Financial Statements 31 December 2000

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Financial Statements for the year ended 31 December 2000

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Directors, Officers and Advisers

Directors

J D Short A Baldacchino M Jordan

Secretary

M Jordan

Company Number

2354253

Auditors

Chantrey Vellacott DFK Chartered Accountants Russell Square House 10-12 Russell Square London WC1B 5LF

Registered Office

Russell Square House 10-12 Russell Square London WC1B 5LF

Directors' Report for the year ended 31 December 2000

The directors present their report, together with the audited financial statements of the company, for the year ended 31 December 2000.

Results and dividends

The results for the year are shown on page 4 of the financial statements.

The directors do not recommend a dividend for the year.

Principal activity and business review

The principal activity of the company is that of the manufacture and marketing of boat fittings and distributors of sailcloth.

The principal activities of the company's subsidiary undertaking is printing and publishing.

The directors are satisfied with the company's progress and look forward to a successful year.

Events since the year end

There have been no events since the year end which have had a material affect on the position of the company.

Directors

The directors who served during the year were as follows:

J D Short D J Meek (removed 18 January 2000) A Baldacchino M Jordan

J D Short has a beneficial interest in 20% of the equity share capital of the parent company via a family trust. No other director had any interest in the company's or the parent company's share capital during the period.

Directors' Report for the year ended 31 December 2000

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

A resolution to reappoint Chantrey Vellacott DFK as auditors of the company will be proposed at the forthcoming annual general meeting.

Approved by the Board of Directors on 11 April 2001 and signed on their behalf by:

M JORDAN Director

Independent Auditors' Report to the Shareholders of Bainbridge International Limited

We have audited the financial statements of Bainbridge International Limited for the year ended 31 December 2000 which are set out on pages 4 to 14. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with the relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Charles William Sin.

CHANTREY VELLACOTT DFK

Chartered Accountants Registered Auditors Russell Square House 10-12 Russell Square London WC1B 5LF

11 April 2001

Profit and loss account for the year ended 31 December 2000

| | Notes | 2000 (12 months) £ | 1999 (16 months) £ |
|--|-------|--------------------------|--------------------------|
| Turnover | 2 | 7,486,719 | 8,267,410 |
| Cost of sales | | 5,402,421 | 5,858,441 |
| Gross profit | | 2,084,298 | 2,408,969 |
| Administrative expenses | | 1,939,405 | 2,203,654 |
| Operating profit | | 144,893 | 205,315 |
| Interest payable and similar charges | 3 | 136,596 | 224,774 |
| Profit (loss) on ordinary activities before taxation | 4 | 8,297 | (19,459) |
| Taxation | 7 | - | - |
| Profit (loss) for the financial period | | 8,297 | (19,459) |
| Retained profit brought forward | | 42,679 | 62,138 |
| Retained profit carried forward | | 50,976 | 42,679 |

None of the company's activities was acquired or discontinued during the above two financial periods.

The company has no recognised gains and losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

There is no difference between the results shown above and their historical cost equivalents.

The notes on pages 7 to 14 form part of these financial statements.

Balance sheet as at 31 December 2000

| | Notes | 31 December 2000 £ | 31 December 1999 £ |
|--|--------------|-----------------------------------|-----------------------------------|
| Fixed assets Intangible assets Tangible assets Investments | 8 9 10 | 3,081 113,692 1 | 2,543 222,034 1 |
| Current assets Stocks Debtors Cash at bank and in hand | 11 12 | 2,301,266 1,144,695 20,272 | 1,791,057 1,317,034 11,166 |
| Creditors: amounts falling due within one year Net current assets | 13 | 3,466,233 2,681,731 784,502 | 3,119,257 2,404,740 714,517 |
| Total assets less current liabilities | | 901,276 | 939,095 |
| Creditors: amounts falling due after more than one year | 14 | 901,276 | 46,116 892,979 |
| Capital and Reserves | | | |
| Called up share capital Profit and loss account | 15 | 850,300 50,976 | 850,300 42,679 |
| Shareholders' funds | 16 | 901,276 | 892,979 |

Approved by the Board of Directors on 11 April 2001 and signed on its behalf by:

J D SHORT

M JORDAN

The notes on pages 7 to 14 form part of these financial statements.

