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2288239

Wolverhampton Voluntary Sector Council (Limited by Guarantee)

Report of the Board of Trustee Directors and Financial Statements

Year Ended

31 March 2004





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Officers and advisors

Board of Trustee Directors

Theo Rickard

Roy Russell

Mirza Baig

Ann Gough (Chair)

James Smith

Eileen Birch

Ferdinand Addo

Kath Rees

(Vice Chair)

Fazia Bano

Sumit Grover

Gillian Atkins

Bruce Kirk

Graham Myerscough

Martin Kinsella

Manjit Dehal

Janet Clarke Lewis

Colin Knott

Pat Kemp

Secretary and registered office

B P Cove, 16 Temple Street, Wolverhampton, WV2 4AN

Company number

2288239

Registered charity number

700910

Auditors

BDO Stoy Hayward LLP, Mander House, Wolverhampton, WV1 3NF

Bankers

The Co-operative Bank plc, 1-2 Dudley Street, Wolverhampton, WV1 3EN

Report of the Board of Trustee Directors for the year ended 31 March 2004

Financial Statements

The members of the board of trustee directors present their report and financial statements for the year ended 31 March 2004.

Company law requires the trustee directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of WVSC and of the surplus or deficit of WVSC for that period. In preparing those financial statements, the trustee directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that WVSC will continue in business.

The trustee directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of WVSC and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of WVSC and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Legal Structure of WVSC

WVSC is a company limited by guarantee and therefore does not have a share capital. The liability of members is limited and details of their guarantees are given in note 1 to the financial statements.

WVSC is also a registered charity.

Activities

The principal activities of WVSC are the promotion of any charitable purpose for the benefit of the community within the Metropolitan Borough of Wolverhampton and the immediate surrounding areas and assisting in the provision of facilities in the interest of social welfare in the said community.

Review of Activities

WVSC activities over the past 12 months can be classified under three main headings. As in previous years these activities have been funded through a range of sources.

Direct services and trading activities

These services have included the provision of information on government policy and strategy and advice and guidance on legislative and policy matters; general and specialist training on a range of topics including employment regulations; the provision of a reprographics service which includes bi-monthly mailings; payroll and other financial services and the management of a development fund that provides "start up" money for community groups.

Projects directly managed by WVSC

The Mental Health Empowerment Project works to increase the involvement of Mental Health Service Users in the planning, delivery and monitoring of Mental Health Services in Wolverhampton as well as supporting the development of user led groups.

The Health and Social Care Project provides direct support to voluntary groups and community organisations, helping them to work more effectively; promotes inclusion and participation in decision making forums and structures and promotes and instigates organisational development learning for service providers.

Report of the Board of Trustee Directors for the year ended 31 March 2004 (Continued)

Review of Activities (continued)

Projects directly managed by WVSC (continued)

The Capacity Building Project provides voluntary and community organisations with information, advice and training on quality assurance systems and supports the work that we do with groups in developing constitutions, achieving charitable status and fund raising.

The Regeneration Policy Officer project promotes, supports and builds the capacity of the voluntary and community sector to influence regeneration policies and services that are designed to promote social inclusion and local economic regeneration.

The Specialist Services department provides a wide range of advice and support on legal matters including employment issues, leases, constitutions and a range of legislation as it is relevant to the voluntary and community sector. Apart from its links to the Capacity Building Project the work of this department is self financing, through fees.

Projects hosted and supported by WVSC

The Community Action Project works across the Future Foundations Regeneration Zone and works to ensure that the voluntary and community sector is fully engaged and able to influence the regeneration of Wolverhampton, Walsall and parts of South Staffordshire.

The Black Country Womens Development Network supports women and women's groups across the Black Country, links women's groups to borough wide women's forums and works to ensure that the views of women are represented on local regeneration agendas, partnerships and organisations.

The Women's Development Fund provides funding to support new and existing women's groups.

In addition to all the above the work on the Health Action Zone came to an end during the year and funding to support the Capacity Building Project through making funds available to groups (Quality Initiative) was made available and will be utilised during the coming year.

