

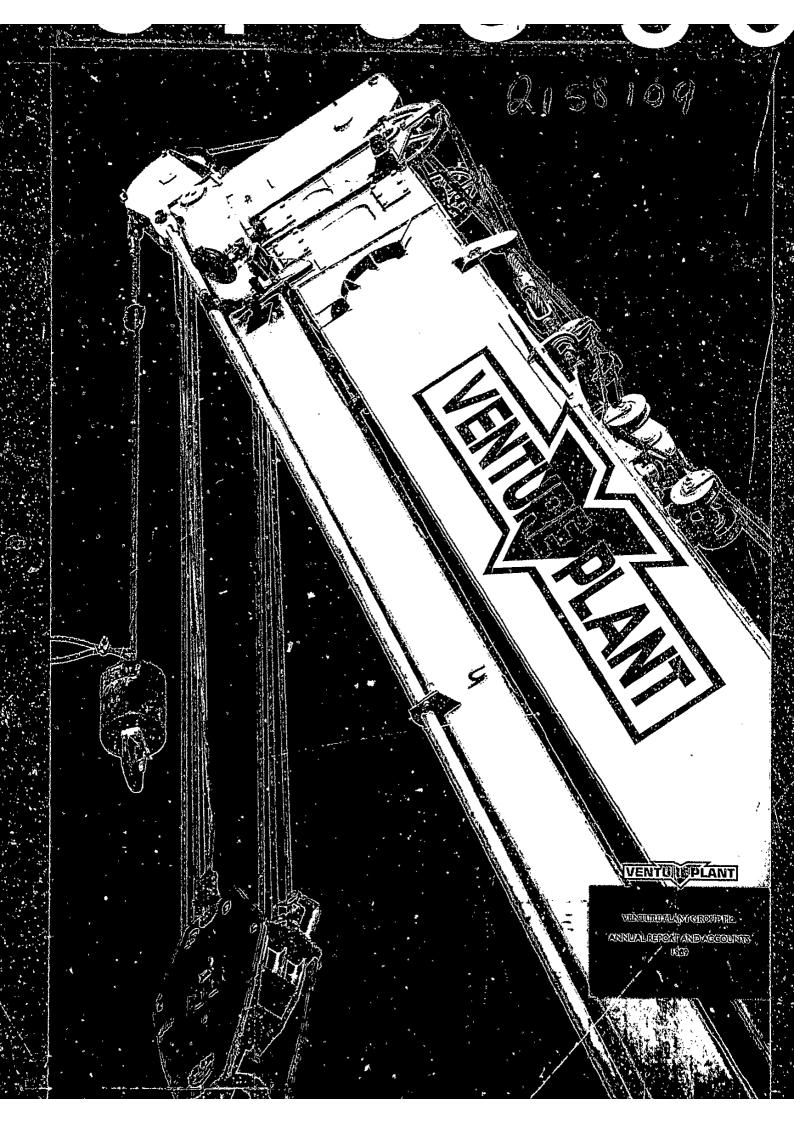
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The poor quality has been noted, but unfortunately steps taken to improve them were unsuccessful.

Companies House would like to apologise for any inconvenience this may cause





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VENTURE PLANT GROUP PIc.
DIRECTORS' REPORT AND ACCOUNTS
30th SEPTEMBER, 1989

Æ

DIRECTORS

Robert James Drinkwater (Chairman and Managing Director)
Peter McIntosh Maltman, FGA
Alan Pass, FCMA
Frederick George Chapman, ACIS.
Geoffrey Nicholas Drage, FCA (Non-Executive)
all of Victoria House, Consort Way, Horley, Surrey RH6 7AF

COMPANY SECRETARY

Frederick George Chapman, ACIS
Registered Office
Victoria House, Consort Way, Horley, Surrey RH6 7AF

ADVISERS .

Financial Adviser's & Stockbrokers

Laurence Prust & Co Ltd, 27 Finsbury Square, London EC2A ILP

Auditors

Peat Marwick McLintock, 1 Puddle Dock, Blackfriars, London EC4V 3PD

Solicitors to the Company

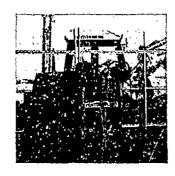
Speechly Bircham, Bouverje House, 154 Fleet Street, London EC4A 2HX

Registrar & Transfer Office Lloyds Bank Plc, Registrar's Department, Goring-by-Sea, Worthing, West Sussex BN 12 4ZZ Bankers

National Westminster Bank PLC, Maidstone Kentish Bank Office, PO Box 20 91 High Street, Maidstone, Kent MEJ4 IXT

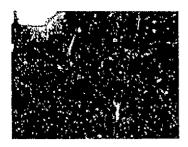


Key Features



- I Turnover advances by 39% to £9.025m
- 2 Pre-tax profit increases by 64% to £1.57m
- 3 Plant hire outlets increased from ten to sixteen
- 4 £7.0m expansion of plant fleet

CHAIRMAN'S STATEMENT



R. J. Drinkwater

Chairman and Managing Director

I am pleased to report on the progress of your company in what has been a most eventful year ended on 30th September, 1989.

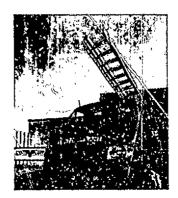
RESULTS

Group turnover advanced by 39% to £9 025m while pre-tax profit was £1.575m an increase of 64% over the previous year. Earnings per share were unchanged at 8.3 pence per share after taking account of the share issues to finance the acquisitions of PTL (Plant Hire) Limited and Bluemink Limited in June 1989. At the interim stage, unaudited pre-tax profits were £0.378m and for the second half of the year the out turn was £1.197m before tax which was a creditable performance against a background of rising interest rates and a down turn in the plant hire market in the southern half of the country.

FLOTATION

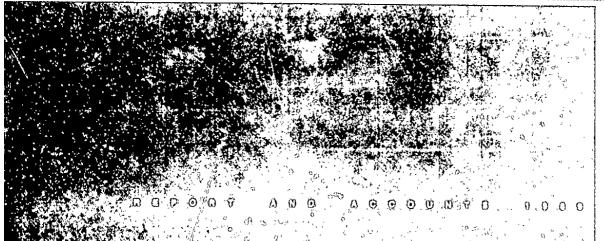
Your company was floated on the Unlisted Securities Market in December 1988. I would like to pay tribute to my Board colleagues and the team of professional advisers who helped in the successful launch.













