset designated fund, as priority has been given to rebuilding reserves. Investment continues to be made in building improvements, telecoms and equipment for nearly new sales.

Reserves policy

In line with updated Charity Commission guidance the trustees approved, in February 2013, a new Reserves Policy that better reflects the true level of appropriate reserves for a charity of NCT's size, mix of incoming resources, and asset base. The policy provides a dynamic framework for determining reserves by taking each area of activity and determines an appropriate reserve level to combine with an assessment of working capital requirements. Using this policy the minimum and upper reserve levels at 31 March 2013 were £4.4m and £7.0m respectively. These compare to an actual reserve of £3.2m, a shortfall of £1.2m against the minimum level.

Trustees acknowledge the current shortfall, brought about through several years of small surpluses and deficits whilst turnover was expanding, and are committed to a policy of generating annual operating surpluses to restore reserves to at least the minimum level within two years

A Fixed Assets Fund equivalent to the net book value of the tangible fixed assets used in the day-to-day operations of NCT has been maintained. These funds are not available for working capital. There have been no major acquisitions or disposals of fixed assets during the period.

Financial position

The group balance sheet at 31 March 2013 shows total funds of £4 1m (2012 £3 1m) of which £0 2m (2012 £0 2m) is restricted and £0 7m (2012 £0 7m) are designated as the fixed assets fund. Restricted funds, analysed in Note 15, comprise donations and grants subject to donor-imposed conditions. The balance of the group general funds, representing the 'free reserves', of the group at 31 March 2013 was £3 2m (2012 £2 2m).

Structure, Governance, Organisation and Management

NCT (the National Childbirth Trust) is a registered charity. It is a company limited by guarantee governed by its Articles of Association as adopted on 14 September 2013.

NCT is governed by a Board of Trustees who are the directors of the Charity for the purposes of the Companies Act. The names of trustees at the date at which the accounts were approved, or who served during the period are given below.

Sue Saxey (President) Beryl Hobson (Chair) - Appointed 10 June 2013

Seana Talbot (Vice Chair)

Amber Foster (Hon Secretary)

Nina El-Imad (Hon Treasurer)

David Adams (Deputy Hon Treasurer)

Helen Ableman

Malcolm Ashton

Sanjay Bhasin

Appointed 15 September 2012

Appointed 15 September 2012

Resigned 16 September 2012

Resigned 15 September 2012

Susy Broekhuizen Resigned 14 September 2013
Andre Clark -

Lisa Coffee Appointed 15 September 2012
Stephanie Darroch Appointed 14 September 2013
Greg Hall Appointed 14 September 2013

Rob Hayter -

Bryan Macpherson Resigned 15 September 2012 / Appointed 12 December 2013

Maral Mesrobian Appointed 14 September 2013
Simon Mehigan Resigned 6 August 2013

Robert Parry Appointed 15 September 2012 / Resigned 31 July 2013

lan Potts Margaret Reid Kathryn Scanlan -

Claire Shadbolt Resigned 30 November 2012
Tina Winders Resigned 15 September 2012

The Charity is a membership charity Members are organised locally into 317 branches covering every postcode in the UK Many volunteer to carry out the work of the Charity at local level Many members also train as specialist workers

Employees are based at the UK Office in London, Bristol support centre or work from home Employees of the Trading Company are based in London and Glasgow

Recruitment and appointment of Trustees

The Board of Trustees may have up to fifteen member elected trustees, including the Charity's President, and four appointed trustees, who are elected by the Board Any member may stand for election as a trustee provided they gain the nomination of two other members, are not disbarred from being a Trustee and support the aims and objectives of the Charity Member elected trustees are elected to coincide with the Annual General Meeting whilst appointed trustees may be elected during the course of the year. Any member elected Trustee vacancies arising during the year may also be filled by the Board. Trustees are elected for a term of three years (five years for the President) and may serve for a maximum of two successive terms.

The Nomination and Governance Committee of the Board has the responsibility for maintaining and enhancing the quality of NCT's Trustees. To this end it keeps under review the vacancies and likely vacancies available on the Board and the skills, experience and other qualities the Board needs. Prior to the Annual General Meeting the Committee notifies members of the number of vacancies available and the skills and experience being sought at the time, and invites nominations. Recruitment Meetings are then arranged for those expressing interest to provide them with information about the role and discuss how they could contribute to the Board's work.

Each year the Board, upon the advice of the Nominations and Governance Committee, may determine that a particular skill or experience is required and that consequently a position should be reserved for a Trustee meeting these requirements

The Board, usually upon the recommendation of the Nomination and Governance Committee, may appoint trustees during the year to fill vacancies amongst elected trustees. Any trustee so appointed during the year must stand for election by the membership at the following Annual General Meeting, stand down or become an appointed Trustee.

Induction and training of Trustees

Induction for new Trustees consists of

- An introductory session with existing trustees and key members of staff as part of the Board's annual Training Day
- Comprehensive written briefing about trustees' responsibilities, the work of the Board and the Charity's strategy, policies, and governance
- Mentoring of new trustees by existing trustees through a buddy system

Training is also provided during the year for trustees as required on topics relevant to the Board's current work. Trustees also attend external events and conferences

The Board of Trustees

The Board of Trustees is ultimately responsible for running the Charity to ensure that it acts in the best interests of all parents, who are the Charity's beneficiaries. The Board of Trustees sets the strategy, policy and financial framework for the Charity and has the responsibility for its overall direction and control. Additional the Board has responsibility for ensuring the Charity complies with the law and the safeguarding of Charity's assets.

Authority for the day-to-day management of the Charity within that framework is delegated to the Chief Executive, supported by the Directorate. The Directorate comprises senior staff, who support the Chief Executive in meeting her responsibilities. Together they formulate strategy, policy and financial plans for the Board's approval, ensure delivery of required performance, and oversee the Charity's day-to-day operation.

Each year the Board reviews past performance and sets future plans within a three year planning horizon. As part of that review and planning process the trustees consider how future plans and performance relate to our aims and vision, and thus to our charitable purpose.

Board Committees

The Board of Trustees is supported in its work by four Committees

- Audit and Risk adequacy of financial control, external reporting of performance, budget and risk management
- Remuneration remuneration policy for senior management and other key groups
- Nominations and Governance trustee recruitment, training and appraisal, reviewing the governance framework and assessing the Board's effectiveness
- Impact Assessing the Charity's outcomes and impact and demonstrating the achievement of intended public benefit

In addition, a number of advisory groups across NCT's work enable internal and external stakeholders to be involved in decision-making

Current trustee committee membership is as detailed in the table below

| Trustee / | Audit and Risk | Impact | Nominations and | Remuneration |
|-------------------|-----------------------|--------|-----------------|--------------|
| Committee | | | Governance | |
| Sue Saxey | X | X | X | X |
| Beryl Hobson | X | X | X | Х |
| Seana Talbot | | X | X | X |
| Amber Foster | | | Х | |
| Nina El-Imad | X | | | X |
| David Adams | X | | | Х |
| Andre Clark | X | X | | |
| Lisa Coffee | | X | | |
| Stephanie Darroch | X | | | X |
| Greg Hall | X | | X | |
| Rob Hayter | | X | X | X |
| Maral Mesrobian | X | X | | |
| Bryan Macpherson | | | X | |
| Ian Potts | X | | X | |
| Margaret Reid | | X | | |
| Kathryn Scanlan | | Х | | |

Key Relationships

NCT wholly owns one active trading company, NCT Trading Ltd, which gift aids its profits to the Charity The Board of NCT Trading Ltd is responsible for its activities, which include

- NCT Sales, which offers goods for sale to the general public and to health professionals
- Commercial fundraising, which manages all sponsorship and advertising

NCT works with many external organisations at national level in the UK to pursue its charitable aims and objectives. For example, NCT

- Is an active member of the Baby Feeding Law Group, which lobbies for implementation of the International Code in the UK
- Is a member of End Child Poverty and the End Fuel Poverty Coalition
- Works with Maternity Action, Working Families, unions and others on parenting and work
- Is represented on the Board of the National Collaborating Centre for Women and Children's Health, which develops evidence-based guidelines for the NHS
- Supports, services and participates in the Maternity Care Working Party
- Supports and services the All Party Parliamentary Group on Maternity

Locally, NCT works in partnership with a wide range of voluntary and other organizations to improve services for parents and provide them with the information and support they need

Risk Management

Trustees acknowledge their responsibility for ensuring effective risk management systems and procedures at NCT During the year the trustees adopted a new risk management policy, arranged appropriate management training, and by the year-end had implemented the policy

The Audit and Risk Committee has delegated authority from the Board to review risk management systems and procedures and to advise the Board as to the principal risks faced by the NCT Group. The committee regularly reviews the risk register and works with management to ensure it is up to date NCT recognises the level of inherent risk incurred in achieving its charitable activities. Through the risk management policy NCT aims to recognise the level of gross risk in our current and proposed activities and seek to reduce this to an acceptable level of net risk.