Results and dividends

WVSC had a net decrease in available resources of £70,348 for the year and it is proposed that this amount will be deducted from funds.

At 31 March 2004 the Specialist Development Services Fund was in deficit by £3,078. WVSC has now developed a sustainable business plan, including fund raising and rationalisation of income, to ensure the fund covers its costs in future.

The Black Country Women's Development – Phase 2, Regeneration Policy Officer and Capacity Building Project funds are also in deficit at the balance sheet date. This is purely as a result of timing differences between the incurring of expenditure and receipt of income.

Under the terms of its Memorandum of Association any income and property of WVSC shall be applied solely towards the promotion of the objects of WVSC and no dividend or any other form of distribution can be paid to its members.

Report of the Board of Trustee Directors for the year ended 31 March 2004 (Continued)

Board of trustee directors

The members of the board of trustee directors during the year, together with dates of any changes, were as follows:

Theo Rickard Roy Russell Mirza Baig

Richard Clarke (resigned 1.6.03)

Ann Gough (Chair)

James Smith Eileen Birch Ferdinand Addo

Kath Rees (Vice Chair)

Fazia Bano

Jane Newbrook (resigned 19.12.03)

Sumit Grover Gillian Atkins

John Walduck (resigned 26.9.03) Zillia Watson (resigned 21.11.03)

Bruce Kirk

Jagan Nath (appointed 9.11.02, resigned 22.10.03)

Graham Myerscough

Martin Kinsella (appointed 14.03.03)
Janet Clarke Lewis (appointed 22.10.03)
Manjit Dehal (appointed 13.06.03)
Colin Knott (appointed 19.12.03)

Robert Williams (appointed 1.10.03, resigned 19.12.03)

Pat Kemp

Reserves policy

The Board has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets (the "free reserves") should fall in a target range between £18,000 and three months' total expenditure before management charges. At 31 March 2004 the free reserves amounted to £3,723.

Further details of the reserves policy are included in the Annual Report of WVSC.

Risk review

The Board carries out regular reviews of the major risks to which WVSC is exposed and establishes systems to mitigate these risks.

Auditors

On 31 December 2003, BDO Stoy Hayward, the company's auditors, transferred its business to BDO Stoy Hayward LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. Accordingly BDO Stoy Hayward resigned as auditors on that date and the directors appointed BDO Stoy Hayward LLP as its successor. A resolution to re-appoint BDO Stoy Hayward LLP as auditors will be proposed at the next annual general meeting.

By order of the board of trustee directors

B P Cove Secretary

24 September 2004

Report of the independent auditors

To the members of Wolverhampton Voluntary Sector Council

We have audited the financial statements for the year ended 31 March 2004 on pages 7 to 16 which have been prepared under the accounting policies set out therein.

Respective responsibilities of trustee directors and auditors

The board of trustee directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Report of the Board of Trustee Directors.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Board of Trustee Directors' Report is not consistent with the financial statements, if WVSC has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with WVSC is not disclosed.

We read the Board of Trustee Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Our report has been prepared pursuant to the requirements of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustee directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to WVSC's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Report of the independent auditors (continued)

Opinion

In our opinion the financial statements give a true and fair view of the state of WVSC's affairs as at 31 March 2004 and of its movement of resources for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BDO STOY HAYWARD LLP

Bro Flay Haywal CVP

Chartered Accountants and Registered Auditors Wolverhampton

27 Sesember 2004

Statement of Financial Activities for the year ended 31 March 2004

	Note	Unrestricted funds 2004 £	Restricted funds 2004 £	Total funds 2004 £	Total 2003 £
Incoming resources		-			-
Resources from operating activities in furtherance of WVSC's objects Grants containing service					
requirements		~	430,893	430,893	445,446
Sales and other income		25,153	42,469	67,622	69,880
		25,153	473,362	498,515	515,326
Donations, legacies and similar income		ŕ	•	•	•
Core funding and general grants		95,780	-	95,780	87,174
Investment income					
Interest received		682	-	682	1,789
		121,615	473,362	594,977	604,289
Resources expended – charitable expenditure					
Grants payable Cost of activities in furtherance of	3	400	4,690	5,090	22,966
WVSC's objects	4	42,231	409,503	451,734	392,145
Management and administration	5	89,428	119,073	208,501	198,385
		132,059	533,266	665,325	613,496
Net (expenditure) for the year		(10,444)	(59,904)	(70,348)	(9,207)
Total funds at 1 April 2003		28,633	108,260	136,893	146,100
Total funds at 31 March 2004		18,189	48,356	66,545	136,893