Cash flow statement For the year ended 31 December 2000

| | Notes | 2000 (12 months) £ | 1999 (16 months) £ |
|--|---------------|--------------------------|--------------------------|
| Operating activities | | | |
| Net cash outflow inflow from operating activities | 17(a) | 29,830 | (68,189) |
| Returns on investments and servicing of finance | | | |
| Interest paid | | (159,105) | (224,774) |
| Net cash outflow from returns on investments and servicing of finance | | (159,105) | (224,774) |
| | | (129,275) | (292,963) |
| Taxation Corporation tax paid | | - | - |
| | | (129,275) | (292,963) |
| Capital expenditure | | | |
| Payments to acquire fixed assets Receipts from sale of fixed assets | | (26,955) 58,602 | (75,211) 17,472 |
| Net cash inflow (outflow) from capital expenditure | | 31,647 | (57,739) |
| Net cash flow before financing | | (97,628) | (350,702) |
| Financing | | | |
| Changes in financing | 17(d) | 79,817 | 441,112 |
| (Decrease) increase in cash | 17(b) & 17(c) | (17,811) | 90,410 |

The notes on pages 7 to 14 form part of these financial statements.

Notes to the financial statements For the year ended 31 December 2000

1. Accounting policies

Basis of accounting

The financial statements have been prepared under the historical cost basis of accounting and are prepared in accordance with applicable accounting standards.

The financial statements present information of the company as an individual undertaking. The company is not required to prepare group financial statements as the group qualifies as medium-sized under Section 249 of the Companies Act 1985.

Depreciation of tangible fixed assets

Depreciation is provided on all tangible fixed assets, to write off the cost, less estimated residual value, of each asset over its expected useful life at the following rates:

Motor vehicles: 25% reducing balancePlant and equipment: 10% straight lineComputer equipment: 20% straight lineOffice equipment: 10% reducing balanceComputer development: 25% straight line

Amortisation

Goodwill is amortised over 20 years from its original capitalisation by the predecessor business during the accounting year ended 31 December 1985, in order to write off the cost over the expected economic life.

Trademarks are amortised over 10 years, in order to write off the cost over the expected economic life.

Stocks

Stocks are valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price less further costs to completion and disposal.

Deferred taxation

Deferred taxation is provided under the liability method in respect of all material timing differences between the profits as computed for taxation purposes and the profits as stated in the financial statements, to the extent that it is probable that a liability or asset will crystallise. The rate of tax used is that which is expected to be applied when the liability or asset is expected to crystallise.

Foreign currencies

Assets and liabilities denominated in foreign currencies are translated into sterling at the rates ruling at the year end. All other gains and losses on exchange are dealt with in the profit and loss account.

Notes to the financial statements For the year ended 31 December 2000

1. Accounting policies

Hire purchase and lease transactions

Assets acquired under hire purchase agreements and finance leases are capitalised in the balance sheet and are depreciated. The outstanding liabilities under such agreements, less interest not yet due, are included in creditors. Interest on such agreements is charged to the profit and loss account over the term of each agreement and represents a constant proportion of the balance of capital repayments outstanding.

Rentals under operating leases are charged to profit and loss account as they fall due.

Pensions

The company provides a defined contribution pension scheme, the assets of which are held separately from those of the company in an independently administered fund. Contributions to the scheme are charged to the profit and loss account as they become payable. There were no outstanding contributions at the period end (1999 - nil).

2. Turnover

Turnover represents the amounts receivable for goods sold during the period, exclusive of VAT.

