REGISTRAR OF COMPANIES

SATELCOM (U K) LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1995



Company No 2181266 (England and Wales)



7.8-96

COMPANY INFORMATION

Directors:

B T Jacobs

I R L George M A Rochester M Mathieu

M Croize-Pourcelet

P J Bismut

Secretary:

R G Maingot

Company Number:

2181266 (England and Wales)

Registered Office:

Satelcom House Silwood Park Buckhurst Road

Ascot Berkshire SL5 7PW

Auditors:

Willis Parsons

Chartered Accountants & Registered Auditors 7 Winchester Place

North Street

Poole Dorset BH15 1NX

Financial Statements

For The Year Ended 31 December 1995

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REPORT OF THE DIRECTORS For The Year Ended 31 December 1995

The Directors present their report and the Financial Statements for the year ended 31 December 1995.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Group and of the profit or loss of the Group for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITIES AND REVIEW OF BUSINESS

The Group's principal activity is that of development, manufacture, sale and installation of computer communications equipment, the provision of consultancy services to the computer industry, the maintenance of computer installations and development of computer software.

During the year the Satelcom (U K) Limited acquired 100% of the share capital of Gateway Systems Limited as set out in notes 14 and 22.

The results for the year are set out on page 4.

The Directors consider the profit achieved on ordinary activities before taxation and the state of affairs to be satisfactory and that adequate finance is available to take advantage of business opportunities.

DIVIDENDS

The following dividends were paid during the year.

First interim of £195,000 (£9.75 per share 'A' & 'B') Second interim of £97,500 (£4.875 per share 'A' & 'B')

The Directors recommend a final dividend of £167,584 (£8.379 per share 'A' and 'B') and the retained profits of £412,471 will be added to reserves.

FIXED ASSETS

Details of movements in fixed assets are set out in note 12 to the financial statements.

REPORT OF THE DIRECTORS For The Year Ended 31 December 1995

INSURANCE

The Group has purchased insurance for its Directors and officers against liability in relation to the Group.

CHARITABLE CONTRIBUTIONS

During the year the Group made various Charitable contributions totalling £5,925.

DIRECTORS

The Directors who served during the year and their beneficial interests in the Group's issued ordinary share capital were:

	31 Decemb	er 1995	1 January 1995	
	A' Shares	B' Shares	'A' Shares 'B' Shares	
B T Jacobs	4800	-	4800	-
I R L George	4800	-	4800	-
M A Rochester	200	-	200	-
M Mathieu	-	1	-	1
P J Bismut	**	1	-	1
M Croize-Pourcelet	_	1	-	1

AUDITORS

The Auditors, Willis Parsons will be proposed for reappointment in accordance with Section 385 of the Companies Act 1985.

This report was approved by the Board on 29 February 1996.

Signed on behalf of the Board of Directors.

R G Maingot (Company Secretary)

AUDITORS REPORT For The Year Ended 31 December 1995

AUDITORS REPORT TO THE SHAREHOLDERS OF SATELCOM (U K) LIMITED

We have audited the Financial Statements on pages 4 to 19 which have been prepared under the historical cost convention and the accounting policies set out on pages 8 and 9.

Respective Responsibilities of Directors and Auditors

As described on page 1 the Group's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Group's affairs at 31 December 1995 and of its profit for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

