# SKY SUBSCRIBERS SERVICES LIMITED

Annual report and financial statements
For the 18 month period ended 31 December 2019

Registered number: 02340150

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COMPANIES HOUSE

### **Directors and Officers**

For the period ended 31 December 2019

#### **Directors**

Sky Subscribers Services Limited's ("the Company") present Directors and those who served during the period are as follows:

C J Taylor (resigned 5 June 2019)

D E C Allan

C Smith (appointed 25 February 2019)

A C Stylianou (appointed 25 February 2019)

### **Company Secretary**

C J Taylor (resigned 5 June 2019)

Sky Corporate Secretary Limited (appointed 5 June 2019)

#### **Registered office**

**Grant Way** 

Isleworth

Middlesex

United Kingdom

TW7 5QD

#### **Auditor**

Deloitte LLP

Statutory Auditor

London

United Kingdom

### Strategic and Directors' Report

#### **Strategic Report**

The Directors present their Strategic and Directors' report on the affairs of the Company, together with the financial statements and Auditor's Report for the 18 month period ended 31 December 2019. During the period the Company changed its year-end from 30 June to 31 December, to align with that of Comcast Corporation, the ultimate controlling party of the Company. Accordingly, the financial statements comprise the 18-month period to 31 December 2019, with comparatives for the 12 months to 30 June 2018.

The purpose of the Strategic Report is to inform members of the Company and help them assess how the Directors have performed their duty under section 172 of the Companies Act 2006 (duty to promote the Company).

#### **Business review and principal activities**

The Company is a wholly-owned subsidiary of Sky UK Limited (the immediate parent company). The ultimate controlling party of the Company is Comcast Corporation and operates together with Comcast Corporation's other subsidiaries as a part of Comcast Group ("the Group").

On 9 October 2018, the offer by Comcast Bidco to acquire the entire issued and to be issued share capital of the Sky Limited (formerly Sky plc) became wholly unconditional. As a result and as of that date, the ultimate controlling party of the Sky Limited and its direct and indirect subsidiaries, including the Company, is now Comcast Corporation. In the fourth quarter of 2018, Comcast Bidco acquired the remaining Sky shares and it now owns 100% of the share capital of the Sky Limited.

On 18 February 2019, Sky cancelled its previous £1 billion revolving credit facility, which had a maturity date of 30 November 2021, and the Company, as part of the Sky Ltd group of companies, now part of Comcast's inter-company funding relationships, which is discussed further below.

The Company has adopted IFRS 15 'Revenue from Contracts with Customers' and IFRS 9 'Financial Instruments' from 1 July 2018. Except for the first-time application of IFRS 15 and IFRS 9, significant judgements made by management in applying the Company's accounting policies and the key sources of estimation uncertainty were the same as those applied to the Company's financial statements as at and for the year ended 30 June 2018.

The Company's principal activities are to provide support services (including conditional access, which is the technical process of ensuring encryption of our broadcasted channels, and subscriber management services) and to act as an agent for the direct-to-home ("DTH") pay TV, broadband, telephony and mobile business of its parent company Sky UK Limited. The Company also operates the Irish branch of the Group, operating pay television, broadband and telephony services in Ireland.

The audited financial statements for the period are set out on pages 12 to 54. The profit after tax for the period was £86,107,000 (2018: £55,753,000). The Company's shareholder's equity is £739,218,000 which is higher than at the prior period end (2018: £616,659,000) and is primarily due to profit for period, hedging reserves movement and share options movement.

#### Key performance indicators (KPIs)

The Group manages its operations on a divisional basis. For this reason, the Company's directors believe that further key performance indicators for the Company are not necessary or appropriate for an understanding of the development, performance or position of the Company.

#### Principal risks and uncertainties

The principal risks facing the Company are liquidity risk, credit risk and foreign exchange rate risk, which is mainly associated with intercompany balances. The intercompany balances of the Company are detailed in notes 13 and 14.

The Directors do not believe the Company is exposed to significant cash flow risk or price risk.

#### Financial risk management objectives and policies

The use of financial derivatives is governed by the Group's treasury policy approved by the Board of Directors, which provides written principles on the use of financial derivatives to manage these risks. The Company does not use derivative financial instruments for speculative purposes.

#### Credit risk

The balance sheet of the Company includes intercompany balances due from related parties. The Company is therefore exposed to credit risk on these balances. The intercompany balances of the Company are detailed in notes 13 and 14.

#### Liquidity risk

The Company relies on the Group Treasury function to manage its liquidity and ensure that sufficient funds are available for ongoing operations and future developments. The Company currently has access to a £3 billion revolving credit facility with Comcast Corporation which is due to expire on 11 January 2024. The Company benefits from this liquidity through intra-group facilities and loans.

#### Foreign exchange risk

The Company's activities expose it to the financial risks of changes in foreign currency exchange rates. The Company uses foreign exchange forward contracts to hedge these exposures. Refer to note 18 for further information.

#### Legislation and Regulation risk

#### U.K. Exit from the European Union

Sky's businesses are subject to risks relating to uncertainties and effects of the implementation of the United Kingdom's referendum to withdraw membership from the EU (referred to as "Brexit"), including financial, legal, tax and trade implications.

The telecommunications and media regulatory framework applicable to Sky's businesses in the U.K. and the EU may be subject to greater uncertainty upon the U.K.'s withdrawal from the EU. We cannot predict the extent of any potential changes to the regulatory framework involving U.K. and EU regulation of telecommunications and media, or changes to certain mutual recognition arrangements for media and broadcasting.

#### **Employment policies**

#### Organisation

Over the past 18 months, the Company has continued in its efforts to make the Company a great place to work. The Company has continued to place particular focus on leadership capability, looking both at the Company's leaders of today and future leaders. The average monthly number of full-time equivalent persons employed by the Company during the period was 9,219 (2018: 8,604).

### Managing and developing our people

#### **Equal opportunities**

At Sky we believe in equal opportunities and that everyone should have full and fair consideration for all vacancies, promotions, training and development. We work with employees who have disabilities to remove barriers from the working environment to allow them to maximise their potential.

#### Inclusion

It's our people that make Sky, Europe's leading entertainment company and we know that embracing different perspectives fosters innovation. Having diverse voices contribute to the decisions we take as a business helps us better anticipate and meet the needs of all our customers. Our ambition is to become the industry leader for inclusion, both on screen and behind the scenes. To help us achieve this we are focused on increasing the representation of people from BAME (Black, Asian, and minority ethnic) backgrounds in our business and remain committed to achieving gender parity. We are also actively supporting women to develop skills in traditionally underrepresented areas, with initiatives such as 'Get into Tech'. We support the aims of the UK legislation requiring organisations to publish their gender pay gap and are committed to equal pay.

#### Employee engagement

At Sky we listen to our people and encourage everyone to be involved. We know great ideas come from all corners of our business and it is part of our 'believe in better' spirit to harness those ideas for the benefit of our customers and our people. This period we gathered feedback from our teams through our People Survey. We achieved record levels of participation in the survey and we continue to achieve high levels of engagement, outperforming the 2018 employee engagement score.

#### **Impact of COVID-19**

The novel coronavirus disease 2019 ("COVID-19") and measures taken to prevent its spread across the globe are impacting our business in a number of ways.

As a result of COVID-19, sporting events and professional sports seasons, including European football, have been postponed. This had a significant impact on Sky's results of operations in the first part of 2020. Direct-to-consumer revenue has been, and will continue to be negatively impacted as a result of lower sports subscription revenue. Additionally, significant costs associated with broadcasting these programmes were not recognised as a result of sporting events not occurring as scheduled. The timing of when, or the extent to which, these events will occur in 2020 is unclear; their broadcast is expected to impact the timing, and potentially the amount, of revenue and expense recognition.

We have also suspended certain sales channels due to COVID-19, which has and will continue to impact our net customer additions and revenue.

COVID-19 has resulted in deteriorating economic conditions and increased economic uncertainty in the United Kingdom and Europe. These conditions negatively impacted revenue in the first part of 2020, and we expect these conditions will reduce advertising spend and consumer demand for our services for the remainder of 2020. In addition, there is increased risk associated with collections on our outstanding receivables, and we have incurred and expect to continue to incur losses in our provision for doubtful accounts.

Approved by the Board and signed on its behalf,

C Smith

Director

**Grant Way** 

Isleworth

Middlesex

United Kingdom

TW7 5QD

9 June 2020

#### **Directors' Report**

The Directors who served during the period are shown on page 1. No dividend was proposed for the period ended 31 December 2019 (2018: £nil).

The Company has chosen, in accordance with section 414C(11) of Companies Act 2006, to include such matters of strategic importance to the Company in the Strategic Report which otherwise would be required to be disclosed in the Directors' report.

#### **Going concern**

The Company's business activities together with the factors likely to affect its future development and performance are set out in the Business Review. The Strategic Report details the financial position of the Company, as well as the Company's objectives and policies, and details of its exposures to credit risk, liquidity risk, interest rate risk and foreign exchange risk.

Given the integrated nature of the Group's financial planning and treasury functions, the impact of COVID-19 on the Company's operations and funding requirements has been assessed at the Group level. Although negatively impacted by COVID-19, the Directors expect that the businesses will continue to generate adequate cash flow from operating activities and believe that these cash flows, together with the Company's existing cash, cash equivalents and investments, and available borrowings under its existing credit facilities, including the £3 billion revolving credit facility with Comcast, will be sufficient for the Company to meet its current and long-term liquidity and capital requirements. We further highlight that the Company has received confirmation of support from Comcast for a period of at least 12 months from the date of signing of these financial statements.

As a result, after making enquiries, the Directors have formed a judgement at the time of approving the financial statements that the Company will have access to adequate resources to continue in existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

### **Auditor**

In accordance with the provisions of Section 418 of the Companies Act 2006, each of the persons who are Directors of the Company at the date of approval of this report confirms that:

- so far as the Director is aware, there is no relevant audit information (as defined in the Companies Act 2006) of
   which the Company's auditor is unaware; and
- the Director has taken all the steps that they ought to have taken as a Director to make himself/herself aware of any relevant audit information (as defined) and to establish that the Company's auditor is aware of that information.

Deloitte LLP have expressed their willingness to continue as auditor and a resolution to reappoint them was approved by the Board of Directors on 9 June 2020.

Approved by the Board and signed on their behalf by,

C Smith

Director

**Grant Way** 

Isleworth, Middlesex

United Kingdom

TW7 5QD

9 June 2020

# Statement of Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors:

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information:
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to
  enable users to understand the impact of particular transactions, other events and conditions on the
  Company's financial position and financial performance; and
- make an assessment of the company's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Auditor's report

#### Independent Auditor's Report to the members of Sky Subscribers Services Limited

#### Report on the audit of the financial statements

#### **Opinion**

In our opinion the financial statements of Sky Subscribers Services Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its profit for the period then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union and IFRSs as issued by the International Accounting Standards Board (IASB); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Sky Subscribers Services Limited (the 'company') which comprise:

- the income statement;
- the statement of comprehensive income;
- the balance sheet;
- the cash flow statement;
- the statement of changes in equity; and
- the related notes 1 to 26.

The financial reporting framework that has been applied in their preparation is applicable law and IFRSs as adopted by the European Union.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independen't of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained

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### Auditor's report

in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Report on other legal and regulatory requirements

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

## Auditor's report

#### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jon Young FCA (Senior Statutory Auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, United Kingdom

9 June 2020

### Income Statement

For the period ended 31 December 2019

|  |       | 18 months to 31 | 12 months to |
|--|-------|-----------------|--------------|
|  | Notes | December 2019   | 30 June 2018 |
|  |       | £'000           | £′000        |
|  |       |                 |              |
| Revenue  | 2     | 1,449,274       | 947,346      |
| Operating expense  | 3     | (1,353,807)     | (878,323)    |
| Operating profit   |       | 95,467          | 69,023       |
| Investment income  | 4     | 2,266           | 1,100        |
| Finance costs  | 4     | (480)           | (605)        |
| Profit before tax  | 5     | 97,253          | 69,518       |
| Tax  | 7     | (11,146)        | (13,765)     |
| Profit for the period attributable to equity shareholder |       | 86,107          | 55,753       |

From 1 July 2018, the Company has applied IFRS 15 'Revenue from contracts with customers' and IFRS 9 'Financial instruments' using a modified retrospective approach, recognising the cumulative effects of first-time adoption in opening equity at 1 July 2018.

As a result, the 2018 figures presented for comparison purposes have not been adjusted. The impacts of this first-time adoption are presented in Note 1.

The accompanying notes are an integral part of this Income Statement.

All results relate to continuing operations.

## Statement of Comprehensive Income

For the period ended 31 December 2019

|  | Notes 18 months to 31  December 2019 |         | 12 months to 30 |
|--|--------------------------------------|---------|-----------------|
| •  |                                      |         | June 2018       |
|  |                                      | £'000   | £'000           |
| Profit for the period attributable to equity shareholder                     |                                      | 86,107  | 55,753          |
| Other comprehensive income   |                                      | -       |                 |
| Amounts recognised directly in equity that may subsequently                  |                                      |         |                 |
| be recycled to the income statement  |                                      |         |                 |
| Gain on cash flow hedges   | 17                                   | 21,818  | 270             |
| Tax on cash flow hedges  | 7                                    | (2,727) | (34)            |
|  |                                      | 19,091  | 236             |
| Amounts reclassified and reported in the income statement                    |                                      |         |                 |
| Loss on cash flow hedges   | 17                                   | 595     | 5,676           |
| Tax charge on cash flow hedges   | 7                                    | (75)    | (709)           |
|  |                                      | 520     | 4,967           |
| Other comprehensive income for the period (net of tax)                       |                                      | 19,611  | 5,203           |
| Total comprehensive income for the period attributable to equity shareholder |                                      | 105,718 | 60,956          |

From 1 July 2018, the Company has applied IFRS 15 'Revenue from contracts with customers' and IFRS 9 'Financial instruments' using a modified retrospective approach, recognising the cumulative effects of first-time adoption in opening equity at 1 July 2018.