The trustees have given consideration to the major risks to which the Charity is exposed. Currently the most significant risks facing NCT are those resulting from the difficulty of recruiting and retaining suitable professionals and experienced volunteers as trustees, too much management time being devoted to the MIDIRS merger, too great a pace of change and external competition. While these risks cannot be eliminated trustees are satisfied that these risks are being managed.

The previously reported significant risks of reducing membership, changes to the NCT College government funding environment and the change of course accreditation from Bedfordshire to Worcester Universities have been managed effectively and the residual risk has been reduced to a level acceptable to trustees

Trustee Benefits

Under the terms of its Articles of Association the Charity is enabled to pay trustees for the provision of services to achieve its objects, subject to certain safeguards. This includes the requirement that a majority of the trustees must have received no payments from the NCT either as employees or for goods and services supplied to the NCT. No (2012 £nil) member of the Board of Trustees received any remuneration in respect of their services as trustees during the period. Expenses and other payments to Trustees are detailed in Note 10.

Statement of the Board's responsibilities as Trustees

The trustees (who are also directors of the NCT for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- · make judgments and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In so far as the trustees are aware

- there is no relevant audit information of which NCT's auditor is unaware
- they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Employees and volunteers

The Board of Trustees would like to thank all staff, volunteers, NCT Practitioners, members and supporters for their commitment to the vision and work of NCT

During 2013 NCT, including NCT Trading, employed 167 (2012–180) full time equivalent salaried staff. At the end of March 2013, NCT had 107,398 (2012–97,309) members in 58,473 (2012–46,322) households, 5,099 (2012–4,774) registered volunteers, 1,268 (2012–1,058) trained NCT Practitioners (antenatal teachers, breastfeeding counsellors and postnatal leaders) and 387 (2012–608) students

Volunteers are the heartbeat of NCT, not just running our branches and regions, but also giving their time in many other ways including helping at Nearly New Sales, delivering newsletters, running Bumps and Babies groups, hosting coffee mornings and in many other crucial roles where a few hours of time can make such a difference

Equal opportunities

NCT is committed to a policy of equality of opportunity in its employment practices and aims to ensure that no job applicant or employee receives less favourable treatment on the grounds of race, colour, national or ethnic origins, sex, sexual orientation or perceived sexuality, marital status, disability, membership or non-membership of trade union, *spent convictions* of ex-offenders, class, age, politics, religion or belief

It is the NCT's policy to meet the provisions of the Sex Discrimination Act, the Equal Pay Act, the Race Relations Act, and the Disability Discrimination Act

Appointment of Auditors

Kingston Smith LLP have indicated their willingness to continue in office and are deemed reappointed in accordance with section 487(2) of the Companies Act 2006

Approved by the Board of Trustees and signed on its behalf by:

Beryl Hobson

Chair

19th December 2013

Independent Auditor's Report to the Trustees and Members of NCT

We have audited the consolidated and parent charitable company's financial statements of the National Childbirth Trust (NCT) for the year ended 31 March 2013 which comprise the Group and Parent Charitable Company Statements of Financial Activities (incorporating the Summary Income and Expenditure Account), the Group and Parent Charitable Company Balance Sheets, the Group Cash Flow Statement and the related notes
The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters which we are required to state to them in an auditor's report addressed to them and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective Responsibilities of Trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 11 the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

We have been appointed as auditor under section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report to you in accordance with regulations made under those Acts

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the parent charitable company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements. In addition we read all the financial and non-financial information in the trustees' annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent charitable company's affairs as
 at 31 March 2013 and of the group's and the parent charitable company's incoming resources and
 application of resources, including its income and expenditure for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been properly prepared in accordance with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended)

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion

- the parent charitable company has not kept proper and adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of trustees' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

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Sandra De Lord, Senior Statutory Auditor for and on behalf of Kingston Smith LLP, Statutory Auditor

23/12/2013

Devonshire House 60 Goswell Road London EC1M 7AD

Kingston Smith LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

NCT Consolidated Group Statement of Financial Activities Including Income & Expenditure Account for the Year Ended 31 March 2013

| | | | | Total | Total |
|--|-------|--------------|-------|-----------|----------------|
| | | Unrestricted | | 2013 | 2012 |
| | Notes | Funds | | 12 Months | |
| | | £'000 | £'000 | £'000 | £′000 |
| Incoming Resources | | | | | |
| I and the second | | | | | |
| Incoming resources from generated funds Voluntary income | | | | | |
| voluntary income | | | | | |
| Membership | | 2,069 | | 2,069 | 2,659 |
| Donations | | 364 | | 364 | 62 |
| Grants receivable | 3 | - | 302 | 302 | 356 |
| | | 2,433 | 302 | 2,735 | 3,077 |
| Activities for generating funds | | | | | |
| Community fundraising | | 1,857 | | 1,857 | 2,714 |
| Commercial fundraising | | 407 | | 407 | 926 |
| Trading | | 1,802 | - | 1,802 | 3,207 |
| | | 4,066 | - | 4,066 | 6,847 |
| Investment income | | | | | |
| Interest | | 15 | - | 15 | 22 |
| | | | | | |
| Incoming resources from charitable activities | | | | | 40.400 |
| NCT Courses | | 8,508 | - | 8,508 | 12,103 |
| NCT College | _ | 406 | - | 406 | 383 |
| Health Professional Contracts | 4 | 721 | | 721 | 991 |
| | | 9,635 | - | 9,635 | 13,477 |
| O4h | | | | | |
| Other incoming resources Other income receivable | | 200 | | 200 | 18 |
| Other income receivable | | 200 | | 200 | 10 |
| Total incoming resources | | 16,349 | 302 | 16,651 | 23,441 |
| | | | | | • |
| Resources Expended | | | | | |
| | | | | | |
| Costs of generating funds | | | | | |
| Costs of generating voluntary income | | | | | |
| Membership | | 391 | - | 391 | 1,004 |
| Grants receivable | | | | | 28 |
| • 4 | | 391 | - | 391 | 1,032 |
| Fundraising trading | 5 | 902 | | 902 | 1,189 |
| Community fundraising | , | 22 | _ | 22 | 560 |
| Commercial fundraising Retail trading | | 2,091 | | 2,091 | 2,757 |
| Retail trauling | | 3,015 | | 3,015 | 4,506 |
| Charitable activities | | 3,013 | _ | 3,013 | 4,500 |
| NCT Courses | 6 | 6,846 | 347 | 7,193 | 10,429 |
| NCT College | Ů | 1,949 | _ | 1,949 | 3,034 |
| Health professionals | | 1,125 | | 1,126 | 1,238 |
| Policy, research and information | | 1,894 | | 1,894 | 2,596 |
| , 5,10,1, , 5,500, 5,1 | | 11,814 | 347 | 12,162 | 17,297 |
| | | • | | • | |
| Governance costs | 7 | 123 | - | 123 | 122 |
| | | | | | . |
| Total resources expended | | 15,343 | 347 | 15,691 | 22,957 |
| | | | | | |
| Net incoming / (outgoing) resources for the year | ir | 1,006 | (45) | 960 | 484 |
| T. (1. D.) 5 | | | (22) | | |
| Transfer Between Funds | _ | 23 | (23) | | |
| Net Movement in Funds | 9 | 1,029 | (68) | 960 | 484 |
| Recognition of firmer | | | | | |
| Reconciliation of funds | | 2,871 | 246 | 3,117 | 2,633 |
| Funds brought forward at 1 April 2012 Funds carried forward at 31 March 2013 | 15,16 | 3,900 | 178 | 4,077 | 3,117 |
| LANGS CALLISO IOLMATO AT 21 MISICU SOT2 | 13,10 | 3,500 | 1/0 | | |

NCT Consolidated Statement of Financial Activities (continued)

All of the group's activities derived from continuing operations during the above two financial periods. The group has no recognised gains or losses other than those shown above. The movement in reserves is shown above.