7 Winchester Place North Street Poole Dorset BH15 1NX WILLIS PARSONS
Chartered Accountants
& Registered Auditors

CONSOLIDATED PROFIT AND LOSS ACCOUNT For The Year Ended 31 December 1995

		1995	1995	1994	1994
	Not	te £	£	£	£
TURNOVER Continuing Operations Acquisitions	2	13,232,814 1,024,207		11,131,388	
	_		14,257,021	<u>,</u>	11,131,388
COST OF SALES	3	_	7,646,991		6,711,417
GROSS PROFIT			6,610,030		4,419,971
Administrative Expenses	3		(5,427,229)		(3,599,873)
OPERATING PROFIT Continuing Operations Acquisitions	4	1,031,012 151,789		820,098 - 	
Other Income	7		1,182,801 120,000		820,098 120,000
PROFIT ON ORDINAR BEFORE INTEREST	RY A	ACTIVITIES	1,302,801		940,098
Interest Receivable			85,308		70,954
Interest Payable	8		(18,750)		<u>-</u>
PROFIT ON ORDINAL BEFORE TAXATION Taxation on profit on ord			1,369,359		1,011,052
activities	9	. y	496,804		368,407
PROFIT ON ORDINAL AFTER TAXATION	RY .	ACTIVITIES	872,555		642,645
Dividends	1	0	460,084		321,322
RETAINED PROFIT I		.0	412,471		321,323

There were no recognised gains and losses for 1995 or 1994 other than those included in the Profit and Loss Account.

CONSOLIDATED BALANCE SHEET As At 31 December 1995

			1995		1994
	Note	£	£	£	£
FIXED ASSETS	12		250,296		78,233
Tangible Assets Intangible Asset	13		987,690		76,235
Investment	14		1,802		-
			1,239,788		78,233
CURRENT ASSETS					
Stocks	15	902,090		890,472	
Debtors	16	2,907,175		2,060,051	
Cash at Bank and in Hand		1,564,168		1,547,837	
		E 373 /33		4,498,360	
		5,373,433		4,470,300	
CREDITORS- amounts falli within one year	_				
Creditors	17	3,288,838		1,685,921	
NET CURRENT ASSETS			2,084,595		2,812,439
PROVISIONS FOR LIABI AND CHARGES		S	3,324,383		2,890,672
Deferred Taxation	18		(21,240)		-
NET ASSETS			3,303,143		2,890,672
CAPITAL AND RESERVI	ES				
Called up Share Capital	19		20,000		20,000
Profit and Loss Account	20		3,283,143		2,870,672
SHAREHOLDERS' FUNI	ng 21		3,303,143		2,890,672
SUAVEHOFNERS LOWI	JG 21		3,303,143		2,090,072

These Financial Statements were approved by the Board on 29 February 1996 and signed on its behalf.

BT Jacobs) Directors

MAlochale }

M A Rochester

BALANCE SHEET As At 31 December 1995

			1995		1994
	Note	£	£	£	£
FIXED ASSETS Tangible Assets Investment	12 14		127,354 2,000,000		78,233
			2,127,354		78,233
CURRENT ASSETS					
Stocks Debtors Cash at Bank and in Hand	15 16	827,369 2,544,204 1,148,651		890,472 2,060,051 1,547,837	
		4,520,224		4,498,360	
CREDITORS- amounts falli within one year	ng due	:			
Creditors	17	3,408,890		1,685,921	
NET CURRENT ASSETS			1,111,334		2,812,439
NET ASSETS			3,238,688		2,890,672
CAPITAL AND RESERVE	ES			•	
Called up Share Capital Profit and Loss Account	19 20		20,000 3,218,688		20,000 2,870,672
SHAREHOLDERS' FUND	S 21		3,238,688		2,890,672

These Financial Statements were approved by the Board on 29 February 1996 and signed on its behalf.

BT Jacobs

) Directors

M A Rochester

CONSOLIDATED CASHFLOW STATEMENT For The Year Ended 31 December 1995

	Note	£	1995 £	£	1994 £
NET CASH INFLOW FRO			1,231,127		936,427
RETURNS ON INVESTME SERVICING OF FINANCE		ND			
Interest Received Interest Paid		85,308 (18,750)		70,954	
Dividends Paid		(321,322)		(292,500)	
NET CASH OUTFLOW F INVESTMENTS AND SE			N		
FINANCE			(254,764)		(221,546)
TAXATION Corporation Tax Paid			(400,524)		(435,731)
INVESTING ACTIVITIES Payments to acquire tangil fixed assets	ole	(180,285)		(74,662)	
Receipts from sales of tangetime fixed assets	gible	28,200		5,500	
Purchase of subsidiary undertakings	24	(1,165,317)		-	
NET CASH OUTFLOW I	FROM 1	NVESTING			
ACTIVITIES			(1,317,402)		(69,162)
NET CASH (OUTFLOW)	/INFLO	w	(7.4. 7.6)		
BEFORE FINANCING			(741,563)		209,988
FINANCING New unsecured loan repay	yable 19	96 (757,894)		-	
NET CASH INFLOW FR	OM FI	NANCING	(757,894)		-
INCREASE IN CASH AN EQUIVALENTS	ND CAS 25	Н	16,331		209,988
			(741,563)		209,988

