# STANTON BONNA CONCRETE LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2018

\*A8F4LUZM\* A68 30/09/2019 COMPANIES HOUSE

#### **COMPANY INFORMATION**

**Directors** B J R Cattin-Martel

C C Richardson N Yatzimirsky

Company secretary A L Barlow (Resigned 19<sup>th</sup> July 2019)

Registered number 02263795

Registered office Littlewell Lane

Stanton By Dale Ilkeston

Derbyshire DE7 4QW

Independent auditors PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

Cornwall Court 19 Cornwall Street Birmingham B3 2DT

#### CONTENTS

	Page(s)
Strategic report	1 – 3
Directors' report	4 – 5
Independent auditors' report to the members of Stanton Bonna Concrete Limited	6 – 8
Statement of comprehensive income for the year ended 31 December 2018	9
Balance sheet as at 31 December 2018	10
Statement of changes in equity for the year ended 31 December 2018	11
Notes to the financial statements for the year ended 31 December 2018	12 - 35

#### STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present the strategic report of Stanton Bonna Concrete Limited ("the company") for the year ended 31 December 2018.

#### Principal activities, business review and future developments

The principal activity of the company is the manufacture and supply of precast concrete pipes, manholes and other precast concrete products.

The key performance indicators show the following movements:

•	2018	2017
Turnover	£29.1m	£27.67m
(Loss) before tax	(£1.4m)	(£3.9m)
Debtor days	71	72
Creditor days	58	112

Overall turnover of £29.1m was 5% higher than in 2017 with a strong performance in our core product range. New products introduced in 2017 also continued to grow in 2018, increasing like for like sales for the 'Specials' side of the business. Bad weather during the early part of the year affected our ability to build sufficient stocks to meet the demand seen in the second half of the year, which coincided with commissioning issues experienced on some new investment. Future opportunities for the business to expand are good, having invested heavily over the last 4 years in replacing outdated equipment and adding additional production capacity.

The UK Rail element of the business, which is run as a separate trading entity for commercial reasons continued to see overall sales fall, on a year on year basis, as anticipated. All rail products are manufactured by Stanton Bonna Concrete Limited and sold to SBC Rail Limited.

Trading losses of £1.4m were disappointing, considering the increase in sales. The 6% loss in direct margin being largely attributed to sub optimal sourcing put in place to keep key customers supplied during periods of high demand. A restructuring of the production team that took place towards the end of the year has helped address a number of the issues experienced in the year, with the benefits already starting to be seen.

There was an increase in overheads during the year, relating mainly to investment in core personnel to strengthen the businesses future prospects and deliver the significant capital projects that took place during the year.

An investment strategy to improve capacity within the organisation, in addition to increasing the current assets and reducing the pension deficit was funded by factoring the debtors during 2018. This arrangement is with recourse, and so the debtors are still maintained on the Balance Sheet. It is also the board's intention to issue £7.4m worth of share capital in Q4 of FY2019 which will be reflected in next year's financial statements.

The Competition and Markets Authority ("CMA") opened separate civil and criminal investigations into suspected cartel activity among various suppliers in the supply of certain precast concrete drainage products. An estimated fine of £7.5m was recognised in the 2017 financial statements. A previous employee pleaded guilty to the cartel offence under the Enterprise Act 2002, following which the Company reached a settlement with the CMA regarding alleged infringements of the Chapter 1 Prohibition in the Competition Act 1998. Further details are set out in note 20 on page 29 and note 2.3 on page 13 to the financial statements.

#### **Financial instruments**

Transactions in foreign currencies are initially recorded in the entity's functional currency by applying the spot exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. All differences are taken to the profit and loss account.

The company uses forward foreign currency contracts to reduce exposure to foreign exchange rates.

#### STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

#### Financial instruments (Continued)

Derivative financial instruments are disclosed as the fair value as at the reporting date.

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits. For the purpose of reporting, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

Debtors and creditors, receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the income statement in administration expenses.

Leasing and hire purchase commitments; Assets held under finance leases, which are leases where substantially all the risks and rewards of ownership of the asset have passed to the company and hire purchase contracts are capitalised in the balance sheet and are depreciated over the shorter of the lease term and the asset's useful lives. A corresponding liability is recognised for the lower of the fair value of the leased asset and the present value of the minimum lease payments in the balance sheet. Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term.

