| Company registration number 02316429 (England and Wales) |
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| |
| KESTREL GUARDS LIMITED |
| FINANCIAL STATEMENTS |
| FOR THE YEAR ENDED 30 APRIL 2022 |
| PAGES FOR FILING WITH REGISTRAR |
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BALANCE SHEET

AS AT 30 APRIL 2022

| | | 202 | 2022 | | 2021 | |
|--|-------|-------------|---------|---------------------|---------|--|
| | Notes | £ | £ | £ | £ | |
| Fixed assets | | | | | | |
| Intangible assets | 4 | | 2,917 | | 4,091 | |
| Tangible assets | 5 | | 372,489 | | 49,784 | |
| Investments | 6 | | 222,305 | | 184,705 | |
| | | | 597,711 | | 238,580 | |
| Current assets | | | | | | |
| Stocks | | 3,422 | | 3,579 | | |
| Debtors | 8 | 2,461,295 | | 2,109,671 | | |
| Cash at bank and in hand | | 88,858 | | 569 | | |
| | | 2,553,575 | | 2,113,819 | | |
| Creditors: amounts falling due within one | | | | | | |
| year | 9 | (2,249,104) | | (1,461,464) ———— | | |
| Net current assets | | | 304,471 | | 652,355 | |
| Total assets less current liabilities | | | 902,182 | | 890,935 | |
| Provisions for liabilities | | | 15,775 | | 9,687 | |
| Net assets | | | 917,957 | | 900,622 | |
| One that are described | | | | | | |
| Called up share capital | | | 10,000 | | 10,000 | |
| Called up share capital Profit and loss reserves | | | • | | • | |
| FIUIL AIIU IOSS TESETVES | | | 907,957 | | 890,622 | |
| Total equity | | | 917,957 | | 900,622 | |

BALANCE SHEET (CONTINUED)

AS AT 30 APRIL 2022

The director of the company has elected not to include a copy of the profit and loss account within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved and signed by the director and authorised for issue on 25 January 2023

Mr J A E Matthews

Director

Company Registration No. 02316429

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 APRIL 2022

1 Accounting policies

Company information

Kestrel Guards Limited is a private company limited by shares incorporated in England and Wales. The registered office is 3 Yeoman Business Park, Test Lane, Nursling, Southampton, Hampshire, England, SO16 9JX.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the director has a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the director continues to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover represents amounts receivable for services net of VAT and trade discounts, except in respect of service contracts where turnover is recognised when the company obtains the right to consideration.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Revenue from contracts for maintenance visits and key holding is recognised when received and invoices are raised in respect of services provided.

1.4 Intangible fixed assets - goodwill

Goodwill, being the amount paid in connection with a business acquisition during 1996, was fully written down by 2007.

1.5 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software 20% Straight line

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings leasehold 10% on cost

Leasehold improvements nil

Plant and machinery 25% on reducing balance
Fixtures, fittings & equipment 27.5% on reducing balance
Motor vehicles 25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.7 Fixed asset investments

Investments, including interests in subsidiaries, associates and jointly controlled entities, are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.8 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment loss are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

1 Accounting policies

(Continued)

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The company only enters into basic financial instrument transactions.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.12 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

Accounting policies

(Continued)

1.13 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted. Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from with the future reversal of the underlying timing differences can be deducted.

1.14 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.15 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.16 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

1.17 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the director is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

| | | | 2022 Number | 2021 Number |
|---|--------------------------------------|----------|----------------|----------------|
| | Total | | 188 | 185 |
| 4 | Intangible fixed assets | | | |
| | | Goodwill | Software | Total |
| | Cont | £ | £ | £ |
| | Cost At 1 May 2021 and 20 April 2022 | 25.042 | E 070 | 44 70E |
| | At 1 May 2021 and 30 April 2022 | 35,913 | 5,872 | 41,785 |
| | Amortisation and impairment | | | |
| | At 1 May 2021 | 35,913 | 1,781 | 37,694 |
| | Amortisation charged for the year | , - | 1,174 | 1,174 |
| | | | | |
| | At 30 April 2022 | 35,913 | 2,955 | 38,868 |
| | | | | |
| | Carrying amount | | | |
| | At 30 April 2022 | - | 2,917 | 2,917 |
| | 11 70 A - 1 0004 | | 4.004 | 4.004 |
| | At 30 April 2021 | | 4,091 | 4,091 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