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

1. ACCOUNTING POLICIES

(a) Basis of Preparation of Financial Statements

The Financial Statements are prepared under the historical cost convention and include the results of the Group's operations which are described in the Directors' Report and all of which are continuing.

(b) Basis of Consolidation

The consolidated accounts incorporate the accounts of Satelcom (U K) Limited and the subsidiary Gateway Systems Limited made up to 31 December 1995. The acquisition method of accounting has been used to consolidate the results of the subsidiary.

(c) Turnover

Turnover comprises the invoiced value of goods and services supplied by the company, net of Value Added Tax and trade discounts.

(d) Depreciation

Depreciation is provided to write off the cost of the assets over their estimated useful lives within the following rates:

Fixtures, Fittings & Equipment 2 - 5 years straight line basis
Computer Equipment 2 - 5 years straight line basis
Motor Vehicles 2 - 4 years straight line basis

Software & Associated Rights 10 years straight line basis

(e) Goodwill

Goodwill is amortised in equal investments over 7 years being the Directors' estimate of its useful economic life.

(f) Stock and Work in Progress

Stocks and Work in Progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

(g) Development Expenditure

Expenditure on research and development is charged to the profit and loss account in the year in which it is incurred.

(h) Deferred Taxation

Provision is made for taxation deferred as a result of material timing differences between the incidence of income and expenditure for taxation and accounts purposes, using the liability method, only to the extent that, in the opinion of the Directors, there is a reasonable probability that a liability or asset will crystallise in the near future.

(i) Operating Leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to profit and loss account as incurred.

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

(j) Leasing and Hire Purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the Company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge.

(k) Foreign Currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

2. ANALYSIS OF TURNOVER BETWEEN MARKETS

ANALISIS OF TURNOVER E	EIWEEN MARKEIS	
	1995	1994
	£	£
United Kingdom	11,689,438	9,155,358
Eire	55,113	96,267
Other	2,512,470	1,879,763
		
	14,257,021	11,131,388

3. ANALYSIS OF RESULTS

The analysis of the 1995 figures detailing amounts relating to the acquisition where not shown on page 4 are as follows:

		1995	
	Acquisition \mathfrak{L}	Continuing £	Total £
Cost of Sales	581,792	7,065,199	7,646,991
			
Administrative Expenses	881,622	4,545,607	5,427,229

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

4. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	Directors' Fees Directors' Emoluments	1995 £ 60,000 316,587	1994 £ 54,000 208,324
	Total Directors' Emoluments Loss/(Profit) on disposal of Tangible Fixed Assets Depreciation of Tangible Fixed Assets	376,587 1,819	262,324 (1,310)
	- owned by the Group Depreciation of Intangible Fixed Assets	139,547	103,711
	- owned by the Group	85,109	_
	Auditors Remuneration Operating Lease Rentals	12,328	9,000
	- Hire of Plant & Machinery	314,049	226,908
	- Other	228,688	192,500
5.	STAFF COSTS		
		1995	1994
		£	£
	Cost for the Year		
	Wages & Salaries	2,613,062	1,624,636
	Social Security Costs	266,919	165,606
		2,879,981	1,790,242

The average number of employees including Directors of the Group during the year was as follows:-

	1995	1994
Administration & Management	15	13
Sales	6	4
Development	38	27
		-
	59	44
		

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

6. DIRECTORS' REMUNERATION

The emoluments, excluding pension contributions, of Directors of the Group are detailed as follows:-