Note of Historic Cost

| Group | 2013 12 Months £'000 | 2012 18 Months <u>£'000</u> |
|--|----------------------------|-----------------------------------|
| Net movement in funds | 960 | 484 |
| Difference between historical cost depreciation and the actual depreciation charge calculated on the revalued amount | (5) | (8) |
| Historical cost net movement in funds | 955 | 476 |

NCT Charity Statement of Financial Activities Including Income & Expenditure Account for the Year Ended 31 March 2013

| Incoming Resources | Notes | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2013 12 Months £'000 | Total 2012 18 Months £'000 |
|--|-------|--|------------------------------|---|--|
| Incoming resources from generated funds | | | | | |
| Voluntary income | | | | | |
| Membership | | 2,069 | - | 2,069 | 2,659 |
| Donations | | 364 | - | 364 | 450 |
| Grants receivable | 3 | - | 302 | 302 | 356 |
| | | 2,433 | 302 | 2,735 | 3,465 |
| Activities for generating funds | | | | | |
| Community fundraising | | 1,857 | - | 1,857 | 2,714 |
| Commercial fundraising | | 6 | - | 6 | 36 |
| Trading | | 529 | - | 529 | 1,074 |
| 11001116 | | 2,392 | | 2,392 | 3,824 |
| Investment income | | -, | | - , | -, |
| Interest | | 17 | | 17 | 30 |
| | | | | | |
| Incoming resources from charitable activities | | 0.500 | | 0.500 | 12 102 |
| NCT Courses | | 8,508 | - | 8,508 | 12,103 |
| NCT College | _ | 406 | • | 406 | 383 |
| Health Professional Contracts | 4 | 721 | · | 721 | 991 |
| | | 9,635 | • | 9,635 | 13,477 |
| Other incoming resources | | | | | |
| Other income receivable | | 200 | • | 200 | 41 |
| Total incoming resources | | 14,677 | 302 | 14,979 | 20,837 |
| B Europalad | | | | | |
| Resources Expended | | | | | |
| | | | | | |
| Costs of generating funds | | | | | |
| Costs of generating funds Costs of generating voluntary income | | 391 | | 391 | 1,004 |
| Costs of generating funds Costs of generating voluntary income Membership | | 391 - | - - | 391 | 1,004 28 |
| Costs of generating funds Costs of generating voluntary income | | _ | | 391 391 | 28 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable | | 391 | | | |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading | 5 | 391 | | 391 | 1,032 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising | 5 | 391 902 | | 391 902 | 1,032 1,189 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading | 5 | 391 902 451 | · | 391 902 451 | 1,032 1,189 732 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading | 5 | 391 902 | | 391 902 | 1,032 1,189 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities | | 391 902 451 1,353 | | 391 902 451 1,353 | 28 1,032 1,189 732 1,921 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses | 5 | 391 902 451 1,353 6,846 | | 391 902 451 1,353 7,193 | 28 1,032 1,189 732 1,921 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College | | 391 902 451 1,353 6,846 1,949 | - | 391 902 451 1,353 7,193 1,949 | 28 1,032 1,189 732 1,921 10,429 3,034 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals | | 391 902 451 1,353 6,846 1,949 1,125 | 347 | 391 902 451 1,353 7,193 1,949 1,126 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College | | 391 902 451 1,353 6,846 1,949 | - | 391 902 451 1,353 7,193 1,949 | 28 1,032 1,189 732 1,921 10,429 3,034 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals | | 391 902 451 1,353 6,846 1,949 1,125 1,894 | | 391 902 451 1,353 7,193 1,949 1,126 1,894 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information | 6 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 | 347 | 391 902 451 1,353 7,193 1,949 1,126 1,894 12,162 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information | 6 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 | | 391 902 451 1,353 7,193 1,949 1,126 1,894 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information | 6 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 | 347 | 391 902 451 1,353 7,193 1,949 1,126 1,894 12,162 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information Governance costs Total resources expended Net incoming / (outgoing) resources for the | 6 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 113 | 347 | 391 902 451 1,353 7,193 1,949 1,126 1,894 12,162 113 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 103 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information Governance costs Total resources expended Net incoming / (outgoing) resources for the year | 6 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 113 13,671 1,006 | 347 | 391 902 451 1,353 7,193 1,949 1,126 1,894 12,162 113 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 103 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information Governance costs Total resources expended Net incoming / (outgoing) resources for the year Transfer Between Funds Net Movement in Funds | 7 8 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 113 13,671 1,006 | 347 - 347 (45) | 391 902 451 1,353 7,193 1,949 1,126 1,894 12,162 113 14,019 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 103 20,353 |
| Costs of generating funds Costs of generating voluntary income Membership Grants receivable Fundraising trading Community fundraising Retail trading Charitable activities NCT Courses NCT College Health professionals Policy, research and information Governance costs Total resources expended Net incoming / (outgoing) resources for the year Transfer Between Funds | 7 8 | 391 902 451 1,353 6,846 1,949 1,125 1,894 11,814 113 13,671 1,006 | 347 - 347 (45) | 391 902 451 1,353 7,193 1,949 1,126 1,894 12,162 113 14,019 | 28 1,032 1,189 732 1,921 10,429 3,034 1,238 2,596 17,297 103 20,353 |

NCT Charity Statement of Financial Activities (continued)

All of the NCT's activities derived from continuing operations during the above two financial periods. The Charity has no recognised gains or losses other than those shown above. The movement in reserves is shown above.

Note of Historic Cost

| Charity | 2013 12 Months £'000 | 2012 18 Months £'000 |
|--|----------------------------|----------------------------|
| Net movement in funds | 960 | 484 |
| Difference between historical cost depreciation and the actual depreciation charge calculated on the revalued amount | (5) | (8) |
| Historical cost net movement in funds | 955 | 476 |

NCT Balance Sheets as at 31 March 2013

| | | 2013 | 2013 | 2012 | 2012 |
|-------------------------------------|--------|---------|---------|---------|---------|
| | Notes | Group | Charity | Group | Charity |
| | | £'000 | £'000 | £'000 | £'000 |
| Fixed Assets | | | | | |
| Tangible Assets | 11, 12 | 664 | 661 | 681 | 677 |
| Current Assets | | | | | |
| Stocks | | 291 | 31 | 304 | 39 |
| Debtors | 13 | 1,341 | 1,937 | 1,290 | 1,916 |
| Short term deposits | | 709 | 709 | 686 | 686 |
| Cash at bank and in hand | | 4,663 | 4,220 | 3,945 | 3,476 |
| | | 7,004 | 6,897 | 6,225 | 6,117 |
| Creditors | | | | | |
| Amounts falling due within one year | 14 | (3,591) | (3,481) | (3,789) | (3,677) |
| Net current assets | | 3,413 | 3,416 | 2,436 | 2,440 |
| Total net assets | | 4,077 | 4,077 | 3,117 | 3,117 |
| Fund balances | | | | | |
| Charitable funds | | | | | |
| Restricted funds | 15 | 178 | 178 | 246 | 246 |
| Unrestricted funds | 16 | | | | |
| General funds | | 3,238 | 3,238 | 2,194 | 2,194 |
| Fixed asset fund | | 661 | 661 | 677 | 677 |
| | | 3,899 | 3,899 | 2,871 | 2,871 |
| | 43 | 4.077 | 4.077 | 2 117 | 2 117 |
| Total funds | 17 | 4,077 | 4,077 | 3,117 | 3,117 |

Approved by the Board of Trustees and signed on its behalf

Beryl Hobson

Chair

19 December 2013

Company Number 2370573 (England & Wales)