No analysis of turnover according to geographic market is disclosed because, in the opinion of the directors, disclosure would be seriously prejudicial to the interests of the company.

| 3. | Interest payable and similar charges | 2000 | 1999 (16 months) |
|----|---|-------------|---------------------|
| | | £ | £ |
| | On bank loan, bank overdraft and other loans | | |
| | - repayable within 5 years | 129,067 | 169,898 |
| | Intercompany interest | - | 43,951 |
| | Finance lease interest | 7,529 | 10,925 |
| | | 136,596 | 224,774 |
| 4. | Profit (loss) on ordinary activities before taxation | 2000 | 1999 |
| •• | i ioni (iooo) on oranially activities before taxation | 2000 | (16 months) |
| | | £ | £ |
| | This is stated after charging: | | |
| | Directors' emoluments (note 5) | 105,232 | 133,092 |
| | Amortisation | 616 | 668 |
| | Depreciation | 60,902 | 107,573 |
| | Loss on sale of tangible assets | 14,639 | 3,447 |
| | Auditors' remuneration | 13,325 | 13,000 |
| | | | |
| 5. | Directors' emoluments | 2000 | 1999 |
| | | £ | £ |
| | | | (16 months) |
| | Directors' remuneration | | |
| | Emoluments | 100,907 | 128,145 |
| | Pension contributions | 4,325 | 4,947 |
| | | 105,232 | 133,092 |
| | | | |

Pension contributions were paid in respect of 2 directors (1999: 2).

Notes to the financial statements For the year ended 31 December 2000

5. Directors' emoluments

Parkwood Management Ltd, a company in which Mr. J D Short is and Mr. D J Meek was a director, received fees amounting to £85,062 (1999: £140,000) in respect of management consultancy services.

| 6. | Staff costs and employees | | 2000 £ | 1999 £ (16 months) |
|----|--|--|-----------------------------|-----------------------------|
| | Wages and salaries Social security costs Other pension costs | | 702,968 74,117 17,566 | 926,135 80,512 18,750 |
| | | | 794,651 | 1,025,397 |
| | The average weekly number of employees during the year was: | | Number | Number |
| | Office and management Manufacturing, sales and distribution | | 11 26 | 9 27 |
| | | | 37 | 36 |
| 7. | Taxation | | 2000 £ | 1999 (16 months) £ |
| | UK corporation tax at 20% | | • | - |
| 8. | Intangible assets | Trademarks £ | Goodwill £ | Total £ |
| | Goodwill | 7. | L | £. |
| | Cost: 1 January 2000 Additions | 1,154 | 7,885 - | 7,885 1,154 |
| | 31 December 2000 | 1,154 | 7,885 | 9,039 |
| | Amortisation: 1 January 2000 Charge for period 31 December 2000 | 115 ——————————————————————————————————— | 5,342 501 | 5,342 616 |
| | | | | |
| | Net book value: 31 December 2000 | 1,039 | 2,042 | 3,081 ==== |
| | 31 December 1999 | - | 2,543 —— | 2,543 ——— |

Notes to the financial statements For the year ended 31 December 2000

| Tangible fixed as | ıssets |
|-------------------------------------|--------|
|-------------------------------------|--------|

| rangible lixed assets | Motor | Plant and | Computer | Office | Computer | |
|-----------------------|---------------|-------------|----------------|----------------|----------|-------------|
| | vehicles £ | equipment £ | equipment £ | equipment £ | | Total £ |
| Cost: | ~ | ~ | - | ~ | _ | ~ |
| 1 January 2000 | 156,221 | 115,082 | 97,604 | 40,139 | 97,328 | 506,374 |
| Additions | - | 4,130 | 16,870 | 4,801 | - | 25,801 |
| Disposals | (156,221) | - | - | - | - | (156,221) |
| 31 December 2000 | • | 119,212 | 114,474 | 44,940 | 97,328 | 375,954 |
| Depreciation: | | | | | | |
| 1 January 2000 | 76,377 | 66,850 | 60,933 | 12,595 | 67,585 | 284,340 |
| Charge for period | 6,603 | 11,577 | 21,020 | 2,979 | 18,723 | 60,902 |
| Disposals | (82,980) | | - | | - | (82,980) |
| 31 December 2000 | | 78,427 | 81,953 | 15,574 | 86,308 | 262,262 |
| Net book value: | | | | | | |
| 31 December 2000 | • | 40,785 | 32,521 | 29,366 | 11,020 | 113,692 |
| 31 December 1999 | 79,844 | 48,232 | 36,671 | 27,544 | 29,743 | 222,034 |
| | | | | | | |

