REGISTERED NO: 2328467

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 1994

TOGETHER WITH DIRECTORS' & AUDITORS' REPORTS



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#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 1994

The Directors present their annual report on the affairs of the Company, together with the financial statements and auditors' report for the year ended 31 March 1994.

#### **BUSINESS REVIEW**

The Company's principal activity continues to be the provision of road passenger transport services within the Greater London area.

During the year the Company operated with on average 436 buses based at garages in Brixton, Croydon, Norwood and Thornton Heath.

Changes to the operating activities of the Company during the year include the winning and successful implementation of gross cost contracts on routes 159 and 188. Routes 367 and N69 were lost on tendering by London Transport. Route 59 was withdrawn

On 28 March 1994 an Information Memorandum was issued relating to the possible sale of shares of the company.

#### FINANCIAL RESULTS

The profit for the year was £2,138,000 before taxation. The Directors recommend that a final dividend of £502,000 be paid (1993 £Nil). For details of the reserve movements in the year, see note 17 to the financial statements.

Subsequent to the year end, the share capital of South London Transport Limited was transferred from London Buses Limited ("LBL"), to London Regional Transport ("LRT").

As of 1 April 1993, the basis of calculating payments from LBL for operating non-tendered routes on behalf of LRT was changed. Operating contracts under revised terms were introduced in the current year on 1 April 1994.

#### **DIRECTORS AND THEIR INTERESTS**

The Directors who held office during the year were as follows:-

C. Hodson - Chairman

M.J. Dobson

C.D. Healey

R. Scowen

appointed as Director 24 January 1994

J.A. Withey

The Directors who held office during the year had no interest in the Company nor in any group company notifiable in accordance with the Companies Act 1985.

#### FIXED ASSETS AND SHARE CAPITAL

Information relating to movements in tangible fixed assets is given in note 5 to the financial statements. During the year, the Company took ownership of its garages and buses from LBL, its immediate parent undertaking. This was financed by the issue of 3,991,000 shares at 100p per share, for a premium of 100p per share and a loan to the value of £6,628,000 from LBL.

The transfer value attributable to garages has been based on an independent external existing use valuation.

#### CHARITABLE AND POLITICAL DONATIONS

No charitable or political donations were made during the year.

#### HEALTH AND SAFETY

The health, safety and welfare of its employees and passengers is of the utmost importance to the Company. Audits of safety performance were frequently undertaken during the year. Full support was given to joint consultation and employee participation on safety matters.

#### DISABLED EMPLOYEES

The Company's policy in respect of disabled persons is that their applications for employment are always fully and fairly considered, bearing in mind the abilities of the applicant concerned. In the event of a member of staff becoming disabled, every effort is made to ensure that employment with the Company continues and where necessary appropriate training is arranged. It is the Company's policy that training, career development and promotion of disabled persons should, as far as possible, be identical with that of all other employees in similar gradings.

#### EMPLOYEE CONSULTATION

The Directors and managers of the Company place considerable value on the consultative meetings with employees. Information on matters affecting employees and on various factors affecting the performance of the Company is disseminated through meetings, newsletters and training programmes. Employees' representatives are consulted regularly on a wide range of matters affecting employees' current and future interests.

#### OFFICERS' INSURANCE

LBL has purchased, and maintained, insurance for the officers of the Company against any liability or breach of trust in relation to the Company.

#### **AUDITORS**

The auditors, KPMG Peat Marwick, have expressed their willingness to continue in office as auditors and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

By Order of the Board

W 130 800

M.J. Dobson Company Secretary Sycamore House 799 London Road Thornton Heath Surrey CR7 6AW

23 May 1994

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

#### IN RESPECT OF THE FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

# REPORT OF THE AUDITORS, KPMG PEAT MARWICK TO THE MEMBERS OF SOUTH LONDON TRANSPORT LIMITED

We have audited the financial statements on pages 8 to 23.

Respective responsibilities of directors and auditors

As described on page 6 the Company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independant opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the circctors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the Company's affairs as at 31 March 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KPMG PEAT MARWICK

MM Rent Mcmile

Chartered Accountants Registered Auditors 23 May 1994 London

## **PROFIT & LOSS ACCOUNT**

#### for the year ended 31 March 1994

|  | Note | 1994<br>£'000 | 1993<br>£'000 |
|--|------|---------------|---------------|
| Turnover   | 1    | 33,144        | 40,482        |
| Cost of operations                                   |      | (31,006)      | (41,383)      |
| Profit/(Loss) on ordinary activities before taxation | 2    | 2,138         | (901)         |
| Taxation   | 12   | 1,000         | -             |
| Profit/(Loss) on ordinary activities after taxation  |      | 3,138         | (901)         |
| Proposed dividend                                    | 16   | (502)         | -             |
| Retained profit/(loss) for the year                  | 17   | 2,636         | (901)         |

The company's results are all from continuing operations.

