Report and Financial Statements

31 December 2003



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01/07/04

REPORT AND FINANCIAL STATEMENTS 2003

CONTENTS	Page
Directors' report	1
Statement of directors' responsibilities	4
Independent auditors' report	5
Profit and loss account	7
Balance sheet	9
Cash flow statement	11
Notes to the accounts	13
Additional information	32

DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 December 2003.

ACTIVITIES

The principal activity of the company is the marketing of health, nutritional and beauty products. There has been no change in the principal activity of the company during the year.

REVIEW OF DEVELOPMENTS

The healthy end to 2002 continued throughout 2003 with the company recording an increase in turnover of 21%.

Distributor sponsorship continued to be very healthy with a further increase on the figures for 2002, but what was also encouraging was the increase in distributors moving through the marketing plan and developing a business.

Sales of support items such as literature continue to be very strong, with literature turnover increasing by over 27% to over £750,000. This is mainly thanks to a 19% increase in video and CD sales, items introduced in 2002.

More items than usual were launched in 2003, with the introduction of a fragrance for men and women, Echinacea, Multi Maca and Calcium, all of which are proving to be very popular. Also introduced in 2003 was a new combination box containing the company's most popular selling items, which has proven to be very successful.

New products already lined up for 2004 promise to further compliment the company's extensive product range.

The strength of the company's cash flow in 2003 also resulted in the long term loan being paid off two years ahead of schedule. Prudent use of deposits has also resulted in very strong interest receipts for the year.

The budgetary control procedures put in place at the end of 2002 have also proved successful as the company has been able to control its cost base, whilst sales have grown strongly. Together with the strength of the pound versus the US dollar, the company has recorded record profits.

The first two months of 2004 also give considerable cause for optimism. Growth of 15% over the first two months of 2003 give a good base to move forward throughout the rest of the year.

DIVIDENDS AND TRANSFERS TO RESERVES

The directors do not recommend the payment of a dividend (2002 - £nil). The results of the company are set out on page 5.

The profit for the year of £1,381,167 (2002:£1,032,159) has been transferred to reserves.

DIRECTORS AND THEIR INTERESTS

The directors who served during the year and their interests in the ordinary share capital of the company were as follows:

	Ordinar	y shares of £1 each
	2003	2002
R G Maughan	10,000	10,000
R Lloyd	•	•

DIRECTORS' REPORT

AUDITORS

On 1 August 2003 Deloitte & Touche transferred their business to Deloitte & Touche LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. The Company's consent has been given to treating the appointment of Deloitte & Touche as extending to Deloitte & Touche LLP with effect from 1 August 2003 under the provisions of section 26(5) of the Companies Act 1989.

Deloitte & Touche LLP have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

R LLOYD

Secretary

STATEMENT OF DIRECTORS' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FOREVER LIVING PRODUCTS (UK) LIMITED

We have audited the financial statements of Forever Living Products (UK) Limited for the year ended 31 December 2003 which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes 1 to 19. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the company's directors' are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report for the above year and consider the implications for our report if we become aware of any apparent misstatements.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion, the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche LLP

28 Jue 2004

Chartered Accountants and Registered Auditors

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Birmingham

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PROFIT AND LOSS ACCOUNT Year ended 31 December 2003

	Note	2003 2002 £ £
TURNOVER	2	21,590,848 17,835,030
Cost of sales		(5,872,472) (4,994,935)
Gross profit		15,718,376 12,840,095
Distribution costs Administrative expenses Other operating income		$ \begin{array}{c} (10,785,687) & (8,684,645) \\ (3,004,801) & (2,717,401) \\ \hline 3,347 & 2,000 \\ \hline (13,787,141) & (11,400,046) \end{array} $
OPERATING PROFIT	4	1,931,235 1,440,049
Interest receivable		47,768 14,159
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		1,979,003 1,454,208
Tax on profit on ordinary activities	5	(597,836) (422,049)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION FOR THE	14	1 281 167 1 020 150
FINANCIAL YEAR	14	1,381,167 1,032,159

All activities derive from continuing operations.

There are no recognised gains and losses other than the profit for the financial years. Accordingly, no statement of total recognised gains and losses is given.

BALANCE SHEET 31 December 2003

	Note	£	2003 £	£	2002 £
FIXED ASSETS Tangible assets	6		110,608		103,655
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	7 8	1,440,547 572,072 3,360,386 5,373,005		1,658,567 488,591 1,842,775 3,989,933	
CREDITORS: amounts falling due within one year	9	(2,447,701)		(1,972,976)	
NET CURRENT ASSETS			2,925,304		2,016,957
TOTAL ASSETS LESS CURRENT LIABILITIES			3,035,912		2,120,612
CREDITORS: amounts falling due after more than one year	10				(465,867)
			3,035,912		1,654,745
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	13 14		10,000 3,025,912		10,000 1,644,745
EQUITY SHAREHOLDERS' FUNDS	15		3,035,912		1,654,745

These financial statements were approved by the Board of Directors on 2 April 2004

