ANNUAL REPORT AND ACCOUNTS

1991 - 1992

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DIRECTORS AND OFFICERS

DIRECTORS

Lord Ezra	(Chairman)
R. L. Cohen	(Managing Director)
J. C. Banon	(French)
J-P. Guery	(French)
B. Jacob	(French)
P. Lederer	(French)
D. G. S. Waterstone, C.B.E.	·

SECRETARY AND REGISTERED OFFICE

R. G. Castle 8, Headfort Place, London, SW1X 7DH

AUDITORS

Ernst & Young Becket House, 1 Lambeth Palace Road, London, SE1 7EU

DIRECTORS' REPORT

The directors have pleasure in presenting their report and the accounts for the financial year ended 31st March, 1992.

PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activities of the company are to provide advisory services in connection with the use of the cross-channel power link between Great Britain and France.

The increase in turnover reflects changes in price levels in the electricity industry.

FUTURE ACTIVITIES

Over the coming year the company will be expanding its activities to include consultancy services in connection with the supply and consumption of electricity in the United Kingdom.

ACCOUNTS AND DIVIDENDS

The profit after taxation amounted to £14,514,815 in the financial year ended 31st March, 1992, as compared with a profit of £8,449,103 in the year to 31st March, 1991. An interim dividend of £125,000 per share was paid on the 27th March, 1992. No further dividend is proposed.

DIRECTORS

The board was particularly saddened by the death of Mr W. H. Withycombe, the Chief Executive officer, on the 18th August, 1991.

Mr R. Cohen was appointed as Managing Director on the 1st November, 1991 to replace the late Mr. W. H. Withycombe. Mr A. Bellin and Mr J. Zask were both directors until their resignation on the 16th June, 1992. Mr B. Jacob and Mr J-P. Guery were both appointed on the 16th June, 1992.

Other than the directors mentioned above, all the directors listed on page 2 held office throughout the year.

DIRECTORS' INTERESTS

There are no directors' interests requiring disclosure under the Companies Act 1985.

By order of the board

R. G. Castle Secretary

8th July, 1992

PROFIT AND LOSS ACCOUNT for the year ended 31st March, 1992

	Note	s S	1991/92 £		0/91 £
TURNOVER	1b &	2	19,840,352		11,987,415
Employee costs	3	201,594		164,901	
Depreciation of tangible fixed assets Other operating charges	5	21,854 482,393		16,660 556,399	
			705,841		737,960
OPERATING PROFIT BEFORE INTEREST	3		19,134,511		11,249,455
Interest receivable and other income	6		2,532,504		1,574,905
PROFIT ON ORDINARY ACTI BEFORE TAXATION	VITIE	zs	21,667,015		12,824,360
Taxation	7		7,152,200		4,375,257
PROFIT FOR THE FINANCIA ATTRIBUTABLE TO MEMBERS THE COMPANY		ıR	14,514,815		8,449,103
Dividends	8		12,500,000		8,387,758
RETAINED PROFIT FOR THE	YEAR	R	2,014,815		61,345
STATEMENT OF RETAINED R	ROFIT	rs			
Balance at 1st April, 1	.991		-		(61,345)
Retained profit for the	year	•	2,014,815		61,345
Balance at 31st March,	1992		2,014,815		*

BALANCE SHEET as at 31st March, 1992

Derek Ezra Director

	Note	es	31st harch 1992 E	31st Ma 1993 £	
FIXED ASSETS	9		53,722		77,386
CURRENT ASSETS					
Debtors Cash at bank and in har	10 id	7,377,921 39,474		14,979,811 70,527	
CREDITORS- amounts		7,417,395		15,050,338	
falling due within one year	11	5,302,734		15,123,207	
NET CURRENT ASSETS/(LIA	BILIT	Pies)	2,114,661		(72,869)
TOTAL ASSETS LESS CURRENT LIABILITIES			2,168,383		4,517
PROVISION FOR LIABILITY	es an	ID CHARGES			
Deferred Taxation	12		153,468		4,417
TOTAL NET ASSETS			2,014,915		100
CAPITAL AND RESERVES					
CALLED UP SHARE CAPITAL	13		100		100
PROFIT AND LOSS ACCOUNT	1		2,014,815		#30
SHAREHOLDERS: FUNDS			2,014,915		100
Brief Esse					