Movements in reserves are set out in Note 17 to these financial statements.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

|  | 1994<br>£000 | 1993<br>£000 |
|--|--------------|--------------|
| Profit/(loss) for financial year               | 3,138        | (901)        |
| Surplus on Revaluation of fixed assets         | 781          | -            |
| Prior year adjustments                         | -            | 130          |
| Total recognised gains and losses for the year | 3,919        | (771)        |

## NOTE OF HISTORICAL PROFITS AND LOSSES

|  | 1994<br>£000 | 1993<br>£000 |
|--|--------------|--------------|
| Reported profit/(loss) on ordinary activitites before taxation   | 2,138        | (901)        |
| Difference between a historical cost depreciation charge and the actual depreciation charge based on the revalued amount | 41           | -            |
| Historical cost profit on ordinary activities before taxation  | 2,179        | (901)        |

#### **BALANCE SHEET**

#### as at 31 March 1994

|  | Note | 1994<br>£'000 | 1993<br>£'000 |
|--|------|---------------|---------------|
| Fixed Assets                                   |      |               |               |
| Tangible assets                                | 5    | 15,721        | 534           |
| Investments                                    | 5    | 100           | 0             |
|  |      | 15,821        | 534           |
| Current assets                                 |      |               |               |
| Stocks   | 7    | 683           | 699           |
| Debtors  | 8    | 2,081         | 414           |
| Cash at bank and in hand                       |      | 493           | 299           |
|  |      | 3,257         | 1,412         |
| Creditors: amounts falling due within one year | 9    | (10,187)      | (4,441)       |
|  |      | (6.020)       | (3,029)       |
| Net current liabilities                        |      | (6,930)       | (3,029)       |
| Total assets less current liabilities          |      | 8,891         | (2,495)       |
| Provision for liabilities and charges          | 11   | (168)         | (181)         |
| Net Assets/(Liabilities)                       |      | 8,723         | (2,676)       |
| Capital and reserves                           |      |               |               |
| Called up share capital                        | 15   | 3,992         | 1 1           |
| Share premium account                          | 15   | 3,991         | 0             |
| Revaluation reserve                            | 17   | 740           | 0             |
| Profit and loss account                        | 17   | 0             | (2,677)       |
| Total Capital Employed                         | 14   | 8,723         | (2,676)       |

The financial statements were approved by the Board of Directors on 23 May 1994 and were signed on ics behalf by:

C.D. HEALEY DIRECTOR

23 May 1994

# CASH FLOW STATEMENT

# for the year ended 31 March 1994

|   | Note |
|---|------|
| Net cash in/(out) flow from operating activities                    | 18a  |
| Cash flow from investing activities                                 |      |
| Payments to acquire fixed assets Proceeds from sale of fixed assets |      |
| Net cash out flow from investing activities                         |      |
| Movement in cash and cash equivalents                               | 18b  |

| 1994  |
|-------|
| £'000 |
| 539   |
|       |
|       |
| (372) |
| 28    |
| (344) |
| 195   |

| 1993<br>£'000 |
|---------------|
| (26)          |
|               |
| (88)          |
| (88)          |
| (114)         |

# SOUTH LONDON TRANSPORT LIMITED PRINCIPAL ACCOUNTING POLICIES

#### BASIS OF ACCOUNTING

The financial statements have been prepared under the historic cost convention modified for the revaluation of second-hand buses in accordance with applicable accounting standards. The company's accounting policies are aligned to those of its ultimate parent undertaking, LRT, whose accounting policies are governed by directions issued by the Secretary of State for Transport.

#### **TURNOVER**

Turnover excludes value added tax and comprises cash taken on buses, an allocation of travelcard, bus pass and concessionary income, income from LBL under negotiated net cost contracts, income from LRT under tendered gross-cost contracts and income from other commercial services.

#### TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets are stated at historic cost less accumulated depreciation. Depreciation is a covided on the straight-line basis over the estimated useful lives of the assets as follows:

Buildings - Range from 0 to 40 years
Plant and Machinery - Range from 1 to 10 years
Other Equipment - Range from 1 to 10 years
Vehicles (including buses) - Range from 3 to 17 years

Freehold land is not depreciated. Land and buildings have been included in the financial starements at cost.

