REGISTRAR OF COMPANIES

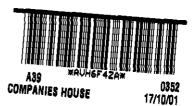
2290487

Applied Distribution Group Limited

Report and Financial Statements

Year Ended

31 December 2000





Annual report and financial statements for the year ended 31 December 2000

Contents

Directors

Page:

- 1 Report of the directors
- 3 Report of the independent auditors
- 5 Balance sheet
- 6 Notes forming part of the financial statements

Directors

K J Austin M J Ellis J R M Smith

Secretary and registered office

J M Mills, Ross House, 1 Shirley Road, Windmill Hill, Enfield, Middlesex, EN2 6SB.

Company number

2290487

Auditors

BDO Stoy Hayward, 8 Baker Street, London, W1U 3LL.

Report of the directors for the year ended 31 December 2000

The directors present their report with the audited financial statements of the company for the year ended 31 December 2000.

Results and dividends

The company did not trade during the year and accordingly no profit and loss account has been prepared.

The directors do not recommend payment of a dividend.

Principal activity

During the year the company continued to carry on the business of a holding company. Details of its principal subsidiary undertakings and their activities are shown in note 2.

Directors

The directors of the company at 31 December 2000 were:

D W Howes	(resigned 9 May 2000)
M R Arrowsmith	(resigned 30 December 2000)
K T J Butt	(resigned 30 December 2000)
J A Harvey	(resigned 30 December 2000)
K J Austin	(appointed 30 December 2000)
M J Ellis	(appointed 30 December 2000)
JR M Smith	(appointed 30 December 2000)

None of the directors had any interests in the share capital of the company.

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the directors for the year ended 31 December 2000

Auditors

BDO Stoy Hayward have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

On behalf of the Board

KJ Austin

Director

30 March 2001

Report of the independent auditors

To the shareholders of Applied Distribution Group Limited

We have audited the financial statements of Applied Distribution Group Limited on pages 5 to 7 which have been prepared under the accounting policies set out on page 6.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Report of the independent auditors (Continued)

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2000 and have been properly prepared in accordance with the Companies Act 1985.

BDO STOY HAYWARD

Chartered Accountants and Registered Auditors London

30 March 2001

Balance sheet at 31 December 2000

	Note	2000 £'000	2000 £'000	1999 £'000	1999 £'000
Fixed assets					
Investments – subsidiary undertakings	2		17,338		17,338
Current assets					
Debtors	3	12,567		12,567	
Net current assets			12,567		12,567
			29,905		29,905
Capital and reserves					
Called up share capital	4		3,518		3,518
Share premium account	5		14,056		14,056
Merger reserve	5		5,802		5,802
Profit and loss account	5		6,529		6,529
Shareholders' funds			29,905		29,905

All shareholders' funds are equity.

The financial statements were approved by the Board on 30 March 2001

Ken Austr

K J Austin **Director**

The notes on pages 6 and 7 form part of these financial statements

Notes forming part of the financial statements for the year ended 31 December 2000

1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The following principal accounting policy has been applied:

Investments

Investments held as fixed assets are stated at cost less provisions which reflect the permanent diminution in the value of the investments.

2 Investments held as fixed assets

	2000 £'000	1999 £'000
Shares in subsidiary undertakings	17,338	17,338

At 31 December 2000 the company's subsidiary undertakings were 100% owned and registered in England and Wales.

Company name	Principal activity
Tibbett & Britten Applied Limited	Contract distribution
Blue Cap Logistics Limited	Dormant company
Bernard Brook Transport (Elland) Limited	Dormant company

3 Debtors

		2000 £'000	1999 £'000
	Amounts falling due within one year	2 000	2 000
	Amounts owed by group undertakings	12,567	12,567
4	Share capital		
	•	2000 £'000	1999 £'000
	Authorised		
	47,500,000 ordinary shares of 10p each	4,750	4,750
	Allotted, called up and fully paid		
	35,175,839 ordinary shares of 10p each	3,518	3,518

Notes forming part of the financial statements for the year ended 31 December 2000 (Continued)

5	Reserves			
_		Share		Profit
		premium	Merger	and loss
		account	reserve	account
		£'000	£'000	£'000
	At 1 January 2000 and 31 December 2000	14,056	5,802	6,529

6 Parent undertaking

The directors consider the ultimate parent company to be Tibbett & Britten Group plc, a company registered in England and Wales.

These financial statements have been consolidated into the group financial statements of Tibbett & Britten Group plc and its subsidiaries. The group financial statements are available at Ross House, 1 Shirley Road, Windmill Hill, Enfield, Middlesex EN2 6SB.