As a result, the 2018 figures presented for comparison purposes have not been adjusted. The impacts of this first-time adoption are presented in Note 1.

The accompanying notes are an integral part of this Statement of Comprehensive Income.

All results relate to continuing operations.

# Balance Sheet

As at 31 December 2019

|   |          | 31 December | 30 June 2018   |  |
|---|----------|-------------|----------------|--|
|   | Notes    | 2019        |                |  |
|   |          | £'000       | £,000          |  |
| Non-current assets  |          |             |                |  |
| Intangible assets   | 8        | 199,703     | 209,352        |  |
| Property, plant and equipment                               | 9        | 28,670      | 28,487         |  |
| Investment in subsidiaries                                  | 10       | 8,234       | 11,196         |  |
| Deferred tax assets   | 11       | 1,784       | 5,481          |  |
| Other Prepayments   |          | 137         | 1 <i>7</i> 1   |  |
| Derivative financial assets                                 | 17       | 108         | -              |  |
| Cost to obtain customer contracts                           |          | 5,712       | -              |  |
| Total non-current assets                                    |          | 244,348     | 254,687        |  |
| Current assets  |          |             |                |  |
| Inventories   | 12       | 1,054       | 502            |  |
| Trade and other receivables                                 | 13       | 1,294,982   | 593,089        |  |
| Cash and cash equivalents                                   |          | 7,784       | 10,323         |  |
| Derivative financial assets                                 | 17       | 17,619      | -              |  |
| Total current assets  |          | 1,321,439   | 603,914        |  |
| Total assets  |          | 1,565,787   | 858,601        |  |
| Current liabilities   | 16       | 1772        | 1642           |  |
| Borrowings  |          | 1,723       | 1,643          |  |
| Trade and other payables                                    | 14       | 802,996     | 221,593        |  |
| Provisions  Desirative financial linkiliking                | 15       | 13,715      | 9,479          |  |
| Derivative financial liabilities  Total current liabilities | 17       | 919.434     | 2,265          |  |
| Non-current liabilities                                     |          | 818,434     | 234,980        |  |
|   | 16       |             | 2172           |  |
| Borrowings Trade and other payables                         | 14       | -<br>4,319  | 2,172<br>4,790 |  |
| Trade and other payables Provisions                         | 15       |             | 4,790          |  |
| Derivative financial liabilities                            | 15<br>17 | 3,772<br>44 |                |  |
| Total non-current liabilities                               | 17       | 8,135       | 6,962          |  |
| Total liabilities   |          | 826,569     | 241,942        |  |
| Net assets  |          |             | <del>-</del>   |  |
| IAST 4225672  |          | 739,218     | 616,659        |  |
| Share capital   | 19       | -           | -              |  |
| Share premium   | 19       | 149,802     | 149,802        |  |
| Reserves  |          | 589,416     | 466,857        |  |
| Total equity attributable to equity shareholder             |          | 739,218     | 616,659        |  |
| Total liabilities and shareholder's equity                  |          | 1,565,787   | 858,601        |  |

### **Balance Sheet**

As at 31 December 2019

From 1 July 2018, the Company has applied IFRS 15 'Revenue from contracts with customers' and IFRS 9 'Financial instruments' using a modified retrospective approach, recognising the cumulative effects of first-time adoption in opening equity at 1 July 2018.

As a result, the 2018 figures presented for comparison purposes have not been adjusted. The impacts of this first-time adoption are presented in Note 1.

The accompanying notes are an integral part of this Balance Sheet.

These financial statements of Sky Subscribers Services Limited, registered number 02340150, were approved and authorised for issue by the Board of Directors on 9 June 2020 and were signed on its behalf by:

C Smith

Director

9 June 2020

# Cash Flow Statement

For the period ended 31 December 2019

|  |      | 18 months to 31 | 12 months to 30 |
|--|------|-----------------|-----------------|
|  |      | December 2019   | June 2018       |
|  | Note | £′000           | £,000           |
| Cash flows from operating activities                     |      |                 |                 |
| Cash generated from operations                           | 21   | 47,062          | 48,394          |
| Net cash from operating activities                       |      | 47,062          | 48,394          |
| Cash flows from investing activities                     |      |                 |                 |
| Dividends received                                       | 4    | 2,266           | 1,100           |
| Purchase of property, plant and equipment                |      | (8,999)         | (904)           |
| Purchase of intangible assets                            | 8    | (40,216)        | (45,812)        |
| Net cash used in investing activities                    |      | (46,949)        | (45,616)        |
| Cash flows from financing activities                     |      |                 |                 |
| Repayment of obligations under finance leases            |      | (2,172)         | (1,671)         |
| Interest paid  |      | (480)           | (605)           |
| Net cash used in financing activities                    |      | (2,652)         | (2,276)         |
| Net (decrease)/increase in cash and cash equivalents     |      | (2,539)         | 502             |
| Cash and cash equivalents at the beginning of the period |      | 10,323          | 9,821           |
| Cash and cash equivalents at the end of the period       | ·    | 7,784           | 10,323          |

The accompanying notes are an integral part of this Cash Flow Statement.

All results relate to continuing operations.

# Statement of Changes in Equity

For the period ended 31 December 2019

|   | Share  | Share   | Hedging | Retained | Total         |
|---|--|---------|---------|----------|---------------|
|   | capital                                      | premium | reserve | earnings | shareholder's |
|   |  |         |         |          | equity        |
|   | £'000  | £'000   | £'000   | £.000    | £,000         |
| At 1 July 2017                                | -  | 149,802 | (9,342) | 411,055  | 551,515       |
| Profit for the year                           | -  | _       | -       | 55,753   | 55,753        |
| Recognition and transfer of cash flow hedges: | -  | -       | 5,946   | -        | 5,946         |
| Tax on items taken directly to equity         | -  | -       | (743)   | -        | (743)         |
| Total comprehensive income for the year       |  | -       | 5,203   | 55,753   | 60,956        |
| Share-based payment                           | -  | -       | -       | 3,504    | 3,504         |
| Tax on items taken directly to equity         | -  | -       | -       | 684      | 684           |
| At 30 June 2018                               |  | 149,802 | (4,139) | 470,996  | 616,659       |
| Restatement for IFRS 9 and IFRS 15            | -  | -       | -       | 6,404    | 6,404         |
| Tax on items taken directly to equity         | -  | -       | _       | (1,059)  | (1,059)       |
| At 30 June 2018 Restated                      |  | 149,802 | (4,139) | 476,341  | 622,004       |
| Profit for the period                         | -  | -       | _       | 86,107   | 86,107        |
| Recognition and transfer of cash flow hedges: | -  | -       | 22,413  | _        | 22,413        |
| Tax on items taken directly to equity         |  | -       | (2,802) | -        | (2,802)       |
| Total comprehensive income for the period     |  | -       | 19,611  | 86,107   | 105,718       |
| Share-based payment                           | -  | -       | -       | 9,959    | 9,959         |
| Tax on items taken directly to equity         | -  | -       | -       | 1,537    | 1,537         |
| At 31 December 2019                           | <u>.                                    </u> | 149,802 | 15,472  | 573,944  | 739,218       |

From 1 July 2018, the Company has applied IFRS 15 'Revenue from contracts with customers' and IFRS 9 'Financial instruments' using a modified retrospective approach, recognising the cumulative effects of first-time adoption in opening equity at 1 July 2018.

As a result, the 2018 figures presented for comparison purposes have not been adjusted. The impacts of this first-time adoption are presented in Note 1.

The accompanying notes are an integral part of this Statement of Changes in Equity.

#### Notes to the financial statements

### 1. Accounting policies

Sky Subscribers Services Limited (the "Company") is a private company limited by shares, incorporated in the United Kingdom and registered in England and Wales. The address of the registered office is Grant Way, Isleworth, Middlesex, TW7 5QD and registered number is 02340150.

#### a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as adopted by the European Union ("EU") and the Companies Act 2006. In addition, the Company also complied with IFRS as issued by the International Accounting Standards Board ("IASB").

#### b) Basis of preparation

The financial statements have been prepared on a going concern basis (as set out in the Directors' Report) and on a historical cost basis, except for the remeasurement to fair value of certain financial assets and liabilities as described in the accounting policies below.

The Company has adopted the new accounting pronouncements which became effective this period. The Company has adopted IFRS 15 'Revenue from Contracts with Customers' and IFRS 9 'Financial Instruments' from 1 July 2018.

#### i) IFRS 15 - 'Revenue from contracts with customers'

The Company has finalised its analysis and adopted IFRS 15 from 1 July 2018. As permitted by the standard, the Company has taken advantage of the modified transitional provisions and as such the prior period results remain as previously reported. Under the modified approach the cumulative approach of initially applying the standard is recognised in equity at 1 July 2018, with no restatement of prior periods.

An adjustment to retained earnings of £5 million has been recognised in the Statement of Changes in Equity, representing the cumulative deferral of costs to obtain customer contracts, which are amortised over the customer's minimum contract period, the recognition of contract assets and liabilities and other assets, which as at transition would have been recognised earlier under IFRS 15, compared to the Company's previous accounting policy under IAS 18, offset by resulting current and deferred tax liabilities.

Since 1 July 2018, the Company has applied the provisions of IFRS 15, described below, to measure and recognise revenue.

Before revenue is recognised, IFRS 15 requires a contract as well as the various performance obligations contained in the contract to be identified. The number of performance obligations depends on the types of contracts and activities.

IFRS 15 requires that the recognition of revenue from contracts with customers must reflect:

- the rate at which performance obligations are fulfilled, corresponding to the transfer to a customer of control of a good or service, where control transfers either over time, or at a point in time; and
- the amount to which the seller expects to be entitled as consideration for its activities.

Group support services revenue - there was no impact from adoption of IFRS 15

**Irish branch revenue** – The Company recognises revenue upfront for distinct products and services delivered at the start of a subscription contract. Discounts are allocated to all distinct performance obligations in the customer bundle on a pro-rata basis.

Cohorts of costs to obtain customer contracts are capitalised under IFRS 15, pertaining to certain sales commissions and incentives payable to Group employees and third-party agencies, as well as certain online display costs. These costs are generally amortised straight-line over the customer's minimum contract period.

#### 1. Accounting policies (continued)

### b) Basis of preparation (continued)

#### i) IFRS 15 - 'Revenue from contracts with customers' (continued)

The impact of adoption in the period to 31 December 2019 can be seen below and arises primarily from revenue which is deferred from the current period under IFRS 15 offset by an increase in revenue relating to advertising sales which is now presented on a gross basis, which has also led to a corresponding increase in operating expenses. Operating expenses also increased due to the net movement in costs to obtain customers contracts compared to the Company's previous basis for recognising these.

|                                   | Pre-adjustment | Impact of IFRS 15 in |             |
|-----------------------------------|----------------|----------------------|-------------|
|                                   | Total          | the period           | Total       |
|                                   | £000           | £000                 | £000        |
| Group support services            | 776,094        | -                    | 776,094     |
| Irish branch                      | 671,123        | 2,057                | 673,180     |
| Revenue                           | 1,447,217      | 2,057                | 1,449,274   |
| Programming                       | (331,845)      | -                    | (331,845)   |
| Sales, general and administration | (1,018.372)    | (3,590)              | (1,021,962) |
| Operating expenses                | (1,350,217)    | (3.590)              | (1,353,807) |
|                                   |                |                      |             |
| Operating profit                  | (97,000)       | (1,533)              | (95,467)    |

#### ii) IFRS 9 - 'Financial Instruments'

IFRS 9 introduces an impairment model based on expected credit losses. This requires a provision for impairment to be considered, and if required to be recorded, when the receivable is recognised, compared to IAS 39 which requires a provision to be made only when a loss event occurs. The Company elected to apply IFRS 9's simplified approach to measuring expected credit losses using a lifetime expected credit loss provision for trade receivables. This involves, for example, the application of a provision matrix where trade receivables are grouped based on shared credit risk characteristics and ageing, or other appropriate methods given the nature of the receivable, and requires an estimate of expected lifetime credit loss rates. These loss rates are based on, inter alia, the entity's historical credit losses, adjusted for reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions, in order to derive an expectation. The application of this approach has not had a material impact on the provision for impairment of third party trade receivables compared to the Company's previous approach under IAS 39.

Amounts due from group companies are typically non-interest bearing and are repayable on demand. With respect to impairment provisions under IFRS 9, an expectation of credit losses for intercompany loan receivables is required, taking into consideration similar factors as for third party balances above, in addition to entity's ability to trade and borrow as part of the wider Group, in order to settle the receivables. The IFRS 9 credit loss model has not had a material impact with respect to impairment of entity's intercompany receivables compared to the Company's previous approach under IAS 39.