		1995 £	1994 £
	Chairman Highest Paid Director	126,433	83,908 85,508
	Other Directors' emoluments fell within the follow	wing ranges:	
		1995	1994
	£1 to £5,000 £80,001 to £85,000 £120,001 to £125,000	3 - 2	3 1 -
7.	OTHER INCOME	1995 £	1994 £
	Consultancy	120,000	120,000
8.	INTEREST PAYABLE	1995 £	1994 £
	Interest Payable	18,750	<u>-</u>
9.	TAXATION	1995 £	1994 £
	U K Current Year Taxation	I.	£
	UK Corporation Tax @ 33% (1994 - 33%) Prior Years	511,090	368,407
	UK Corporation Tax	(14,286)	<u>-</u>
		496,804	368,407

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

10. DIVIDENDS

LU.	DIVIDENDS	1995 £	1994 £
	A Shares first interim £9.75 per share (1994 £9.75)	95,550	95,550
	B Shares first interim £9.75 per share (1994 £9.75)	99,450	99,450
	A Shares second interim £4.875 per share (1994 £4.8	75)47,775	47,775
	B Shares second interim £4.875 per share (1994 £4.8)	75)49,725	49,725
	A Shares proposed final £8.379 per share (1994 £1.4	4) 82,116	14,123
	B Shares proposed final £8.379 per share (1994 £1.44	4) 85,468	14,699
		 	<u></u>
		460,084	321,322
			
11.	PROFIT ATTRIBUTABLE TO MEMBERS		
		1995	1994
		£	£
	Amount dealt with in the accounts of the		
	Holding Company	348,016	321,323
			

The Company has taken advantage of the available exemption from presenting its own profit and loss account.

12. TANGIBLE FIXED ASSETS GROUP

	Equipment			
	Fixtures &	Computer	Motor	
	Fittings	Equipment	Vehicles	Total
	£	£	£	£
COST				
At 1 January 1995	323,929	624,527	75,770	1,024,226
Additions	16,690	71,523	253,416	341,629
Disposals	-	-	(49,713)	(49,713)
			 ,	
At 31 December 1995	340,619	696,050	279,473	1,316,142
DEPRECIATION				
At 1 January 1995	306,248	608,771	30,974	945,993
Charge for Year	21,988	51,345	66,214	139,547
Disposals	-	-	(19,694)	(19,694)
At 31 December 1995	328,236	660,116	77,494	1,065,846
NET BOOK AMOUN	т —			
At 31 December 1995	12,383	35,934	201,979	250,296
At 31 December 1994	17,681	15,756	44,796	78,233

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

12. TANGIBLE FIXED ASSETS COMPANY

1111,012 121-121	Fixtures &	Computer	Motor	
	Fittings	Equipment	Vehicles	Total
	£	£	£	£
COST				
At 1 January 1995	323,929	624,527	75,770	1,024,226
Additions	15,982	68,638	95,665	180,285
Disposals	-	-	(49,713)	(49,713)
				
At 31 December 1995	339,911	693,165	121,722	1,154,798
DEPRECIATION				
At 1 January 1995	306,248	608,771	30,974	945,993
Charge for Year	21,516	50,074	29,555	101,145
Disposals	-	-	(19,694)	(19,694)
1 1005	005 544		40.005	4 007 444
At 31 December 1995	327,764	658,845	40,835	1,027,444
NET BOOK AMOUN	T		_	
At 31 December 1995	12,147	34,320	80,887	127,354
At 31 December 1994	17,681	15,756	44,796	78,233
				

13. INTANGIBLE FIXED ASSETS

Intangible Assets comprise computer software, source code rights, copyrights and all interest therein and Goodwill, arising from the acquisition of Gateway Systems Limited on 25 July 1995.