The depreciation charge for the year is increased by the unexpired historic book value of assets withdrawn from service before they are fully depreciated and is reduced by the net proceeds of the sale of replaceable assets.

#### LEASED ASSETS

The costs of operating leases are charged directly to the Profit and Loss Account over the period of the lease, on a straight line basis.

#### STOCKS

Stocks consist primarily of materials required for the operation and maintenance of buses. These materials are valued at the lower of cost and net realisable value to the company.

#### **PENSIONS**

The majority of employees are members of the LRT Pension Fund, to which the Company contributes through LBL and ultimately LRT. The fund is a UK defined benefit scheme, the assets of which are held in trustee administered funds.

The group's pensions costs are assessed in accordance with the advice of a qualified actuary on the basis of final pensionable earnings. Particulars of the last actuarial valuation of the scheme are contained in the financial statements of the ultimate parent corporation, LRT.

The Company pays a regular amount to LBL, which makes contributions via LRT, to the scheme, on its behalf. Any benefits or costs arising as a result of a scheme surplus or deficit are therefore retained or borne by London Buses Limited. From the perspective of the Company, the scheme operates similarly to a defined contribution scheme; the particular requirements of SSAP 24 concerning accounting for a defined benefit scheme, which would require the surplus or deficit to be recognised in this Company, do not apply. In the opinion of the Directors, this treatment is appropriate in order to reflect the substance of the Company's pension arrangements.

#### **TAXATION**

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise.

#### HOLIDAY PAY

The holiday year runs to 31 December. The provision for holiday is made in respect of employees who joined before 1975. No account is taken of other outstanding entitlement up to 31 December 1993 or of outstanding entitlement for 1994.

## NOTES TO THE FINANCIAL STATEMENTS

#### for the year ended 31 March 1994

#### NOTE 1 TURNOVER AND PROFIT/(LOSS) BEFORE TAXATION

All of the Company's turnover and profit before taxation derives from the provision of road passenger transport services in the Greater London area.

## NOTE 2 PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit on ordinary activities before taxation for the year has been arrived at after charging/(crediting) the following amounts:-

|   | 1994<br>£'000 |   |
|---|---------------|---|
| <u></u>   | 2 000         |   |
| Auditors' remuneration for audit work                     | 20            |   |
| 'Auditors' remuneration for non-audit work                | 3             |   |
| Fuel duty rebate  | (2,234)       |   |
| Hire rentals under operating leases                       | 70            |   |
| Exceptional adjustment to rates charges arising on appeal | (314)         |   |
| Asset utilisation charge                                  | 1,104         |   |
| Depreciation (see Note 6)                                 | 706           |   |
| Exceptional staff payments                                | _             |   |
| Exceptional pension contribution write-back               |               | ] |

| 1002    | _ |
|---------|---|
| 1993    |   |
| £'000   |   |
|         |   |
| 16      | _ |
|         | _ |
| 1       |   |
|         | _ |
| (2,121) | _ |
|         |   |
| 70      |   |
|         |   |
| -       |   |
|         |   |
|         | _ |
| 2,700   |   |
|         |   |
| 148     | _ |
|         |   |
| 4,786   |   |
|         |   |
| (302)   |   |

Exceptional staff payments arose from contractual buy-out of certain terms and conditions of service and redundancy payments arising in the year ended 31 March 1993.

#### NOTE 3 DIRECTORS' EMOLUMENTS

The Directors received emoluments as Executives including salaries, benefits in kind and contributions by the Company for pensions and other related payments totalling £187,000 (1993 £172,000).

The Directors' emoluments (excluding pension contributions) included the Chairman £Nil (1993 £Nil), and highest paid Director £69,000 (1993 £65,000).