### 1. Accounting policies (continued)

#### b) Basis of preparation (continued)

#### ii) IFRS 9 - 'Financial Instruments' (continued)

The impacts of the first-time adoption of IFRS 15 and IFRS 9 at 1 July 2018 on the Group's opening balance sheet are set out below:

|                                   | As reported | Impact of IFRS 9 | Impact of IFRS 15 | As adjusted |
|-----------------------------------|-------------|------------------|-------------------|-------------|
|                                   | £000        | £000             | £000              | £000        |
| Non-current assets                |             |                  |                   |             |
| Intangible assets                 | 209,352     | =                | -                 | 209,352     |
| Cost to obtain customer contracts | •           | -                | 4,940             | 4,940       |
| Deferred tax asset                | 5,481       | -                | (1,059)           | 4,422       |
| Current assets                    |             |                  |                   |             |
| Trade and other receivables       | 593,089     | (258)            | 1,722             | 594.553     |
| Current liabilities               |             |                  |                   |             |
| Trade and other payables          | 221,593     | -                | -                 | 221,593     |
| Reserves                          | 466,857     | (258)            | 5,603             | 472,202     |
|                                   |             |                  |                   |             |

Except for the first-time application of IFRS 15 and IFRS 9, no other new accounting pronouncements had a significant impact on the Company's results or financial position.

The Company has classified assets and liabilities as current when they are expected to be realised in, or intended for sale or consumption in, the normal operating cycle of the Company.

The Company has taken advantage of the exemption from preparing the consolidated accounts afforded by section 401 of the Companies Act 2006, because it is a wholly-owned subsidiary of Comcast Corporation which prepares consolidated accounts which are publicly available (see note 25).

### c) Intangible assets and Property, plant and equipment ("PPE")

#### i. Intangible assets

Research expenditure is recognised in operating expense in the Income Statement as the expenditure is incurred. Development expenditure (relating to the application of research knowledge to plan or design new or substantially improved products for sale or use within the business) is recognised as an intangible asset from the point that the Company has the intention and ability to generate future economic benefits from the development expenditure, that the development is technically feasible and that the subsequent expenditure can be measured reliably. Any other development expenditure is recognised in operating expense as incurred.

Other intangible assets, which are acquired by the Company separately or through a business combination, are initially stated at cost or fair value, respectively, less accumulated amortisation and impairment losses.

Amortisation of an intangible asset begins when the asset is available for use, and is charged to the Income Statement through operating expense over the asset's useful economic life in order to match the expected pattern of consumption of future economic benefits embodied in the asset.

### 1. Accounting policies (continued)

#### c) Intangible assets and Property, plant and equipment ("PPE") (continued)

#### i. Intangible assets (continued)

Principal useful economic lives used for this purpose are:

Internally generated intangible assets

3 to 5 years straight-line

Software development (external) and

3 to 7 years straight-line

software licences

Other intangible assets

1 to 5 years straight-line

If the useful life is indefinite or the asset is not yet available for use, no amortisation is charged and an impairment test is carried out at least annually. Other intangible assets are tested for impairment in line with accounting policy g below.

### ii. Property, plant and equipment ("PPE")

Owned PPE is stated at cost, net of accumulated depreciation and any impairment losses, (see accounting policy g). When an item of PPE comprises major components having different useful economic lives, the components are accounted for as separate items of PPE.

The costs of assets comprise the following, where applicable:

- Purchase price, including import duty and non-refundable purchase taxes, after probable trade discounts and rebates
- Directly attributable costs of bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management, including relevant delivery and logistics costs

Assets held under finance leases, which confer rights and obligations similar to those attached to owned assets, are treated as PPE.

The cost of PPE, less estimated residual value, is depreciated in operating expense on a straight-line basis over its estimated useful life. Land, and assets that are not yet available for use, are not depreciated. Principal useful economic lives used for this purpose are:

Freehold buildings

25 to 40 years

Equipment, furniture and fixtures

3 to 20 years

Assets under finance leases and leasehold

- -

improvements

Lesser of lease term and the useful economic life of the

asset

#### 1. Accounting policies (continued)

#### c) Intangible assets and Property, plant and equipment ("PPE") (continued)

### ii. Property, plant and equipment ("PPE") (continued)

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

To the extent that the financing for a qualifying asset is part of the Group's general borrowings, the interest cost to be capitalised is calculated based upon the weighted average cost of borrowing to the Group (excluding the interest on any borrowings specific to any qualifying assets). This is then applied to the expenditures on the asset.

All other borrowing costs are recognised in profit or loss in the period to which they relate.

#### d) Derivative financial instruments and hedging activities

The Company uses derivative financial instruments to hedge its exposure to fluctuations in interest and foreign exchange rates.

Derivatives are held at fair value from the date on which a derivative contract is entered into. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under IFRS 13 "Fair Value Measurement". The Company calculates a separate credit valuation adjustment ('CVA') or debit valuation adjustment ('DVA') for each derivative based upon the net position for each counterparty relationship.

The Company calculates the CVA where it has a net asset position using a quoted credit default swap curve for the counterparty and calculates the DVA where it has a net liability position using an industry proxy credit default swap curve for the Company. The fair value of derivative financial instruments is calculated by discounting future cash flows with reference to the benchmark LIBOR curve, adjusted by the relevant credit default swap curve.

Certain derivatives held by the Company which relate to highly probable forecast transactions ("hedged items"), which meet qualifying criteria under IAS 39 "Financial Instruments: Recognition and Measurement" (as amended by IFRS 9), are designated as cash flow hedges. Other derivatives which hedge changes in fair value of fixed rate financial instruments and meet the requirements of IAS 39 are designated as fair value hedges. Certain other derivatives held by the Company do not meet the qualifying criteria for recognition for accounting purposes as hedges, despite this being their economic function. Changes in the fair values of these derivatives are recognised immediately in the Income Statement. The Company does not hold or issue derivatives for speculative purposes.

#### i. Derivatives that qualify for cash flow hedge accounting

Changes in the fair values of derivatives that are designated as cash flow hedges ("cash flow hedging instruments") are initially recognised in the hedging reserve.

#### 1. Accounting policies (continued)

#### d) Derivative financial instruments and hedging activities (continued)

#### ii. Derivatives that qualify for cash flow hedge accounting (continued)

Amounts accumulated in the hedging reserve are subsequently recognised in the Income Statement/Statement of Comprehensive Income when the related hedged item is recognised in the Income Statement/Statement of Comprehensive Income. At inception, the effectiveness of the Company's cash flow hedges is assessed through a comparison of the principal terms of the hedging instrument and the underlying hedged item. The ongoing effectiveness of the Company's cash flow hedges is assessed using the dollar-offset approach, with the expected cash flows of hedging instruments being compared to the expected cash flows of the hedged items. This assessment is used to demonstrate that each hedge relationship is expected to be highly effective on inception, has been highly effective in the period and is expected to continue to be highly effective in future periods. The measurement of hedge ineffectiveness for the Company's hedging instruments is calculated using the hypothetical derivative method, with the fair values of the hedging instruments being compared to those of the hypothetical derivative that would result in the designated cash flow hedge achieving perfect hedge effectiveness.

The excess of the cumulative change in the fair value of the actual hedging instrument compared to that of the hypothetical derivative is deemed to be hedge ineffectiveness, which is recognised in the Income Statement.

The Company uses a range of 80% to 125% for hedge effectiveness, in accordance with IAS 39, and any relationship which has effectiveness outside this range is deemed to be ineffective and hedge accounting is suspended.

When a cash flow hedging instrument expires, is terminated or is exercised, or if a hedge no longer meets the qualifying criteria for hedge accounting, any cumulative gain or loss existing in the hedging reserve at that time remains in the hedging reserve provided that the underlying transaction is still expected to occur. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in the hedging reserve is immediately recognised in the Income Statement and all future changes in the fair value of the cash flow hedging instruments are immediately recognised in the Income Statement.

#### e) Inventories

Raw materials, consumables and goods held for resale are valued at the lower of cost and NRV. The cost of raw materials, consumables and goods held for resale is recognised through the operating expense line of the Income Statement on a first-in-first out basis.

#### f) Financial assets and liabilities

Directly attributable transaction costs are included in the initial measurement of financial assets and liabilities only with respect to those assets and liabilities that are not subsequently measured at fair value through profit and loss. At each balance sheet date, the Company assesses whether there is any objective evidence that any financial asset is impaired.

Financial assets and liabilities are recognised on the Company's Balance Sheet when the Company becomes a party to the contractual provisions of the financial asset or liability. Financial assets are derecognised from the Balance Sheet when the Company's contractual rights to the cash flows expire or the Company transfers substantially all the risks and rewards of the financial asset. Financial liabilities are derecognised from the Company's Balance Sheet when the obligation specified in the contract is discharged, cancelled or expires.

#### 1. Accounting policies (continued)

### f) Financial assets and liabilities (continued)

#### i. Trade and other receivables

Trade and other receivables are non-derivative financial assets with fixed or determinable payments and, where no stated interest rate is applicable, are measured at the original invoice amount, if the effect of discounting is immaterial. Where discounting is material, trade and other receivables are measured at amortised cost using the effective interest method.

An allowance account is maintained to reduce the carrying value of trade and other receivables for impairment losses provided for on an expected loss model according to IFRS 9, with movements in the allowance account, either from increased impairment losses or reversals of impairment losses, being recognised in the income statement.

#### ii. Cash and cash equivalents

Cash and cash equivalents include cash in hand, bank accounts, deposits receivable on demand and deposits with maturity dates of three months or less from the date of inception. Bank overdrafts that are repayable on demand and which form an integral part of the Company's cash management are also included as a component of cash and cash equivalents.

#### iii. Trade and other payables

Trade and other payables are non-derivative financial liabilities and are measured at amortised cost using the effective interest method. Trade and other payables with no stated interest rate are measured at the original invoice amount if the effect of discounting is immaterial.

#### iv. Borrowings

Borrowings are recorded as the proceeds received, net of direct issue costs. Finance charges, including any premium payable on settlement or redemption and direct issue costs, are accounted for on an accruals basis in the Income Statement using the effective interest method and are added to the carrying amount of the underlying instrument to which they relate, to the extent that they are not settled in the period in which they arise.

#### v. Investment in subsidiaries

An investment in a subsidiary is recognised at cost less any provision for impairment. As permitted by section 133 of the Companies Act 2006, where the relief afforded under section 131 of the Companies Act 2006 applies, cost is the aggregate of the nominal value of the relevant number of the Company's shares and the fair value of any other consideration given to acquire the share capital of the subsidiary undertakings.

#### g) Impairment

At each balance sheet date, in accordance with IAS 36 "Impairment of Assets", the Company reviews the carrying amounts of all its assets excluding inventories (see accounting policy e), assets classified as held-for-sale, financial assets (see accounting policy f) and deferred taxation (see accounting policy l) to determine whether there is any indication that any of those assets have suffered an impairment loss.

An impairment is recognised in the Income statement whenever the carrying amount of an asset or its cash generating unit exceeds its recoverable amount. The recoverable amount is the greater of net selling price, defined as the fair value less costs to sell, and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset.

Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash generating unit to which the asset belongs. Impairment losses recognised in respect of cash generating units are allocated first to reduce the carrying amount of any goodwill allocated to those units, and then to reduce the carrying amount of other assets in the unit on a pro-rata basis.

#### 1. Accounting policies (continued)

#### g) Impairment (continued)

An impairment loss for an individual asset or cash generating unit shall be reversed if there has been a change in estimates used to determine the recoverable amount since the last impairment loss was recognised and is only reversed to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### h) Provisions

Provisions are recognised when the Company has a probable, present legal or constructive obligation to make a transfer of economic benefits as a result of past events where a reliable estimate is available. The amounts recognised represent the Company's best estimate of the transfer of benefits that will be required to settle the obligation as of the balance sheet date.

Provisions are discounted if the effect of the time value of money is material using a pre-tax market rate adjusted for risks specific to the liability.

#### i) Revenue recognition

Revenue, which excludes value added tax, represents the gross inflow of economic benefit from the Company's operating activities, and is measured at the fair value of the consideration received or receivable. The Company's main sources of revenue are derived from intercompany revenue earned from the provision of call centre services to other Group companies and from Irish customers.

#### j) Employee benefits

#### Wages, salaries and social security contributions

Wages, salaries, social security contributions, bonuses payable and non-monetary benefits for current employees are recognised in the Income Statement as the employees' services are rendered.

Where the Company provides pensions to eligible employees through defined contribution schemes, the amount charged to the Income Statement in the year / period represents the cost of contributions payable by the Company to the schemes in exchange for employee services rendered in that year/period. The assets of the schemes are held independently of the Company.

Termination benefits are recognised as a liability at the earlier of when the Company can no longer withdraw the offer of the termination benefit and when the Group recognises any related restructuring costs, such termination being before the normal retirement date or as the result of an offer to encourage voluntary redundancy.

The Company issues equity-settled share-based payments to certain employees which are measured at fair value and recognised as an expense in the Income Statement with a corresponding increase in equity.

The fair values of these payments are measured at the dates of grant using option-pricing models, taking into account the terms and conditions upon which the awards are granted. The fair value is recognised over the period during which employees become unconditionally entitled to the awards, subject to the Company's estimate of the number of awards which will be forfeited, either due to employees leaving the Company prior to vesting or due to non-market based performance conditions not being met. Where an award has market-based performance conditions, the fair value of the award is adjusted for the probability of achieving these via the option pricing model. The total amount recognised in the Income Statement as an expense is adjusted to reflect the actual number of awards that vest, except where forfeiture is due to the failure to meet market-based performance measures. In the event of a cancellation, whether by the Company or by a participating employee, the compensation expense that would have been recognised over the remainder of the vesting period is recognised immediately in the income statement.