Included within fixed assets are assets held under hire purchase contracts as follows:

| | | 2000 | | | 1999 |
|-----|--|-----------------------|------------------------|-----------------------|---|
| | | Plant and equipment £ | Motor vehicles £ | Plant and equipment £ | Motor vehicles £ |
| | Net book value Depreciation provided during the period | 3,350 | 6,603 | 25,511 3,350 | 61,425 22,651 |
| 10. | Investments | | | | Shares in subsidiary undertaking £ |
| | Cost: 31 December 1999 and 31 December 2000 | | | | 1 |

At 31 December 2000 the company has the following subsidiary undertaking, which is incorporated in Great Britain and registered in England and Wales.

| | Capital and reserves £ | Profit for the financial year £ | Group interest in ordinary shares £ |
|-------------------|---------------------------------|--|--|
| Copymatch Limited | 35,128 | 3,001 | 100% |
| | | | |

Notes to the financial statements For the year ended 31 December 2000

| 11. | Stocks | 2000 £ | 1999 £ |
|-----|--|----------------|---|
| | Cinishad as a de | 4 744 002 | |
| | Finished goods | 1,744,093 | 1,586,652 |
| | Work in progress | 146,247 | 80,807 |
| | Raw materials | 410,926 | 123,598 |
| | | 2,301,266 | 1,791,057 |
| 12. | Debtors | 2000 | 1999 |
| | | £ | £ |
| | Trade debtors | 927,820 | 778,893 |
| | Amounts owed by related undertakings | 17,127 | 305,495 |
| | Amounts owed by group undertakings | · - | 76,003 |
| | Other debtors | 75,547 | 36,350 |
| | Prepayments and accrued income | 124,201 | 120,293 |
| | | 1,144,695 | 1,317,034 |
| 13. | Creditors: amounts falling due within one year | 2000 | 1999 |
| 10. | ordators. amounts taining due within one year | £ | £ |
| | | | |
| | Bank overdraft | 38,973 | 12,056 |
| | Bank loans | 1,507,302 | 1,389,266 |
| | Obligations under hire purchase contracts | - | 24,778 |
| | Trade creditors | 726,400 | 706,730 |
| | Corporation tax | • | - |
| | Amount owed to group undertakings | 261,798 | 78,860 |
| | Other taxation and social security | 23,199 | 40,434 |
| | Accruals and deferred income | 124,059 | 152,616 |
| | | 2,681,731 | 2,404,740 |
| | The bank loans and overdraft are secured by fixed and floating chacompany. | arges over the | assets of the |
| 14. | Creditors: amounts falling due after more than one year | 2000 | 1999 |
| | · | £ | £ |
| | Obligations under hire purchase contracts | • | 13,441 |
| | Amounts owed to related undertakings | - | , - |
| | Amount owed to group undertakings | - | 32,675 |
| | | - | 46,116 |
| | The object of the second states | | ======================================= |
| | The above creditors are payable: | | |
| | Between one and two years | - | 43,972 |
| | Between two and five years | - | 2,144 |
| | - ···· - , - - ··· | | |
| | | - | 46,116 |
| | | | |
| | All hire purchase agreements were settled during the year. | | |