REVIEW OF OPERATIONS

As indicated at the time of the flotation, one of the main objects of joining the Unlisted Securities Market was to facilitate further expansion of your Group's activities. I am pleased to report that good progress has been made in that direction during the year.

Following the acquisition of Contractors Equipment (Devon) Limited in November 1988, two further acquisitions were completed in June 1989, namely PTL (Plant Hire) Limited and Bluemink Limited, trading as Caledonia Crane Hire.

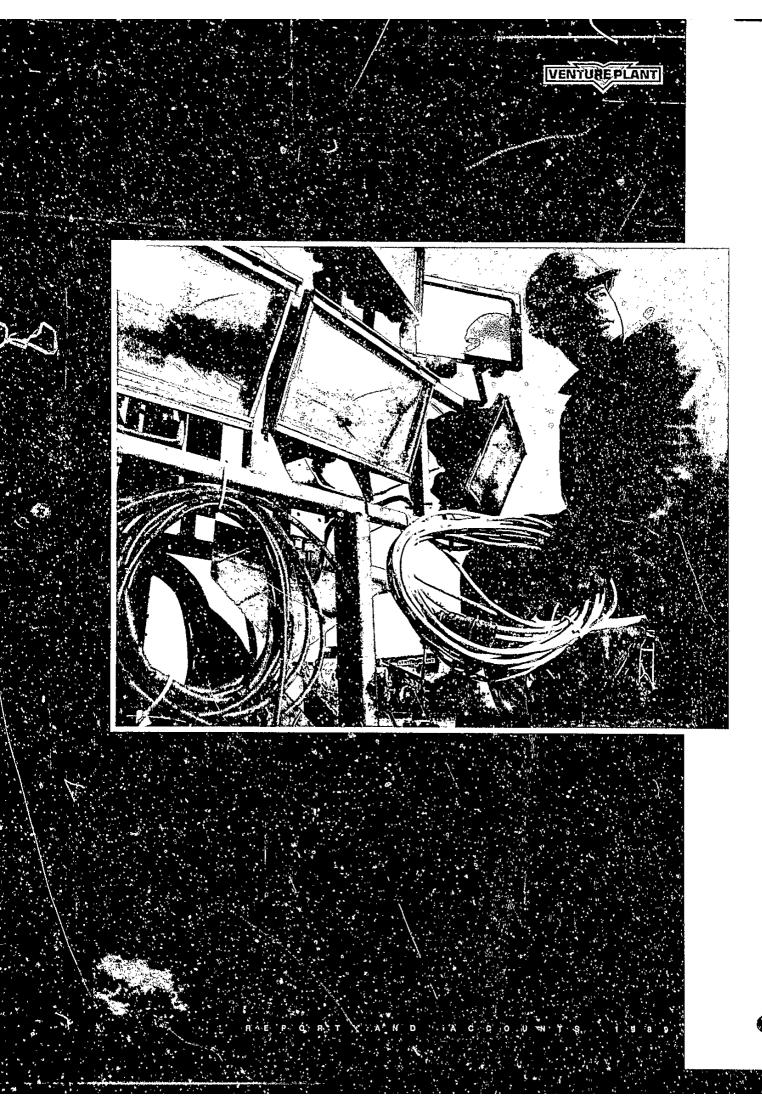
PTL (Plant Hire) Limited operates out of two depots at Yeovil and Aldershot, locations which fitted well with the existing depot network. PTL was well known as a company specialising in the hire of portable traffic lights and self drive JCB excavators but also offered an extensive range of non-operated general contractors' plant. At completion, the Vendors retired and new management was recruited to take over the running of this activity.

Bluemink Limited which still trades as Caledonia Crane Hire is based at Paisley and served to expand the Group's business in Scotland. As its trading name suggests, it was solely engaged in the hire of mobile cranes ranging from 6 to 130 tons in lifting capacity. While this was a departure from the Group's policy of only hiring non-operated plant, Bluemink had established a strong position in that market in Scotland and the acquisition also provided a much better operating centre at Paisley for the Group's existing fleet of piling and general plant. The name of the company has now been changed to Venture Plant Scotland Limited and the piling and general plant previously operated by Venture Plant Limited in Scotland has been transferred to it with effect from the 1st October, 1989.

The Group has maintained its policy of providing the most modern types of contractors plant available and has invested some £7.0m. (including the book value of plant acquired in the june acquisitions), it, both general and piling plant during the year. However the increasingly competitive nature of the market affected utilisation and consequently steps were taken to maintain our market share with the establishment of three additional outlets for general plant at Birmingham, Southampton and Barnstaple (previously a scaffold hire depot). These have been equipped, almost entirely by the redeployment of plant from the existing fleet.







CHAIRMAN'S STATEMENT Continued





These moves have resulted in the number of hire outlets increasing from ten at the beginning of the year to sixteen and the experience already gained from the new operation in Scotland has enabled us to introduce mobile cranes to Southampton in the range from 20 to 45 tons lifting capacity. The portable traffic lights and self drive JCB's in PTL have now been introduced to several other Venture Plant depots.

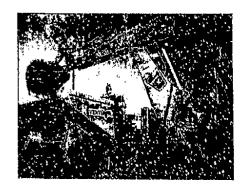
In April it was necessary for the Group's head office to move from Maidstone where the site was to be redeveloped and conveniently located offices were obtained at Horley, close to Gatwick airport, from where the Group's activities are now controlled.

DIRECTORS AND STAFF

On the 1st January, 1990, certain changes to the structure of your company's Board will occur. Fred Chapman who is currently Group Secretary, is taking early retirement at Christmas and accordingly will resign from the Board. I would like to take the opportunity of extending my sincere thanks to him for his many years of loyal service and in particular for his support in the management buy out in October 1987. Alan Pass who joined the Group last January, and who was appointed to the Board in April 1989, will assume the duties of Finance Director while Peter Maltman who previously held that position will take over the responsibilities of the Group Secretary. The senior management structure has been further strengthened with the recent appointment of Tony Whyte as Operations Manager.