The Directors received emoluments (excluding pension contributions) in the following ranges:-

|                   | 1994<br>Number | 1993<br>Number |
|-------------------|----------------|----------------|
| £0 to £5,000      | 1              | 1              |
| £5,001 - £10,000  | 1              | 0              |
| £45,001 - £50,000 | . 1            | 1              |
| £50,001 - £55,000 | 0              | 1              |
| £55,001 - £60,000 | 1              | 0              |
| £60,001 - £65,000 | 0              | 1              |
| £65,001 - £70,000 | 1              | <br>. 0        |

#### **NOTE 4 STAFF COSTS**

Particulars of staff (including Executive Directors) are shown below. Staff costs during the year amounted to:-

|                       | 1994<br>£'000 | 1993<br>£'000 |
|-----------------------|---------------|---------------|
| Wages and Salaries    | 20,033        | 22,459        |
| Social Security Costs | 1,642         | 1,705         |
| Other Pension Costs   | 907           | 994           |
| Redundancy Payments   | -             | 254           |
|                       |               |               |
|                       | 22,582        | 25,412        |

The average weekly number of persons employed by the Company, including Directors, during the

year was as follows:

| year was as tonows.                        | 1994<br>Number |
|--|----------------|
| Traffic Operations                         | 1,089          |
| Engineering and Maintenance                | 195            |
| Engineering and Maintenance Administration | 51             |
|  | 1,335          |

| 1993   |
|--------|
| Number |
|        |
| 1,172  |
| 200    |
| 52     |
|        |
| 1,424  |

On 1 April 1993, LBL took over all responsibility for pension provisions. Provisions built up under SSAP24 were released as an exceptional item in the year ended 31 March 1993. Fension contributions paid by the Company during the three years ended 31 March 1994 amounted to 1.25 times employees' contributions. This was increased to 3.0 times employees' contributions on 1 April 1994.

#### NOTE 5 FIXED ASSETS

The movement in the year was as follows:-

| The movement in the year was as follows.                                      | Buses<br>£'000       | Property<br>£'000         | Other<br>£'000                    | TOTAL<br>£'000                           |
|---|----------------------|---------------------------|-----------------------------------|--|
| Cost At beginning or year Additions Transfer from LBL Revaluation Withdrawals | 2<br>22,225<br>1,782 | -<br>-<br>4,700<br>-<br>- | 1,085<br>152<br>464<br>-<br>(150) | 1,087<br>152<br>27,389<br>1,782<br>(150) |
| At end of year  | 24,009               | 4,700                     | 1,551                             | 30,260                                   |

| Depreciation At beginning of year Charge for the year Transfer from LBL Backlog charge on revaluation Withdrawals | (2)<br>(472)<br>(12,035)<br>(1,001) | (31) | (551)<br>(208)<br>(366)<br>-<br>127 | (553)<br>(711)<br>(12,401)<br>(1,001)<br>127 |
|---|-------------------------------------|------|-------------------------------------|--|
| At end of year  | (13,510)                            | (31) | (998)                               | (14,539)                                     |

|                      | <del></del> |       |     |        |
|----------------------|-------------|-------|-----|--------|
| Net Book Value       |             |       | ~~~ | 15 703 |
| At end of year       | 10,499      | 4,669 | 553 | 15,721 |
| At beginning of year |             |       | 534 | 534    |

The current value of non-depreciable assets at 31 March 1994 is £2,575,000. The historic cost of revalued assets was £2,125 and the revaluation amount added at 31 March 1994 was £781,000. The basis for revaluation was to revalue to the historical depreciated cost of similar assets.

On 3 December 1993, the operational properties were transferred from LBL to the Company at an existing use value. If these properties are sold above this value within the next ten years, clawback arrangements are in place, such that a proportion of any surplus is repayable to LRT.

#### NOTE 5 INVESTMENTS

During the year, the Company subscribed and paid £100,000 for ordinary shares in Routemaster Reinsurance Limited. This represents 10% of the share capital of the Company. These shares were issued on 22 April 1994.

#### NOTE 6 DEPRECIATION

The total depreciation charge for the year comprises:

1994
£'000

711

Depreciation provision for the year

Less: net gain on sale of assets

(5)

| $\Box$ | 1993  |
|--------|-------|
| 1      | £'000 |
|        |       |
|        | 148   |
|        |       |
|        |       |
|        |       |
|        | 148   |

On 3 December 1993, the Company purchased assets to the value of £15,769,000 from its parent undertaking, London Buses Limited. The source of financing is outlined in note 18d. From this date, depreciation was chargeable on these assets. Prior to this, assets in use by the Company were subject to an asset utilisation charge from LBL.