Balance sheet at 31 March 2004

	Note	£	2004 £	£	2003 £
Fixed assets					
Tangible assets	7		14,466		13,361
Current assets					
Debtors	8	58,622		145,633	
COIF charities deposit fund		239		17,454	
Cash at bank and in hand		65,345		48,641	
		124,206		211,728	
Creditors: amounts falling due	9	(73.137)		(00 106)	
within one year	9	(72,127)		(88,196)	
Current assets			52,079		123,532
Net assets			66,545		136,893
					
Reserves	10				
General unrestricted fund			18,189		28,633
Restricted funds: Health and Social Care			5,442		7,158
HIV/AIDS			3,068		3,668
Specialist Development Services			(3,078)		12,695
Women's Development			14,681		10,610
Black Country Women's			2 1,002		10,010
Development - Phase 1			-		8,204
Black Country Women's Development – Phase 2			(1,665)		-
Regeneration Zone			845		3,820
Regeneration Policy Officer			(222)		3,120
Mental Health Empowerment			16,585		22,544
Health Action Zone Input/					
Participation			3,563		39,150
Capacity Building Project			(863)		(2,709)
Quality Initiative			10,000		-
			66,545		136,893
					

The financial statements on pages 7 to 16 were approved by the Board of Trustee Directors on 24 September 2004.

Ann Gough Chair of Board of Trustee Directors

Ellian H thins

Gillian Atkins

Chair of Finance Sub-Committee

Notes forming part of the financial statements for the year ended 31 March 2004

1 Liability of Members

WVSC is a company limited by guarantee. It does not have a share capital and the liability of each member is limited to the guarantee given by that member, which shall not exceed £1. There are no beneficial interests and under the terms of its Memorandum and Articles of Association any surplus can only be applied towards the promotion of WVSC's objectives and no dividend or other form of distribution can be paid to its members.

2 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Companies Act 1985 and follow the recommendations in Accounting and Reporting by Charities: Statement of Recommended Practice issued in October 2000.

Cash flow statement

WVSC has taken advantage of the exemption conferred by Financial Reporting Standard 1 'Cash Flow Statements (Revised 1996)' not to prepare a cashflow statement on the grounds that it is a 'small' company under the Companies Act 1985.

Pension costs

Certain employees are members of the West Midlands Local Government Superannuation Scheme. The pension cost charge in the financial statements represents contributions due to this scheme in respect of earnings during the year.

Tangible fixed assets and depreciation

Tangible fixed assets are normally capitalised where the cost exceeds £500 and are stated at cost less depreciation. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value, of each asset on a straight line basis over its expected useful life, as follows:

Office equipment - over 5 years Computers - over 4 years

Development fund grants

Development fund grants payable to local organisations are limited to £200 maximum per applicant. They are recognised in the accounts when paid.

Revenue grants

Revenue grants are received from Wolverhampton City Council and other organisations in order to finance WVSC's activities and are accounted for in the income and expenditure account on an accruals basis.

Where revenue grants are received which have donor-imposed restrictions as to the timing of the related expenditure, any income received in advance is deferred.

Operating leases

Rentals payable under operating leases are charged to the profit and loss account as incurred.

Notes forming part of the financial statements for the year ended 31 March 2004 (continued)

2 Accounting policies (continued)

Allocation of costs

Specific costs for each activity are charged as incurred and all other costs are charged against general activities.