NCT Consolidated Cash Flow Statement for the Year Ended 31 March 2013

| Net (outflow) / inflow from operating activities (a) 835 970 Returns on investments and servicing of finance Interest received 15 22 Capital expenditure Payments to acquire tangible fixed assets [109] (390) Management of liquid resources (increase)/(decrease) in cash (23) 343 Increase/(decrease) in cash (b) 718 945 Notes to the cash flow statement 2013 2012 2000 £000 Net movement in funds 960 484 246 198 | | Notes | 2013 £'000 | 2012 £'000 |
|--|--|---------------------|---------------|---------------|
| Interest received 15 22 | Net (outflow) / inflow from operating activities | (a) | 835 | 970 |
| Capital expenditure (109) (390) Payments to acquire tangible fixed assets (109) (390) Management of liquid resources (increase)/decrease in short term deposits (23) 343 Increase//decrease in cash (b) 718 945 Notes to the cash flow statement (a) Reconciliation of net movement in funds to net cash inflow from operating activities 2013 2012 2000 <t< td=""><td></td><td></td><td>4.5</td><td>22</td></t<> | | | 4.5 | 22 |
| Payments to acquire tangible fixed assets (109) (390) (| Interest received | | 15 | 22 |
| Management of liquid resources (Increase)/decrease in short term deposits (23) 343 Increase/(decrease) in cash (b) 718 945 Notes to the cash flow statement 2013 2012 (a) Reconcliation of net movement in funds to net cash inflow from operating activities 2013 2012 F000 £000 £000 £000 Net movement in funds 950 484 Depreciation charge 126 198 Interest receivable (15) (22) Decrease in stock 12 22 (Increase) in debtors (51) (512) (Decrease)/increase in creditors (15) (512) (Decrease)/increase in creditors (198) 800 Net cash (outflow)/inflow from operating activities 835 970 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 2013 2012 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 2000 Increase in cash 718 945 23 (343) <td>·</td> <td></td> <td>(100)</td> <td>(200)</td> | · | | (100) | (200) |
| Management of liquid resources (Increase)/decrease in short term deposits (b) 718 945 | rayments to acquire tangible fixed assets | _ | (103) | (330) |
| Increase Increase | | | 741 | 602 |
| Notes to the cash flow statement (a) Reconciliation of net movement in funds to net cash inflow from operating activities 2013 | | | | |
| Notes to the cash flow statement (a) Reconciliation of net movement in funds to net cash inflow from operating activities 2013 £000 2012 £000 Net movement in funds 960 484 484 266 198 126 198 198 112 22 126 198 112 12 22 127 120 | (Increase)/decrease in short term deposits | | (23) | 343 |
| (a) Reconciliation of net movement in funds to net cash inflow from operating activities 2013 £'000 2010 £'000 Net movement in funds 960 484 Depreciation charge 126 198 Interest receivable (15) (22) Decrease in stocks (15) (51) (Increase) in debtors (51) (512) (Increase)/increase in creditors (198) 800 Net cash (outflow)/inflow from operating activities 835 970 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 Increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 E'000 £'000 £'000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 | Increase/(decrease) in cash | (b) | 718 | 945 |
| Net movement in funds 960 £000 484 £000 Depreciation charge 126 198 interest receivable 125 (22) Decrease in stocks 12 22 (22) (increase) in debtors (51) (512) (Decrease) in debtors (51) (512) (Decrease)/increase in creditors (198) 800 Net cash (outflow)/inflow from operating activities 835 970 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 £000 increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £000 £000 At 1 April 2012 2013 2012 £000 £000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 4,631 4,029 Cash Flows 741 602 | Notes to the cash flow statement | | | |
| Net movement in funds 960 484 Depreciation charge 126 198 Interest receivable (15) (22) Decrease in stocks 12 2 (Increase) in debtors (51) (512) (Decrease)/increase in creditors (198) 800 Net cash (outflow)/inflow from operating activities 835 970 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 £ f'000 £'000 £'000 Increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 (Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | (a) Reconciliation of net movement in funds to net cash inflow from or | perating activities | | |
| Net movement in funds 960 484 Depreciation charge 126 198 Interest receivable (15) (22) Decrease in stocks 12 22 (Increase) in debtors (51) (512) (Decrease)/increase in creditors (198) 800 Net cash (outflow)/inflow from operating activities 835 970 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 f '000 £'000 £'000 Increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | | | | |
| Depreciation charge 126 198 Interest receivable (15) (22) Decrease in stocks 12 22 Clincrease) in debtors (51) (512) (Decrease) in debtors (198) 800 Net cash (outflow)/inflow from operating activities 835 970 Net cash (outflow)/inflow from operating activities 835 970 (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 2012 E'000 E'0000 Increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 E'000 E'0000 At 1 April 2012 2013 2012 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 Cash Flows 741 602 | | - | £'000_ | £'000 |
| Interest receivable | Net movement in funds | | | |
| Decrease in stocks (Increase) in debtors (Increase) (Increase) (Increase in cash (Increase) (Increase) (Increase in cash (Increase) (Increase | | | | |
| (Increase) in debtors (198) (512) (198) | | | , . | |
| Net cash (outflow)/inflow from operating activities 835 970 | | | | |
| (b) Reconciliation of net cash flow to movement in net debt (note c) 2013 £'000 2012 £'000 Increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £'000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | | | | |
| Cash used to increase / (decrease) liquid resources | Net cash (outflow)/inflow from operating activities | - - | 835 | 970 |
| Cash used to increase / (decrease) liquid resources | (b) Reconciliation of net cash flow to movement in net debt (note c) | | | |
| Increase in cash 718 945 Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £ '000 £ '000 £ '000 At 1 April 2012 2014 2014 2014 Cash at bank and in hand 3,945 3,000 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | (-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | 2013 | 2012 |
| Cash used to increase / (decrease) liquid resources 23 (343) Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £ '000 £ '000 £ '000 At 1 April 2012 3,945 3,000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | | - | £'000 | £'000 |
| Movement in net debt 741 602 Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £ '000 £ '000 £ '000 At 1 April 2012 3,945 3,000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | Increase in cash | | 718 | 945 |
| Net funds at 1 April 2012 4,631 4,029 Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £ '000 £ '000 £ '000 At 1 April 2012 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | Cash used to increase / (decrease) liquid resources | _ | 23 | (343) |
| Net funds at 31 March 2013 5,372 4,631 (c) Analysis of changes in net debt 2013 2012 £ '000 £ '000 £ '000 At 1 April 2012 3,945 3,000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | Movement in net debt | | 741 | 602 |
| (c) Analysis of changes in net debt 2013 2012 £'000 £'000 At 1 April 2012 3,945 3,000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 4,631 4,029 Cash Flows 741 602 | Net funds at 1 April 2012 | | 4,631 | 4,029 |
| At 1 April 2012 £'000 £'000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | Net funds at 31 March 2013 | - - | 5,372 | 4,631 |
| At 1 April 2012 £'000 £'000 Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 Cash Flows 741 602 | (c) Analysis of changes in net debt | | | |
| At 1 April 2012 3,945 3,000 Cash at bank and in hand 686 1,029 Current asset investments 4,631 4,029 Cash Flows 741 602 | ., . | | 2013 | 2012 |
| Cash at bank and in hand 3,945 3,000 Current asset investments 686 1,029 4,631 4,029 Cash Flows 741 602 | At 1 April 2012 | - | £'000_ | £'000 |
| Current asset investments 686 1,029 4,631 4,029 Cash Flows 741 602 | | | 3.945 | 3.000 |
| Cash Flows 741 602 | | | | • |
| | | _ | | |
| At 31 March 2013 5,372 4,631 | Cash Flows | | 741 | 602 |
| | At 31 March 2013 | _ | 5,372 | 4,631 |

Notes to the Financial Statements

1 Principal Accounting Policies

a) Basis of accounting

The financial statements have been prepared under the historical cost convention, as modified by the inclusion of the freehold property at a valuation and the inclusion of quoted investments at market value, and in accordance with the requirements of the Companies Act 2006 Applicable United Kingdom accounting standards and the Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2005) have been followed

b) Basis of consolidation

The statement of financial activities and balance sheet consolidate the financial statements of the Charity and all its subsidiary undertakings made up to the balance sheet date. Immaterial subsidiaries are not consolidated. The decision on consolidation is based on the degree of control that, in substance, NCT exercises over undertaking and the extent to which it operates on a unified basis with the parent undertaking.

c) Incoming resources

Incoming resources are recognised in the period in which the Charity is entitled to receipt and the amount can be measured with reasonable certainty. Income is deferred only when the Charity has to fulfil conditions before becoming entitled to it or when the donor or funder has specified that the income is to be expended in a future accounting period. Legacies are included in the statement of financial activities when the Charity is advised by the personal representative of an estate, that payment will be made or property transferred and the amount involved can be quantified with reasonable certainty. Grants have been included as income from charitable activities where these amount to a contract for services. NCT affiliate courses are included in full within incoming resources.