OUTLOOK

The Group's investment in plant is being directed towards equipment that is more likely to be used on major civil engineering, public utility and infra-structure work. With both PTL and Caledonia Crane Hire now fully integrated into the Group and trading up to expectations, I feel confident that we are well placed to continue our efforts to increase our share of the United Kingdom plant hire market. However the national economic outlook is far from certain and your Board will take all necessary measures to maintain and further strengthen the position of the Group.





DIRECTORS' REPORT

The directors present their report and audited accounts for the year ended 30th September, 1989.

SHARE CAPITAL

The company was floated on the Unlisted Securities Market in December 1988.

The company's present authorised share capital is £850,000 divided into 17,000,000 ordinary shares of 5p each of which 15,545,147 are issued and fully paid. Details of the changes to the structure of the company's share capital during the year are set out in note 18 to the accounts.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company and its subsidiaries is the hire of civil engineering and contractors' plant.

The group has continued its expansion policy and the acquisition of Contractors Equipment (Devon) Limited was completed in November 1988. In June 1989 two further acquisitions were completed as follows:

- (a) PTL (Plant Hire) Limited which is engaged in the hire of non-operated plant and had a profit before tax of £258,000 in the year ended 31st March, 1989. The company operates from two depots situated at Yeovil and Aldershot.
- (b) Bluemink Limited (trading as Caledonia Crane Hire) which is engaged in the hire of mobile telescopic cranes and had a profit before tax of £223,000 in the year ended 31st October, 1988.

RESULTS

The results of the group are set out in the accounts on pages 14 to 30.

FIXED ASSETS

The group has maintained a high level of investment in contractors' plant during the year. Details of significant changes to fixed assets are given in note 10 to the accounts. The tangible assets of subsidiaries acquired have been included at fair value to the group. The freehold properties have been revalued at 30th September, 1989, and the surplus arising has been incorporated in these accounts.

DIVIDENDS

A final dividend in respect of the preference capital, which was redeemed on the flotation of the company, amounting to £61,644 was paid on 15th December, 1988.

An interim dividend of 1.25p per 5p ordinary share (on 12,766,841 shares) was paid on 4th July, 1989 which absorbed £159,586. The board recommend a final dividend of 2p per 5p ordinary share (on 15,545,147 shares) which would absorb £310,903.

Subject to approval at the annual general meeting the final dividend will be paid on 23rd January, 1990 to shareholders appearing on the register at the close of business on 11th January, 1990.

DIRECTORS' REPORT Continued

SHARE OPTION SCHEME

On 18th November, 1988, the company adopted a senior employees share option scheme. On that date options in respect of 165,600 ordinary 5p shares were granted to a total of 27 senior employees at a subscription price of 62.5p per share. Since the date of the grant, options on 25,600 shares have lapsed.

DIRECTORS

The directors who served during the year and their beneficial interest in the shares of the company were as follows:

Ordinary 5p shares At 30th September

| | Beneficial | Interest | Options | | |
|--|------------|----------|---------|------|--|
| | 1989 | 1988 | 1989 | 1988 | |
| R. J. Drinkwater (Chairman and Managing) | 295,376 | 294,676 | 20,000 | _ | |
| P. M. Maltman | 3,000 | _ | _ | _ | |
| A. Pass | 2,375 | | *** | • | |
| F. G. Chapman (Secretary) | 225,340 | 225,340 | _ | _ | |
| G. N. Drage (Non-executive) | 32,373 | 30,000 | 8,000 | | |

Mr. R. J. Drinkwater retires by rotation and, being eligible, offers himself for re-election and Mr. A. P.ss who was appointed on 28th April, 1989, being eligible, offers himself for election at the forthcoming annual general meeting.

Mr. F. G. Chapman will resign from the board and as Group Secretary on 31st December, 1989.

Mr. R. J. Drinkwater has a service agreement with the company for a period of three years from the 6th December, 1988, and thereafter unless and until terminated by not less than 36 months' notice by either party to expire at any time after 6th December, 1991. Mr. A. Pass has a service agreement with the company dated 17th November, 1989, which will continue until terminated by not less than 6 calendar months notice given by either party.

SHAREHOLDINGS

The directors are not aware of any person who is interested directly or indirectly in 5 per cent, or more of the issued share capital of the company save in relation to shareholdings the registered holders of which are set out below:

| | Number of |
|---|-----------|
| | ordinary |
| | shares |
| County NatWest Ventures Limited | 1,718,422 |
| Security Pacific Hoare Govett Equity Ventures Limited | 1,700,922 |
| The Royal Trust Company of Canada (CI) Limited | 816,249 |
| Royal Exchange Trustee Nominees Limited | 798,768 |

TAXATION MATTERS

In the opinion of the directors the company is not a close company for taxation purposes.

DIRECTORS' REPORT continued

EMPLOYEE INVOLVEMENT

Within the bounds of commercial confidentiality management disseminates information to all levels of staff about matters that affect the progress of the group and are of interest and concern to them as employees.

DISABLED PERSONS

The Group has an established policy that disabled persons, especially should they become disabled in the course of their employment with the group, are employed where circumstances permit. The group endeavours to ensure that disabled employees benefit from training and career development programmes in common with other employees.

AUDITORS

The group's auditors Peat Marwick McLintock have informed the company that they will practise under the name of KPMG Peat Marwick McLintock with effect from 1st January, 1990. In accordance with section 384 of the Companies Act 1985 a resolution for the reappointment of KPMG Peat Marwick McLintock as auditors of the company is to be proposed at the forthcoming annual general meeting.