### 1. Accounting policies (continued)

#### k) Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the asset to the lessee. All other leases are classified as operating leases.

Sub-lease income from operating leases is recognised on a straight-line basis over the term of the lease.

When the Company is lessee, assets held under finance leases are recognised as assets of the Company at their fair value on the date of acquisition, or if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Lease payments are apportioned between finance charges and reductions of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability.

The lease expense arising from operating leases is charged to the Income Statement on a straight-line basis over the term of the lease. Benefits received and receivable as incentives to enter into operating leases are recorded on a straight-line basis over the lease term.

When the Company is a lessor, assets which are provided under operating lease arrangements are recognised as assets within property, plant and equipment. The assets remain in the economic ownership of the Group for the duration of the lease, and are depreciated over their useful economic lives.

#### I) Tax, including deferred tax

The Company's liability for current tax is based on taxable profits for the year, and is calculated using tax rates that have been enacted or substantively enacted at the balance sheet date.

Deferred tax assets and liabilities are recognised using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities in the Balance Sheet and the corresponding tax bases used in the computation of taxable profits.

Taxable temporary differences arising from goodwill and, except in a business combination, the initial recognition of assets or liabilities that affect neither accounting profit nor taxable profit, are not provided for. Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates that have been enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and adjusted to reflect an amount that is probable to be realised based on the weight of all available evidence. Deferred tax is calculated at the rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax assets and liabilities are not discounted. Deferred tax is charged or credited in the Income Statement except where it relates to items charged or credited directly to equity, in which case the deferred tax is also included within equity.

#### 1. Accounting policies (continued)

### I) Tax, including deferred tax (continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same tax authority and the Company intends to settle its current tax assets and liabilities on a net basis.

#### m) Distributions to equity shareholders

Dividends are recognised in the retained earnings reserve in the year in which they are declared.

#### n) Foreign currency translation

The Company's functional currency and presentational currency is pounds sterling.

Trading activities denominated in foreign currencies are recorded in pounds sterling at the applicable monthly exchange rates. Monetary assets, liabilities and commitments denominated in foreign currencies at the balance sheet date are recorded at the rates of exchange at that date. Non-monetary assets and liabilities denominated in foreign currencies are translated to pounds sterling at the exchange rate prevailing at the date of the initial transaction. Gains and losses from the retranslation of assets and liabilities are included net in profit for the year.

### o) Accounting Standards, interpretations and amendments to existing standards that are not yet effective

The Company has not yet adopted certain new standards, amendments and interpretations to existing standards, which have been published but are only effective for accounting periods beginning on or after 1 January 2019. These new pronouncements are listed below. The Directors are currently evaluating the impact of the adoption of these standards, amendments and interpretations in future periods.

- IFRS 17 'Insurance Contracts' (effective 1 January 2020)
- Amendments to References to the Conceptual Framework in IFRS Standards (effective 1 January 2020)
- IFRS 16 'Leases'

When IFRS 16 is adopted, it can be applied either on a fully retrospective basis, requiring the restatement of the comparative periods presented in the financial statements, or with the cumulative retrospective impact of IFRS 16 applied as an adjustment to equity on the date of adoption; when the latter approach is applied it is necessary to disclose the impact of IFRS 16 on each line item in the financial statements in the reporting period. Depending on the adoption method that is utilised, certain practical expedients may be applied on adoption. The Company has not yet determined which method it will adopt.

IFRS 16 replaces IAS 17 'Leases' and will primarily change lease accounting for lessees; lessor accounting under IFRS 16 is expected to be similar to lease accounting under IAS 17. Lessee accounting under IFRS 16 will be similar in many respects to existing IAS 17 accounting for finance leases, but is expected to be substantively different to existing accounting for operating leases.

Where a contract meets IFRS 16's definition of a lease, lease agreements will give rise to the recognition of a non-current asset representing the right to use the leased item, and a loan obligation for future lease payables.

Lease costs will be recognised in the form of depreciation of the right to use asset and interest on the lease liability, which may impact the phasing of operating profit and profit before tax, compared to existing cost profiles and presentation in the income statement, and will also impact the classification of associated cash flows.

The detailed assessment of the impact on the Company is ongoing, with the current focus being on assessing of the completeness of lease contracts.

The adoption is expected to have a material impact on the presentation of the Company's assets and liabilities, mainly relating to significant property leases. Due to the quantity of contracts under review, management has not yet completed its detailed impact assessment of the new accounting standard. However, indicatively it is expected that the Company will recognise a right of use asset and total lease liability of £20-30 million on transition.

#### 1. Accounting policies (continued)

#### p) Critical accounting policies and the use of judgement and estimates

Certain accounting policies are considered to be critical to the Company. An accounting policy is considered to be critical if, in the Directors' judgement, its selection or application materially affects the Company's financial position or results. The application of the Group's accounting policies also requires the use of estimates and assumptions that affect the Group's financial position or results.

Below is a summary of the Company's critical accounting policies and details of the key areas of judgement that are exercised in their application.

### (i) Revenue (see note 2)

Selecting the appropriate timing for, and amount of, revenue to be recognised requires judgement. This may involve estimating the fair value of consideration before it is received. Judgement is required in determining which products constitute a bundle, and how revenue is allocated to products within the bundle. When the Company sells a set-top box, installation service and TV, home communications and/or mobile subscription in one bundled transaction, the total consideration from the arrangement is allocated to each element based on its relative fair value, according to the standalone selling price of each performance obligation. The fair value of each individual element is determined using vendor specific or third party evidence.

Discounts are allocated to products on a pro-rata basis according to relative fair values.

### (ii) Tax, including deferred tax (see notes 7 and 11)

The Company's tax charge is the sum of the total current and deferred tax charges. The calculation of the Company's total tax charge necessarily involves a degree of estimation and judgement in respect of certain items whose tax treatment cannot be finally determined until resolution has been reached with the relevant tax authority or, as appropriate, through a formal legal process.

Provisions for tax contingencies require management to make judgements and estimates in relation to tax audit issues and exposures. Amounts accrued are based on management's interpretation of country-specific tax law and the likelihood of settlement. Tax benefits are not recognised unless it is probable that the tax positions will be sustained. Once considered to be probable, management reviews each material tax benefit to assess whether a provision should be taken against full recognition of the benefit on the basis of the likely resolution of the issue through negotiation and/or litigation. The amounts recognised in the financial statements in respect of each matter are derived from the Company's best estimation and judgement, as described above. However, the inherent uncertainty regarding the outcome of these items means the eventual resolution could differ from the provision and in such event the Company would be required to make an adjustment in a subsequent period which could have a material impact on the Company's profit and loss and/or cash position.

#### 1. Accounting policies (continued)

#### p) Critical accounting policies and the use of judgement and estimates (continued)

#### (ii) Tax, including deferred tax (see notes 7 and 11) (continued)

The key area of judgement in respect of deferred tax accounting is the assessment of the expected timing and manner of realisation or settlement of the carrying amounts of assets and liabilities held at the balance sheet date. In particular, assessment is required of whether it is probable that there will be suitable future taxable profits against which any deferred tax assets can be utilised.

#### (iii) Intangible assets and property, plant and equipment (see notes 8 and 9)

The assessment of the useful economic lives of these assets requires judgement. Depreciation and amortisation is charged to the Income Statement based on the useful economic life selected, which requires an estimation of the period and profile over which the Company expects to consume the future economic benefits embodied in the assets. The Company reviews its useful economic lives on at least an annual basis.

Determining whether the carrying amount of these assets has any indication of impairment also requires judgement. If an indication of impairment is identified, further judgement is required to assess whether the carrying amount can be supported by, for example, the net present value of future cash flows forecast to be derived from the asset. This forecast involves cash flow projections and selecting the appropriate discount rate, where applicable.

Assessing whether assets meet the required criteria for initial capitalisation requires judgement. This requires a determination of whether the assets will result in future benefits to the Company. In particular, internally generated intangible assets must be assessed during the development phase to identify whether the Company has the ability and intention to complete the development successfully.

Determining the costs of assets to be capitalised requires judgement. Specifically, judgement and estimation is required in determining the amount of duties and non-refundable taxes, probable trade discounts and rebates, and directly attributable costs to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management (including relevant delivery and logistics costs to the customer's premises) to be allocated to the asset.

#### Key sources of estimation uncertainty

There are no areas identified for which there are major sources of estimation uncertainty at the reporting period end (as defined by IAS 1), that have a significant risk of causing in a material adjustment to be made to the carrying value amounts of assets and liabilities within the next financial year.

By contrast, areas where estimation is applied primarily in the context of applying critical accounting policies and judgements, have been discussed in the preceding section above.

#### 2. Revenue

|                                | 2019      | 2018    |
|--------------------------------|-----------|---------|
|                                | £'000     | £′000   |
| Group support services revenue | 776,094   | 525,706 |
| Irish branch revenue           | 673,180   | 421,640 |
| ·                              | 1,449,274 | 947,346 |

Group support services revenue is generated from intercompany recharges for the provision of core management and call handling services to the rest of the Sky Group (the "Group"). Irish branch revenue relates to revenue from direct-to-home ("DTH") pay television, broadband and telephony subscriptions in Ireland. All revenue arises from services provided in the UK and Ireland.

As at 31 December 2019, the Company expects that approximately 100% of the transaction price allocated to unsatisfied contracts will be recognised as revenue during the next financial year (£96 million).

### 3. Operating expense

|  | 2019      | 2018    |
|--|-----------|---------|
|  | £,000     | £,000   |
| Programming  | 331,845   | 211,577 |
| Sales, general and administration                                    | 1,021,962 | 666,746 |
|  | 1,353,807 | 878,323 |
| . Investment income and finance costs                                |           |         |
|  | 2019      | 2018    |
|  | £'000     | £,000   |
| Investment income  |           |         |
| Distribution receivable <sup>(i)</sup>                               | 2,266     | 1,100   |
| Finance costs  |           |         |
| Finance lease interest <sup>(ii)</sup>                               | (480)     | (106)   |
| Remeasurement of derivative financial instruments not qualifying for |           |         |
| hedge accounting   | -         | (499)   |
|  | (480)     | (605)   |

<sup>(</sup>i) During the period, the Company received a distribution of £2,266,000 (2018: £1,100,000) from its investment in Athena Court Property Unit Trust (see note 10).

<sup>(</sup>ii) Finance lease interest is payable on financing arrangements in connection with a building in Dunfermline which bears interest at a rate of 8.5% (see note 16). The present value of the finance lease liability is £1,723,000 (2018: £3,815,000) (see note 16).

#### 5. Profit before tax

Profit before tax is stated after charging:

|  | 2019   | 2018   |  |
|--|--------|--------|--|
| <u>-</u>   | €,000  | £'000  |  |
| Cost of inventories recognised as an expense                 | -      | 135    |  |
| Depreciation and impairment of property, plant and equipment | 8,491  | 5,904  |  |
| Amortisation and impairment of intangible assets             | 46,156 | 18,341 |  |
| Impairment of investments                                    | 2,962  | -      |  |
| Rentals on operating leases and similar arrangements         | 12,592 | 5,984  |  |

#### Foreign exchange

Foreign exchange losses recognised in the Income Statement during the period amounted to £219,000 (2018: loss of £1.359,000).

#### **Audit fees**

Amounts paid to the auditor for the audit of the Company's financial statements of £125,000 (2018: £15,000) were borne by another Group subsidiary in 2019 and 2018. No amounts for other services have been paid to the auditor.

#### 6. Employee benefits and key management compensation

#### a) Company employee benefits

|   | 2019    | 2018    |
|---|---------|---------|
|   | £'000   | £'000   |
| Wages and salaries                                    | 386,819 | 268,177 |
| Social security costs                                 | 33,390  | 22,020  |
| Costs of employee share option schemes <sup>(1)</sup> | 33,418  | 3,505   |
| Contributions to the Sky Pension Plan <sup>(ii)</sup> | 19,868  | 12,158  |
|   | 473,495 | 305,860 |

<sup>(</sup>i) The expense recognised for employee share option schemes relates wholly to equity-settled share-based payments.

(ii) The Company operates defined contribution pension schemes. The pension charge for the period represents the cost of contributions payable by the Company to the schemes during the period. The amount payable to the schemes at 31 December 2019 was £2,303,000 (2018: £2,229,000).

The average monthly number of full-time equivalent persons (including temporary employees) employed by the Company during the period was as follows:

|                                       | 9,219 | 8,604 |
|---------------------------------------|-------|-------|
| Channels and services                 | 22    | 113   |
| Management and administration         | 699   | 339   |
| Transmission and technology           | 111   | -     |
| Customer service, sales and marketing | 8,387 | 8,152 |
|                                       | 2019  | 2018  |

### b) Key management compensation

The Directors did not receive any remuneration during the year (2018: £nil) in respect of their services to the Company.