d) Resources expended and the basis of apportioning costs

Expenditure is included in the statement of financial activities when incurred and includes any attributable VAT, which cannot be recovered Resources expended comprise the following

- The costs of generating voluntary income is categorised into membership, donations and grants receivable
 - Membership expenditure comprises the costs of the department that services members and perspective members and the team that provides support to members and Branches
 - Donations expenditure comprises the costs of soliciting and managing major donations
 - Grants receivable comprises the costs of delivering grant funded projects and the costs of soliciting grants
- Fundraising trading is categorised into community fundraising, commercial fundraising, and retail trading
 - Community fundraising which comprises the community fundraising support team, the costs of
 Branch fundraising activities, and costs associated with the administration of Branches Many of
 the fundraising events held by the branches have two objectives, to raise funds for the Charity,
 and also to meet the aims of the Charity in terms of providing postnatal support for families
 There is no meaningful way of apportioning the costs of Branch fundraising events between
 fundraising costs and charitable activities
 - Commercial fundraising are the costs of obtaining and managing the sponsorship of activities and
 events and undertakes other business activity on behalf of NCT by NCT Trading Limited
 - Retail trading comprises the costs of the predominately on-line trading facility, operated by NCT
 Trading Limited, selling maternity and early years products to individual and corporate
 customers
- Charitable activities which comprises expenditure on the Charity's primary purposes and are categorised as NCT Courses, NCT College, Health Professionals, and Policy, Research and Information
 - *NCT Courses* comprise the costs of providing courses, for parents and perspective parents where the participant generally books the course
 - NCT College comprises the costs of providing training and support for NCT Practitioners who deliver NCT courses
 - Health Professionals comprises the costs of delivering services procured by under a contract for services or a grant
 - Policy, research and information comprises the cost of the research team, the library, communications, marketing and providing specialist helplines
 - Governance costs comprise costs of the Charity which relate to the audit, legal advice for trustees
 and costs associated with constitutional and statutory requirements

e) Basis of apportioning support costs

Support costs represent indirect charitable expenditure. In order to carry out the primary purposes of NCT it is necessary to provide support in the form of human resources, financial operations and management, information technology, general management and administration and office services. These costs are apportioned to the other activities within the Charity on the basis of average number of full-time equivalent employees utilised by the activity.

f) Gifts in kind

Assets donated to the Charity for its own use, are included in the incoming resources and resources expended at their market value as at the time of the gift. Items donated to the Charity for resale are included within incoming resources when sold and no value is placed on stock of such items at the year-end.

g) Tangible fixed assets

All assets costing more than £1,000 and with an expected useful life exceeding one year are capitalised Freehold properties used for the work of the Charity are included in these accounts at the valuation in 1998 Tangible fixed assets are capitalised and depreciated at the following rates per annum, based on cost, in order to write them off over their estimated useful lives

| Category | Asset Group | Rate |
|-------------------|--|-----------|
| | | per annum |
| Freehold property | Freehold property | 2% |
| Building Services | Building Services including boilers and mechanical equipment | 20% |
| Equipment | End user computer equipment and software | 33% |
| • | Computer and telecoms network infrastructure and software | 20% |
| | Furniture | 10% |
| | Other equipment | 33% |
| Website | Third party website development costs | 33% |

h) Fixed asset investments

Listed equities are included in the financial statements at their market value as at the balance sheet date investments in subsidiary undertakings are stated at net asset value. Realised and unrealised gains (or losses) are credited (or debited) to the statement of financial activities in the year in which they arise

i) Stocks

Stocks represent goods for resale and are stated at the lower of cost and net realisable value

j) Fund accounting

Restricted funds are monies raised for, or their use restricted to, a specific purpose, or contributions subject to donor imposed conditions

The fixed assets fund represents the net book value of the tangible fixed assets used in the day-to-day operations of NCT. The value of this fund is not available for working capital.

General funds represent those monies, which are freely available for application towards achieving any charitable purpose that falls within the Charity's charitable objects

k) Leased assets

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged on a straight-line basis over the lease term

Branches

Branch transactions are considered transactions of the Charity Estimated results have been included for the small number of branches from which returns had not been received at the date of preparation of the financial statements, based on other information available for those branches and consideration of materiality

m) Pension costs

The Charity as an employer contributes to personal pension plans of its employees. The contributions are set at up to 5% of gross salary and are available to all employees whose contracts are permanent and who have completed three months service with the Charity.

n) Liquid resources

Liquid resources comprise monies held on short-term deposit with a United Kingdom bank

2 Commercial trading operations

The National Childbirth Trust owns the entire called up ordinary share capital of three companies incorporated in the United Kingdom

- NCT Trading Limited which has two principal activities, the promotion of the work of NCT and profit
 generation. It has two divisions, Commercial Fundraising which obtains sponsorship of activities and events
 and undertakes other business activity on behalf of NCT, and Sales which sells maternity and baby clothes,
 publications and practical items to expectant and new parents and health professionals and publishes
 maternity related books and information,
- NCT (Maternity Sales) Limited which did not trade during the period of these accounts, and
- NCT Publishing Limited which did not trade during the period of these accounts

NCT Trading Limited gift aids its taxable profit to NCT. A summary of the results of the trading subsidiary for the period are given below

| Profit and loss account - NCT Trading Ltd | 2013 12 Months | 2012 18 Months | |
|---|-------------------|-------------------|--|
| | £'000_ | £'000_ | |
| Turnover | 2,074 | 3,354 | |
| Cost of sales | (1,126) | (1,862) | |
| Gross profit | 948 | 1,492 | |
| Distribution costs | (130) | (231) | |
| Administrative expenses | (701) | (865) | |
| | (831) | (1,096) | |
| Operating profit | 117 | 396 | |
| Interest payable | (2) | (8) | |
| Payment Under Gift Aid to NCT | (115) | (388) | |
| Profit for period | • | - | |
| Retailed loss brought forward | • | - | |
| Retained in subsidiary | - | | |
| Balance Sheet – NCT Trading Ltd | 31 March | 31 March | |
| • | 2013 | 2012 | |
| | £'000 | £'000 | |
| Fixed Assets | 3 | 4 | |
| Current Assets | 917 | 912 | |
| Amounts falling due within one year | (920) | (916) | |
| Net Assets | | | |

The above figures exclude any consolidation adjustments for inter-group profits/losses, which have been reflected in the statement of financial activities. The accounts figures have been consolidated on a line-by-line basis.

3 Incoming resources: grants receivable

| Group and Charity | Unrestricted Funds £'000 | Restricted Funds | Total 2013 12 months £'000 | 2012 18 months |
|---|--------------------------------|---------------------|-------------------------------------|-------------------|
| C. H. J. C. Harlish Dank Conthinh worder training | | 6 | 6 | 6 |
| Scottish Exec Health Dept - Scottish worker training Welsh Council for Voluntary Action - Welsh development | - | | | 7 |
| Improving Choice & Access (West Midlands) – Dept of Health | | _ | | 14 |
| Health and social care – volunteering fund | - | 145 | 145 | 118 |
| John Ellerman Foundation – Special Experiences Register | - | - | - | 20 |
| Grants to branches | - | 151 | 151 | 191 |
| | | 302 | 302 | 356 |

4 Incoming resources: health professional contracts

| Group and Charity | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2013 12 Months £'000 | Total 2012 18 Months £'000 |
|---|--------------------------------|------------------------------|-------------------------------------|-------------------------------------|
| PCT Contracts for Services | 151 | - | 151 | 106 |
| Contracts for providing Peer Support services | 180 | - | 180 | 286 |
| Sure Start/Children's Centres Projects | 248 | - | 248 | 394 |
| Voices training | 2 | _ | 2 | 13 |
| Baby Cafe local | 75 | - | 75 | 75 |
| Other | 65 | - | 65 | 117 |
| | 721 | | 721 | 991 |

5 Resources expended: community fundraising

| | | | Total | Total |
|---------------------|--------------|------------|-----------|-----------|
| | Unrestricted | Restricted | 2013 | 2012 |
| | Funds | Funds | 12 Months | 18 Months |
| Group and Charity | | | | Restated |
| | £'000 | £'000 | £'000 | £'000 |
| Branch fundraising | 434 | - | 434 | 706 |
| Central fundraising | 468 | • | 468 | 483 |
| | 902 | | 902 | 1,189 |