#### Principal risks and uncertainties

Stanton Bonna Concrete Limited faces common business challenges within a mature market. It addresses these challenges as below;

#### Credit risk

The company's credit risk is primarily attributable to its trade debtors. The amount presented in the balance sheet is net of allowances or doubtful receivables. The company manages this risk by continually monitoring the status of its debtors and client list. Credit checks are made and appropriate credit insurance is taken out in respect of specific customers. Payments terms are altered where no insurance can be obtained. During the year the company engaged with Eurofactor for the factoring of its debts.

#### Cash flow and liquidity risk

The company monitors its working capital and available cash carefully to ensure that it has sufficient funds available to settle its liabilities as they fall due.

#### Market risk

The company operates in a highly competitive market which is a continuing risk to the company as existing clients could be lost to competitors. The company manages this risk by building strong relationships and entering into supply agreements with a large proportion of its customer base.

#### Regulatory and Compliance Risk

The company is subject to evolving regulatory and compliance regulations, including GDPR. The company has recruited staff with the relevant skills and experience to manage these risks and uses the services of external consultants where required.

The Consolis group has strengthened its existing compliance program through additional Compliance Training (including e-learning and on-site trainings) for all leaders and client facing employees to help underpin the importance of this subject to the business and group as a whole.

The Competition & Market Authority (CMA) decided in October 2017 to proceed with a civil investigation of the company regarding some breaches of competition law. The company entered into a settlement agreement with the CMA in December 2018 (see note 20).

#### STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

#### Principal risks and uncertainties (continued)

#### Product risk

The company manages product risk via compliance with third-party product testing schemes such as the BSI Kitemark, while also manufacturing the products under the control of a certified ISO 9001 quality management system.

This report was approved by the board and signed on its behalf.

C C Richardson

Director

Date: 27<sup>th</sup> September 2019

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their report and the audited financial statements for the year ended 31 December 2018.

#### Results and dividends

The loss for the year, after taxation, amounted to £1,054k (2017: £4,802k).

The net assets position at 31 December 2018 was £2,218k (2017: £2,002k).

The company has not declared a dividend (2017: £Nil).

#### **Directors**

The directors who served during the year and up to the date of signing these financial statements, unless otherwise stated, are:

B J R Cattin-Martel C C Richardson N Yatzimirsky

None of the directors had a material interest in any contract to which the company was a party.

#### Charitable donations

The company made charitable donations of £4,427 (2017: £1,988) during the year. No political donations were made during the year.

#### **Future developments**

These are disclosed within the strategic report on page 1.

#### Financial instruments

These are disclosed within the strategic report on page 1.

#### Going concern

A provision of £7.5 million was made in the financial statements for the year ended 31 December 2017, in relation to an expected CMA fine (see note 20). The company will be dependent on the continued ongoing financial support of its immediate and related parent undertakings to enable it to pay the fines and continue in business as a going concern after the conclusion of the CMA investigation. To that end a separate contractual and irrevocable intragroup financing facility was also put in place, with no repayment obligations other than interest payments until 2021 at the earliest, totalling £10.4 million of which Tranche 1 relates to £7.4 million funds to pay the expected fine and Tranche 2 relates to £3.0 million additional funding that the company can utilise if necessary to support its ongoing trading operations. These facilities are further supported by an ongoing commitment by the parent company to financially support the company, as evidenced through a letter of support arrangement. These combined arrangements have been put in place to allow the company to continue in existence as a going concern.

After making due enquiries, the board have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and for this reason, the going concern basis continues to be adopted in preparing the financial statements. It is the board's intention to issue £7.4m worth of share capital in Q4 of FY2019 which will be reflected in next year's financial statements.

In reaching this conclusion the board have considered the financial position of the company and its external and internal funding facilities. The board has undertaken a review of the company's forecasts and associated risks and sensitivities. The company is financed by a combination of intra-group debt and cash balances/bank overdrafts and the board having received the new financing facility referred to above, has every expectation that the immediate parent company and/or other related parties will continue to make available intra-group debt at levels sufficient to allow the company to meet its liabilities as they fall due.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

#### Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

#### **Directors' confirmations**

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors
  are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information

This report was approved by the board and signed on its behalf.

C C Richardson

Director

Date: 27<sup>th</sup> September 2019

# Independent auditors' report to the members of Stanton Bonna Concrete Limited

#### Report on the audit of the financial statements

#### **Opinion**

In our opinion, Stanton Bonna Concrete Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2018 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 31 December 2018, the statement of comprehensive income and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and the wider economy.

#### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

## Independent auditors' report to the members of Stanton Bonna Concrete Limited

#### Report on the audit of the financial statements (continued)

#### Reporting on other information (continued)

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

#### Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

#### Responsibilities for the financial statements and the audit

#### Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements set out on page 5, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

#### Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

# Independent auditors' report to the members of Stanton Bonna Concrete Limited

#### Report on the audit of the financial statements (continued)

### Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Jas Khela (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors Birmingham 30<sup>th</sup> September 2019

### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2018

	Note	2018 £000	2017 £000
Turnover	4	29,109	27,670
Cost of sales		(21,336)	(18,628)
Gross profit	_	7,773	9,042
Distribution costs		(5,050)	(4,695)
Administrative expenses before exceptional items		(3,938)	(2,813)
Exceptional items	5	-	(4,960)
Administrative expenses		(3,938)	(7,773)
Operating loss	5	(1,215)	(3,426)
Interest receivable and similar income	9	8	3
Interest payable and similar expenses	10	(137)	(247)
Other finance costs	11	(91)	(239)
Loss before taxation	_	(1,435)	(3,909)
Tax on loss	12	381	(893)
Loss for the financial year	_	(1,054)	(4,802)
Other comprehensive income/(expense) for the year			
Actuarial gains on defined benefit pension scheme		1,530	2,298
Movement of deferred tax relating to pension deficit		(260)	(391)
Other comprehensive income/(expense) for the year		1,270	1,907
Total comprehensive income/(expense) for the year		216	(2,895)

All results relate to continuing operations.

The notes on pages 12 to 35 form an integral part of these financial statements.

### STANTON BONNA CONCRETE LIMITED REGISTERED NUMBER: 02263795

#### BALANCE SHEET AS AT 31 DECEMBER 2018

	Note		2018 £000		2017 £000
Fixed assets					
Tangible assets	13		11,194		9,581
Current assets					
Stocks	14	4,332		4,460	
Debtors: amounts falling due within one year	15	6,349		6,326	
Cash at bank and in hand		2,050	_	1,326	
		12,731		12,112	
Creditors: amounts falling due within one year	16	(11,973)		(7,932)	
Net current assets			758		4,180
Total assets less current liabilities			11,952	_	13,761
Creditors: amounts falling due after more than one year	17		(125)		(251)
Provision for other liabilities	20		(7,553)		(7,649)
Pensions and similar obligations	23		(2,056)		(3,859)
Net assets			2,218	=	2,002
Capital and reserves					
Called up share capital	21		3,334		3,334
Revaluation reserve			2,655		2,655
Profit and loss account			(3,771)		(3,987)
Total equity			2,218	=	2,002

The financial statements on pages 9 to 35 were approved and authorised for issue by the board of directors and were signed on its behalf by:

C C Richardson

Director

Date: 27<sup>th</sup> September 2019

The notes on pages 12 to 35 form an integral part of these financial statements.

### STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Called up share capital	Revaluation reserve	Profit and loss account	Total equity
<u>.</u>	£000	£000	£000	£000
At 1 January 2018	3,334	2,655	(3,987)	2,002
Comprehensive (expense)/income for the year				
Loss for the financial year	-	-	(1,054)	(1,054)
Actuarial gains on pension scheme	-	· -	1,270	1,270
At 31 December 2018	3,334	2,655	(3,771)	2,218
	Called up share capital	Revaluation reserve	Profit and loss account	Total equity
				Total equity
At 1 January 2017	share capital	reserve	loss account	
At 1 January 2017  Comprehensive (expense)/income for the year	share capital £000	reserve £000	loss account	£000
·	share capital £000	reserve £000	loss account	£000
Comprehensive (expense)/income for the year	share capital £000	reserve £000	£000 (1,092)	<b>£000</b> 4,897

The notes on pages 12 to 35 form an integral part of these financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 1. General information

Stanton Bonna Concrete Limited whose principal activity is the manufacture and supply of concrete pipes, concrete manholes and other concrete products is a private company, limited by shares, incorporated and domiciled in England, in the United Kingdom. The company's registered number and registered office address can be found on the company information page.

During 2017, the company made a provision of £7.5m in relation to a settlement process entered into with the CMA for the civil investigation into suspected cartel activity among various suppliers of certain precast concrete drainage products, in December 2018 the company admitted to participating in the alleged cartel and agreed to pay fines, the final quantum of which will be determined at the end of the CMA investigation. The provision of £7.5m (2017: £7.5m) held at 31 December 2018 reflects the company's best estimate of the likely fines payable (see note 20).

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland ("FRS 102") and the Companies Act 2006.

The financial statements of Stanton Bonna Concrete Limited have been prepared in compliance with United Kingdom Accounting Standards, including FRS 102 and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 3).

The following principal accounting policies have been applied consistently.