By Order of the Board

F. G. CHAPMAN

Secretary

11th December, 1989

AUDITORS' REPORT

TO THE MEMBERS OF VENTURE PLANT GROUP PIC

We have audited the accounts set out on pages 14 to 30 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company and of the group at 30th September, 1989 and of the profit and source and application of funds of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

London

11th December, 1989

PEAT MARWICK McLINTOCK

Pear Maruch Reluce

Chartered Accountants

CONSOLIDATED PROFIT AND LOSS ACCOUNT

for the year ended 30th September

| | | 1989 | 1988 |
|---|----|---------|-----------------|
| No | te | £000's | £000's |
| TURNOVER | l. | 9,025 | 6,486 |
| Cost of sales | _ | (4,287) | (3,270) |
| GROSS PROFIT | | 4,738 | 3,216 |
| Distribution costs | | (512) | (433) |
| Administrative expenses | | (1,816) | (1,219) |
| OPERATING PROFIT | | 2,410 | 1,564 |
| Interest receivable | | 26 | _ |
| Interest payable | 4. | (861) | (606) |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | 5. | 1,575 | 9 58 |
| Tax on profit on ordinary activities | 6 | (539) | (335) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | 7. | 1,036 | 623 |
| Dividends | 8 | (532) | (279) |
| RETAINED PROFIT FOR THE FINANCIAL YEAR. | = | 504 | 344 |
| EARNINGS PER SHARE | 9 | 8.3p | 8.3p |

The notes on pages 19 to 30 form part of these accounts: details of movement on reserves are given in notes 19 and 20.

CONSOLIDATED BALANCE SHEET

as at 30th September

| | | 19 | 89 | 198 | 38 |
|--|--------|----------|---------|---------|--------------------|
| | ivlote | £000's | £000's | £000's | £000's |
| FIXED ASSETS | | | | | |
| Tangible assets | 10. | | 15,673 | | 9,201 |
| CURRENT ASSETS | | | | | |
| Stocks | 12. | 534 | | 39 | |
| Debtors | 13. | 3,483 | | 2,189 | |
| | _ | 4,017 | _ | 2,228 | |
| CREDITORS: AMOUNTS FALLING DUE | | | | | |
| WITHIN ONE YEAR | 14. | (7,651) | _ | (5,951) | |
| NET CURRENT LIABILITIES | | • | (3,634) | | (3,723) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | ł 2,039 | | 5,478 |
| CREDITORS: AMOUNTS FALLING DUE | | | | | |
| AFTER MORE THAN ONE YEAR | 15. | | (3,424) | | (3,796) |
| PROVISIONS FOR LIABILITIES AND CHARGES | 17. | | (1,236) | | (687) |
| | | • | 7,379 | - | 995 |
| CAPITAL AND RESERVES | | - | | = | |
| Called up share capital | 18. | | 777 | | 4,101 |
| Share premium | 19. | 3,953 | *** | 757 | וטו _ו ד |
| Revaluation reserve | 19. | 1,277 | | , , , , | |
| Other reserves | 19. | 525 | | (4,206) | |
| Profit and loss account | 20. | 847 | | 343 | |
| | •• | | 6,602 | | (3,106) |
| | | <u> </u> | 7,379 | = | 995 |

The notes on pages 19 to 30 form part of these accounts.

These accounts were approved by the Board of directors on 11th December, 1989.

R. J. Drinkwater K

Directors

A. Pass

BALANCE SHEET

as at 30th September

| | | 198 | 9 | 198 | 8 |
|---------------------------------------|------|---------|--------|--------|--------|
| | Note | £000's | £000's | £000's | £000's |
| FIXED ASSETS | | | | | |
| Investment in subsidiaries | 11. | | 5,592 | | 4,669 |
| CURRENT ASSETS | | | | | |
| Debtors | 13. | 5,054 | | 338 | |
| Cash at bank and in hand | _ | | _ | 2 | |
| | | 5,054 | _ | 340 | |
| CREDITORS: AMOUNTS FALLING DUE | | | | | |
| WITHIN ONE YEAR | 14 | (1,067) | | (151) | |
| NET CURRENT ASSETS | | | 3,987 | | 189 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 9,579 | | 4,858 |
| | | <u></u> | | | |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital | 18. | | 777 | | 4,101 |
| Share premium | 19. | 3,953 | | 757 | |
| Other reserves | 19. | 4,755 | | _ | |
| Profit and loss account | 20 | 94 | | | |
| | | _ | 8,802 | | 757 |
| | | <u></u> | 9,579 | | 4,858 |
| | | _ | | | |

The notes on pages 19 to 30 form part of these accounts.

These accounts were approved by the Board of directors on 11th December, 1989.

R. J. Drinkwater

A. Pass

Directors

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

for the year ended 30th September

| | ı | 989 | ı | 988 |
|---|----------|--------------------|-------------------|---|
| | £000's | £000's | £000's | £000's |
| SOURCE OF FUNDS | | | | |
| Profit on ordinary activities before tax | | 1,575 | | 958 |
| Depreciation | 2,239 | | 1,835 | |
| Profit on sale of fixed assets | (481) | | (170) | |
| | | - 1,758 | | 1,665 |
| FUNDS GENERATED FROM OPERATIONS | - | 3,333 | - | 2,623 |
| FUNDS FROM OTHER SOURCES | | 3,333 | | 4,623 |
| Proceeds of sale of fixed tangible assets | 1,573 | | 374 | |
| Issue of shares | 1,373 | | 5,007 | |
| Bank Joan | 12,100 | | 4,500 | |
| Group relief receipt | | | 1 ,500 | |
| Increase in creditors due after more than one year | | | 193 | |
| with the state of | | - | 1/3 | |
| | | 13,739 | _ | 10,079 |
| | | 17,072 | | 12,702 |
| APPLICATION OF FUNDS | | | | |
| Dividends | | (371) | | (130) |
| Purchase of tangible fixed assets | | (5,673) | | (3,822) |
| Repayment of bank loan | | (750) | | (250) |
| Share issue expenses | | (59 9) | | (150) |
| Purchase of subsidiaries | | (3,616) | | (5,693) |
| Redemption of shares | | (4,250) | | - |
| Taxation paid | | (568) | _ | |
| | <u>-</u> | 1,245 | = | 2,657 |
| COMPONENTS OF INCREASE IN WORKING CAPITAL | | | | |
| Stocks | | 105 | | 6 |
| Debtors | | 609 | | 717 |
| Creditors falling due within one year | | (233) | | (713) |
| | - | 481 | _ | 10 |
| MOVEMENT IN NET LIQUID FUNDS | | | | |
| Tilbury Group Ioan account | _ | | 4,930 | |
| Cash at bank and in hand | _ | | 2 | |
| Bank overdraft | 764 | _ | (2,285) | |
| | | 764 | | 2,647 |
| | - | 1,245 | - | 2,657 |
| | = | | 5 | *************************************** |