Signed on behalf of the Board of Directors

R MAUGHAN

Director

CASH FLOW STATEMENT Year ended 31 December 2003

1 var viidva 51 December 2005			
	Note	2003 £	2002 £
Cash inflow from operating activities	16	2,668,217	422,582
Return on investment and servicing of finance	17	47,768	14,159
Taxation		(475,991)	(67,440)
Capital expenditure and financial investment	17	(55,716)	(36,209)
Cash inflow before financing		2,184,278	333,092
Financing	17	(666,667)	(163,988)
Increase in cash in the year		1,517,611	169,104
Reconciliation of net cash flow to movement in	18	2003	2002
net funds		£	£
Increase in cash in the year		1,517,611	169,104
Cash outflow from decrease in debt and lease financing		666,667	163,988
Change in net debt resulting from cash flows		2,184,278	333,092
Exchange movements on borrowings		(45,510)	73,725
Movement in net funds in the year		2,138,768	406,817
Net funds at 1 January		1,221,618	814,801
Net funds at 31 December		3,360,386	1,221,618

NOTES TO THE ACCOUNTS Year ended 31 December 2003

1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Accounting convention

The financial statements are prepared under the historical cost convention.

Turnover

Turnover represents the aggregate of amounts receivable for services and goods supplied in the ordinary course of business, excluding value added tax.

Tangible fixed assets

Tangible fixed assets are stated at cost. Depreciation is provided for all fixed assets to write off their cost over the following periods:

Computers 3 years straight line Fixtures and office equipment 5 years straight line Vehicles 4 years straight line

Stocks

Stocks are stated at the lower of cost and net realisable value.

Deferred taxation

Deferred tax is recognised in respect of timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred tax assets and liabilities are not discounted.

Leases

Rental costs under operating leases are charged to the profit and loss account as they are incurred.

Pensions

The company operates a money purchase scheme for the benefit of its employees. The company's contributions to this scheme are shown in Note 3.

Foreign Currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

2. ANALYSIS OF TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The turnover and profit before taxation is entirely attributable to the principal activity and arises in the United Kingdom.

NOTES TO THE ACCOUNTS Year ended 31 December 2003

3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

		2003 £	2002 £
	Directors' emoluments		
	Other emoluments	57,473	62,602
		No	No
	Average number of persons employed	59	55
		£	£
	Staff costs during the year (including directors)		
	Wages and salaries	1,025,098	989,644
	Social security costs	99,862	78,185
	Other pension costs	57,953	56,837
		1,182,913	1,124,666
4.	OPERATING PROFIT		
		2003	2002
	Operating profit is after charging/(crediting):	£	£
	Depreciation		
	Owned assets	51,363	65,046
	Rentals under operating leases	394,882	355,518
	Other operating leases Hire of plant and machinery	15,148	19,754
	Auditors' remuneration	15,110	17,75
	Audit services	14,750	14,500
	Foreign exchange losses/(gains)	(45,510)	(69,231)
5.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
J1	TAX ON TROTT ON ORDINARY MOTORITIES	2003	2002
		£003	£
	United Kingdom corporation tax charge at 30%	-	-
	(2002 – 30%) based on the profit for the year	596,915	233,000
	Adjustment in respect of prior years	(759)	(17,213)
		596,156	215,787
	Deferred taxation	1.600	207.272
	Timing differences, origination and reversal	1,680	206,262
		597,836	422,049

NOTES TO THE ACCOUNTS Year ended 31 December 2003

5. TAX ON PROFIT ON ORDINARY ACTIVITIES (CONTINUED)

Factors affecting the tax charge for the year:

The current tax charge varies from the standard rate of UK corporation tax due to the following factors:

			2003 £	2002 £
Profit on ordinary activities before tax			1,979,003	1,454,208
Tax at 30% (2002 – 30%) Expenses not deductible for tax purposes Capital allowances in excess of depreciation Utilisation of tax losses Movement in short term timing differences Marginal relief			593,701 4,894 (1,680)	436,262 2,240 3,341 (39,441) (170,162) 760
Prior period adjustments			(759)	(17,213)
			596,156	215,787
TANGIBLE FIXED ASSETS				
	Computers £	Fittings and office equipment £	Motor vehicles £	Total £
Cost				
At 1 January 2002 Additions	197,057 24,018	276,669 30,023	66,405 4,275	540,131 58,316
Disposals			(28,310)	(28,310)
At 31 December 2003	221,075	306,692	42,370	570,137
Accumulated depreciation At 1 January 2002 Charge for the year Disposals	179,290 14,930 	210,234 26,464	46,952 9,969 (28,310)	436,476 51,363 (28,310)
At 31 December 2003	194,220	236,698	28,611	459,529
Net book value At 31 December 2003	26,855	69,994	13,759	110,608
At 31 December 2002	17,767	66,435	19,453	103,655
STOCKS				

7.

6.