#### 2.2 Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Compact (BC) S.a.r.l as at 31 December 2018 and these financial statements may be obtained from The Secretary at, Tour Europe, 33, Place des Corolles 92049, Paris La Defense Cedex, France.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.3 Going concern

As part of a settlement process with the CMA for their civil investigation into the suspected cartel activity of products to the construction industry a provision of £7.5 million was made by the company at 31 December 2017 to reflect the best estimate of the likely fines payable (see note 20). The company will be dependent on the continued ongoing financial support of its immediate and related parent undertakings to enable it to pay the fines and continue in business as a going concern after the conclusion of the CMA investigation. To that end a separate contractual and irrevocable intragroup financing facility was also put in place, with no repayment obligations other than interest payments until 2021 at the earliest, totalling £10.4 million of which Tranche 1 relates to £7.4 million funds to pay the expected fine and Tranche 2 relates to £3.0 million additional funding that the company can utilise if necessary to support its ongoing trading operations. These facilities are further supported by an ongoing commitment by the parent company to financially support the company, as evidenced through a letter of support arrangement. These combined arrangements have been put in place to allow the company to continue in existence as a going concern.

After making due enquiries, the board have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and for this reason, the going concern basis continues to be adopted in preparing the financial statements. It is the board's intention to issue £7.4m worth of share capital in Q4 of FY2019 which will be reflected in next year's financial statements.

In reaching this conclusion the board have considered the financial position of the company and its external and internal funding facilities. The board has undertaken a review of the company's forecasts and associated risks and sensitivities. The company is financed by a combination of intra-group debt and cash balances/bank overdrafts and the board having received the new financing facility referred to above, has every expectation that the immediate parent company and/or other related parties will continue to make available intra-group debt at levels sufficient to allow the company to meet its liabilities as they fall due.

#### 2.4 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

#### Sale of goods

Turnover from the sale of goods is recognised when all of the following conditions are satisfied:

- the company has transferred the significant risks and rewards of ownership to the buyer;
- the company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

At 31 December 2018 there was £368k of sales not despatched (2017: £Nil). The revenue has been recognised in line with the customer contract.

#### 2.5 Interest receivable

Interest receivable is recognised in the Statement of comprehensive income using the effective interest method.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.6 Foreign currency translation

#### Functional and presentation currency

The company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of comprehensive income except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of comprehensive income within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Statement of comprehensive income within 'other operating income'.

#### 2.7 Finance costs

Finance costs are charged to the Statement of comprehensive income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2.8 Operating leases

Arrangements which transfer substantially all of the risks and rewards of ownership of an asset to the company are classified as finance leases. All other arrangements are classified as operating leases.

Rentals paid under operating leases are charged to the Statement of comprehensive income on a straight line basis over the lease term.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.9 Post employment benefits

#### Defined contribution pension plan

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in the Statement of comprehensive income when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the company in independently administered funds.

#### Defined benefit pension plan

The company previously operated a defined benefit plan for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including but not limited to age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan.

The liability recognised in the Balance sheet in respect of the defined benefit plan is the present value of the defined benefit obligation at the end of the balance sheet date less the fair value of plan assets at the balance sheet date (if any) out of which the obligations are to be settled.

The defined benefit obligation is calculated using the projected unit credit method. Annually the company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating to the estimated period of the future payments ('discount rate').

The fair value of plan assets is measured in accordance with the FRS 102 fair value hierarchy and in accordance with the company's policy for similarly held assets. This includes the use of appropriate valuation techniques.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as 'Remeasurement of net defined benefit liability'.

The cost of the defined benefit plan, recognised in profit or loss as employee costs, except where included in the cost of an asset, comprises:

- a) the increase in net pension benefit liability arising from employee service during the period; and
- b) the cost of plan introductions, benefit changes, curtailments and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in profit or loss as a 'finance expense'.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.10 Taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of comprehensive income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2.11 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold land and buildings - 10-25 years
Plant, machinery, fixtures and - 2-25 years
fittings

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of comprehensive income.

Freehold land is not depreciated.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.12 Assets under construction

Properties in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the company's accounting policy.

Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

#### 2.13 Revaluations

Fixed assets held for use in the production or supply of goods or services, or for administrative purposes, are stated in the balance sheet at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are performed with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair values at the balance sheet date. Any revaluation increase arising on the revaluation of such land and buildings is credited to the revaluation reserve, except to the extent that it reverses a revaluation decrease for the same asset previously recognised as an expense, in which case the increase is credited to the Statement of comprehensive income to the extent of the decrease previously expensed. A decrease in carrying amount arising on the revaluation of such land and buildings is charged as an expense to the extent that it exceeds the balance, if any, held in the revaluation reserve relating to a previous revaluation of that asset. Depreciation on revalued buildings is charged to the profit and loss account. On the subsequent sale or scrappage of a revalued property, the attributable revaluation surplus remaining in the revaluation reserve is transferred directly to retained earnings.