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS Continued

for the year ended 30th September

| | 19 | 89 | 1988 | |
|--|---------|--------|---------|--------|
| | £000's | £000's | £000's | £000's |
| ANALYSIS OF THE ACQUISITION OF SUBSIDIARIES | | | | |
| Net assets acquired | | | | |
| Fixed assets | 2,853 | | 7,418 | |
| Stocks | 390 | | 33 | |
| Debtors | 685 | | 1,472 | |
| Bank overdrafts | (184) | | (53) | |
| Creditors falling due after more than one year | (924) | | (103) | |
| Creditors falling due within one year | (1,560) | | (6,553) | |
| Provisions for liabilities and charges | (358) | | (727) | |
| Goodwill | 2,714 | | 4,206 | |
| Discharged by: | | | | |
| Consideration paid | | 3,616 | | 5,693 |
| | 3,616 | 3,616 | 5,693 | 5,693 |
| | | | | |

NOTES TO THE ACCOUNTS

1. STATEMENT OF ACCOUNTING POLICIES

(a) Basis of preparation

The accounts are prepared under the historical cost convention as modified by the revaluation of certain fixed assets.

(b) Consolidation

The consolidated accounts incorporate the accounts of Venture Plant Group Plc and its subsidiaries, all of which are made up to the 30th September, 1989. On acquisition of a subsidiary the net assets acquired are revalued as appropriate to reflect their fair value to the group.

(c) Turnover

Turnover, which excludes value added tax, represents amounts receivable in respect of the hire of civil engineering and contractors' plant. All turnover arises within the United Kingdom.

(d) Stocks

Stocks are valued at the lower of cost and net realisable value,

(e) Depreciation

Tangible fixed assets, both owned and under finance leases, are depreciated at the following principal annual rates, estimated to write each asset off evenly over the term of its useful life:

| Freehold buildings | 2% |
|-------------------------|------------|
| Contractors' plant | 10%-331/3% |
| Motor vehicles | 20%-25% |
| Furniture and equipment | 121/4%-20% |

Leasehold properties are amortised over the terms of the lease.

(f) Deferred taxation

Deferred taxation is provided using the liability method in respect of the taxation effect of all timing differences to the extent that in the directors' opinion it is probable that liabilities will crystallise in the foreseeable future.

(g) Foreign currency

Transactions denominated in foreign currencies are translated into sterling and recorded at the rate of exchange ruling at the date of the transaction. Assets and liabilities denominated in foreign currencies are translated into sterling at the exchange rates ruling on the balance sheet date. Exchange differences on this translation are taken to the profit and loss account.

(h) Goodwill

Where, on acquisition of shares in a subsidiary, goodwill arises, it is charged against consolidated reserves in the year of acquisition.

2. STAFF NUMBERS AND COSTS

The average number of persons employed (including directors and part-time employees) was as follows:

| The average number of persons employed (including direc | tors and part-time e | imployees) w | as as follows: | |
|--|----------------------|--------------|----------------|--------|
| | | | 1989 | 1988 |
| | | | number | number |
| Sales | | | 136 | 85 |
| Administration | | _ | 12 | 13 |
| | | _ | 148 | 98 |
| The aggregate payroli costs of these persons were as follo | ws: | • | £000's | £000's |
| Wages and salaries | | | 1,733 | 1,016 |
| Social security costs | | | 143 | 92 |
| Other pension costs | | | 61 | 34 |
| | | - | 1,937 | 1,142 |
| 3. DIRECTORS | | | | |
| Emoluments of directors of the company were as follows: | | | | |
| Remuneration including pension contributions and bene | fits in kind, | | | |
| fees and other remuneration | | | 184 | 91 |
| pension costs | | _ | 13 | 10 |
| | | | 197 | 101 |
| The emoluments, excluding pension contributions of direc | tors, were as follow | s: | | |
| Chairman and highest paid director | | | 36 | 39 |
| The emoluments of other directors were as follows: | | - | number | number |
| £ 0-£ 5,000 | | | _ | 1 |
| £10,001-£15,000 | | | | 1 |
| £15,001-£20,000 | | | 1 | |
| £25,001-£30,000 | | | 1 | _ |
| £35,001-£40,000 | | | 1 | I |
| £40,001-£45,000 | | | ı | |
| 4. INTEREST PAYABLE | Gr | oup | C | ompany |
| | 1989 | 1988 | 1989 | 1988 |
| | £000's | £000's | £000's | £000's |
| Interest on overdraft | 190 | 137 | 12 | |
| Interest on secured term loan | 623 | 469 | _ | • |
| Hire purchase interest | 47 | | _ | _ |
| Other interest | | | 1 | |
| | 861 | 606 | 13 | |

| 5. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | Gr | oup |
|---|--------|--------|
| | 1989 | 1988 |
| | £000's | £000's |
| Profit on ordinary activities before taxation is stated after charging: | | |
| Depreciation — owned assets | 2,140 | 1,835 |
| Depreciation — leased assets | 99 | _ |
| Profit on sale of fixed assets | 481 | 170 |
| Hire of plant and equipment | 384 | 537 |
| Auditors' remuneration | 32 | 15 |
| 6. TAX ON PROFIT ON ORDINARY ACTIVITIES | | |
| Taxation based on profit for the year: | | |
| Corporation tax at 35% | 385 | 330 |
| Deferred taxation | 154 | 10 |
| Payment received for group relief | | (5) |
| | 539 | 335 |

7. PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION

A separate profit and loss account dealing with the results of the company has not been presented. The consolidated profit dealt with in the accounts of the company amounts to £626,000 (1988–£279,000) for the financial year.

| 8. DIVIDENDS | C | Group |
|---|--------|--------|
| | 1989 | 1988 |
| | £000's | £000's |
| Dividend on preference shares paid 15th December, 1988 | 62 | 279 |
| Interim dividend on ordinary shares paid 4th July, 1989 | 159 | |
| Proposed final dividend on ordinary shares | 311 | |
| | 532 | 279 |

9. EARNINGS PER SHARE

The calculation of earnings per share is based on the weighted average number of shares in issue throughout the year which totalled 12,509,050 shares of 5p each (1988–7,503,684 shares) and profit after taxation of £1,036,398 (1988–£622,605). For the purposes of the calculation, the ordinary shares issued to convert and to redeem the preference shares in the company on 15th December, 1988, have been deemed to be in issue as at 1st October, 1988 and consequently dividends due on preference shares have not been deducted in the calculation of earnings.