3 Grants payable

		2004		2003
	Number	£	Number	£
Grants to institutions				
Health Action Zone	-	~	37	18,178
Women's development	7	4,190	9	2,646
HIV/AIDS	1	500	3	1,450
Mental Health Empowerment	-	~	-	(506)
General activities	2	400	6	1,198
	10	5,090	55	22,966
	<u></u>			

None of these grants was for more than £1,000.

4 Costs of activities in furtherance of WVSC's objects

	Unrestricted Funds	Restricted Funds	Total 2004	Total 2003
	£	£	£	£
Salaries and other staff costs	31,545	321,519	353,064	310,370
Pension	2,416	10,929	13,345	11,450
Training	228	60,905	61,133	47,715
Reprographic	(1,708)	12,091	10,383	12,904
Books and publications	50	4,559	4,609	1,606
Doubtful debts	-	-	_	8,100
Black Strategic Health Group Support	-	9,200	9,200	-
Contribution to deficit on HAZ fund	9,700	(9,700)	-	-
	42,231	409,503	451,734	392,145

5 Management and administration of the charity

	Unrestricted Funds	Restricted Funds £	Total 2004 £	Total 2003 £
	£	£	£	x
Salaries	41,815	-	41,815	56,703
Office costs	62,587	73,624	136,211	127,247
Audit fees	8,000	-	8,000	5,385
Professional fees	19,164	(4,774)	14,390	2,534
Management recharges	(38,951)	38,951	_	-
Administration and professional support	(8,492)	8,492	-	-
Depreciation of fixed assets	5,305	2,780	8,085	6,516
	89,428	119,073	208,501	198,385

Notes forming part of the financial statements for the year ended 31 March 2004 (continued)

6	Total resources expended	2004	2003
		£	£
	Total resources expended include:		
	Rentals under operating leases		
	- land and buildings	23,282	23,413
	Auditors' remuneration	8,000	5,385
	Auditors' remuneration – non audit services	4,070	1,708
	Depreciation: owned fixed assets	8,085	6,516
7	Tangible Fixed Assets		G
			Computers and Office
			Equipment
			£
	Cost		
	1 April 2003		55,692
	Additions		9,190
	31 March 2004		64,882
			<u> </u>
	Depreciation		
	1 April 2003		42,331
	Charge for the year		8,085
	31 March 2004		50,416
	Net book value		
	31 March 2004		14,466 ———
	31 March 2003		13,361
8	Debtors		
J	Destors	2004	2003
		£	£
	Trade debtors	55,236	139,140
	Payments in advance	3,386	6,493
			
		58,622	145,633

Notes forming part of the financial statements for the year ended 31 March 2004 (continued)

9	Creditors: amounts falling due within one year		2004 £	2003 £
	Other creditors Accruals		63,493 8,634	70,923 17,273
			72,127	88,196
10	Reserves and Reconciliation of Movements in Funds	31 March 2003	Net movement	31 March 2004
		£	during year £	£
	General unrestricted fund Restricted funds:	28,633	(10,444)	18,189
	Health and Social Care	7,158	(1,716)	5,442
	HIV/AIDS	3,668	(600)	3,068
	Specialist Development Services	12,695	(15,773)	(3,078)
	Women's Development	10,610	4,071	14,681
	Black Country Women's Development - Phase 1	8,204	(8,204)	-
	Black Country Women's Development – Phase 2	-	(1,665)	(1,665)
	Regeneration Zone	3,820	(2,975)	845
	Regeneration Policy Officer	3,120	(3,342)	(222)
	Mental Health Empowerment	22,544	(5,959)	16,585
	Health Action Zone Input/Participation	39,150	(35,587)	3,563
	Capacity Building Project	(2,709)	1,846	(863)
	Quality Initiative	-	10,000	10,000
		136,893	(70,348)	66,545

The restricted funds of WVSC comprise the above unexpended balances on donations and grants given for specific purposes. The balance of these funds are represented by current asset debtors, held as cash or invested in the Charities Deposit Fund and appear on the balance sheet under these headings.

11 Information regarding members of the Board of Trustee Directors

The names of persons who are members of the Board are given in the Report of the Board of Trustee Directors.