#### 2.14 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

Stock also includes spares which are items which include spare parts and servicing equipment.

#### 2.15 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Trade Debtors are factored and 3<sup>rd</sup> party insurance is obtained to mitigate any bad debt risk.

#### 2.16 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.17 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans and factoring debt, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2.18 Provisions for liabilities

Provisions are made where an event has taken place that gives the company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of comprehensive income in the year that the company becomes aware of the obligation, and are measured at the best estimate at the Balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance sheet.

#### 2.19 Short term benefits

Short term benefits, including holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

#### 2.20 Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. Accounting policies (continued)

#### 2.20 Financial instruments (continued)

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate. The company does not currently apply hedge accounting for interest rate and foreign exchange derivatives.

#### 2.21 Called-up share capital

Share capital comprises the ordinary issued share capital of the company. When share capital recognised as equity is repurchased, the amount of the consideration paid, including directly attributable costs, is recognised as a deduction from equity.

#### 2.22 Contingent liabilities

Contingent liabilities are not recognised. Contingent liabilities arise as a result of past events when it is not probable that there will be;

- I. an outflow of resources or;
- II. that the amount cannot be reliably measured at the reporting date or;
- III. when the existence will be confirmed by the occurrence or non-occurrence of uncertain future events not wholly within the Group's control.

Contingent liabilities are disclosed in the financial statements unless the probability of an outflow of resources is remote.

Contingent assets are not recognised. Contingent assets are disclosed in the financial statements when an inflow of economic benefits is probable.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The following are judgements applied by the company:

#### **Provisions**

A provision is recognised when the company has a present legal or constructive obligation as a result of a past event for which it is probably that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated.

Whether a present obligation is probable or not requires judgement. The nature and type of risks for these provisions differ and management's judgement is applied regarding the nature and extent of obligations in deciding if an outflow of resources is probable or not. The key provisions for which judgement has been applied in the financial statements relate to claims and regulatory penalties.

#### **CMA Fine**

In its Press Release dated 13 December 2018, the CMA stated that it had addressed its statement of objections to Stanton Bonna Concrete Limited and specified parent companies. Legal advice suggests that all named parties are jointly and severally liable for the fine.

The estimated full liability was recognised in the 2017 financial statements of Stanton Bonna Concrete Limited (the "company") because, in the opinion of the Directors, that is the most appropriate accounting treatment by virtue of the fact that the company, through its employee, was the transgressing party and has admitted its liability to the CMA.

The valuation of the fine recognised (£7.5 million) represents a material estimate in preparing these financial statements. The directors made provision for their best estimate of the likely amount of fine payable, based on expert guidance from the advisers who are assisting them in this matter.

The following are the company's other key sources of estimation uncertainty:

#### Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reassessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. The impact of the estimation is inherently included within note 13.

#### Recoverability and impairment of debtors

Trade and other debtors are recognised to the extent that are judged to be recoverable. Management reviews are performed to estimate the level of reserves required for irrecoverable debt. Provisions are made specifically where recoverability is uncertain. Management assess customer credit worthiness, current economic trends and changes in payment terms when making a judgement to evaluate the recoverability of debtors.

The company makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. The impairment reflected in the Statement of comprehensive income amounted to £74,000 (2017:£87,000) as disclosed within note 15.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

### 3. Judgements in applying accounting policies and key sources of estimation uncertainty (continued)

#### Stock and impairment of stock

Stock includes spares which are used to support ongoing production. Given the nature of items held within spares and the level of throughput, the Directors are of the view that spares should be included in stock.

The company makes an estimate of the recoverable value of stock and work in progress. When assessing the impairment of stock and work in progress, management considers factors including the current demand for product lines, obsolescence and the condition of stock in determining the carrying value. The impairment credit reflected in the Statement of comprehensive income amounted to £nil (2017: £99,000).

#### Pension deficit

The cost of defined benefit pension plans are determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long term nature of these plans, such estimates are subject to significant uncertainty. The impact of the estimation is inherently included within the assumptions disclosed within note 23.

#### 4. Turnover

An analysis of turnover by class of business is as follows:

	2018 £000	2017 £000
Sale of goods	29,109	27,670

All turnover arose within the United Kingdom.