| 5 | Tangible fixed assets | | | | | | |
|---|---|---------------------------------------|-------------------------|--|---------------------------------|--------------------|-------------------|
| | | Land and buildings in leasehold | Leasehold provements | | ures, fittings M & equipment | otor vehicles | Total |
| | | £ | £ | £ | £ | £ | £ |
| | Cost | | | | | | |
| | At 1 May 2021 | 17,083 | - | 91,783 | 64,168 | 132,504 | 305,538 |
| | Additions | - | 338,010 | 3,775 | 4,294 | - | 346,079 |
| | Disposals | (17,083) | | (73,814) ——— | (42,717) | | (133,614) |
| | At 30 April 2022 | | 338,010 | 21,744 | 25,745 | 132,504 | 518,003 |
| | Depreciation and impairment | | | | | | |
| | At 1 May 2021 | 9,208 | - | 80,720 | 53,681 | 112,145 | 255,754 |
| | Depreciation charged in the | | | | | | |
| | year | 963 | - | 3,181 | 3,256 | 5,090 | 12,490 |
| | Eliminated in respect of | (10,171) | _ | (72,392) | (40,167) | _ | (122,730) |
| | disposals | (10,171) | | —————————————————————————————————————— | (40,107) | | (122,750) |
| | At 30 April 2022 | | | 11,509 | 16,770 | 117,235 | 145,514 |
| | Carrying amount | | | | | | |
| | At 30 April 2022 | - | 338,010 | 10,235 | 8,975 | 15,269 | 372,489 |
| | At 30 April 2021 | 7,875 | | 11,063 | 10,487 | 20,359 | 49,784 |
| 6 | Fixed asset investments | | | | | 2022 £ | 2021 £ |
| | Shares in group undertakings and Other investments other than loa | | terests | | | 108,005 114,300 | 108,005 76,700 |
| | | | | | | 222,305 | 184,705 |
| | | | | | | | |
| | Movements in fixed asset inves | stments | | Sha | res in | Other | Total |
| | | | | subsid | liaries inv | estments | |
| | | | | | £ | £ | £ |
| | Cost or valuation | | | | | | |
| | At 1 May 2021 | | | 11 | 200,80 | 76,700 | 184,705 |
| | Additions | | | _ | | 37,600 ——— | 37,600 |
| | At 30 April 2022 | | | 10 | 200,80 | 114,300 | 222,305 |
| | Carrying amount | | | | | | |
| | At 30 April 2022 | | | 10 | 08,005 | 114,300 | 222,305 |
| | At 30 April 2021 | | | 10 | 08,005 | 76,700 | 184,705 |
| | | | | = | | | |
| | | | | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

7 Subsidiaries

Details of the company's subsidiaries at 30 April 2022 are as follows:

| | Name of undertaking | Registered office | Class of shares held | % Held Direct |
|---|---|-------------------|-------------------------|------------------|
| | Active Eye Security Systems Limited | England | Ordinary | 100.00 |
| 8 | Debtors | | | |
| | | | 2022 | 2021 |
| | Amounts falling due within one year: | | £ | £ |
| | Trade debtors | | 1,612,737 | 1,148,780 |
| | Corporation tax recoverable | | 41,161 | 10,924 |
| | Other debtors | | 683,162 | 824,672 |
| | Prepayments | | 124,235 | 125,295 |
| | | | 2,461,295 | 2,109,671 |
| 9 | Creditors: amounts falling due within o | one year | | |
| | | | 2022 | 2021 |
| | | | £ | £ |
| | Bank loans and overdrafts | | - | 20,939 |
| | Trade creditors | | 278,544 | 149,002 |
| | Amounts owed to group undertakings | | 16,247 | 39,234 |
| | Corporation tax | | - | 111,120 |
| | Other taxation and social security | | 580,811 | 616,618 |
| | Other creditors | | 1,151,120 | 327,528 |
| | Accruals and deferred income | | 222,382 | 197,023 |
| | | | 2,249,104 | 1,461,464 |

The aggregate amount of creditors due within one year of which security has been given total to £1,116,963 (2021: £291,092). The security comprises a fixed and floating charge over the assets of the company.

The amount of debts factored and still owing at the balance sheet date totalled £1,657,022 (2021: £1,097,477).

There is a fixed and floating charge covering all the property or undertaking of the company in respect of a property purchased by a related party. The charge also contains a negative pledge.

10 Audit report information

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The auditor's report was unqualified.

The senior statutory auditor was Angela Trainor.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2022

| 10 | Audit report information | | (Continued) |
|----|--|--------------------|------------------|
| | The auditor was HJS Accountants Limited. | | |
| 11 | Operating lease commitments | | |
| | Lessee At the reporting end date the company had outstanding commitments for future minimum non-cancellable operating leases, as follows: | ກ lease payments ເ | under |
| | | 2022 | 2021 |
| | | £ | £ |
| | | 370,246 | 335,093 |
| 12 | Related party transactions | | |
| | The following interest-free amounts were outstanding at the reporting end date: | | |
| | | 2022 | 2021 |
| | Amounts due to related parties | £ | £ |
| | Entities over which the entity has control, joint | | |
| | control or significant influence | 16,247 | 39,234 |
| | Key management personnel | 1,321 | - |
| | Other related parties | 107,341 ======= | 54,784 ====== |
| | The following amounts were outstanding at the reporting end date: | | |
| | The following allowing the following at the reporting one date. | 2022 | 2021 |
| | Amounts due from related parties | £ | £ |
| | Entity under common control | 214,391 | 182,940 |
| | Key management personnel | - | 18,841 |
| | Other related parties | - | 4,410 |

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.