NOTE 7 STOCKS

| NOTE 7 STOCKS                            | 1994<br>£'000 |
|--|---------------|
| Bus maintenance stocks                   | 708<br>150    |
| Fuel and lubricants                      | 858           |
| <u>Less</u> : Provision for obsolescence | (175)         |
|  | 683           |

|   | 1993<br>£'000 |
|---|---------------|
| - | 2000          |
|   | 732           |
|   | 147           |
|   | 879           |
| _ | (180)         |
|   | 699           |

NOTE 8 DEBTORS

|   | 1994<br>£'000 |
|---|---------------|
| Amounts due from LRT and other LRT subsidiary       | 1,160         |
| undertakings  | 134           |
| Value added tax (net)                               | 111           |
| Fuel duty rebate                                    | 425           |
| Other debtors Pre-payments and other accrued income | 251           |
|   | 2,081         |

|   | 1993  |
|---|-------|
| : | £'000 |
|   |       |
|   | •     |
|   |       |
|   | 165   |
|   | 54    |
|   | 57    |
|   | 138   |
|   |       |
|   | 414   |

# NOTE 9 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

|  | 1994<br>£'000              | 1993<br>£'000             |
|--|----------------------------|---------------------------|
| Bank overdraft Dividend proposed Trade creditors Amounts due to LRT and other LRT subsidiary undertakings Amounts due to LBL and fellow LBL subsidiary | 502<br>1,022<br>-<br>6,968 | 1<br>1,032<br>80<br>1,025 |
| undertakings Salary and wages accrual Other taxation and social security Other accruals  | 892<br>227<br>576          | 1,056<br>314<br>933       |
|  | 10,187                     | 4,441                     |

The salary and wages accrual includes redundancy payments due to staff who have been served notice but have not yet received payment.

# NOTE 10 OPERATING LEASE COMMITMENTS

The annual commitments under non-cancellable operating leases are as follows:

|                                | LAND &<br>BUILDING |               | OTHER         |               |
|--------------------------------|--------------------|---------------|---------------|---------------|
|                                | 1994<br>£'000      | 1993<br>£'000 | 1994<br>£'000 | 1993<br>£'000 |
| Operating leases which expire: |                    |               |               |               |
| Within one year                | -                  |               | -             | <u> </u>      |
| From one to five years         |                    | -             | <u>-</u>      | <u> </u>      |
| Over five years                | 70                 | 70            | -             | -             |
|                                | 70                 | 70            | -             | -             |

# NOTE 11 PROVISIONS FOR LIABILITIES AND CHARGES

|   | Holiday Pay Provision (see note below) £'000 | Redundancy<br>Provision<br>£'000 | TOTAL<br>£'000 |
|---|--|----------------------------------|----------------|
| At beginning of year Profit and loss charge Payments from the provision | 181  |                                  | 181            |
| At end of year  | 168  |                                  | 168            |

Employees who joined the LRT's predecessor, London Transport Executive, before 1975 were not entitled to paid holiday for one year, but on leaving the Company are entitled to up to four weeks holiday pay. This provision additionally covers compensatory leave and leave not taken due to sickness in a prior year, but not current entitlement leave untaken.

#### NOTE 12 TAXATION

No liability for corporation tax arises in respect of the accounting year ended 31 March 1994. At 31 March 1994, there are expected to be group losses available if required to be relieved against any taxable profits.

Past losses were surrendered to other companies within the LRT Group during the year, in consideration for £1,000,000.

#### NOTE 13 DEFERRED TAXATION

There is no potential deferred taxation liability arising in respect of timing differences (1993, £Nil).

# NOTE 14 RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

| £'000  |
|--------|
| (2676) |
| 2.001  |
| 3,991  |
| 3,991  |
| 781    |
| 2,636  |
| 8,723  |
|        |

#### NOTE 15 CALLED UP SHARE CAPITAL AND SHARE PREMIUM ACCOUNT

|   | 1994<br>£'000       | 1993<br>£'000 |
|---|---------------------|---------------|
| Authorised share capital Ordinary Shares of £1 each                                       | 14,611              | 1             |
| Issued share capital Called up, allotted and fully paid Ordinary Shares of £1 each        | 3,992               | 1             |
| Share Premium Account Balance at 1 April 1993 On issue of shares Balance at 31 March 1994 | 0<br>3,991<br>3,991 |               |

Balance at 31 March 1994

On 25 November 1993, the Company issued 3,991,000 shares at a premium of £1 as consideration for assets purchased from LBL. On 1 April 1994, all the Company's shares were transferred to LRT.