#### 5. Operating loss

The operating loss is stated after charging/(crediting):

	2018 £000	2017 £000
Exceptional items:		2000
Gain on Curtailment (Note 23)	-	(2,540)
Provision for CMA regulatory penalty (Note 20)	-	7,500
Operating lease charges	252	265
Depreciation	954	886
Inventory recognised as an expense	-	(99)
Impairment of trade debtors	74	87
Foreign exchange losses	26	247

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

Fees payable to the company's auditors and its associates for the audit of the company's annual financial statements  Fees payable to the company's auditors and associated services:  Taxation compliance services  All other services  7. Employees  Staff costs, including directors' remuneration, were as follows:  Wages and salaries  Social security costs  Other pension costs  The average monthly number of employees, including the directors, during the year was as follows:	6.	Auditors' remuneration		
the company's annual financial statements  Fees payable to the company's auditors and associated services:  Taxation compliance services  All other services				2017 £000
Taxation compliance services  All other services  7. Employees Staff costs, including directors' remuneration, were as follows:  Wages and salaries Social security costs Other pension costs  The average monthly number of employees, including the directors, during the year was as follows:  Production  144			103	135
All other services		Fees payable to the company's auditors and associated services:		
7. Employees Staff costs, including directors' remuneration, were as follows:  2018 2000 £0  Wages and salaries 6,209 5, Social security costs 648 Other pension costs 353 7,210 6,  The average monthly number of employees, including the directors, during the year was as follows:  2018 20  No. 1		Taxation compliance services	-	-
Staff costs, including directors' remuneration, were as follows:  2018 2000 £0  Wages and salaries 6,209 5,  Social security costs 648  Other pension costs 353  7,210 6,5  The average monthly number of employees, including the directors, during the year was as follows:  2018 20  No. 1		All other services	<u>-</u>	<del>-</del>
Staff costs, including directors' remuneration, were as follows:  2018 2000 £0  Wages and salaries 6,209 5,  Social security costs 648  Other pension costs 353  7,210 6,5  The average monthly number of employees, including the directors, during the year was as follows:  2018 20  No. 1				
Wages and salaries  6,209  5,5  Social security costs  648  Other pension costs  353  7,210  6,4  The average monthly number of employees, including the directors, during the year was as follows:  2018  2018  7,210  1018  2018  2018  2018  1018  2018  1018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018  2018	7.	Employees		
Wages and salaries 6,209 5, Social security costs 648  Other pension costs 353  7,210 6,  The average monthly number of employees, including the directors, during the year was as follows:  Production 144		Staff costs, including directors' remuneration, were as follows:		
Social security costs  Other pension costs  353  7,210  6,4  The average monthly number of employees, including the directors, during the year was as follows:  2018 No.  Production  144				2017 £000
Other pension costs  353 7,210 6,4  The average monthly number of employees, including the directors, during the year was as follows:  2018 No.  Production  144		Wages and salaries	6,209	5,470
The average monthly number of employees, including the directors, during the year was as follows:  2018 20 No. I		Social security costs	648	581
The average monthly number of employees, including the directors, during the year was as follows:  2018 2018 No. Production  144		Other pension costs	353	433
2018 20 No. No. 1		- -	7,210	6,484
Production No. 144		The average monthly number of employees, including the directors, during the	year was as foll	ows:
				2017 No.
Administration 42		Production	144	128
		Administration	42	40
186			186	168

In addition, the average number of employees includes 17 temporary staff (2017:15).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

8.	Directors' remuneration		
		2018 £000	2017 £000
	Directors' emoluments	210	185
	The highest paid director received remuneration of £210,000 which include money purchase scheme (2017: £167,000).	s £14,809 cont	ribution to a
	None of the directors are remunerated for their services to the Consolis Grotheir services to the company. Accordingly, the directors' emoluments discloss through the company for services to the company. All other directors are paid	ed are for the d	irectors paid
9.	Interest receivable and similar income		
		2018 £000	2017 £000
	Bank interest =	8	3
10.	Interest payable and similar expenses		
		2018 £000	2017 £000
	Other interest and financing charges	137	. 247
11.	Other finance costs		
		2018 £000	2017 £000
	Net interest expense on net defined benefit liability	91	239