Notes to the financial statements For the year ended 31 December 2000

| 15. Called up share capital | 2000 1999 £ £ |
|--|---|
| Authorised: 1,000,000 (1999 : 1,000,000) ordinary shares of £1 each 1,000 | _ |
| Allotted, issued and fully paid: 31 December 1999 – 850,300 ordinary shares of £1 each Issued in period 850 | 0,300 300 - 850,000 |
| 31 December 2000 - 850,000 ordinary shares of £1 each 850 | 3,300 850,300 |
| 16. Reconciliation of movement in equity shareholders' funds | 2000 1999 £ £ |
| Issue of share capital | 3,297 (19,459) - 850,000 |
| Opening shareholders' funds | 2,979 62,438 |
| Closing shareholders' funds 901 | 1,276 892,979 |
| 17. a) Reconciliation of operating profit to net cash inflow (outflow) from operating activities | 2000 1999 £ £ |
| Loss on disposal of tangible assets Amortisation Depreciation Increase in stocks Decrease in debtors Increase in creditors 141 | 4,893 205,315 4,639 3,447 616 668 0,902 107,573 0,209) (732,214) 2,339 321,433 1,650 25,589 0,830 (68,189) |
| 31 December non | Other 31 l-cash December anges 2000 £ £ |
| Cash at bank and in hand 11,166 9,106 Bank overdraft (12,056) (26,917) | 20,272 (38,973) |
| (890) (17,811) Debt due within one year (1,389,266) (118,036) Hire purchase obligations (38,219) 38,219 | (18,701) - (1,507,302) |
| (1,428,375) (97,628) | - (1,526,003) |

Notes to the financial statements For the year ended 31 December 2000

| 17. | c) | Reconciliation of net cash flow to movement in net debt | 2000 | 1999 |
|-----|----|---|-------------|-------------|
| | | | £ | £ |
| | | (Decrease) increase in cash | (17,811) | 90,410 |
| | | Cash inflow from new loans | (1,507,302) | (239,266) |
| | | Repayment of loans | 1,389,266 | 625,000 |
| | | Repayment of capital element of HP loans | | |
| | | - in new loans | 38,219 | 23,154 |
| | | Movement in net debt | (97,628) | 436,798 |
| | | Net debt at 31 December 1999 | (1,428,375) | (1,927,673) |
| | | Net debt at 31 December 2000 | (1,526,003) | (1,428,375) |
| | d) | Financing | 2000 | 1999 |
| | -, | | £ | £ |
| | | Issue of share capital | - | 850,000 |
| | | New loans due within one year | 1,507,302 | 239,266 |
| | | Repayment of loans | (1,389,266) | (625,000) |
| | | Repayment of HP contracts | (38,219) | (23,154) |
| | | | 79,817 | 441,112 |
| | | | | |

18. Guarantees and other financial commitments

At 31 December 2000 the company had annual commitments under non-cancellable operating leases as follows:

| | Motor vehicles | | Land and buildings | |
|--------------------------|----------------|--------------|-----------------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| Contracts expiring: | £ | £ | £ | £ |
| Within one year | 15,633 | - | - | - |
| Within two to five years | 40,282 | - | 41,140 | 41,140 |
| After five years | <u> </u> | - | 92,000 | 92,000 |
| | 55,915 | | 133,140 | 133,140 |
| | | | | |

Notes to the financial statements For the year ended 31 December 2000

19. Directors' interest in contracts

The company is a wholly owned subsidiary of Bainbridge International Inc and is related to that company and its fellow subsidiaries.

| | Sales |
|-----------------------------|--------------------------|
| | £ |
| (incorporated in USA) | 760,567 |
| (incorporated in France) | 1,390,270 |
| (incorporated in Australia) | 164,021 |
| | (incorporated in France) |

The company traded with these related parties at arms length and in the ordinary course of business. The year end balances with them are shown in notes 12 to 14.

Mr J D Short is and Mr D J Meek was a director of Parkwood Management Ltd and hold 76% and nil% respectively of that company's share capital. Parkwood Management Ltd have recharged expenses at cost and management fees as shown in note 5. The amount due from Parkwood Management Limited at 31 December 2000 was £17,727 (1999: £305,495) and is included in note 12.

20. Parent company

The company is a wholly owned subsidiary of Bainbridge International Inc., a company incorporated in the United States of America. The directors regard Meadowcrest Finance Limited, a company incorporated in the British Virgin Islands, as the ultimate holding company.

21. Contingent liabilities

Lloyds Bank plc have given a £40,000 guarantee (1999 : £80,000) to H M Customs and Excise for a VAT deferment bond on behalf of the company.