

# **RSCB Limited**

## **Directors' report and financial statements**

**For the year ended 28 February 1996**

Registered number 2360172



# RSCB Limited

## Directors' report and financial statements

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# RSCB Limited

## Directors' report

The directors submit their report and financial statements for the year ended 28 February 1996.

### Principal activity

The company's principal activity is to undertake the merchandising operations relating to The Royal Shakespeare Theatre and its productions.

### Business review

The year saw a significant fall in turnover due to the poor attendances at The Royal Shakespeare Theatre and the lack of an interval in certain shows. Margins were badly affected by the maintenance of high stock levels. This issue is now being addressed.

### Future developments

From May 1996 the shops had a full-time retail manager in place. New procedures and systems are being designed and implemented to specifically control stock and sales. These changes, together with monthly management accounts will help the shops to develop a growth strategy.

### Results and dividends

The operating profit for the year of £58,617 (1995: £184,802) has been covenanted to The Royal Shakespeare Theatre.

The directors do not recommend payment of a dividend (1995: £Nil).

### Directors and directors' interests

The directors who served throughout the year are:

D Brierley  
W Wilkinson (resigned 31 March 1995)  
J Pope  
W Weston (appointed 19 October 1995)  
D Fletcher (appointed 31 March 1995)

None of the directors have any beneficial interest in shares of the company.

# RSCB Limited

## Directors' report *(continued)*

### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the company's state of affairs at the end of the year and profit or loss for the year then ended. In preparing those financial statements, the directors are required to:

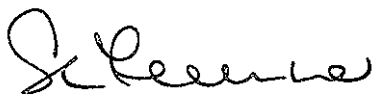
- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

### Auditors

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG as auditors of the company, is to be proposed at the forthcoming annual general meeting.

By order of the board



D Fletcher  
Director

2 December 1996



2 Cornwall Street  
Birmingham  
B3 2DL

## Auditors' report to the members of RSCB Limited

We have audited the financial statements on pages 4 to 7.

### *Respective responsibilities of directors and auditors*

As described on page 2, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

### *Basis of opinion*

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### *Opinion*

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 28 February 1996 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants  
Registered Auditors

2 December 1996

# RSCB Limited

## Profit and loss account

for the year ended 28 February 1996

	<i>Note</i>	<b>1996</b> £	<b>1995</b> £
<b>Turnover</b> - continuing operations	<i>1</i>	859,100	937,643
Cost of sales		<u>(518,624)</u>	<u>(526,952)</u>
<b>Gross profit</b>		340,476	410,691
Selling and distribution costs		(90,540)	(62,375)
Administrative expenses		<u>(191,319)</u>	<u>(163,514)</u>
<b>Operating profit</b> - continuing operations	<i>2</i>	58,617	184,802
Gross amount covenanted to The Royal Shakespeare Theatre		<u>(58,617)</u>	<u>(184,802)</u>
<b>Result for the financial year</b>		<u><u>-</u></u>	<u><u>-</u></u>

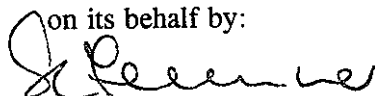
There were no recognised gains or losses in the year and there has been no movement on total equity shareholders' funds.

# RSCB Limited

## Balance sheet at 28 February 1996

	Note	1996 £	£	1995 £	£
<b>Current assets</b>					
Stocks	4	332,970		270,503	
Debtors	5	67,459		32,376	
Cash at bank		8,358		12,938	
		<u>408,787</u>		<u>315,817</u>	
<b>Creditors: amounts falling due within one year</b>	6	<u>(408,687)</u>		<u>(315,717)</u>	
<b>Net current assets</b>			<u>100</u>		<u>100</u>
<b>Total assets less current liabilities</b>			<u>100</u>		<u>100</u>
<b>Capital and reserves</b>					
Called up share capital	7		100		100
Profit and loss account			-		-
<b>Total equity shareholders' funds</b>			<u>100</u>		<u>100</u>

These financial statements were approved by the board of directors on 2 December 1996 and were signed on its behalf by:



**D Fletcher**  
Director

# RSCB Limited

## Notes

*(forming part of the financial statements)*

### 1 Accounting policies

#### *Basis of accounting*

The financial statements are prepared under the historical cost accounting rules and in accordance with applicable UK Accounting Standards on the basis of a going concern which assumes the continued support of the company's ultimate parent undertaking.

#### *Stocks*

Stocks are stated at the lower of cost and net realisable value.

#### *Turnover*

Turnover represents sale of goods net of associated VAT.

### 2 Operating profit

	1996	1995
	£	£

#### *Operating profit is stated*

#### *after charging*

#### Auditors' remuneration:

Audit fees	2,100	2,000
Non-audit fees	600	500
	<hr/>	<hr/>

### 3 Staff numbers and costs

The company uses the services of staff employed by The Royal Shakespeare Theatre whose costs are recharged.

The directors received no remuneration in relation to their work for the company.

### 4 Stocks

	1996	1995
	£	£

Finished goods and goods for resale	332,970	270,503
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# RSCB Limited

## Notes (continued)

### 5 Debtors

	1996 £	1995 £
Other debtors	<u>67,459</u>	<u>32,376</u>

### 6 Creditors: amounts falling due within one year

	1996 £	1995 £
Amounts owed to parent undertaking	405,687	304,032
Other creditors	<u>3,000</u>	<u>11,685</u>
	<u>408,687</u>	<u>315,717</u>

### 7 Called up share capital

	1996 £	1995 £
<i>Authorised:</i>		
Ordinary shares of £1 each	<u>100</u>	<u>100</u>
<i>Issued and fully paid:</i>		
Ordinary shares of £1 each	<u>100</u>	<u>100</u>

### 8 Ultimate parent undertaking

The company's ultimate parent undertaking is The Royal Shakespeare Theatre, a charity registered in England. Copies of the financial statements of The Royal Shakespeare Theatre may be obtained from The Royal Shakespeare Theatre, Stratford-upon-Avon, Warwickshire, its principal place of business.