6 Resources expended: NCT courses

| Group and Charity | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2013 12 Months £'000 | Total 2012 18 Months £'000 |
|---------------------------|--------------------------------|------------------------------|-------------------------------------|-------------------------------------|
| Antenatal | 4,286 | - | 4,286 | 6,323 |
| Breastfeeding support | 586 | - | 586 | 777 |
| Postnatal | 239 | - | 239 | 543 |
| Apportioned support costs | 879 | - | 879 | 951 |
| Practitioner training | - | - | - | 22 |
| General Parental Support | 856 | 347 | 1,203 | 1,813 |
| | 6,846 | 347 | 7,193 | 10,429 |

7 Governance

| Charity | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2013 12 Months £'000 | Total 2012 18 Months £'000 |
|------------------------------|--------------------------------|------------------------------|-------------------------------------|-------------------------------------|
| Board and Committee Services | 41 | - | 41 | 20 |
| Audit fee | 35 | - | 35 | 50 |
| Office and shared services | 19 | - | 19 | 22 |
| Apportioned support costs | 18 | - | 18 | 11 |
| | 113 | - | 113 | 103 |

| Group | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2013 12 Months £'000 | Total 2012 18 Months £'000 |
|----------------------------|--------------------------------|------------------------------|-------------------------------------|-------------------------------------|
| Board | 41 | - | 41 | 20 |
| Audit fee | 45 | - | 45 | 69 |
| Office and shared services | 19 | - | 19 | 22 |
| Apportioned support costs | 18 | - | 18 | 11 |
| | 123 | <u>.</u> | 123 | 122 |

8 Support cost allocations

Support costs are allocated to the expenditure headings in the Statement of Financial Activities, on the basis stated in Accounting Policies (note 1), as stated in the tables below

| Charity | Membership £'000 | Grants Receivable £'000 | Community Fundraising £'000 | Trading £'000 | NCT Courses NC £'000 | CT College £'000 | Health Professionals £'000 | Policy, Research & Information £'000 | | 18 Month |
|------------------------|---------------------|-------------------------------|-----------------------------------|------------------|----------------------------|---------------------|----------------------------------|---|-----|----------|
| | | | • • | | | | | _ | | , |
| Staff costs | 47 | 3 | 75 | 6 | 507 | 389 | 84 | 212 | 6 | 1,329 |
| Depreciation | 7 | - | 11 | 1 | 75 | 57 | 12 | 31 | 1 | 195 |
| Premises and equipment | 10 | 1 | 18 | 1 | 118 | 89 | 17 | 48 | 1 | 303 |
| Office supplies | 5 | - | 7 | - | 51 | 40 | 9 | 23 | 1 | 136 |
| Insurance | 1 | - | 2 | - | 12 | 9 | 2 | 5 | - | 31 |
| Irrecoverable VAT | 4 | _ | 7 | | 48 | 36 | 7 | 20 | 1 | 123 |
| Other | 14 | 1 | 20 | 1 | 140 | 111 | 29 | 62 | 1 | 379 |
| Support Costs | 88 | 5 | 140 | 9 | 951 | 731 | 160 | 401 | 11 | 2,496 |
| Direct Costs | 916 | 23 | 1,049 | 723 | 9,478 | 2,303 | 1,078 | 2,195 | 92 | 17,857 |
| Total Costs | 1,004 | 28 | 1,189 | 732 | 10,429 | 3,034 | 1,238 | 2,596 | 103 | 20,353 |

| Charity | Membership £'000 | Grants Receivable £'000 | Community Fundraising £'000 | Trading £'000 | NCT Courses £'000 | NCT College £'000 | Health Professionals £'000 | Policy, Research & Information £'000 | | Total 2013 2 Month £'000 |
|------------------------|---------------------|-------------------------------|-----------------------------------|------------------|-------------------------|-------------------------|----------------------------------|---|-----|-----------------------------------|
| Staff costs | 33 | - | 24 | 4 | 427 | 242 | 103 | 138 | 9 | 980 |
| Depreciation | 4 | - | 3 | 1 | 54 | 31 | 13 | 17 | 1 | 124 |
| Premises and equipment | 7 | - | 5 | 1 | 93 | 52 | 22 | 30 | 2 | 212 |
| Office supplies | 4 | - | 3 | - | 49 | 28 | 12 | 16 | 1 | 113 |
| Insurance | 1 | - | - | - | 8 | 4 | 2 | 2 | - | 17 |
| Irrecoverable VAT | 4 | - | 3 | - | 48 | 28 | 12 | 16 | 1 | 112 |
| Other | 16 | - | 11 | 2 | 200 | 113 | 48 | 65 | 4 | 459 |
| Support Costs | 69 | - | 49 | 8 | 879 | 498 | 212 | 284 | 18 | 2,017 |
| Direct Costs | 322 | • | 853 | 443 | 6,414 | 1,451 | 914 | 1,610 | 95 | 12,002 |
| Total Costs | 391 | | 902 | 451 | 7, 193 | 1,949 | 1,126 | 1,894 | 113 | 14,019 |

| Group | Membership £'000 | Community Fundraising £'000 | Commercial Fundralsing £'000 | Trading £'000 | NCT Courses £'000 | NCT College £'000 | Health Professionals £'000 | Policy, Research & Information £'000 | | Total 2013 12 Month £'000 |
|------------------------|---------------------|-----------------------------------|------------------------------------|------------------|-------------------------|-------------------------|----------------------------------|---|-----|------------------------------------|
| Staff costs | 33 | 24 | - | 4 | 427 | 242 | 103 | 138 | 9 | 980 |
| Depreciation | 4 | 3 | | 1 | 54 | 31 | 13 | 17 | 1 | 124 |
| Premises and equipment | 7 | 5 | - | 1 | 93 | 52 | 22 | 30 | 2 | 212 |
| Office supplies | 4 | 3 | - | - | 49 | 28 | 12 | 16 | 1 | 113 |
| Insurance | 1 | - | - | | 8 | 4 | 2 | 2 | - | 17 |
| Irrecoverable VAT | 4 | 3 | - | - | 48 | 28 | 12 | 16 | 1 | 112 |
| Other | 16 | 11 | | 2 | 200 | 113 | 48 | 65 | 4 | 459 |
| Support Costs | 69 | 49 | - | 8 | 879 | 498 | 212 | 284 | 18 | 2,017 |
| Direct Costs | 322 | 853 | 22 | 2,083 | 6,414 | 1,451 | 914 | 1,610 | 105 | 13,674 |
| Total Costs | 391 | 902 | 22 | 2,091 | 7, 193 | 1,949 | 1,126 | 1,894 | 123 | 15,651 |

9 Net movement in funds

| | Chari | ity | Group | | |
|---|----------------------------|----------------------------|----------------------------|----------------------------|--|
| | 2013 12 Months £'000 | 2012 18 Months £'000 | 2013 12 Months £'000 | 2012 18 Months £'000 | |
| Net movement in funds is stated after charging Depreciation of tangible fixed assets | 125 | 196 | 126 | 198 | |
| Staff costs (excluding agency staff) | 4,344 | 6,193 | 4,731 | 6,695 | |
| Operating lease rentals | 2 | 7 | 21 | 34 | |
| Auditors' remuneration | 35 | 50 | 46 | 69 | |

10 Staff costs and remuneration of the Board of Trustees

Staff costs during the period were as follows.

| • . | Char | Group | | |
|--------------------------|-----------|-----------|-----------|-----------|
| | Total | Total | Total | Total |
| | 2013 | 2012 | 2013 | 2012 |
| | 12 Months | 18 Months | 12 Months | 18 Months |
| | £'000 | £'000 | £'000 | £'000 |
| Wages and salaries | 3,940 | 5,600 | 4,297 | 6,062 |
| Social security costs | 319 | 469 | 348 | 508 |
| Other pension costs | 85 | 124 | 86 | 125 |
| | 4,344 | 6,193 | 4,731 | 6,695 |
| Payments to agency staff | 159 | 129 | 161 | 132 |
| | 4,503 | 6,322 | 4,892 | 6,827 |

Staff costs by function were as follows.