Remuneration:

Under the terms of the Memorandum of Association no member of the Board shall receive any remuneration from WVSC. In addition, none of the members were reimbursed for expenses incurred by them.

Notes forming part of the financial statements for the year ended 31 March 2004 (continued)

12 Particulars of Employees

The average number of persons employed by WVSC during the year was:

	2004	2003
General activities	22	19
Health Action Zone	-	1
	22	20
The aggregate payroll cost of these persons was as follows:		
	2004 £	2003 £
Wages and salaries	365,920	325,216
Social security costs	28,960	23,621
Other pension costs	13,345	11,450
	408,225	360,287
No employees earned more than £50,000 during the year.	<u> </u>	

13 Revenue Grants from Wolverhampton City Council under Section 137 Local Government Act 1988

	2004 £	2003 €
Salaries	66,802	48,646
Other expenses	22,998	38,528
	89,800	87,174
	<u></u>	

14 Pensions

The company makes contributions to the West Midlands Local Government Superannuation Scheme in respect of certain employees. The pension charge represents contributions payable by the company and amounted to £13,345 (2003: £11,450). At 31 March 2004 contributions of £Nil were outstanding (2003: £1,531).

15 Taxation

WVSC is not liable to tax on any of its income because of its charitable status.

Notes forming part of the financial statements for the year ended 31 March 2004 (continued)

16 Operating Lease Commitments

At 31 March 2004 WVSC had annual commitments under non-cancellable operating leases as follows:

	2004		2003	3
	Land and Buildings	Other	Land and Buildings	Other
Expiry date:				
In under one year In one to two years	- 4,671	976 -	15,124 3,975	1,302
	4,671	976	19,099	1,302

Both parties to the land and buildings lease have an option to terminate the lease on giving three months notice.

17 Related Party Transactions

WVSC deals with many charitable organisations in which members of the Executive Committee are officers. The following material transactions have been undertaken during the year with such organisations:

	2004 £	2003 £
Wolverhampton Network Consortium - sales	-	15,000
The balances due from this organisation at 31 March 2004 were:	2004 £	2003 £
Wolverhampton Network Consortium	1,680	16,590

No other material transactions took place between WVSC and related parties.

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 March 2004

2003 Total £	87,174 20,480 77,019 5,818 52,682 52,682 161,673 33,470 51,311 42,983
2004 Total £	99,800 19,200 78,944 9,665 19,583 76,086 11,520 43,646 10,557 102,614 52,758
Quality Initiative £	10,000
Capacity Building Project £	\$2.758
Health Action Zone Input / Participation £	2,000
Mental Health Empowerment	19,200
Regeneration Policy Officer £	19,583
Regeneration Zone £	102,614
Black Country Women's Development Network - 2	13,520
Black Country Women's Development Network - 1	43.646
t Women's Development £	9,665
Health Specialist and Social Development Women's Care Services Development £	
Health and Social Care	78,944
General Activities £	\$9,800
18. ANALYSIS OF GRANTS RECEIVABLE	Wolverhampton City Council Wolverhampton City Council Social Services Joint Finance grant Barrow Cadbuty Trust Neighbounhood Renewal Fund Wolverhampton City Primary Care Trust Regional Action West Midlands National Lottery Charrites Board Lloyds TSB Foundation for England & Wales Advantage West Midlands European Regional Development Fund

