THE COMPANIES ACT 1985

PRIVATE COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION OF

ENGLISH NATIONAL BALLET ENTERPRISES LIMITED1

We, the subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum; and we agree to take the number of shares shown opposite our respective names.

Name and Addresses of Subscribers			Number of shares taken by each Subscriber
1.	For and on behalf of Instant		
	Companies Limited		
	2 Baches Street		
	London N1 6UB		One
2.	For and on behalf of Swift Incorporations Limited 2 Baches Street		
	London N1 6UB		One
		Total shares taken	Two

Dated the 22nd day of November, 1988

Witness to the above signatures, TERRY JANE

2 Baches Street

London N1 6UB

¹ The company name changed from English National Ballet Limited to London Festival Ballet Limited on 8 June 1989, and from London Festival Ballet Limited to English National Ballet Enterprises Limited on 3 June 1991.