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 12. Tax on loss

	2018 £000	2017 £000
Corporation tax		
Current tax on loss for the year	-	265
Adjustments in respect of previous periods	(442)	94
Total current tax	(442)	359
Deferred tax		
Origination and reversal of timing differences Adjustments in respect of prior periods Effect of decreased tax rate on opening balance	15 46 -	534 - -
Total deferred tax	61	534
Taxation on loss on ordinary activities	(381)	893
Factors affecting tax (credit)/charge for the year		
The tax assessed for the year is lower than (2017: higher than) the standard UK of 19% (2017: 19.25%). The differences are explained below:	rate of corpora	ition tax in the
	2018 £000	2017 £000
Loss before tax	(1,435)	(3,909)
Loss multiplied by standard rate of corporation tax in the UK of 19% (2017: 19.25%)	(273)	(752)
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	71	1,428
Adjustments to tax charge in respect of prior periods	(396)	94
Fixed asset difference	54	52
Other differences leading to an increase in the tax charge	163	71
Total tax (credit)/charge for the year	(381)	893

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 12. Tax on loss (continued)

#### Factors that may affect future tax charges

The tax rate for the current year is lower than the prior year due to changes in the UK corporation tax rates, which decreased from 20% to 19% from 1 April 2017.

Changes to the UK corporation tax rates were substantively enacted as part of the Finance Bill 2016 (on 6 September 2016). These include reductions to the main rate to reduce the rate to 17% from 1 April 2020. Deferred tax rates at the balance sheet date have been measured using these enacted rates and reflected in these financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 13. Tangible Assets

	Freehold land and buildings £000	Plant, machinery, fixtures and fittings £000	Assets under construction £000	Total £000	
Cost or valuation				-	
At 1 January 2018	6,152	15,998	715	22,865	
Additions	317	607	1,637	2,561	
Adjustments	25	(19)	-	6	
At 31 December 2018	6,494	16,586	2,352	25,432	
Accumulated Depreciation					
At 1 January 2018	597	12,687	-	13,284	
Charge for the year on owned assets	282	672	-	954	
At 31 December 2018	879	13,359	-	14,238	
Net book value					
At 31 December 2018	5,615_	3,227	2,352	11,194	
At 31 December 2017	5,555	3,311	715	9,581	
Freehold land and buildings include land at a value of £2,100,000 (2017: £2,100,000) on which no depreciation is charged.  The net book value of assets held under finance leases or hire purchase contracts, included above, are					
as follows:			2018 £000	2017 £000	
Plant and machinery			346	376	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 13. Tangible Assets (continued)

Finished goods

14.

A valuation of the freehold land and buildings was last performed on 31 December 2014 by Innes England, the basis of which was at the prevailing market rate.

If the amount of these revalued assets, included in the accounts at a valuation of £4m had been determined in accordance with the historical cost convention, they would have been included as follows:

		£000	£000
Cost		1,649	1,649
Accumulated depreciation		(1,614)	(1,548)
Net book value as at 31 December		35	101
Stocks			
		2018 £000	2017 £000
Raw materials	v <sup>ala</sup> r	38	117

Stocks are stated after provisions for impairment of £416,000 (2017: £321,000). Stock includes £649k relating to spares (2017: £525k).

4,294

4,332

4,343

4,460

#### 15. Debtors: Amounts falling due within one year

	2018 £000	2017 £000
Trade debtors	4,780	4,865
Amounts owed by group undertakings	774	903
Other debtors	1	10
Corporation Tax Debtor	288	-
Prepayments and accrued income	387	108
Deferred taxation	119	440
	6,349	6,326

Trade debtors are stated after impairment of £74,000 (2017: £87,000).

Amounts owed by group undertakings include £165,000 (2017: £164,000) consisting of short-term interest bearing loans to group companies. These loans are unsecured, and are repayable upon mutual agreement.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 19. Deferred taxation

	2018 £000	2017 £000
At beginning of year	440	1,365
Charged to profit or loss	(61)	(534)
Charged to other comprehensive income	(260)	(391)
At end of year	119	440
The deferred tax asset is made up as follows:		
	2018 £000	2017 £000
Short term timing differences	(330)	(235)
Defined benefit pension scheme	354	708
Losses and other deductions	128	-
Capital gains	(33)	(33)
	119	440

#### 20. Provision for other liabilities

	Provision for penalties £000	Claims provision £000	Total £000
At 1 January 2018	7,500	149	7,649
Credited to profit and loss account	(25)	(71)	(96)
At 31 December 2018	7,475	78	7,553

The Provision for penalties relates to the best estimate of the likely fine payable to the CMA (see note 2.3). The penalty is expected to be settled within the next 12 months.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 21. Called up share capital

	2018 £000	2017 £000
Allotted, called up and fully paid		
3,334,000 - (2017: 3,334,000) Ordinary shares of £1 each	3,334	3.334

It is the Company's intention to raise £7.4m worth of shares that will be issued in Q4 of FY2019.