10. TANGIBLE FIXED ASSETS — group

| | | | | | Furniture | |
|-----------------------------|----------|-------------|-------------|----------|-----------|---------|
| | Land and | l Buildings | Contractors | Motor | and | |
| | Freehold | Leasehold | plant | vehicles | equipment | Total |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| COST OR VALUATION | | | | | | |
| Ist October, 1988 | 1,354 | 252 | 8,218 | 394 | 72 | 10,290 |
| Additions: | | | | | | |
| At cost | 652 | 108 | 7,049 | 573 | 144 | 8,526 |
| Revaluation | 1,277 | **** | - | _ | - | 1,277 |
| Disposals: | | | | | | |
| At cost | (98) | | (2,187) | (296) | | (2,589) |
| 30th September, 1989 | 3,185 | 360 | 13,080 | 671 | 208 | 17,504 |
| DEPRECIATION | | | | | | |
| Ist October, 1988 | 10 | فبتين | 1,020 | 45 | 14 | 1,089 |
| Provided in year | 17 | 3 | 2,000 | 185 | 34 | 2,239 |
| Disposals | , | | (1,372) | (118) | (7) | (1,497) |
| 30th September, 1989 | 27 | 3 | 1,648 | 112 | 41 | 1,831 |
| NET BOOK VALUE | | | | | | |
| 30th September, 1989 | | | | | | |
| Owned assets | 3,158 | 357 | 10,710 | 528 | 167 | 14,920 |
| Assets under finance leases | | | 722 | 31 | | 753 |
| | 3,158 | 357 | 11,432 | 559 | 167 | 15,673 |
| NET BOOK VALUE | | | | | | |
| 30th September, 1988 | | | | | | |
| Owned assets | 1,344 | 252 | 7,198 | 349 | 58 | 9,201 |
| Assets under finance leases | | _ | - | - | | |
| | 1,344 | 252 | 7,198 | 349 | 58 | 9,201 |
| | | | | | | |

10. TANGIBLE FIXED ASSETS — group (continued)

The freehold land and buildings were valued as at 30th September, 1989 by Black Horse Agencies Limited, Surveyors and Valuers, 255 High Street, Guildford, Surrey on the basis of open market value reflecting existing use and these values were incorporated in the accounts at that date.

| | 1989 | 1988 |
|---------------------------------------|-----------------|--------|
| | £000's | £000's |
| Freehold land and buildings comprise: | | |
| Land at cost | 811 | 443 |
| Revaluation | 87 9 | 134 |
| Buildings at cost | 1,070 | 587 |
| Revaluation | 398 | 180 |
| | 3,158 | 1,344 |
| Leasehold properties comprise: | | |
| Over 50 years | | |
| At cost less depreciation | 257 | 252 |
| Under 50 years | | |
| At cost less depreciation | 100 | _ |

The tangible fixed assets are all held by subsidiaries. £135,000 of the profit on sale of fixed assets arose on the disposal of fixed assets in PTL (Plant Hire) Limited and Bluemink Limited.

11. INVESTMENT IN SUBSIDIARIES

| | Comp | any |
|---------------------------------------|--------|--------|
| | 1989 | 1988 |
| | £000's | £000's |
| Shares in group companies at cost | 5,987 | 4,669 |
| Provisions against investment in: | | |
| Contractors Equipment (Devon) Limited | (217) | _ |
| PTL (Plant Hire) Limited | (178) | |
| | 5,592 | 4,669 |
| | | |

The trade of Contractors Equipment (Devon) Limited and PTL (Plant Hire) Limited has been transferred to Venture Plant Limited. The cost of investments in these subsidiaries has therefore been written down to their net asset value at 30th September, 1989.

The company has the following subsidiaries all of which are wholly-owned and incorporated in Great Britain.

Venture Plant Limited

Venture Plant Scotland Limited (formerly Bluemink Limited)

Contractors Equipment (Devon) Limited

PTL (Plant Hire) Limited

Tilbury Plant Limited (Dormant)

Venture Group Limited (Dormant)

Neither of the latter two companies has traded since incorporation.

12. STOCKS

| | Gro | Group | | pany |
|---------------------------------|--------|--------|--------|--------|
| | 1989 | 1988 | 1989 | 1988 |
| | £000's | £000's | £000's | £000's |
| Machine spaces | 166 | 39 | | |
| Scaffolding and fittings | 199 | | | |
| Plant held for resale | 169 | | | |
| | 534 | 39 | | |
| 13. DEBTORS | | | | |
| Trade debtors | 3,345 | 2,109 | - | |
| Amounts owed by group companies | _ | ••• | 5.054 | 308 |
| Other debtors | 3 | 38 | | |
| Prz.payments | 135 | 42 | - | 30 |
| | 3,483 | 2,189 | 5,054 | 338 |

All debtors are due within one year.

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | Group | | Com | ompany | |
|--|--------|--------|--------|--------|--|
| | 1989 | 1988 | 1989 | 1988 | |
| | £000's | £000's | £000's | £000's | |
| Bank overdraft (secured) | 1,756 | 2,336 | 244 | | |
| Bank loans (secured) | 1,000 | 750 | - | | |
| Trade creditors | 2,292 | 1,952 | _ | _ | |
| Other creditors including taxation and social security | 1,303 | 740 | 512 | 1 | |
| Hire purchase creditors | 529 | ·-·· | _ | | |
| Accruals | 460 | 23 | _ | | |
| Dividends | 31' | 150 | 311 | 150 | |
| | 7,651 | 5,951 | 1,067 | 151 | |
| | | | | | |

The overdraft and other term loans are secured by mortgages on freehold land and buildings and by a specific equitable charge on leasehold properties. The bank term loan is secured by way of a fixed charge on the plant fleet.