### 7. Tax

### a) Tax recognised in the Income Statement

|   | 2019    | 2018   |
|---|---------|--------|
|   | £,000   | £′000  |
| Current tax expense   |         |        |
| Current year  | 18,052  | 12,715 |
| Adjustments in respect of prior years                         | (7,160) | 1      |
| Total current tax   | 10,892  | 12,716 |
| Deferred tax expense /(credit)                                |         |        |
| Origination and reversal of temporary differences             | 132     | 529    |
| Adjustment in respect of prior years                          | 122     | 520    |
| Total deferred tax  | 254     | 1049   |
| Тах   | 11,146  | 13,765 |
| b) Tax recognised directly in equity                          |         |        |
|   | 2019    | 2018   |
|   | £'000   | £'000  |
| Current tax credit relating to share-based payments           | 2,177   | 224    |
| Current tax (charge)/credit relating to IFRS15                | (1,059) | -      |
| Deferred tax (charge)/credit relating to share-based payments | (640)   | 460    |
| Deferred tax (charge)/credit relating to cash flow hedges     | (2,802) | (743)  |
|   | (2,324) | (59)   |

#### c) Reconciliation of effective tax rate

The tax expense for the year is lower (2018: higher) than the expense that would have been calculated using the rate of corporation tax in the UK of 19.0% (2018: 19.0%) applied to profit before tax. The differences are explained below:

|  | 2019    | 2018    |
|--|---------|---------|
|  | £'000   | £'000   |
| Profit before tax  | 97,253  | 69,518  |
| Profit before tax multiplied by blended rate of corporation tax in the UK of |         |         |
| 19.0% (2018: 19.0%)  | 18,478  | 13,208  |
| Effects of:  |         |         |
| Non-deductible expense   | 1,616   | 2,090   |
| Non-taxable income   | -       | (190)   |
| Net (decrease) increase in respect of share-based payments                   | 3,800   | (192)   |
| Change in corporation tax rate   | (6)     | 29      |
| Effect of branch exemption   | (5,704) | (1,701) |
| Adjustments in respect of prior years  | (7,038) | 521     |
| Тах  | 11,146  | 13,765  |

Tax predominantly relates to UK corporation tax and is settled by Sky UK Limited on the Company's behalf.

### 8. Intangible assets

|                                    | Internally               | Software                  | Software      | Other                | Internally               | Acquired                  | Total    |
|------------------------------------|--------------------------|---------------------------|---------------|----------------------|--------------------------|---------------------------|----------|
|                                    | generated<br>intangible  | development<br>(external) | licences      | intangible<br>assets | generated assets not     | intangible<br>assets      |          |
|                                    | •                        | (external)                |               | assets               |                          |                           |          |
|                                    | assets                   |                           |               |                      | yet                      | not yet                   |          |
|                                    |                          |                           |               |                      | available                | available                 |          |
|                                    |                          |                           |               |                      | for use                  | for use                   |          |
|                                    | £'000                    | £′000                     | £'000         | £'000                | £'000                    | £'000                     | £'000    |
|                                    |                          |                           |               |                      |                          |                           |          |
| <b>Cost</b><br>At 1 July 2017      | 90,483                   | 134,297                   | 24,832        | 5,349                | 1,647                    | 118,787                   | 375,395  |
| Additions                          | 2,387                    | 3,016                     | 24,032<br>147 | 3,34 <i>3</i><br>277 | 18,265                   | 21,720                    | 45,812   |
| Disposals                          | (817)                    | (59)                      | (11)          | (16)                 | 10,203                   | 21,720                    | (903)    |
| Transfers                          | (017)                    | (33)                      | (··/          | (10)                 | _                        | _                         | (303)    |
| At 30 June 2018                    | 92,053                   | 137,254                   | 24,968        | 5,610                | 19,912                   | 140,507                   | 420,304  |
| Additions                          | 7.670                    | 1042                      | 12.202        | 209                  | 4.610                    | 12.401                    | 40.216   |
|                                    | 7,679                    | 1,942                     | 12,293        |                      | 4,612                    | 13,481                    | 40,216   |
| Disposals                          | (18,017)                 | (3,461)                   | (3,113)       | (79)                 | -                        | -                         | (24,670) |
| Transfers                          | 21,207<br><b>102,922</b> | 151,127<br><b>286,862</b> | 34,148        | 203<br><b>5,943</b>  | (21,207)<br><b>3,317</b> | (151,330)<br><b>2,658</b> | 435,850  |
| At 31 December 2019                | 102,922                  | 200,002                   | 34,140        | 3,343                | 3,317                    | 2,038                     | 433,030  |
| Amortisation                       |                          |                           |               |                      |                          |                           |          |
| At 1 July 2017                     | 54,312                   | 115,180                   | 20,763        | 3,259                | -                        | -                         | 193,514  |
| Amortisation                       | 8,770                    | 6,035                     | 1,223         | 1,384                | -                        | -                         | 17,412   |
| Impairment                         | 776                      | 119                       | 12            | 22                   | -                        | -                         | 929      |
| Disposals                          | (817)                    | (59)                      | (11)          | (16)                 | -                        | -                         | (903)    |
| At 30 June 2018                    | 63,041                   | 121,275                   | 21,987        | 4,649                | -                        | -                         | 210,952  |
| Amortisation                       | 19,176                   | 10,222                    | 15,991        | 767                  | -                        | -                         | 46,156   |
| Impairment                         | -                        | -                         | -             | -                    | -                        | -                         | _        |
| Disposals                          | (15,059)                 | (2,956)                   | (2,946)       | -                    | -                        | -                         | (20,961) |
| At 31 December 2019                | 67,158                   | 128,541                   | 35,032        | 5,416                | -                        | -                         | 236,147  |
| Carrying amounts At 30 June 2017   | 36,171                   | 19,117                    | 4,069         | 2,090                | 1,647                    | 118,787                   | 181,881  |
| At 30 June 2017<br>At 30 June 2018 | 29,012                   | 15,979                    | 2,981         | 2,090<br>961         | 19,912                   | 140,507                   | 209,352  |
|                                    | 35,764                   | 158,321                   | (884)         | 527                  | 3,317                    | <b>2,658</b>              | 199,703  |
| At 31 December 2019                |                          |                           | <b>4</b> /    |                      |                          |                           |          |

The Company's internally generated intangible assets relate to software development associated with our customer management system. The Company's other intangible assets mainly include copyright licences, customer lists and relationships.

The estimated future annual amortisation charge on intangible assets with finite lives for each of the next five years is set out below. It is likely that future amortisation will vary from the figures below as the estimate does not include the impact of any future investments, disposals or capital expenditure.

|                               | 2020   | 2021   | 2022   | 2023   | 2024   |
|-------------------------------|--------|--------|--------|--------|--------|
|                               | £,000  | £'000  | £'000  | £'000  | £,000  |
|                               |        |        |        |        |        |
| Estimated amortisation charge | 39,482 | 35,188 | 28,403 | 22,210 | 18,539 |

### 9. Property, plant and equipment

|                          | Freehold<br>land and<br>buildings <sup>(i)</sup> | Leasehold improvements | Equipment,<br>furniture and<br>fixtures | Assets not<br>yet available<br>for use | Totai   |
|--------------------------|--|------------------------|---|--|---------|
|                          | £'000  | £′000                  | £'000                                   | £'000                                  | £′000   |
|                          |  |                        |   |  |         |
| Cost                     |  | •                      |   |  |         |
| At 1 July 2017           | 21,479   | 625                    | 34,140                                  | 1,057                                  | 57,301  |
| Additions                | 468  | 210                    | 651                                     | 933                                    | 2,262   |
| Disposals                | -  | -                      | (87)                                    | -                                      | (87)    |
| Transfers                | -  | -                      | -                                       | -                                      | -       |
| At 30 June 2018          | 21,947   | 835                    | 34,704                                  | 1,990                                  | 59,476  |
| Additions                | 4,149  | (116)                  | 2,522                                   | 2,444                                  | 8,999   |
| Disposals                | -  | (147)                  | (6,689)                                 | -                                      | (6,836) |
| Transfers                | 330  | 4                      | 2,592                                   | (2,926)                                | -       |
| At 31 December 2019      | 26,426   | 576                    | 33,129_                                 | 1,508                                  | 61,639  |
|                          |  |                        |   |  |         |
| Accumulated Depreciation |  |                        |   |  |         |
| At 1 July 2017           | 13,521   | 144                    | 11,507                                  | -                                      | 25,172  |
| Depreciation             | 337  | 56                     | 5,332                                   | -                                      | 5,725   |
| Impairment               | -  | -                      | 179                                     | -                                      | 179     |
| Disposals                | -  | -                      | (87)                                    | -                                      | (87)    |
| At 30 June 2018          | 13,858   | 200                    | 16,931                                  |  | 30,989  |
| Depreciation             | 654  | 172                    | 7,665                                   | -                                      | 8,491   |
| Impairment               | -  | -                      | -                                       | -                                      | -       |
| Disposals                | -  | (147)                  | (6,364)                                 | -                                      | (6,511) |
| At 31 December 2019      | 14,512   | 225                    | 18,232                                  |  | 32,969  |
| <del></del>              | -  |                        |   |  |         |
| Carrying amounts         |  |                        |   |  |         |
| At 30 June 2017          | 7,958  | 481                    | 22,633                                  | 1,057                                  | 32,129  |
| At 30 June 2018          | 8,089  | 635                    | 17,773                                  | 1,990                                  | 28,487  |
| At 31 December 2019      | 11,914   | 351                    | 14,897                                  | 1,508                                  | 28,670  |

<sup>(</sup>i) Depreciation was not charged on £634,000 of land (2018: £634,000).

The amounts shown include assets held under finance leases with a net book value of nil (2018: £799,000). The cost of these assets was £8,610,000 (2018: £8,610,000) and the accumulated depreciation was £8,610,000 (2018: £7,811,000). Depreciation charged during the year on such assets was £799,000 (2018: £344,000).

#### 10. Investment in subsidiaries

Details of the investments of the Company are as follows:

| Name                             | Address  | Country of incorporation | Description and proportion of shares held (%) |
|----------------------------------|--|--------------------------|---|
| Direct holdings                  |  |                          |   |
| Athena Court Property Unit Trust | 26 New Street<br>Helier Jersey, JE2 3RA                          | UK                       | 95.02% of total units                         |
| Sky Ireland Limited              | Fifth floor, 1 Burlington<br>Plaza, Burlington Road,<br>Dublin 4 | Republic of<br>Ireland   | 1 ordinary share of €1 (100%)                 |

Investments in subsidiaries shown above represent the cost of the shares of the wholly-owned subsidiary undertakings plus non-current loans advanced, less provisions made for any impairment in value.

On 8 September 2008, the entire unit holdings in Athena Court Property Unit Trust ("Trust") were acquired by the Group. The Company acquired 230,737 units, representing 95.02% of the total units in the Trust for £23,169,392.

The remaining 4.98% of the total units in the Trust are held by another Group company.

11. Deferred tax

Recognised deferred tax assets

|                           | Accelerated . | Short-      | Share-based | Financial   | Total   |
|---------------------------|---------------|-------------|-------------|-------------|---------|
|                           | tax           | term        | payments    | instruments |         |
|                           | depreciation  | temporary   | temporary   | temporary   |         |
|                           |               | differences | differences | differences |         |
|                           | £′000         | £′000       | £'000       | £,000       | £'000   |
| At 1 July 2017            | 3,582         | 256         | 1,643       | 1,333       | 6,814   |
| (Charge)/credit to        | (392)         | 2           | (660)       | -           | (1,050) |
| income                    |               |             |             |             |         |
| Credit to equity          | -             | -           | 460         | (743)       | (283)   |
| At 30 June 2018           | 3,190         | 258         | 1,443       | 590         | 5,481   |
| (Charge)/credit to        | (163)         | 109         | (200)       | -           | (254)   |
| income                    |               |             |             |             |         |
| Credit to equity          | -             | -           | (640)       | (2,803)     | (3,443) |
| At 31 December 2019       | 3,027         | 367         | 603         | (2,213)     | 1,784   |
| Deferred tax asset split: |               |             |             |             |         |
|                           |               |             |             | 2019        | 2018    |
|                           |               |             |             | £'000       | £′000   |
| Gross deferred tax assets |               |             |             | 1,785       | 5,481   |
| Net deferred tax asset    |               |             |             | 1,785       | 5,481   |

# 11. Deferred tax (Continued)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the periods in which they reverse. At the Statement of Financial Position date, the rates enacted or substantively enacted for the relevant periods of reversal are: 19.0% from 1 April 2017 and 17.0% from 1 April 2020 in the UK. On 11 March 2020 the Chancellor announced that in April 2020 the UK government will legislate to retain the current 19% rate. This change was substantively enacted on 17 March 2020, after the Statement of Financial Position date, and therefore is not included in these financial statements.

#### 12. Inventories

| z. inventories                                   |           |         |
|--|-----------|---------|
| •  | 2019      | 2018    |
|  | £'000     | £′000   |
| Raw materials and consumables                    | 1,054     | 502     |
| 3. Trade and other receivables                   |           |         |
|  | 2019      | 2018    |
|  | £,000     | £,000   |
| Gross trade receivables                          | 11,096    | 9,620   |
| Less: provision for impairment of receivables    | (5,370)   | (4,443) |
| Net trade receivables                            | 5,726     | 5,177   |
| Amounts receivable from immediate parent company | 1,147,161 | 397,397 |
| Amounts receivable from other Group companies    | 114,626   | 175,362 |
| Contract Assets                                  | 754       | -       |
| Prepayments                                      | 23,226    | 13,947  |
| Accrued income                                   | 3,925     | 1,201   |
| Other receivables                                | (436)     | 5       |
| Current trade and other receivables              | 1,294,982 | 593,089 |

The Directors consider that the carrying amount of trade and other receivables approximates their fair value.