	2003	2002
	£	£
Goods for resale	1,440,547	1,658,567
	11 11 11 10 100 100 100 100 10 10 100	

NOTES TO THE ACCOUNTS Year ended 31 December 2003

8. DEBTORS

	Due within one year	2003 £	2002 £
	Trade debtors	13,293	7,758
	Amounts owed by related parties	278,058	248,987
	Deferred tax asset (note 12)	16,919	18,599
	Other debtors	263,802	213,247
		572,072	488,591
9,	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2003	2002
		£	£
	Trade creditors	242,812	280,546
	Corporation tax	206,915	86,750
	Other taxation and social security	60,986	50,270
	Amounts owed to related parties (note 11)	656,535	493,746
	Accruals and deferred income	1,280,453	1,061,664
		2,447,701	1,972,976
10.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE Y	EAR	
		2003	2002
		£	£
	Amounts owed to related parties (note 11)	-	465,867

11. RELATED PARTY TRANSACTIONS

The ultimate controlling party is Mr R Maughan, the director and principal shareholder.

The balances shown in note 8 were owed by Forever Living Products Iceland, Forever Living Products Germany, Forever Living Products Israel, Forever Living Products Cyprus, Forever Living Products Spain, Forever Living Products Netherlands, Forever Living Products Scandinavia, Forever Living Products Baltics, Forever Living Products Hungary, Forever Living Products Brazil and Forever Living Products Greece, all companies in joint control with the company.

The company owed the following amounts to companies in joint control with it.	2003 £	2002 £
Aloe Vera of America Inc Forever Living Products Asia Limited Forever Living.com	656,535 - -	315,733 621,157 22,723
	656,535	959,613

NOTES TO THE ACCOUNTS Year ended 31 December 2003

11. RELATED PARTY TRANSACTIONS (continued)

These balances all fall due within one year with exception of the balance owed to Forever Living Products Asia Limited which is a non interest bearing term loan repayable in instalments.

These related party balances are repayable as follows:	2003 £	2002 £
In one year or less or on demand In more than two years but not more than five years	656,535	493,746 465,867
	656,535	959,613

During the year the company purchased goods and services to the value of £4,720,103 (2002 - £3,606,686) from the companies named above. In addition, certain of these companies provided marketing and product development support to the company. The company occupies premises owned by Mr Maughan, for which £61,000 (2002 - £61,000) rent was charged in the year. During the year, the company sold goods to the value of £118,523 (2002: £64,805) to companies in common ownership.

12. PROVISIONS FOR LIABILITIES AND CHARGES

		£	
	Deferred taxation		
	Balance at 1 January 2003	18,599	
	Provision - Current year charge	(1,680)	
	Balance at 31 December 2003 (Note 8)	16,919	
	The amounts provided in the accounts are as follows:	•	
		2003 £	2002 £
	Capital allowances in advance of depreciation	(16,919)	(18,599)
13.	CALLED UP SHARE CAPITAL		
		2003	2002
		£	£
	Authorised, allotted and fully paid		
	10,000 Ordinary shares of £1 each	10,000	10,000
14.	PROFIT AND LOSS ACCOUNT		
		£	
	At 1 January 2003	1,644,745	
	Profit for the year	1,381,167	
	At 31 December 2003	3,025,912	
	At 31 December 2003	3,023,912	

NOTES TO THE ACCOUNTS Year ended 31 December 2003

15. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

13.	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS					
		2003 £	2002 £			
	Profit for the financial year Opening shareholders' funds	1,381,167 1,654,745	1,032,159 622,586			
	Closing shareholders' funds	3,035,912	1,654,745			
		5,055,512	1,001,710			
16.	RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOWS					
		2003 £	2002 £			
	Operating profit	1,931,235	1,440,049			
	Depreciation Profit on sale of fixed assets	51,363	65,046			
	Decrease/(increase) in stock	(2,600) 218,020	(379 005)			
	(Increase)/decrease in debtors	(85,161)	(278,095) 177,642			
	Increase/(decrease) in creditors	509,850	(908,335)			
	Exchange differences on borrowings	45,510	(73,725)			
	Net cash inflow from operating activities	2,668,217	422,582			
17.	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT					
		2003	2002			
	Net cash inflow from return on investment and	£	£			
	servicing of finance					
	Interest receivable	47,768	14,159			
		1 				
	Capital expenditure and financial investment					
	Purchase of tangible fixed assets	(58,316)	(36,209)			
	Receipt from sale of tangible fixed assets	2,600	-			
	Net cash outflow from capital expenditure and					
	financial investment	(55,716)	(36,209)			
	Net cash outflow from financing					
	Repayment of inter company borrowings	(666,667)	(163,988)			

NOTES TO THE ACCOUNTS Year ended 31 December 2003

18. ANALYSIS OF NET FUNDS

	At 1 Jan 2003 £	Cash flow £	Exchange differences £	At 31 Dec 2003 £
Cash in hand and at bank Borrowing from related company	1,842,775 (621,157)	1,517,611 666,667	(45,510)	3,360,386
	1,221,618	2,184,278	(45,510)	3,360,386

19. FINANCIAL COMMITMENTS

Capital commitments

There were no capital commitments contracted for but not provided at 31 December 2003 (2002 - £Nil).

Operating lease commitments

At 31 December 2003, the company was committed to making the following payments during the next year in respect of operating leases.

	Land and	Land and buildings		
	2003	2002		
	£	£		
Leases which expire:				
Within one year	136,720	112,733		
Within two to five years	259,241	239,775		
	395,961	352,508		