Other creditors including taxation and social security comprise:

| | 1,000 | 710 | 316 | |
|------------------------------------|-------|-----|-----|---|
| | 1.303 | 740 | 512 | 1 |
| Other creditors | 645 | 145 | 450 | - |
| Other taxation and social security | 248 | 75 | 9 | 1 |
| Advance corporation tax | 157 | _ | 53 | _ |
| Corporation tax | 253 | 520 | _ | |

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| Trade creditors | _ | 296 |
|---------------------------|-------------|-------|
| Bank term loan (secured) | 2,500 | 3,500 |
| Other term (san (secured) | 750 | _ |
| Hire purchase creditors | 174 | _ |
| | 3,424 | 3,796 |
| Due: | | |
| In one to two years | 1,424 | 1,296 |
| In two to five years | 1,500 | 2,500 |
| After five years | 500 | |
| | 3,424 | 3,796 |
| | | |

The other term loan is secured by mortgages on freehold land and buildings and by a specific equitable charge on leasehold properties. The bank term loan is secured by way of a fixed charge on the plant fleet.

16. BANK AND OTHER TERM LOANS

The rate of interest chargeable on the bank term loan is variable at 2% over finance house base rate. The rate of interest chargeable on the other term loan is variable at 2.5% over finance house base rate.

| | 1989 | 1989 | 1988 | 1988 |
|-----------------------------|--------|--------|-------------|--------|
| | Bank | Other | Bank | Other |
| The loans are repayable at: | £000's | £000's | ∠000's | £000's |
| Within one year | 1,000 | _ | 750 | _ |
| In one to two years | 1,000 | 250 | 000,1 | |
| In two to five years | 1,500 | _ | 2,500 | |
| After five years | _ | 500 | _ | _ |
| | 3,500 | 750 | 4,250 | _ |
| | | | | |

17. PROVISIONS FOR LIABILITIES AND CHARGES

| This represents deferred taxation analysed as follows: | Grou | ıρ |
|--|--------|--------|
| · | 1989 | 1988 |
| | £000's | £000's |
| Accelerated capital allowances | 1,266 | 768 |
| Other timing differences | (17) | (31) |
| | 1,249 | 737 |
| Advance corporation tax recoverable | (13) | (50) |
| | 1,236 | 687 |
| | | 1989 |
| | | £000's |
| The movement in deferred tax for the year is as follows: | | |
| At 1st October, 1988 | | 687 |
| New subsidiaries | | 358 |
| Charge for year | | 154 |
| | | 1,199 |
| Advance corporation tax | | 37 |
| | = | 1,236 |

The potential deferred tax liability, not provided, arising on the revaluation of group properties would be some £500,000.

18. SHARE CAPITAL

| | 1989 £000's | 1988 £000's |
|---|----------------|----------------|
| Authorised | | |
| 17,000,000 ordinary shares of 5p each | 850 | 16 |
| (1988-157,500 shares of 10p each) | | |
| Issued | | - |
| 15,545,147 ordinary shares of 5p each | 777 | 16 |
| (1988-157,500 shares of 10p each) | | |
| 350.000 preferred ordinary shares of 10p each | **** | 35 |
| 500,000 redeemable preferred ordinary shares of 10p each | | 50 |
| 4,000,000 7.5% (net) cumulative redeemable preference shares of £1 each | _ | 4,000 |
| | 777 | 4,101 |

During the course of the company's financial year its share capital has changed and the authorised and issued share capital has been increased and re-organised as follows:

- In connection with the flotation of the company on the Unlisted Securities Market completed on 15th December, 1988, the 350,000 preferred ordinary shares of 10p each and 250,000 of the redeemable preferred ordinary shares of 10p each in the share capital of the company had been converted into ordinary shares of 10p each on a one for one basis. The ordinary shares of 10p each in issue and arising on the above mentioned conversion were sub-divided into ordinary shares of 5p each. In addition 1,515,000 ordinary shares of 5p each were issued by way of a bonus issue immediately prior to the flotation. The 4,000,000 redeemable preference shares of £1 each in the share capital of the company and the remaining 250,000 redeemable preferred ordinary shares of 10p each were redeemed at a value of £1 per share. This redemption was made out of the proceeds of an Issue of 4,473,684 ordinary shares of 5p each at a price of 95p per share. In the flotation of the company on the Unlisted Securities Market a further 5,263,157 ordinary shares of 5p
 - each were issued at a price of 95p per share.
- In connection with the acquisitions of Bluemink Limited and PTL (Plant Hire) Limited a further 2,778,306 ordinary shares of 5p each have been issued under the company's open offer completed in June 1989, at a price of 105p per share. Of these shares, 2,295,239 shares were issued to the vendors of Bluemink Limited and PTL (Plant Hire) Limited and 483,067 shares were issued for cash. In exchange the company acquired 100 ordinary shares in PTL (Plant Hire) Limited and 160,000 ordinary shares and preferred ordinary shares in Bluemink Limited, representing the whole of the issued ordinary and preferred ordinary share capital in issue. In addition £450,000 of deferred consideration remains payable in cash to the vendors of PTL (Plant Hire) Limited.
- On 2nd December, 1988, certain of the directors and employees of the group were granted options to subscribe for 165,600 ordinary shares of 5p each pursuant to the Venture Plant Group Pic (formerly Venture Group Limited) senior employees share option scheme. Since the date of grant, certain beneficiaries have left the employment of the group and as a result the options on 25,600 shares have lapsed.