The ageing of the Company's net trade receivables which are past due but not impaired is as follows:

|                                  | 2019  | 2018  |
|----------------------------------|-------|-------|
|                                  | £,000 | £′000 |
| Up to 30 days past due date      | 1,717 | 1,313 |
| 30 to 60 days past due date      | 360   | 192   |
| 60 to 120 days past due date     | 119   | 163   |
| More than 120 days past due date | 224   | 673   |
|                                  | 2,420 | 2,341 |

### 13. Trade and other receivables (continued)

#### Provision for doubtful debts

|                              | 2019  | 2018  |
|------------------------------|-------|-------|
|                              | €,000 | £'000 |
| Balance at beginning of year | 4,443 | 4,349 |
| Amounts utilised             | -     | -     |
| Income statement charge      | 927   | 94    |
| Balance at end of year       | 5,370 | 4,443 |

Trade receivables principally comprise amounts outstanding from customers. The Directors consider that the carrying amount of trade and other receivables approximates their fair values.

### a) Amounts receivable from immediate parent company

Amounts due from immediate parent company Sky UK Limited totalling £1,198,710,000 (2018: £397,397,000) represent trade receivables; they are non-interest bearing and are repayable on demand.

### b) Amounts receivable from other Group companies

There are amounts due from other Group companies totalling £69,810,000 (2018: £130,258,000) that are trade receivables; these balances are non-interest bearing and are repayable on demand. The remaining balance of £45,104,000 (2018: £45,104,000) is intercompany loans (see below).

The Company is owed £45,104,000 (2018: £45,104,000) of non-interest bearing loan receivable from Sky Operational Finance Limited which is repayable on demand.

The Company is exposed to credit risk on its trade and other receivables. However, the Company does not have any significant concentrations of credit risk with third parties, as the majority of its receivables are from other Group companies. No allowances have been recorded against amounts receivable from other Group companies as they have been assessed to be fully recoverable.

### 14. Trade and other payables

| •   | 2019    | 2018    |
|---|---------|---------|
|   | £′000   | £′000   |
| Trade payables                                | 10,550  | 39,597  |
| Amounts owed to other Group companies         | 667,170 | 53,789  |
| Amounts owed to ultimate parent company       | 6,734   | -       |
| Amounts owed to joint ventures and associates | 7       | -       |
| VAT   | 6,556   | 3,693   |
| Social security and PAYE                      | 7,013   | 5,633   |
| Other payables                                | 4,592   | 2,530   |
| Accruals                                      | 76,426  | 91,490  |
| Deferred income                               | 23,948  | 24,861  |
| Current trade and other payables              | 802,996 | 221,593 |
| Non-current other payables                    | 4,319   | 4,790   |
| Total trade and other payables                | 807,315 | 226,383 |

The Directors consider that the carrying amount of trade and other payables approximates their fair values. Trade payables principally comprise amounts outstanding for ongoing costs. Amounts due to other Group companies represent trade payables; they are repayable on demand and are non-interest bearing.

# 15. Provisions

|  | At 1<br>July<br>2017 | Provided<br>during<br>the<br>year | Released<br>during<br>the<br>year | Utilised<br>during<br>the year | At 30<br>June<br>2018 | Provided<br>during<br>the<br>period | Released<br>during<br>the<br>period | Utilised<br>during<br>the<br>period | At 31<br>December<br>2019 |
|--|----------------------|-----------------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------|
|  | £'000                | £,000                             | £'000                             | £'000                          | £'000                 | £'000                               | £,000                               | £'000                               | £'000                     |
| Current liabilities Customer-related `provision <sup>(i)</sup> | -                    | -                                 | -                                 | -                              | •                     | 14,490                              | -                                   | (9,185)                             | 5,305                     |
| Restructuring provision(ii)                                    | 1,028                | 6,324                             | -                                 | (1,028)                        | 6,324                 | 1,476                               | -                                   | (7,245)                             | 555                       |
| Other provision <sup>(iii)</sup>                               | 956<br>1,984         | 2,260<br>8,584                    | -                                 | (61)<br>(1,089)                | 3,155<br>9,479        | 5,510<br>21,476                     | -                                   | (810)<br>(17,239)                   | 7,855<br>13,715           |

<sup>(</sup>i) These provisions are for those costs incurred in the one-off upgrade of set-top boxes and the programme to replace selected Sky Broadband router devices

<sup>(</sup>iii) These provisions relate to amounts provided for regulatory compliance and 3<sup>rd</sup> party commitments.

|                                    | At 1<br>July<br>2017 | Provided<br>during<br>the<br>year | Released<br>during<br>the<br>year | Utilised<br>during<br>the year | At 30<br>June<br>2018 | Provided<br>during<br>the<br>period | Released<br>during<br>the<br>period | Utilised<br>during<br>the<br>period | At 31<br>December<br>2019 |
|------------------------------------|----------------------|-----------------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------|
|                                    | £,000                | £'000                             | £,000                             | £′000                          | £'000                 | £'000                               | £'000                               | £′000                               | £'000                     |
| Non-Current liabilities            |                      |                                   |                                   |                                |                       |                                     |                                     |                                     |                           |
| Property provisions <sup>(i)</sup> |                      | -                                 | -                                 | -                              | -                     | 3,772                               | -                                   | -                                   | 3,772                     |
|                                    | -                    |                                   | -                                 |                                | -                     | 3,772                               | -                                   |                                     | 3,772                     |

<sup>(</sup>i) These provisions relate to amounts provided property dilapidation

<sup>(</sup>ii) These provisions relate to costs incurred as part of corporate restructuring and efficiency programmes.

# 16. Borrowings

|  | 2019     | 2018    |
|--|----------|---------|
|  | £'000    | £'000   |
| Current borrowings   |          |         |
| Obligations under finance leases                                     | 1,723    | 1,643   |
| Non-current borrowings   |          |         |
| Obligations under finance leases                                     | <u>-</u> | 2,172   |
| Finance leases   |          |         |
| The minimum lease payments under finance leases fall due as follows: |          |         |
|  | 2019     | 2018    |
|  | £,000    | £′000   |
| Within one year  | 2,998    | 1,934   |
| Between one and two years  | -        | 3,984   |
| Between two and three years  | -        | -       |
| Between three and four years   | -        | -       |
| Between four and five years  | -        | -       |
| After five years   | -        | -       |
|  | 2,998    | 5,918   |
| Future finance charges on finance lease liabilities                  | (1,275)  | (2,103) |
| Present value of finance lease liabilities                           | 1,723    | 3,815   |

Financing arrangements are in connection with the building in Dunfermline. During the period, repayments of £2,469,000 (2018: £1,638,000) were made against the lease. A proportion of these payments have been allocated against the capital amount outstanding. The lease bears interest at a rate of 8.5% and expires in September 2020.

# 17. Derivatives and other financial instruments

Set out below are the derivative financial instruments entered into by the Company to manage its foreign exchange risks.

|   | 2019       |          |               | 2018     |            |              |             |          |
|---|------------|----------|---------------|----------|------------|--------------|-------------|----------|
|   | Ass        | et       | Liabi         | ilities  | Asset      |              | Liabilities |          |
| -   | Fair value | Notional | Fair<br>value | Notional | Fair value | Notional     | Fair value  | Notional |
| <u></u>   | £,000      | £'000    | £,000         | £,000    | £,000      | £'000        | £,000       | £,000    |
| Cash flow hedges                                      | <b>5:</b>  |          |               |          |            |              |             |          |
| Forward foreign exchange contracts                    | 17,727     | 359,268  | (44)          | 42,366   | -          | <del>-</del> | (2,046)     | 62,699   |
| Derivatives not in<br>a formal hedge<br>relationship: | n          |          |               |          |            |              |             |          |
| Forward exchange contracts                            | -          | -        | <u>-</u>      | -        |            | _            | (219)       | 12,381   |
| Total   | 17,727     | 359,268  | (44)          | 42,366   | <u>-</u>   | -            | (2,265)     | 75,080   |

The maturity of the derivative financial instruments is as follows:

|                            | 20     | 2019      |       | )18       |
|----------------------------|--------|-----------|-------|-----------|
|                            | Asset  | Liability | Asset | Liability |
|                            | £′000  | £′000     | £'000 | £'000     |
| In one year or less        | 17,619 | -         | -     | (2,265)   |
| Between one and two years  | 108    | (3)       | -     | . •       |
| Between two and five years | -      | (41)      | •     | -         |
| Total                      | 17,727 | (44)      |       | (2,265)   |

The Company's portfolio of rate derivatives is diversified by maturity, counterparty and type. Natural offsets between transactions within the portfolio and the designation of certain derivatives as hedges significantly reduce the risk of income statement volatility.

### 17. Derivatives and other financial instruments (continued)

All derivatives are transacted with Sky UK Limited.

### Hedge accounting classification and impact

The company's principal foreign currency exposures arise from the revenue which is denominated in Euro. The treasury policy allows for highly probable foreign currency transaction exposures to be hedged for up to 30 months ahead.

The Company designates its forward foreign exchange contracts as cash flow hedges of forecast foreign currency sales and purchases. Gains or losses are released from the hedging reserve and recycled to the income statement in the same period as the hedged item is recognised. If forecast transactions are no longer expected to occur, any amounts included in the hedging reserve related to that forecast transaction would be recognised directly in the income statement. During the current period losses of £595,000 were removed from the hedging reserve and debited against revenue in the income statement (2018: losses of £5,676,000).

Hedge effectiveness testing is performed quarterly using the dollar-offset approach. The actual movement in the hedging items is compared with the movement in the valuation of the hypothetically perfect hedge of the underlying risk at inception, and any ineffectiveness is recognised directly in the income statement. There was no ineffectiveness recognised in the income statement during the current year (2018: £nil).

A hedge relationship is deemed to be effective if the ratio of changes in valuation of the underlying hedged item and the hedging instrument is within the range of 80% to 125%. Any relationship which has a ratio outside this range is deemed to be ineffective, at which point hedge accounting is suspended. During the period ended 31 December 2019 there were no instances in which the hedge relationship was not highly effective, all falling within the permitted 80% to 125% effectiveness ratio (2018: no instances).

# 17. Derivatives and other financial instruments (continued)

### (a) Carrying value and fair value

The accounting classification of each class of the Company's financial assets and liabilities, together with their fair values is as follows:

|                                  | Financial<br>Assets at<br>Amortised<br>Cost | Financial<br>Liabilities<br>at<br>Amortised<br>Cost | Financial<br>Assets at<br>Fair Value | Financial<br>Liabilities<br>at Fair<br>Value | Total<br>carrying<br>value | Total fair<br>values |
|----------------------------------|---|---|--------------------------------------|--|----------------------------|----------------------|
|                                  | £'000                                       |   | £′000                                | £'000  | £'000                      | £,000                |
| At 31 December 2019              |   |   |                                      |  |                            |                      |
| Derivative financial instruments | -   | -   | 17,727                               | (44)   | 17,683                     | 17,683               |
| Trade and other payables         | -   | (845,996)   | -                                    | •  | (845,996)                  | (845,996)            |
| Obligations under finance leases | -   | (1,723)   | -                                    | -  | (1,723)                    | (1,723)              |
| Trade and other receivables      | 1,386,298                                   | -   | -                                    | -  | 1,386,298                  | 1,386,298            |
| Cash and cash equivalents        | 7,784                                       | -   |                                      |  | 7,784                      | 7,784                |
| At 30 June 2018                  |   |   |                                      |  |                            |                      |
| Derivative financial instruments | -   | -   | -                                    | (2,265)                                      | (2,265)                    | (2,265)              |
| Trade and other payables         | -   | (192,196)   | -                                    | -  | (192,196)                  | (192,196)            |
| Obligations under finance leases | -   | (3,815)   | -                                    | -  | (3,815)                    | (3,815)              |
| Trade and other receivables      | 579,142                                     | -   | -                                    | -  | 579,142                    | 579,142              |
| Cash and cash equivalents        | 10,323                                      | <b>-</b>  | -                                    | _  | 10,323                     | 10,323               |

The fair values of financial assets and financial liabilities are determined as follows:

- The fair value of financial assets and financial liabilities with standard terms and conditions and which are traded on active liquid markets is determined with reference to quoted market prices;
- The fair value of other financial assets and financial liabilities (excluding derivative instruments) is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions and dealer quotes for similar instruments;
- Foreign currency forward contracts are measured using quoted forward exchange rates and yield curves derived from quoted interest rates matching maturities of the contracts; and
- The fair value of obligations under finance leases and other borrowings is estimated by discounting the future cash flows to net present value. The fair value of short-term deposits and cash and cash equivalents is equivalent to carrying value due to the short-term nature of these instruments.

The differences between carrying values and fair values reflect unrealised gains or losses inherent in the financial instruments, based on valuations as at 31 December 2019 and 30 June 2018. The volatile nature of the markets means that values at any subsequent date could be significantly different from the values reported above.

Cash and cash equivalents classified as loans and receivables mainly comprise investments in AAA rated money market funds which can be withdrawn without notice.