#### 22. Capital commitments

As at 31 December 2018, the company had committed to capital expenditure totalling £1,271k (2017: £856k) which is not provided for in these financial statements.

#### 23. Pensions and similar obligations

#### Defined contribution pension scheme

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £386,000 (2017: £277,000). Contributions totalling £25,000 (2017: £37,000) were payable to the fund at the balance sheet date and are included in creditors. A number of employees previously members of the defined benefit contribution scheme, began contributing to the Defined Contribution pension scheme during the year.

#### Defined benefit pension scheme

The company operates a defined benefit pension scheme funded by the company and its employees. The scheme was closed to future accruals in June 2017 and a defined contribution scheme was opened up to all employees.

Contributions to the defined benefit pension scheme are made to a pension trust whose assets are held in a separate trustee administered fund. The contributions to the scheme are determined by a qualified actuary using the projected unit method. The scheme is a closed scheme and therefore under the projected unit method the current service cost would be expected to increase as the members approach retirement.

The most recent actuarial valuation was at 5 April 2016 and updated to 31 December 2018 by a qualified actuary.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 23. Post employment benefit (continued)

Reconciliation of present value of plan liabilities:

	2018 £000	2017 £000
Reconciliation of present value of plan liabilities		
At the beginning of the year	29,792	32,431
Current service cost	-	149
Loss/(gain) on curtailments	162	(2,540)
Interest cost	743	868
Actuarial gains	(3,551)	(278)
Contributions from scheme members	-	38
Benefits paid	(1,286)	(873)
Insurance premiums for risk benefits	-	(3)
Other actuarial remeasurement	-	-
At the end of the year	25,860	29,792

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 23. Post employment benefit (continued)

Reconciliation of present value of plan assets:

	2018 £000	2017 £000
At the beginning of the year	25,933	23,312
Insurance premium for risk benefits	-	(3)
Interest income	652	629
Actuarial (losses)/gains	(2,021)	2,020
Contributions from scheme members	-	38
Benefits paid	(1,286)	(873)
Settlements	(134)	(118)
Contributions from the sponsoring companies	660	. 928
At the end of the year	23,804	25,933
The major categories of scheme assets as a percentage of total scheme ass	sets are as follo	ws:
	2018	2017
Equity instruments	50%	61%
Debt instruments	41%	38%
Other assets	9%	1% 
Total plan assets	<u>100%</u>	100%
None of the scheme's assets are the entity's own financial instruments or the entity.	property occupi	ed or used by
	2018 £000	2017 £000
Fair value of plan assets	23,804	25,933
Present value of plan liabilities	(25,860)	(29,792)
Net pension scheme liability	(2,056)	(3,859)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 23. Post employment benefit (continued)

The amounts recognised in profit or loss are as follows:

	2018 £000	2017 £000
Current service cost	-	149
Interest on obligation	91	239
Past service cost	134	118
Loss/(Gain) on curtailments	162	(2,540)
Total	387	(2,034)
Actual return on scheme assets	652	629

The cumulative amount of actuarial gains and losses recognised in the statement of comprehensive income was £1,530,000 (2017: £2,298,000).

The Company is committed to regular additional contributions to fund the deficit, as set out in the Schedule of Contributions, the latest version of which allows for an additional £660,000 per annum of contributions.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 23. Post employment benefit (continued)

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

Discount and a	2018 %	2017 %
Discount rate	2.90	2.55
Future salary increases	N/A	3.85
Future pension increases	3.00	2.90
Inflation assumption	3.10	3.10
Mortality rates		•
- for a male aged 65 now	86.7	87.4
- at 65 for a male aged 45 now	88.4	89.6
- for a female aged 65 now	89.1	90.0
- at 65 for a female member aged 45 now	90.9	92.3

#### 24. Commitments under operating leases

At 31 December the company had future minimum lease payments under non-cancellable operating leases as follows:

	2018 £000	2017 £000
Not later than one year	96	72
Later than one year and not later than five years	120	93
	216	165

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 25. Controlling party

At the balance sheet date, the company was a 100% subsidiary of Bonna Sabla SA, a company incorporated in France.

The ultimate parent undertaking is Compact (BC) S.a.r.l., a company registered in Luxembourg.

The ultimate controlling party is Bain Capital Europe Fund IV LP, a private equity firm registered in the Cayman Islands.

A copy of the consolidated financial statements of Compact (BC) S.a.r.l, the smallest and largest group in which the results of the company are included, can be obtained from The Secretary at 4, rue Lou Hemmer, L-1748 Luxembourg-Findel, Grand Duchy of Luxembourg.