#### NOTE 16 DIVIDENDS

The final proposed dividend payment for the year is £502,000, (1993, £nil)

#### **NOTE 17 RESERVES**

|                                 |      | £'000 |
|---------------------------------|------|-------|
| Asset revaluation reserve       |      |       |
| At beginning of year            |      | -     |
| For the year                    |      | 781   |
| Additional depreciation arising | (41) |       |
|                                 |      |       |
| At end of year                  |      | 740   |

The revaluation arising in the year is in respect of buses acquired by the Company for £85, which have been revalued to a depreciated historical cost value of similar assets.

| Profit and loss acount   | £'000                  |
|--|------------------------|
| At beginning of year Additional depreciation arising on revaluation Retained profit for the year | (2,677)<br>41<br>2,636 |
| At end of year   | 0                      |

# NOTE 18 CASH FLOW STATEMENT - RECONCILIATIONS AND ANALYSIS

a) Reconciliation of operating profit with the cash flow from operating activities in the Cash Flow Statement.

|  | 1994<br>£'000                                 |
|--|---|
| Profit/(Loss) before taxation Depreciation charge Profit on disposal of fixed assets Decrease/(Increase) in stocks Increase in debtors (Decrease)/Increase in creditors due within one year (see note 18c below) Decrease in provision for liabilities and charges | 2,138<br>711<br>(5)<br>16<br>(1,667)<br>(641) |
| Net cash in/(out) flow from operating activities   | 539   |

| 1993  |
|-------|
| £'000 |
| (901) |
| 148   |
| -     |
| (207) |
| (61)  |
| 1045  |
| (50)  |
|       |
| (26)  |

b) Analysis of changes in the balance of cash and cash equivalents:

|                           | 1994<br>£'000 |
|---------------------------|---------------|
| Cash at bank and in hand  | 493           |
| Bank overdraft            | 0             |
| Cash and cash equivalents | 493           |

|   | 1993 |
|---|------|
| £ | 000  |
|   | 299  |
|   | (1)  |
|   | 298  |

| r        |
|----------|
| 1994     |
| Movement |
| £'000    |
|          |
| 194      |
|          |
| 1        |
|          |
| 195      |
|          |

|   | 1993           |
|---|----------------|
|   | Movement £'000 |
|   | £ 000          |
|   | (113)          |
| L | (1)            |
|   | (1)            |
|   | (114)          |

c) Reconciliation of the creditors falling due within one year in the balance sheet with the revenue creditors falling due in one year in the cash flow statement (see Note 18a)

| Creditors: amounts falling due  | 1994<br>£'000           | 1993<br>£'000<br>(4,441) | 1994<br>Movement<br>£'000 | 1993<br>Movement<br>£'000 |
|---|-------------------------|--------------------------|---------------------------|---------------------------|
| within one year (see note 9)  |                         |                          |                           |                           |
| Eliminate non-cash loan balances with LBL relating to: asset transfer scheme dividends sale of tax losses | 7,006<br>502<br>(1,000) | -                        | (7,006)<br>(502)<br>1,000 |                           |
| Less: bank overdraft Capital creditors falling due within one year  | -                       | 1 120                    | 1 120                     | (1)                       |
| Movement in creditors falling due within one year   | (3,679)                 | (4,320)                  | (641)                     | 1,045                     |

## il) Analysis of Movements in Financing

|                          | Share<br>Capital<br>£'000 | Share<br>Premium<br>£'000 | * Loan<br>from LBL<br>£'000 | TOTAL<br>£'000 |
|--------------------------|---------------------------|---------------------------|-----------------------------|----------------|
| Balance at 1 April 1993  | 1                         | -                         | _                           | 1              |
| Movement in year         | 3,991                     | 3,991                     | 7,006                       | 14,988         |
| Balance at 31 March 1994 | 3,992                     | 3,991                     | 7,006                       | 14,989         |
|                          | 3,992                     | 3,991                     | 7,006                       | 14,989         |

\* Loan as reflected here only relates to funding for the asset transfers from LBL.

#### NOTE 19 CAPITAL COMMITMENTS

At 31 March 1994, the Company had no capital commitments (1993 Nil):

#### NOTE 20 PARENT CORPORATION

The Company is registered in England and Wales and for the year ended 31 March 1994, was a wholly owned subsidiary undertaking of London Buses Limited which is also registered in England and Wales. On 1 April 1994, all the Company's shares were transferred to London Regional Transport, the ultimate holding corporation. London Regional Transport was formed in accordance with the London Regional Transport Act 1984. Both London Buses Limited and London Regional Transport prepare group financial statements. The annual report of London Regional Transport is available to the public and may be obtained from 55, Broadway, London SW1H 0BD.