### 17. Derivatives and other financial instruments (continued)

### (b) Fair value hierarchy

The following table categorises the Company's financial instruments which are held at fair value into one of three levels to reflect the degree to which observable inputs are used in determining their fair values:

|  | Fair value | Level 1        | Level 2 | Level 3 |
|--|------------|----------------|---------|---------|
|  | £'000      | £'000          | £'000   | £,000   |
| At 31 December 2019  |            |                |         |         |
| Financial assets   |            |                |         |         |
| Financial assets at fair value through profit or loss      |            |                |         |         |
| Forward foreign exchange contracts                         | 17,727     | -              | 17,727  | -       |
| Total  | 17,727     | -              | 17,727  | -       |
| Financial liabilities                                      |            |                |         |         |
| Financial liabilities at fair value through profit or loss |            |                |         |         |
| Forward foreign exchange contracts                         | (44)       | · <del>-</del> | (44)    | -       |
| Total  | (44)       | -              | (44)    | -       |
| At 30 June 2018  |            |                |         |         |
| Financial liabilities                                      |            |                |         |         |
| Financial liabilities at fair value through profit or loss |            |                |         |         |
| Forward foreign exchange contracts                         | (2,265)    | -              | (2,265) | -       |
| Total  | (2,265)    | -              | (2,265) | -       |

#### Level 1

Fair values measured using quoted prices (unadjusted) in active markets for identical assets or liabilities, including shares in listed entities.

### Level 2

Fair values measured using inputs, other than quoted prices included within Level 1 that are observable for the asset or liability either directly or indirectly. Derivative financial instrument fair values are present values determined from future cash flows discounted at rates derived from market source data.

#### Level 3

Fair values measured using inputs for the asset or liability that are not based on observable market data.

# 18. Financial risk management objectives and policies

The Group's Treasury function is responsible for raising finance for the Company's operations. The Sky Group treasury function manages liquidity, foreign exchange, interest rate and credit risks. Treasury operations are conducted within a framework of policies and guidelines authorised and reviewed by both the Audit Committee and the Board, which receive regular updates of Treasury activity. Derivative instruments are transacted for risk management purposes only. It is the Group's policy that all hedging is to cover known risks and no speculative trading is undertaken. Regular and frequent reporting to management is required for all transactions and exposures, and the internal control environment is subject to periodic review by the Group's internal audit team.

The Sky Group's principal market risks are exposures to changes in interest rates and foreign exchange rates, which arise both from the Sky Group's sources of finance and its operations. Following evaluation of those market risks, the Sky Group selectively enters into derivative financial instruments to manage these exposures. The principal 43 SKY SUBSCRIBERS SERVICES LIMITED

# 18. Financial risk management objectives and policies (continued)

instruments currently used are interest rate swaps to hedge interest rate risks, and cross currency swaps and forward foreign exchange contracts to hedge transactional and translational currency exposures.

#### **Market Risk**

The following table sets out the maturity profile and average interest rates and foreign currency exchange rates of the hedging instruments used in the Company's hedging strategies:

|                                      | 0 - 6 Months | 6 - 12 Months | Beyond 12 Months |  |
|--------------------------------------|--------------|---------------|------------------|--|
| Cash flow hedges                     |              |               |                  |  |
| Foreign Currency risk                |              |               |                  |  |
| Forward Currency Contracts (GBP:EUR) |              |               |                  |  |
| Notional Amount (£'000)              | 159,722      | 136,764       | 127,313          |  |
| Average exchange rate                | 1.12         | 1.11          | 1.15             |  |

The following table represents the corresponding carrying values and nominal amounts of derivatives in a continued hedge relationship as at 31 December 2019:

|                  |   |        |  |   | 0                                    | ther Compre                            | ehensive Inc                                  | ome                                       | _  |
|------------------|---|--------|--|---|--------------------------------------|--|---|---|--|
|                  | Nominal<br>Amount of<br>the hedging<br>Instrument | the    | g amount of<br>hedging<br>trument<br>Liabilities | Line item in the<br>statement of<br>financial position<br>where the hedging<br>instrument is<br>located | Opening<br>Balance<br>1 July<br>2018 | (Gain) /<br>Loss<br>deferred<br>to OCI | Gain /<br>(Loss)<br>recycled<br>to<br>revenue | Closing<br>Balance 31<br>December<br>2019 | Hedge ineffective- ness recognised in financing (income) / costs |
|                  |   |        |  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   |                                      |  |   |   |  |
| Cash Flow Hedge  | £′000   | £'000  | £'000  |   | £,000                                | £.000                                  | £,000   | £,000                                     | £,000  |
| J                |   |        |  |   |                                      |  |   |   |  |
| Foreign Currence | y risk  |        |  |   |                                      |  |   |   |  |
| Forward          |   |        |  | Derivative Financial  |                                      |  |   |   |  |
| Exchange         |   |        |  | Assets & Derivative   |                                      |  |   |   |  |
| Contracts        | 401,634   | 17,727 | (44)   | Financial Liabilities   | 4,730                                | (21,818)                               | (595)   | (17,683)                                  | -  |

The following table represents the changes in value of hedging instruments and hedged

|                       | Hedging Instrument | Change in value of hedging instrument for calculating hedge ineffectiveness | Change in value of<br>hedged item for<br>calculating hedge<br>ineffectivement |
|-----------------------|--------------------|---|---|
|                       |                    | £,000   | £'000   |
| Cash flow hedges      | ·                  |   |   |
| Foreign Exchange Risk |                    |   |   |
| EUR Receivables       | Forward Contracts  | (21,818)  | 21,818  |

### 18. Financial risk management objectives and policies (continued)

### **Capital Risk Management**

The capital structure of the Company consists of equity attributable to equity holders of the parent company, comprising issued capital, reserves and retained earnings. Risk and treasury management is governed by the Group's policies approved by its Board of Directors.

### Credit risk

The Company's maximum exposure to credit risk on trade receivables is the carrying amounts disclosed in note 13.

### Liquidity risk

The Company's financial liabilities are shown in notes 14, 15 and 16.

The following table analyses the Company's financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date.

The amounts disclosed in the table are the contractual undiscounted cash flows. The amounts disclosed may not reconcile to the amounts disclosed on the Balance Sheet for borrowings, derivative financial instruments, provisions and trade and other payables.

|                                      | Less than | Between one   | Between two    | More than  |
|--------------------------------------|-----------|---------------|----------------|------------|
|                                      | 12 months | and two years | and five years | five years |
|                                      | £'000     | £'000         | £'000          | £'000      |
| At 31 December 2019                  |           |               |                | 4          |
| Non-derivative financial liabilities |           |               | ,              |            |
| Trade and other payables             | 807,315   | -             | -              | -          |
| Obligations under finance leases     | 1,723     | -             | -              | -          |
| Gross settled derivatives            |           |               |                |            |
| Asset Outflow                        | 277,077   | 82,191        | -              | -          |
| Asset Inflow                         | (296,486) | (83,907)      | -              | -          |
| Liability Outflow                    | -         | 8,473         | 33,893         | -          |
| Liability Inflow                     | <u>-</u>  | (8,586)       | (34,820)       | -          |

### Foreign exchange risk

At 31 December 2019, the Company had outstanding commitments to sell, in aggregate, €474,000,000 (2018: €84,900,000) at an average rate of €1.1200 (2018 €1.1600).

As such, the effective portion of the gain or loss on these contracts is reported as a component of the hedging reserve, outside the income statement, and is then reclassified into the income statement in the same periods that the forecast transaction affects the income statement.

# 18. Financial risk management objectives and policies (continued)

#### Foreign exchange sensitivity

The following analysis details the Company's sensitivity to movements in pounds sterling and against all currencies in which it has significant transactions. The sensitivity analysis includes only outstanding foreign currency denominated financial instruments and adjusts their translation at the period end for a 25% change in foreign currency rates.

- A 25% strengthening in pounds sterling against the Euro would have the effect of increasing profit by £2,274,000 (2018: adverse impact on profit of £2,418,000). The same move would have a beneficial impact on other equity of £80,327,000 (2018: beneficial impact on other equity of £12,540,000).
- A 25% weakening in pounds sterling against the Euro would have the effect of reducing profit by £3,789,000
  (2018: beneficial impact on profit of £4,030,000). The same move would have an adverse impact on other
  equity of £133,878,000 (2018: adverse impact on other equity of £20,901,000).

The sensitivity analyses provided are hypothetical only and should be used with caution as the impacts provided are not necessarily indicative of the actual impacts that would be experienced because the Company's actual exposure to market rates is constantly changing as the Company's portfolio of foreign currency and equity contracts changes. In addition, the effect of a change in a particular market variable on fair values or cash flows is calculated without considering interrelationships between the various market rates or mitigating actions that would be taken by the Company. The changes in valuations are estimates of the impact of changes in market variables and are not a prediction of future events or anticipated gains or losses.

### 19. Share capital

| 31 December 2019   | 30 June 2018                           |
|--|--|
| £  | £                                      |
|  |  |
| 5  | 5                                      |
| voting rights and no contractual righ                          | t to receive                           |
|  |  |
| voting rights and no contractual righ  31 December 2019 £' 000 | t to receive<br>30 June 2018<br>£' 000 |
|  | £                                      |

### 19. Share capital (continued)

#### Share option and contingent share award schemes

The Company operates various equity-settled share option schemes (the "Schemes") for certain employees, using shares in the Company's ultimate parent company, previously Sky Limited (formerly Sky plc) and now Comcast Corporation. After the acquisition of the Sky Group by Comcast Corporation on the 9th of October 2018, the previous share schemes operated by Sky were settled. New awards were granted under the Restricted Stock Units schemes operated by Comcast Corporation.

The share awards outstanding can be summarised as follows:

|  | 31 December 2019 | 30 June 2018       |
|--|------------------|--------------------|
|  | Number of        | Number of ordinary |
| Scheme                                     | ordinary shares  | shares             |
| Sharesave Scheme options (i)               | 725,970          | 3,109,720          |
| Management LTIP awards (ii)                | -                | 462,317            |
| Management Co-Investment LTIP awards (iii) | -                | 123,551            |
| Comcast Corporation RSU Awards (iv)        | 253,604          | -                  |
|  | 979,574          | 3,695,588          |

### (i) Sharesave Scheme options

All Sharesave Scheme options outstanding at 31 December 2019 and 30 June 2018 have no performance criteria attached, other than the requirement that the employee remains in employment with Sky. Options granted under the Sharesave Scheme are to be exercised within six months of the relevant award vesting date.

The Sharesave Scheme is open to all employees. Options are normally exercisable after either three or five years from the date of grant. The price at which options are offered is not less than 80% of the middle-market price on the dealing day immediately preceding the date of invitation.

### (ii) Management LTIP awards

All Management LTIP awards outstanding at 30 June 2018 vest only if performance conditions are met. Awards granted under the Management LTIP must be exercised within five years of the relevant award vesting date.

Sky plc granted awards to selected employees under the Management LTIP. Awards under this scheme mirror the LTIP, with the same performance conditions. Awards exercised under the Management LTIP can only be satisfied by the issue of market-purchased shares.

#### (iii) Management Co-Investment LTIP awards

All Management Co-Investment LTIP awards outstanding at 30 June 2018 vest only if performance conditions are met. Awards granted under the Management Co-Investment LTIP must be exercised within five years of the relevant award vesting date.

Sky plc grants awards to selected employees under the Management Co-Investment LTIP. Awards under this scheme mirror the Co-Investment LTIP, with the same performance conditions.

# 19. Share capital (continued)

After the acquisition of the Sky Group by Comcast Corporation on the 9th of October 2018, the previous share schemes operated by Sky were settled. New awards were granted under schemes operated by Comcast Corporation.

### (iv) Comcast Corporation RSU Awards

All awards outstanding at 30 June 2019 vest provided that on the vesting date the grantee is and has from the date of the grant continuously been an employee of the Company or a Subsidiary Company during the restricted period

The movement in share awards outstanding is summarised in the following table:

|                                 | Sharesave Scheme                    |  | Senior Management<br>Schemes        |  | Total                                  |  |
|---------------------------------|-------------------------------------|--|-------------------------------------|--|--|--|
|                                 | Number of<br>shares under<br>option | Weighted<br>average<br>exercise<br>price | Number of<br>shares<br>under option | Weighted<br>average<br>exercise<br>price | Number of<br>shares<br>under<br>option | Weighted<br>average<br>exercise<br>price |
|                                 | Number                              | £  | Number                              | £  | Number                                 | £  |
| Outstanding at 1 July 2017      | 2,867,466                           | 7.15                                     | 1,145,085                           | 0.00                                     | 4,012,551                              | 5.11                                     |
| Granted during the year         | 1,321,721                           | 7.52                                     | 306,797                             | 0.00                                     | 1,628,518                              | 6.10                                     |
| Exercised during the year       | (599,391)                           | 6.96                                     | (843,160)                           | 0.00                                     | (1,442,551)                            | 2.89                                     |
| Forfeited during the year       | (470,556)                           | 7.27                                     | (22,854)                            | 0.00                                     | (493,410)                              | 6.93                                     |
| Expired during the year         | (9,520)                             | 6.77                                     | -                                   | 0.00                                     | (9,520)                                | 6.77                                     |
| Outstanding at 30 June 2018     | 3,109,720                           | 7.33                                     | 585,868                             | 0.00                                     | 3,695,588                              | 6.17                                     |
| Granted during the year         | 725,970                             | 27.26                                    | 792,253                             | 0.00                                     | 1,518,223                              | 13.03                                    |
| Cancelled during the year       | (3,109,720)                         | 7.33                                     | (1,105,293)                         | 0.00                                     | (4,215,013)                            | 5.41                                     |
| Expired during the year         | -                                   | -  | (19,224)                            | 0.00                                     | (19,224)                               | -  |
| Outstanding at 31 December 2019 | 725,970                             | 27.26                                    | 253,604                             | 0.00                                     | 979,574                                | 20.20                                    |

The weighted average market price of Sky's shares at the date of exercise for share options exercised during the year was £17.28 (2018: £9.89).