DETAILED STATEMENT OF FINANCIAL ACTIVITIES For the year ended 31 March 2004

	Core Activities £	Trading Activities E	Health and Social Care	HIV/AIDS	Specialist Development Services £	Women's Development £	Black Country Women's Development Network - 1	Black Country Black Country Women's Women's Development Development Network - 1 Network - 2 E E	3lack Country Women's Development Regeneration Network - 2 Zone E E	Regeneration Policy Officer E £	Mental Health Empowernent E	Health Action Zone Input/ Participation £	Capacity Building Project £	Quality Initiative E	2004 Total £	2003 Total £
Income Grants received Movement in Adented income	95,780		78,944			9,665	43,646	24,377	102,614	19,583	87,306	2,000	52,758	10,000	526,673	532,620
Grants receivable relating to the year Consultancy and training course fees	95,780		78,944	0	38.055	9,665	43,646	24,377	102,614	19,583	87,306	2,000	52,758	10,000	516,673	532,620
Other sales Door and animons him	1,650	23,503	8		2,600			494	1,200		100				29,567	24,915
room and equipment line Interest received	682														682	1,789
Income received in year	98,112	23,503	78,964	0	40,655	9,665	43,646	24,871	103,814	19,583	87,406	2,000	52,758	10,000	584,977	604,289
Expenditure											. :	;	1			
Staff salanes and national insurance Temporary staff	67,945 2.463	5,416	53,734		36,381		32,318	13,812	3,592	13,353	959'69	492 766	34,027		394,880	348,837
Pension contributions	2,032	384	2,057		206		1,151	486	902	833	3,628	3	1,366		13,345	11,450
Volunteer expenses	1				22					7	344				401	424
Rent and water rates	12,722		ì		!		Ç		6,114	1,022	2,042	432	1,022		23,354	23,772
Insurance Donains and maintenance	2,543		S		47		95		522	47	142		4 5		3,538	4,348
Repairs and maintenance Heat and light	2,568				ô				4	7	₹		7		2,568	6,0/9
Telephone and fax	2,643		778		1,251		864	291	827	83	900	124	227		7,688	8,791
Reprographics	(1,708)		2,609		2,531	88	2,541	644	728	334	1,774	743	98		10,383	12,904
Printing, stationery and postage	18,794		1,744		2,585	36	872	358	1,831	540	1,713	445	462		29,380	23,928
Advertising Books and millionians	ŭ		č		ç	Ċ	1007	10,	7	7	100	Ċ	0		0	2,021
Books and publications Staff travel and subsistence	1 450		200		2802	07	3 514	722	- 193 383	0 <u>1.</u>	0.870	Š	4,004		4,609	1,506
Staff training and conferences	(262)		17		220		4	, 5 , 5	293	(115)	200	(150)	<u>-</u> 		372	4.666
Training course costs	228		725		3,354		10,266	2,492	7,216	403	664	35,153	632		61,133	47,715
Development fund grants	400			200		4,190									5,090	22,966
Auditors' remuneration	10,599		7,57		0		Č			Š	,		9		10,599	5,385
Measurement charges	5,505		200	5	589	4	523	CONTRACT	210,1	212	22.0		3/3		8,085	6,516
Sundry expenses	658		5,5	3	238	7,	40	2001	110	116	3,000	29	4,000		1.489	4.006
AGM	2,671						!				į	}			2,671	2,402
Bank charges	240														240	137
Staff recruitment	4,275		6					4,646	1,989	2,824					13,734	12,095
Computer network and technical support	5.240		784.0		338				1.346	38	554				7 513	9 583
Internet costs	2,403								1.469	152	; }	(15)	434		4 443	1 273
Black Strategic Health Group support	0											9,200			9,200	0
Contribution to deficit on HAZ fund	9,700											(9,700)			0	0
Professional fees Good practice awards	16,565 746				(4,776)								0		11,791 746	2,534
Total expenditure	126,260	5,800	80,680	009	56,428	5,594	51,850	26,536	106,789	22,925	93,365	37,587	50,912	0	665,326	597,394
Net movement in year	(28,148)	17,703	(1,716)	(009)	(15,773)	4,071	(8,204)	(1,665)	(2,975)	(3,342)	(6'626)	(35,587)	1,846	10,000	(70,349)	6,893
Balance at 1 April 2003	28,634	0	7,158	3,668	12,695	10,610	8,204	0	3,820	3,120	22,544	39,150	(2,709)	0	136,894	152,993
Delege at 34 Manch 2004	407	2011	1	0000	(0,0)	,	•	100								
Dalailte at 31 Marcii 2004	490	17,703	5,442	3,008	(3,0/8)	14,631		(1,665)	845	(222)	16,585	3,563	(863)	10,000	66,545	159,886

This page is far the infectoral to the Board of Trustee Directors only and does not form part of the financial statements

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