19. RESERVES

| The group | Share | | | | |
|--|---------|-------------|---------|---------|---------|
| | premium | Revaluation | Special | Merger | |
| | account | reserve | reserve | reserve | Total |
| | £000's | £000's | £000's | £000's | £000's |
| At 1st October, 1988 | 757 | _ | (4,206) | _ | (3,449) |
| Reduction following redemption of shares | | | | | |
| during year | (225) | _ | - | _ | (225) |
| Arising on issue of shares: | | | | | |
| At flotation | 8,763 | | - | _ | 8,763 |
| Shares placed for acquisitions | 483 | | | 2,295 | 2,778 |
| Bonus issue at flotation | (76) | _ | _ | _ | (76) |
| Share issue expenses: | | | | | |
| At flotation | (467) | | _ | | (467) |
| Shares placed for acquisitions | (132) | _ | - | _ | (132) |
| Transfer from share premium | (5,150) | _ | 5,150 | | _ |
| Goodwill on acquisitions | _ | | (419) | (2,295) | (2,714) |
| Revaluation of properties | | 1,277 | | | 1,277 |
| | 3,953 | 1,277 | 52.5 | | 5,755 |
| The company | Share | | | | |
| The company | premium | Revaluation | Special | | |
| | account | reserve | reserve | | Total |
| | £000's | £000's | £000's | | £000's |
| At 1st October, 1988 | 757 | _ | | | 757 |
| Reduction following redemption of shares | | | | | |
| during year | (225) | | _ | | (225) |
| Arising on issue of shares: | | | | | |
| At flotation | 8,763 | _ | | | 8,763 |
| Shares placed for acquisitions | 483 | _ | Part . | | 483 |
| Bonus issue at flotation | (76) | _ | | | (76) |
| Share issue expenses: | | | | | |
| At flotation | (467) | | _ | | (467) |
| Shares placed for acquisitions | (132) | | _ | | (132) |
| Transfer from share premium | (5,150) | · – | 5,150 | | |
| Provision against investments | <u></u> | | (395) | | (395) |
| | 3,953 | | 4,755 | _ | 8,708 |
| | | | | - | |

| 19. RESERVES (continued) | Gr | oup |
|---------------------------------------|--------|--------|
| Goodwill eliminated on consolidation | £000's | £000's |
| comprises: | | |
| Provided at 30th September, 1988; | | |
| Venture Plant Limited | | 4,206 |
| Provided at 30th September; 1989; | | |
| Contractors Equipment (Devon) Limited | 249 | |
| Bluemink Limited | 721 | |
| PTL (Plant Hire) Limited | 1,744 | 2,714 |
| | | 6,920 |

On 12th June, 1989, the High Court granted approval of the special resolution to reduce the share premium and create a special reserve amounting to £5,150,000 for the purpose of writing off goodwill arising on acquisitions. In accordance with section 131 of the Companies Act 1985 no premium has been recognised in the company on the shares issued to the vendors of PTL (Plant Hire) Limited and Bluemink Limited. A merger reserve has been set up on consolidation to reflect this premium.

20. PROFIT AND LOSS ACCOUNT

| | Gr | Group | | mpany |
|-------------------|--------|--------|--|--------|
| | 1989 | 1988 | 1989 | 1988 |
| | £000's | £000's | £000's | £000's |
| 1st October, 1988 | 343 | | - | |
| Retained in year | 504 | 343 | 94 | _ |
| | 847 | 343 | 94 | |
| | | נזיכ | 75 ==================================== | |

21. CAPITAL COMMITMENTS

Capital commitments at 30th September, 1989 for which no provision has been made in these accounts are as follows:

| Contracted | 283 | 1,745 |
|-------------------------------|-----|-------|
| Authorised but not contracted | _ | |
| | | |

22. PENSION SCHEME

Venture Plant Group Pic., operates a self-administered Pension Scheme of the defined benefit type which commenced on 25th October, 1988. An initial valuation was carried out at that date by a qualified actuary, using the attained age method. This valuation formed the basis for the pension cost assessed under SSAP 24.

The market value of the assets at the valuation date was £762,049. The actuarial value of the assets was sufficient to cover 111 per cent of the value of benefits that had accrued to members, after allowing for assumed increases in earnings. The principal actuarial assumption were as follows:

| Investment return | 9.0% |
|---------------------------------|------|
| Salary inflation | 7,5% |
| Discretionary pension increases | 4.0% |
| Dividend increases | 4.5% |

The employer contribution charged in the accounts was £47,336.

VENTURE PLANT GROUP PIC

Notice is hereby given that the annual general meeting of Venture Plant Group Plc., will be held at 27 Finsbury Square, London EC2A ILP, on 22nd January, 1990, at 10.00 a.m. to transact the following business of the company:

- To receive and consider the annual accounts and reports of the directors and auditors thereon.
- 2. To approve a dividend.
- 3. To elect directors:
 - (a) Mr. Robert James Drinkwater retires by rotation and, being eligible, offers himself for re-election.
 - (b) Mr. Alan Pass, who was appointed to the board on 28th April, 1989, being eligible, offers himself for election.
- To appoint auditors:
 KMPG Peat Marwick McLintock, having signified their willingness, offer themselves for reappointment.
- 5. To authorise the directors to approve the auditors' remuneration.

F. G. CHAPMAN, Secretary 11th December, 1989

A member of the company entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a member of the company.

A form of proxy is enclosed for use by members. To be valid it should be completed and returned to the company's registrar's office not later than forty-eight hours before the time of the annual general meeting; completion of the form of proxy will not preclude the member from attending and voting at the meeting in person if they so desire.

Copies of contracts of service between the company and certain individual directors together with a statement of all the transactions of each director and of his family interests in the share capital of the company and its subsidiaries, a copy of The Stock Exchange Guidelines of October 1987 on pre-emption rights and a copy of the rules of the share option scheme are available for inspection at the registered office of the company on any weekday, except Saturday, during normal business hours and for fifteen minutes prior to and during the annual general meeting at the place of the meeting.

LOCATIONS

Aldershot (0252) 341 135 Barnstaple (0271) 43047 Belvedere (01) 311 2404 Birmingham (021) 776 7888 Brentwood (0277) 810773 Doune (0786) 841738 Fulham (01) 381 4611 Maidstone (0622) 59071 Newton Abbot (0626) 53686 Paisley (041) 887 0331 Poole (0202) 741348 Portsmouth (0705) 667997 Radstock (0761) 32071 Southampton (0703) 234444 Warrington (0925) 814848 Yeovil

(0935) 706700