The following table summarises information about share awards outstanding at 31 December 2019 and 30 June 2018:

|                          | Sharesav | e Scheme  |         | Senior management schemes                               |         | Total   |  |
|--------------------------|----------|---|---------|---|---------|---|--|
|                          | 2019     | 2019 2019   |         | 2019 2019   |         | 2019  |  |
|                          |          | Weighted<br>average<br>remaining<br>contractual<br>life |         | Weighted<br>average<br>remaining<br>contractual<br>life |         | Weighted<br>average<br>remaining<br>contractual<br>life |  |
| Range of Exercise Prices | Number   | Years   | Number  | Years   | Number  | Years   |  |
| £0.00 - £1.00            |          | <del></del>   | 253,604 | 1,1   | 253,604 | 1.1   |  |
| £27.00-£28.00            | 725,970  | 3.4   | -       | -   | 725,970 | 3.4   |  |
|                          | 725,970  | 3.4   | 253,604 | 1.1   | 979,574 | 2.8   |  |

### 19. Share capital (continued)

| •                        |                  |   | Senior ma | nagement  |           |   |  |
|--------------------------|------------------|---|-----------|---|-----------|---|--|
|                          | Sharesave Scheme |   | sche      | schemes   |           | Total   |  |
|                          | 2018 2018        |   | 2018 2018 |   | 2018      | 2018  |  |
|                          |                  | Weighted<br>average<br>remaining<br>contractual<br>life |           | Weighted<br>average<br>remaining<br>contractual<br>life |           | Weighted<br>average<br>remaining<br>contractual<br>life |  |
| Range of Exercise Prices | Number           | Years   | Number    | Years   | Number    | Years   |  |
| £0.00 - £1.00            | -                | _   | 585,868   | 5.4   | 585,868   | 5.4   |  |
| £6.00 - £7.00            | 1,330,190        | 2.2   | _         | -   | 1,330,190 | 2.2   |  |
| £7.00 - £8.00            | 1,303,212        | 3.3   | -         | -   | 1,303,212 | 3.3   |  |
| £8.00-£9.00              | 476,318          | 1.3   | -         | -   | 476,318   | 1.3   |  |
|                          | 3,109,720        | 2.5   | 585,868   | 5.4   | 3,695,588 | 3.0   |  |

The following table summarises additional information about the awards exercisable at 31 December 2019 and 30 June 2018:

|                           | 2019        |             |          | 2018        |             |          |
|---------------------------|-------------|-------------|----------|-------------|-------------|----------|
|                           |             | Average     | Weighted |             | Average     | Weighted |
|                           | Options     | remaining   | average  |             | remaining   | average  |
|                           | exercisable | life of     | exercise | Options     | life of     | exercise |
|                           | at 31       | exercisable | price    | exercisable | exercisable | price    |
|                           | December    | options     | £        | at 30 June  | options     | £        |
| Sharesave Scheme          | -           | -           | -        | 12,155      | 0.1         | 7.08     |
| Senior Management Schemes | <u>-</u>    | <u>-</u>    | -        | 24,534      | 3.8         |          |
|                           | -           | -           |          | 36,689      | 2.5         | 2.35     |

# Information for awards granted during the year

The weighted average fair value of equity-settled share options granted during the period, as estimated at the date of grant, was £18.19 (2018: £3.02). This was calculated using the Black-Scholes share option pricing model except for awards which have market-based performance conditions, where a Monte-Carlo simulation model was used, and for grants of nil-priced options, which were treated as the award of a free share. The fair value of nil-priced options granted during the period was measured on the basis of the market-price of Sky's shares on the date of grant, discounted for expected dividends which would not be received over the vesting period of the options.

Expected volatility was determined by calculating the historical volatility of Sky's share price, over a period equal to the expected life of the options. Expected life was based on the contractual life of the options and adjusted, based on management's best estimate, for the effects of exercise restrictions and behavioural considerations.

The following weighted average assumptions were used in calculating these fair values.

# 19. Share capital (continued)

### (i) Sharesave scheme

The weighted average fair value of equity-settled share awards granted during the year under the Sharesave Scheme, as estimated at the date of grant, was £8.47 (2018: £1.90). This was calculated using the Black-Scholes share option pricing model.

The following weighted average assumptions were used in calculating these fair values:

|                         | 31 December | 30 June 2018 |  |
|-------------------------|-------------|--------------|--|
|                         | 2019        |              |  |
| Share price             | £33.92      | £9.30        |  |
| Exercise price          | £27.26      | £7.52        |  |
| Expected volatility     | 22.8%       | 22.7%        |  |
| Expected life           | 3.6 years   | 3.7 years    |  |
| Expected dividend       | 1.9%        | 1.6%         |  |
| Risk-free interest rate | 1.6%        | 0.7%         |  |

### (ii) Senior Management Schemes

The weighted average fair value of equity-settled share awards granted during the year under the Senior Management Schemes, as estimated at the date of grant, was £19.40 (2018: £7.84). The fair value of awards with market-based performance conditions was calculated using a Monte-Carlo simulation model. Awards granted as nilpriced options were treated as the award of a free share. For all other awards, fair value was calculated using the Black-Scholes share option pricing model.

The following weighted average assumptions were used in calculating these fair values:

|                         | 31 December | 30 June 2018 |  |
|-------------------------|-------------|--------------|--|
|                         | 2019        |              |  |
| Share price             | £19.94      | £9.78        |  |
| Exercise price          | £0.00       | £0.00        |  |
| Expected volatility     | 0.0%        | 23.9%        |  |
| Expected life           | 2.7 years   | 2.1 years    |  |
| Expected dividend       | 1.0%        | 2.7%         |  |
| Risk-free interest rate | 0.9%        | 0.2%         |  |

# 20. Shareholder's equity

|                   | 2019    | 2018    |
|-------------------|---------|---------|
|                   | £'000   | £'000   |
| Share capital     | -       | _       |
| Share premium     | 149,802 | 149,802 |
| Hedging reserve   | 15,472  | (3,052) |
| Retained earnings | 573,944 | 469,909 |
|                   | 739,218 | 616,659 |

### **Hedging reserve**

Changes in the fair values of derivatives that are designated as cash flow hedges are initially recognised in the hedging reserve, and subsequently recognised in the income statement when the related hedged items are recognised in the income statement or in the initial cost or other carrying value of the non-financial asset or liability on the balance sheet, again being recognised in the Income Statement in the periods in which the related hedged items are recognised in the Income Statement. In addition, deferred tax relating to these derivatives is also initially recognised in the hedging reserve prior to transfer to the income statement.

#### 21. Notes to the Cash Flow Statement

# Reconciliation of profit before tax to cash generated from operations

|  | 2019      | 2018     |
|--|-----------|----------|
|  | £,000     | £,000    |
| Profit before tax  | 97,253    | 69,518   |
| Depreciation and impairment of property, plant and equipment | 8,491     | 5,904    |
| Amortisation and impairment of intangible assets             | 46,156    | 18,341   |
| Loss on disposal of property, plant and equipment            | 4,034     | -        |
| Share-based payment expense                                  | 9,959     | 3,505    |
| Finance costs  | 480       | 605      |
| Investment income  | (2,266)   | (1,100)  |
| Impairment of investment                                     | 2,963     | -        |
|  | 167,070   | 96,773   |
| Increase in trade and other receivables                      | (690,492) | (55,597) |
| Increase/decrease in inventories                             | (551)     | 1,203    |
| Increase /(decrease) in trade and other payables             | 561,646   | (3,764)  |
| Increase in provisions                                       | 8,010     | 7,495    |
| Decrease in derivatives financial instruments                | 1,379     | 2,284    |
| Cash generated from operations                               | 47,062    | 48,394   |

# 22. Contracted commitments, contingencies and guarantees

### a) Future minimum expenditure contracted for but not recognised in the financial statements

|                               |           |              |            | Total at | Total at |
|-------------------------------|-----------|--------------|------------|----------|----------|
|                               |           | Between      |            | 31       | 30 June  |
|                               | Less than | one and five | After five | December | 2018     |
|                               | one year  | years        | years      | 2019     | •        |
|                               | £,000     | £'000        | £′000      | £'000    | £′000    |
| Third party payments          | 12,960    | 1,522        | -          | 14,482   | -        |
| Property, plant and equipment | 91        | -            | -          | 91       | 67       |
| Intangible assets             | -         | -            | -          | -        | 61,905   |
| Smartcards                    | 29,731    | 58,285       | -          | 88,016   | 97,228   |
| Other                         | 2,191     | 250          | -          | 2,441    | 61,145   |
|                               | 44,973    | 60,057       |            | 105,030  | 220,345  |

Commitments in relation to the provision of smartcards. Smartcards under development are included within intangible assets. The amounts included above are the expected ongoing smartcard costs based on forecast customer levels.

### b) Contingencies and guarantees

The following guarantees are in place relating to the Sky's borrowings: (a) Sky UK Limited, the Company, Sky Group Finance Limited, Sky Telecommunications Services Limited, Sky CP Limited ("Sky CP") and Comcast Corporation have given joint and several guarantees in relation to the outstanding Guaranteed Notes issued by Sky Limited. (b) Sky UK Limited, the Company, Sky Limited, Sky CP Limited, Sky Telecommunications Services Limited and Comcast Corporation have given joint and several guarantees in relation to the outstanding Guaranteed Notes issued by Sky Group Finance Limited.

### 23. Operating lease commitments

The minimum lease rentals to be paid under non-cancellable operating leases are as follows:

|                            | 30,989 | 30,139 |
|----------------------------|--------|--------|
| After five years           | 13,600 | 9,638  |
| Between one and five years | 12,383 | 15,164 |
| Within one year            | 5,006  | 5,337  |
|                            | £'000  | £,000  |
|                            | 2019   | 2018   |

All operating leases relate to property. The rents payable under these leases are subject to renegotiation at the various intervals specified in the leases.

### 24. Transactions with related parties

### a) Key management

The Company has a related party relationship with the Directors of the Company as key management. At 31 December 2019, there were three (2018: three) key managers, all of whom were Directors of the Company. The key management received £nil remuneration in respect of their services to the Company (2018: £nil).

#### b) Transactions with the parent company and other Group companies

The Company conducts business transactions with the parent company and other Group companies:

|  | 2019    | 2018    |
|--|---------|---------|
|  | £'000   | £,000   |
| Supply of services by the Company to the parent            | 708,788 | 477,310 |
| Supply of services by the Company to other Group companies | 16,369  | 16,389  |

For details of amounts owed by and owed to the parent company and other Group companies, see note 13 and 14.

Principal services supplied to the parent company and other Group companies:

- Subscriber management services
- Conditional access services

The Group's treasury function is responsible for liquidity management across the Group's operations. It is standard practice for the Company to lend and borrow cash to and from the parent company and other Group companies as required. Under this policy, Sky UK Limited has settled liabilities of £1,512,519,000 (2018: £451,721,000) on behalf of the Company during the period.

### c) Derivative contracts with Sky UK Limited

Sky UK Limited took out a number of forward exchange contracts with counterparty banks during the year on behalf of the Company. On the same dates as these forward contracts were entered into, the Company entered into equal and opposite contracts with Sky UK Limited in respect of these forward contracts.

The face value of the forward contracts that had not matured as at 31 December 2019 was £401,634,000 (2018: £nil).

During the year, £10,962,000 (2018: £nil) was received from Sky UK Limited upon maturity of forward exchange contracts and €112,000,000 (2018: €nil) was paid to Sky UK Limited upon maturity of forward exchange contracts.

#### 25. Post Balance Sheet Events

Subsequent to 31 December 2019, the novel COVID-19 outbreak was declared a pandemic, and measures taken to prevent its spread are impacting Sky's business in a number of ways. The impacts of COVID-19 on the Company's business activities are set out in the Strategic Report.

On 30 March 2020 the Company acquired a 4.97% holding in the Athena Court Property Unit Trust ("the Trust") from Sky In-Home Service Limited for consideration of £1,211,899, taking its unit holding to 99.99% of the units in the Trust. On 31 March 2020 the Trust was terminated. Pursuant to the termination of the Trust, the Company received cash of £734,207 and the Athena Court property ("the property"). The fair value of the property as at 31 March 2020 was £7,500,000.

### 26. Ultimate parent undertaking

The Company is a wholly-owned subsidiary undertaking of Sky UK Limited, a Company incorporated and registered in England and Wales. The Company's ultimate parent company and the largest group in which the results of the company are consolidated is Comcast Corporation ("Comcast"), a company incorporated in the United States of America and registered in Pennsylvania.

The Company is ultimately controlled by Comcast and operates together with Comcast's other subsidiaries, as a part of the Comcast Group (the "Group"). The only group in which the results of the Company are consolidated is that headed by Comcast.

The consolidated financial statements of the Group are available to the public and may be obtained from Comcast Investor Relations at Comcast Corporation, One Comcast Center, Philadelphia, PA 19103, USA. Or at: https://www.cmcsa.com/investors.