	Computer Software £	Goodwill £	Total £
COST Addition	406,197	666,602	1,072,799
At 31 December 1995	406,197	666,602	1,072,799
AMORTISATION Charge for Year	37,495	47,614	85,109
At 31 December 1995	37,495	47,614	85,109
NET BOOK AMOUNTS At 31 December 1995	368,702	618,988	987,690

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

14. INVESTMENT

GROUP

Two of the Group's wholly owned subsidiaries, Gateway Data Systems Limited and Gateway Networks Limited, both incorporated in England, have not been included in the consolidated results for the year on the basis that they are not material.

The amount included on the Group's balance sheet of £1,802 represents the cost of acquiring 901 shares in each Company. The two subsidiaries were in voluntary liquidation as at 31 December 1995. It is anticipated that the Group will receive at least the cost of its investment as a capital return when the liquidations are concluded.

COMPANY

This represents the cost of acquiring 950 shares in Gateway Systems Limited being 100% of the issued ordinary share capital of that Company. Gateway Systems Limited is a Company incorporated in England and operates in the computer communications industry.

At 31 December 1995 the aggregate of the share capital and reserves of the subsidiary and its profit for the period to 31 December 1995 is as follows:-

c

				£	
	Aggregate share capital and reser	ves		1,445,467	
	Retained profit for the period			117,518	
15.	STOCKS				
		GR	OUP	COMI	PANY
		1995	1994	1995	1994
		£	£	£	£
	Finished Goods	902,090	890,472	827,369	890,472
16.	DEBTORS				
		GR	OUP	COM	PANY
		1995	1994	1995	1994
		£	£	£	£
	Due after more than one year				
	Other Debtors	-	7,205	41,896	7,205
	Due within one year				
	Amounts recoverable on contract	•	-	-	_
		2,321,873	1,814,434	2,112,829	1,814,434
	Amount owed by Group				
	Undertakings	238,511	8,189	238,511	8,189
	Other Debtors	55,475	109,225	51,091	109,225
	Prepayments & Accrued Income	154,426	120,998	99,877	120,998
		2,907,175	2,060,051	2,544,204	2,060,051
	_				

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

17. CREDITORS: amounts falling due

18.

within one year				
•	GROUP		COMPANY	
	1995	1994	1995	1994
	£	£	£	£
Trade Creditors	513,950	615,452	445,394	615,452
Amounts owed to Group			055 740	
Undertakings	-	450 401	955,768	450 401
Other Creditors	772,667	458,491	772,667	458,491 321,250
Corporation Tax	457,181 420,938	321,250	399,673	106,715
Social Security & Other Taxes Accruals & Deferred Income	•	106,715	298,556	•
	914,622	147,986	327,352	147,986
Proposed Dividend	167,584	28,822	167,584	28,822
ACT on Proposed Dividend	41,896	7,205	41,896	7,205
	3,288,838	1,685,921	3,408,890	1,685,921
PROVISION FOR LIABILIT	TIES AND C	HARGES		
		Adjustment		
D	ecember	for Advance	Subsidiary	December
	1995 Cor	poration Tax	Provision	1994
	£	£	£	£
Deferred Taxation	21,240	(41,896)	63,136	-
Deferred Taxation				
		_	995	1994
		Prov	_ :	Provision
			ade	Provision Made
			_ :	
Corporation Tax deferred by			lade	Made
Corporation Tax deferred by Capital Allowances		M	lade	Made

The provision is based on a corporation tax rate of 33% (1995 - 33%).

The provision made fully covers the potential liability.

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

19.	CALLED	UP	SHARE	CAPITAL

	1995 £	1994 £
Authorised, Issued and Fully Paid 'A' Shares of £1 each	9,800	9,800
'B' Shares of £1 each	10,200	10,200
	<u>.</u>	
	20,000	20,000

20. PROFIT AND LOSS ACCOUNT

	GROUP £	COMPANY £
At 1 January 1995 Retained Profit for Period	2,870,672 412,471	2,870,672 348,016
At 31 December 1995	3,283,143	3,218,688

21. MOVEMENT ON SHAREHOLDERS' FUNDS

		1 120 20		
	GROUP		COMPANY	
	1995	19 9 4	1995	1994
	£	£	£	£
Profit for the Year	872,555	642,645	808,100	642,645
Less: Dividends	460,084	321,322	460,084	321,322
		<u></u>		
	412,471	321,323	348,016	321,323
Opening Shareholders' Funds	2,890,672	2,569,349	2,890,672	2,569,349
Closing Shareholders' Funds	3,303,143	2,890,672	3,238,688	2,890,672

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

22. ACQUISITION

Fair Value Table

Acquisition of Gateway Systems Limited on 25 July 1995

Consideration of £2,000,000 was paid to acquire the following assets, giving rise to goodwill of £666,602. The goodwill is carried forward as an intangible asset.