| Stall Costs by fullction were as follows. | Charity | | Group | | |
|---|-----------|-----------|-----------|-----------|--|
| | Total | Total | Total | Total | |
| | 2013 | 2012 | 2013 | 2012 | |
| | 12 Months | 18 Months | 12 Months | 18 Months | |
| | £′000 | £,000 | £'000 | £′000 | |
| Costs of generating voluntary income | 244 | 665 | 244 | 665 | |
| Fundraising trading | 173 | 147 | 562 | 652 | |
| Charitable activities | 4,064 | 5,488 | 4,064 | 5,488 | |
| Governance | 22 | 22 | 22 | 22 | |
| | 4,503 | 6,322 | 4,892 | 6,827 | |

Higher paid employees:

| Total |
|---------|
| 2012 |
| ∕lonths |
| 2 |
| - |
| 1 |
| 3 |
| |

The pension cost for these employees, for 12 months, was £11,500 (2012, 18 months £17,400)

The headcount including part-time staff, analysed by function was.

| | Charity | | Charity Grou | |
|--------------------------------------|---------|--------|--------------|--------|
| | Number | Number | Number | Number |
| | 2013 | 2012 | 2013 | 2012 |
| Costs of generating voluntary income | 5 | 7 | 5 | 7 |
| Fundraising trading | 3 | 5 | 20 | 23 |
| Charitable activities | 184 | 199 | 184 | 199 |
| Governance | 3 | 1 | 3 | 1 |
| Support | 32 | 30 | 32 | 30 |
| | 227 | 242 | 244 | 260 |

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The average number of full time equivalents, analysed by function was:

| Charity | | Group | |
|---------|-----------------------------------|---|--|
| FTEs | FTEs | FTEs | FTEs |
| 2013 | 2012 | 2013 _ | 2012 |
| 4 2 | 5 0 | 4 2 | 5 0 |
| 30 | 5 3 | 20 0 | 21 3 |
| 114 0 | 127 5 | 114 0 | 127 5 |
| 11 | 06 | 11 | 06 |
| 27 3 | 25 8 | 27 3 | 25 8 |
| 149 6 | 164 2 | 166 6 | 180 2 |
| | FTES 2013 4 2 3 0 114 0 1 1 27 3 | FTES FTES 2013 2012 42 50 30 53 1140 127 5 11 0 6 27 3 25 8 | FTES FTES FTES 2013 2012 2013 42 50 42 30 53 200 1140 1275 1140 11 06 11 273 258 273 |

Expenses were reimbursed to 11 (2012–17) members of the Board of Trustees during the period. Their expenses amounted to £8,374 (2012–£12,415) in respect of expenses incurred as a trustee in attending board and related meetings and for regional and branch support and for attending trading company meetings. No Trustees (2012–1) were paid fees or expenses (2012–£223) for services at arm's length as an NCT Practitioner.

11 Fixed asset investments

| Charity | 2013 | 2012 31 March | |
|----------------------------------|----------|------------------|--|
| , | 31 March | | |
| | f | £ | |
| Investment in group undertakings | | | |
| NCT (Maternity Sales) Limited | 6 | 6 | |
| NCT Trading Limited | 100 | 100 | |
| NCT Publishing Limited | 2 | 2 | |
| • | 108 | 108 | |

Investments in group undertakings represent the entire called up share capital in the companies listed, all of which are incorporated in England

12 Tangible fixed assets

| Freehold | Building | Equipment | Website | Total 31 March |
|------------|--|---|---|---|
| £'000 | £'000 | £'000 | £'000 | £'000 |
| | | | | |
| 516 | 79 | 424 | 173 | 1,192 |
| 39 | 13 | 57 | - | 109 |
| <u>-</u> _ | <u> </u> | <u> </u> | <u> </u> | |
| 555 | 92 | 481 | 173 | 1,301 |
| | | | | |
| 91 | 71 | 265 | 84 | 511 |
| 12 | 4 | 53 | 57 | 126 |
| <u>.</u> _ | | | <u> </u> | |
| 103 | 75 | 318 | 141 | 637 |
| | | | | |
| 452 | 17 | 163 | 32 | 664 |
| 425 | 8 | 159 | 89 | 681 |
| 235 | 92 | 481 | 173 | 981 |
| 320 | - | - | <u> </u> | 320 |
| 555 | 92 | 481 | 173 | 1,301 |
| | Property £'000 516 39 555 91 12 103 452 425 235 320 | Property Services £'000 516 79 39 13 555 92 91 71 12 4 103 75 452 17 425 8 235 92 320 | Property £'000 Services £'000 £'000 516 79 424 39 13 57 - - - 555 92 481 91 71 265 12 4 53 - - - 103 75 318 452 17 163 425 8 159 235 92 481 320 - - | Property £'000 Services £'000 £'000 £'000 516 79 424 173 39 13 57 - 555 92 481 173 91 71 265 84 12 4 53 57 - - - - 103 75 318 141 452 17 163 32 425 8 159 89 235 92 481 173 320 - - - |

| | Freehold | Building | Equipment | Website | Total |
|-------------------|----------|----------|-----------|----------|----------|
| Charity | Property | Services | | | 31 March |
| | £′000 | £′000 | £'000 | £'000 | £'000 |
| Cost or valuation | | | | | |
| At 1 April 2012 | 516 | 79 | 400 | 173 | 1,168 |
| Additions | 39 | 13 | 57 | - | 109 |
| Disposals | | | | | <u> </u> |
| At 31 March 2013 | 555 | 92 | 457 | 173 | 1,277 |
| Depreciation | | | | | |
| At 1 April 2012 | 91 | 71 | 245 | 84 | 491 |
| Charge for period | 12 | 4 | 52 | 57 | 125 |
| On disposals | <u> </u> | | <u>-</u> | | <u>-</u> |
| At 31 March 2013 | 103 | 75 | 297 | 141 | 616 |
| Net book values | | | | | |
| At 31 March 2013 | 452 | 17 | 160 | 32 | 661 |
| At 31 March 2012 | 425 | 8 | 155 | 89 | 677 |
| Cost | 235 | 92 | 457 | 173 | 957 |
| Valuation (1998) | 320 | - | | <u>-</u> | 320 |
| • • | 555 | 92 | 457 | 173 | 1,277 |

The freehold property was valued professionally in December 1998 on the basis of Existing Use Value Having previously adopted the transitional rules of FRS15, a valuation has not been repeated. The historical cost of the freehold property included above at a valuation of £320,000 was £583,168 and the aggregate depreciation thereon would have been £250,696 (2012 £239,093)

13 Debtors

| | Charit | Charity | | p |
|--|----------|----------|----------|----------|
| | 2013 | 2012 | 2013 | 2012 |
| | 31 March | 31 March | 31 March | 31 March |
| | £'000 | £′000 | £'000 | £′000 |
| Amounts due from subsidiary undertakings | 810 | 804 | - | - |
| Prepayments and accrued income | 241 | 219 | 295 | 220 |
| Trade and branch debtors | 759 | 777 | 908 | 952 |
| Tax recoverable | 116 | 106 | 116 | 106 |
| Other debtors | 11 | 10 | 22 | 12 |
| | 1,937 | 1,916 | 1,341 | 1,290 |

14 Creditors: amounts falling due within one year

| | Charity | | Charity Group | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|------|------|------|------|
| | 2013 | 2013 | 2013 | 2013 | 2013 | 2012 | 2013 | 2012 |
| | 31 March £'000 | 31 March £'000 | 31 March £'000 | 31 March £'000 | | | | |
| Expense creditors (incl. accrued purchases) | 633 | 901 | 718 | 935 | | | | |
| Social security and other taxes | 158 | 141 | 166 | 149 | | | | |
| Deferred income | 2,265 | 2,197 | 2,265 | 2,197 | | | | |
| Accruals | 425 | 438 | 442 | 508 | | | | |
| | 3,481 | 3,677 | 3,591 | 3,789 | | | | |

Deferred income relates to sponsorship, training courses and grants

15 Restricted funds

The income funds of the Charity and the group include restricted funds comprising the following unexpended balances of donations and grants held on trusts to be applied for specific purposes

| | | Movements | in F <u>unds</u> | | |
|--|--------------------------------|--------------------------------|--------------------------------|---------------------------|---------------------------------|
| Group and Charity | At 1 April 2012 £'000 | Incoming Resources £'000 | Outgoing Resources £'000 | Fund Transfer £'000 | At 31 March 2013 £'000 |
| Midlands Development Worker – Dept of Health | 3 | - | - | (3) | - |
| Disadvantaged Mother Project | 20 | - | - | (20) | - |
| Scottish Executive - Scottish Specialist Worker Training | - | 6 | (6) | - | - |
| John Ellerman Foundation – Special Experiences Register | 5 | - | (5) | - | - |
| Grants and donations received by branches | 148 | 151 | (157) | - | 142 |
| Welsh development worker | 3 | - | (3) | - | - |
| Health and social care volunteering fund | 67 | 145 | (176) | • | 36 |
| _ | 246 | 302 | (347) | (23) | 178 |