8th July, 1992

Slig	EMEN	T OF	CASH I	FLOWS		
for	the	year	ended	31st	March,	1992

	Motes	1991/92 £	1990/91 £
NET CASH INFLOW FROM OPERATING ACTIVITIES	14	25,938,164	(775,187)
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE			
Interest received Dividends paid		1,413,769 (20,887,758)	785,136 -
Net cash inflow/(outflow returns on investments a servicing of finance		(19,473,989)	785,136
NOITAXAT			
Corporation tax paid		(6,497,038)	-
INVESTING ACTIVITIES			
Purchase of tangible fixe Sale proceeds of tangible		(3,411) ets 5,221	(83,819)
Net cash inflow/(outflow investing activities) from	1,810	(83,819)
NET CASH OUTFLOW BFFORE FINANCING		(31,053)	(73,870)
FIN^NCING			
Decrease in cash and cash equivalents.		(31,053)	(73,870)

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES

- a) Accounting convention
 The accounts are prepared under the historical cost convention, and in accordance with applicable accounting standards.
- b) Turnover Turnover represents the amounts derived from the provision of services which fall within the group's ordinary activities, stated net of value added tax.
- c) Depreciation Depreciation is provided on all tangible fixed assets evenly over their expected useful lives as follows:

Office Equipment 5 years Motor Vehicles 4 years

- d) Leasing
 Rentals payable by the company under an operating lease are charged to the profit and loss account as incurred.
- e) Deferred taxation Provision is made for deferred taxation using the liability method on short term timing differences and on all other material timing differences to the extent that they are expected to reverse in the future, calculated at the rate at which it is estimated that tax will be payable.
- f) Pension costs
 The cost of providing pension benefits is charged to the profit and loss account over the period benefitting from employees' services.

2. SEGMENT ANALYSIS

The turnover and pre-tax profit arise purely from France and are wholly attributable to the principal activities of the business.

NOTES TO THE ACCOUNTS		
3. EMPLOYEE COSTS		
	1991/92 £	1990/91 £
Wages and salaries Social security costs Other pension costs	171,142 14,723 15,729	142,201 12,216 10,484
	201,594	164,901
The arange weekly number of employees	during the year wa	as 6 (1990/91 5).
4. EMOLUMENTS OF DIRECTORS		
	1991/92 £	1990/91 £
a) Aggregate emoluments of directors including pension contributions:		-
Fees Other emoluments	- 65,548	40.065
	65,548	49,065
b) Emoluments of the directors, excluding pension contributions, were as follows:	1991/92 £	1990/91 £
Chairman	_	-
Highest paid director	43,889	49,065
c) The emoluments of directors fall within the following ranges:	No. of d	irectors
£0 - £5,000 £20,000 - £25,000 £40,000 - £45,000 £45,000 - £50,000	5 1 1	7 - - 1

NOTES TO THE ACCOUNTS		
5. OTHER OPERATING CHARGES		
	1991/92 £	1990/91 £
Other operating charges include:		
Operating lease rentals Auditors' remuneration	92,000 3,900	46,000 2,700
6. INTEREST RECEIVABLE AND OTHER INCOME		
	1991/92 £	1990/91 £
Interest receivable from	4 252 524	770 007
group undertakings Bank interest receivable	1,350,581 10,952	770,287 14,849
Other income	1,170,971	789,769
	2,532,504	1,574,905
7. TAXATION		
	1991/92 £	1990/91 £
The charge on the profit on ordinary activities for the year comprises:		
UK Corporation tax at 33% (1990/91 - 34%)	7,014,491	4,357,933
Deferred taxation Group relief written off	135,249 33,550	17,324
less over provision of a prior year	(31,090)	
	7,152,200	4,375,257