	Book Value
	& Fair Value to
	Group
	£
Fixed Assets	
Intangible	406,199
Tangible	161,342
Investments	1,802
Current Assets	
Stock	184,462
Debtors	688,254
Cash at Bank	834,683
Total Assets	2,276,742
Liabilities	
Provisions	
Taxation	63,136
Creditors	
Trade Creditors	101,594
Other Creditors	84,801
Accruals	693,813
Total Liabilities	943,344
NET ASSETS	1,333,398

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

Pre Acquisition Results

The following details the pre-acquisition results of Gateway Systems Limited made up to 30 June 1995 on which all acquisition negotiations were based.

Period 1 April 1995 to 30 June 1995 £

 Turnover
 589,428

 Operating Loss
 (6,012)

 Profit before Tax
 7,825

 Tax
 2,426

For the previous financial year to 31 March 1995 the Company made profit after tax of £417,233.

23. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

OLEKATINO ACTIVITIES		
	1995	1994
	£	£
Operating Profit	1,182,801	820,098
Other Income	120,000	120,000
Depreciation Charges	224,656	103,711
Loss/(Profit) on disposal of		
Tangible Fixed Assets	1,819	(1,310)
Decrease/(Increase) in Stocks	172,844	(308,492)
(Increase)/Decrease in Debtors	(158,870)	322,809
(Decrease) in Creditors	(312,123)	(120,389)
	1,231,127	936,427

24. ANALYSIS OF THE NET OUTFLOW OF CASH AND CASH EQUIVALENTS IN RESPECT OF THE PURCHASE OF SUBSIDIARY UNDERTAKING

1995 £

Cash consideration
Cash at bank and in hand acquired

Net outflow of cash and cash equivalents in respect of the purchase of subsidiary

2,000,000
(834,683)

1,165,317

The subsidiary undertaking acquired during the year resulted in a reduction of £397,303 to the Group's net operating cash flows, increased returns on investments and servicing of finance by £15,712 and paid £37,585 in respect of taxation.

NOTES TO THE FINANCIAL STATEMENTS For The Year Ended 31 December 1995

25. ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR

	1995 £	1994 £
Balance as at 1 January	1,547,837	1,337,849
Net Cash Inflow	16,331	209,988
Balance as at 31 December	1,564,168	1,547,837

The balance for cash and cash equivalents is shown in the Balance Sheet as "cash at bank and in hand" £1,564,168 (1994 - £1,547,837).

26. HOLDING COMPANY

The Group's ultimate holding Company is Societe d' Applications Generales d' Electricite et de Mecanique incorporated in France.

27. COMMITMENTS

CAPITAL COMMITMENTS

As at 31 December 1995, capital expenditure commitments were as follows:

	1995	1994
	£	£
Contracted but not provided for in the		
accounts	-	31,425

LEASING COMMITMENTS

As at 31 December 1995, the Group had annual commitments under non-cancellable operating leases as follows:

	Land & Buildings		Other	
	1995	1994	1995	1994
	£	£	£	£
Expiry Date:				
Within one year	-	-	123,753	52,946
Between two and five years	67,955	10,478	71,436	118,832
More than five years	290,400	192,500	-	-

28. CONTINGENT LIABILITIES

The Group has given its bankers an indemnity in respect of a performance bond for £34,950 provided by the bank to one of the Group's customers, in respect of work carried out under a contract. The performance bond and thus the indemnity expires on 22 August 1996.