16 Unrestricted funds

| Group | At 1 April 2012 | Incoming Resources | Outgoing Resources | Transfer between Funds | At 31 March 2013 |
|-------------------|-----------------------|-----------------------|-----------------------|------------------------------|------------------------|
| | £′000 | £′000 | £'000 | £'000 | £'000 |
| General Funds | 2,194 | 16,349 | (15,344) | 39 | 3,238 |
| Fixed Assets Fund | 677 | • | - | (16) | 661 |
| | 2,871 | 16,349 | (15,344) | 23 | 3,899 |
| | At 1 | | | Transfer | At 31 |
| | Aprıl | Incoming | Outgoing | between | March |
| Charity | 2012 | Resources | Resources | Funds | 2013 |
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| General Funds | 2,194 | 14,677 | (13,672) | 39 | 3,238 |
| Fixed Assets Fund | 677 | - | - | (16) | 661 |
| | 2,871 | 14,677 | (13,672) | 23 | 3,899 |

17 Analysis of net assets between funds

Fund balances at 31 March 2013 are represented by

| | Unrestricted Fun | | | |
|-----------------------|------------------------|------------------------------|------------------------------|------------------------|
| Charity | General Funds £'000 | Fixed Asset Fund £'000 | Restricted Funds £'000 | 2013 Total £'000 |
| Tangible fixed assets | | 661 | - | 661 |
| Net current assets | 3,238 | - | 178 | 3,416 |
| Total net assets | 3,238 | 661 | 178 | 4,077 |

| | Unrestricted Fun | | | |
|-----------------------|------------------------|------------------------------|------------------------------|------------------------|
| Group | General Funds £'000 | Fixed Asset Fund £'000 | Restricted Funds £'000 | 2013 Total £'000 |
| Tangible fixed assets | 3 | 661 | - | 664 |
| Net current assets | 3,235 | - | 178 | 3,413 |
| Total net assets | 3,238 | 661 | 178 | 4,077 |

18 Taxation

The National Childbirth Trust is a registered charity and therefore is not liable to income tax or corporation tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities Each year subsidiary companies, which do not have charitable status, Gift Aid any taxable profits to the National Childbirth Trust. The Charity and group is not able to reclaim all VAT suffered on expenditure due to the partial exemption regulations.

19 Related party transactions

During the period, The National Childbirth Trust entered into transactions in the normal course of activities with its subsidiary undertakings (listed in note 11) The Charity is exempt from disclosure of these transactions as the subsidiary undertakings are 100% controlled within the group

One member of the Board of Trustees (2012 1) had a beneficial interest in contracts (which were undertaken before the appointment as a trustee) with the Charity, under which payments amounted to £4,412, through their Directorship of Professional Governance Services. No other trustee (2012 nil) had a beneficial interest in a contract with NCT during the period other than in relation to contracts for purchases of goods and services on the same terms as available to the general public.

No member of the Board (2012 1) had a beneficial interest in a contract with a wholly owned subsidiary of NCT during the period other than in relation to contracts for purchases of goods and services on the same terms as available to the general public

At the date of signing the accounts, two trustees of the Midwives Information and Resource Service, out of a Board of eight, were also trustees of the NCT and one further trustee was a Director of NCT Trading Limited. There are no other related party transactions to disclose

20 Operating lease commitments

At 31 March 2013 the group had annual commitments for buildings and equipment under operating leases as set out below

| | Charity | | Group | |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| | 2013 31 March £'000 | 2012 31 March £'000 | 2013 31 March £'000 | 2012 31 March £'000 |
| Expire | 3 | 1 | 5 | 1 |
| Within 1 year After 2 - 5 years | - | 8 | 10 | 26 |
| After 5 years | - | • | = | - |
| | 3 | 9 | 15 | 27 |

21 Charitable subsidiaries

On 6 December 2010 The Baby Café Charitable Trust (Baby Café), registered charity number 1110358, entered into a merger agreement with NCT Under this agreement NCT became a Corporate Trustee of Baby Cafe with the right to appoint trustees and it is prescribed that two years after the merger agreement the Baby Cafe charity would be dissolved and Baby Cafe would become part of the NCT with its work overseen by the main NCT Board. This transfer occurred on 10 July 2013 when the Charity was removed from the Charity Commission register and its assets of £33,734 transferred to NCT.

In the year to 31 March 2013 the Baby Café accounts, on a receipts and payments basis, had income of £9,731, expenditure of £621 and a year-end bank account credit balance of £28,405. In accordance with NCT's accounting policies the subsidiary's accounts have not been consolidated into the NCT group accounts on grounds of immateriality.

On 31 March 2011 the Midwives Information and Resource Service (MIDIRS) registered charity number 295346, entered into a merger agreement with NCT MIDIRS is also a Company Limited by Guarantee, number 2058212 (England and Wales) On 13 May 2011 MIDIRS adopted new Articles of Association making NCT the sole member of MIDIRS. The trustees of both charities entered into the agreement to achieve jointly agreed strategic objectives. Under the terms of the merger agreement the assets, liabilities, employees and activities of MIDIRS transfer to NCT after the 'longstop date' (12 May 2013) and MIDIRS will be dissolved, unless either party notifies the other within 30 days of the longstop that the strategic objectives have not been satisfied. As neither party notified the other a consequent transfer agreement was signed on 14 November 2013 binding the charities to complete the merger by 31 March 2014.

The accounts of MIDIRS have not been consolidated into the NCT Annual Report in accordance with the accounting policies of NCT, the Directors of NCT have concluded that at the balance sheet date NCT did not have a sufficient degree of control over the management of MIDIRS due to having minority representation on the Board and restrictions to the usual rights associated with being the company's sole member relating to changing the Articles and Directors NCT and MIDIRS were not managed on a unified basis During the period NCT paid MIDIRS £83,203 (2012 18 months £157,149), of which £nil (2012 18 months £1,308) related to NCT Trading Limited, (excluding any applicable VAT), as a combination of fees for services and grants, representing 10% (2012 16%) of MIDIRS turnover for the period NCT recorded £nil income from MIDIRS At 31 March 2013 NCT had a creditor balance with MIDIRS of £nil (2012 £40,551) and a £nil debtor balance (2012 £nil) Due to post year-end changes in the degree of control NCT expects to consolidate the MIDIRS accounts with effect from 1 July 2013 until the transfer date



Reference and Administrative information

Charity Registrations:

The National Childbirth Trust ('NCT')
Company Registration 2370573 (England & Wales)
Registered Charity 801395
Charity Registered in Scotland SC041592
VAT GB 115 0789 24

Registered Office

Alexandra House Oldham Terrace London W3 6NH

Board of Trustees.

Sue Saxey, President Beryl Hobson, Chair Seana Talbot, Vice Chair David Adams Andre Clark Lisa Coffee Stephanie Darroch Amber Foster Greg Hall Rob Hayter Nina El-Imad

Bryan Macpherson Maral Mesrobian Ian Potts

Margaret Reid Kathryn Scanlan

Directorate:

Belinda Phipps, Chief Executive
Joseph Lowe, Corporate Resources Director
Jill Creese, Human Resources Director
Charles Grey, Volunteers and Services Director
Sally Horrox, Marketing and Corporate Communications Director
Candy Perry, Healthcare Business Development Director
Caroline Seddon, Education and Research Director

Company Secretary

Joseph Lowe

Auditors:

Kingston Smith LLP Devonshire House 60 Goswell Road London EC1M 7AD

Bankers^{*}

Lloyds TSB Bank plc 39 Threadneedle Street London EC2R 8AU

Solicitors.

Hempsons Hempsons House 40 Villiers Street London WC2N 6NJ

Subsidiaries:

NCT Trading Limited
First 1,000 Days Foundation (from 7 August 2013, dormant)
NCT (Maternity Sales) Limited (dormant)
NCT (Publishing) Limited (dormant)
Midwives Information and Resource Service (from 1 July 2013)