NOTES TO THE ACCOUNTS

8. DIVIDENDS

1991/92 £ 1990/91

An interim dividend of £125,000 per ordinary share was paid on 27th March, 1992

12,500,000

8,387,758

9. TANGIBLE FIXED ASSETS

	Office Machines £	Motor Vehicles £	Total £
Cost 1 April, 1991 Additions Inter-group transfers Disposals	49,767 2,675 - (1,669)	50,640 17,643 (15,495)	100,407 2,675 17,643 (17,164)
At 31 March, 1992	50,773	52,788	103,561
Depreciation 1 April, 1991 Charge for the year Inter-group transfers Disposals	7,755 10,037 - (641)	15,266 11,817 16,907 (11,302)	23,021 21,854 16,907 (11,943)
At 31 March, 1992	17,151	32,688	49,839
Net Book Value: at 31 March, 1992	33,622	20,100	53,722
at 1 April, 1991	42,012	35,374	77,386

NOTES TO THE ACCOUNTS		
10. DEBTORS	31st March 1992 £	31st March 1991 £
Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income Advance corporation tax recoverable	7,328,372 	858,327 11,776,141 24,509 27,989 2,292,845 14,979,811
11. CREDITORS	31st March 1992 £	31st March 1991 £
Trade creditors Amounts owed to group undertakings Corporation tax Accruals and deferred income Dividends proposed Advance corporation tax payable	490,688 2,166,177 104,202 2,541,667 5,302,734	4,357,933 70,869 8,387,758 2,306,647 15,123,207
12. DEFERRED TAXATION	31st March 1992 E	31st March 1991 £
Tax on accelerated capital allowances Tax on short term timing differences	45 153,423	1,122 17,097
less: Advance corporation tax recoverable	153,468	18,219 13,802
	153,468	4,417

NOTES TO THE ACCOUNTS		
13. SHARE CAPITAL	31st March 1992 £	31st March 1991 £
Ordinary shares of £1 each: Authorised, issued and fully paid	100	100
14. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES	1991/92	1990/91
	£	£
Operating Profit	19,134,511	11,249,455
Depreciation	21,854	16,660
Operating expenses reimbursed	705,841	737,745
(Increase) / decrease in debtors	5,688,605	(12,344,256)
Increase / (decrease) in creditors	387,353	(434,791)
Net cash inflow from operating activities	25,938,164	(775,187)
15. FINANCIAL COMMITMENTS		
The annual level of commitment under non-cas follows:	ancellable operati	ing leases was
	1991/92 £	1990/91 £

92,000

Land and buildings:
Operating leases which expire after 5 years 92,000

NOTES TO THE ACCOUNTS

16. PENSION COMMITMENTS

The majority of the employees of the company are members of a group defined benefit pension scheme. The assets of the scheme are controlled and invested by the trustees independently of the finances of the group companies concerned. Contributions to the scheme are funded on the basis of rates recommended by actuaries at the time of their triennial valuations, the most recent of which was carried out on the 1st April, 1991.

Details of the pension scheme can be found in the accounts of Energy and Technical Services plc.

17. PARENT UNDERTAKINGS

The company is a 75% subsidiary of Energy and Technical Services Group plc, registered in England and Wales. The ultimate parent company is Compagnie Generale des Eaux, incorporated in France. The results for the year are incorporated in the group accounts of both the parent companies. Copies of the accounts of Compagnie Generale des Eaux can be obtained from:

Compagnie Generale des Eaux 52 Rue d'Anjou 75384 Paris FRANCE

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REPORT OF THE AUDITORS

We have audited the accounts on pages 4 to 13 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31st March, 1992 and of the profit and cash flows of the company for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young

Ernst & Young Chartered Accountants Registered Auditor London 8th July, 1992