

Kennedy Leisure and Management Limited Company Number: 2150178

Directors' Report for the year to 31 December 2009

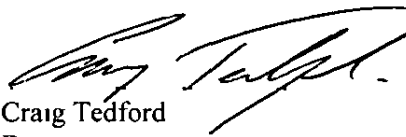
The accounts for the year are attached

The company has not traded during the year and accordingly it has made neither a profit nor a loss No Profit and Loss Account has therefore been prepared

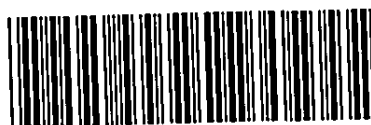
The following served as Directors during (and, unless otherwise indicated, throughout) the year

| | <i>Appointed</i> | <i>Resigned</i> |
|---------------|------------------|-----------------|
| Simon Aves | | 30/01/2009 |
| Anne Oliver | 16/01/2009 | |
| William Payne | 23/01/2009 | |
| Craig Tedford | 23/01/2009 | |

By Order of the Board


Craig Tedford
Director
26 July 2010

WEDNESDAY



S3B70M21

SCT

28/07/2010

541

COMPANIES HOUSE

Kennedy Leisure and Management Limited Company Number: 2150178

Balance Sheet as at 31 December 2009

| | | <i>31 December 2009</i> | <i>31 December 2008</i> |
|-----------------------------|--------------|-----------------------------|-----------------------------|
| | <i>Notes</i> | <i>£</i> | <i>£</i> |
| CURRENT ASSETS | | | |
| DEBTORS | 1 | 200,325 | 200,325 |
| | | <hr/> | <hr/> |
| CAPITAL AND RESERVES | | | |
| Called up share capital | 2 | 1,000 | 1,000 |
| Profit and loss account | | 199,325 | 199,325 |
| | | <hr/> | <hr/> |
| | | 200,325 | 200,325 |
| | | <hr/> | <hr/> |

The accompanying notes are an integral part of this balance sheet

Profit and Loss Account

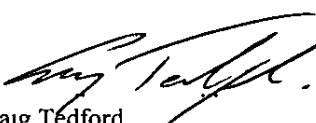
During the financial year and preceding financial year the company did not trade and received no income and incurred no expenditure. Consequently during those years the company made neither a profit nor a loss.

For the year ended 31 December 2009 the company was entitled to exemption under section 480 of the Companies Act 2006.

The members have not required the company to obtain an audit of its accounts in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Companies Act 2006 with respect to accounting records and preparation of accounts.

The financial statements were approved by the board on 26 July 2010 and signed on its behalf by


Craig Tedford
Director
Edinburgh

NOTES TO ACCOUNTS

1. DEBTORS

| | 31 December 2009 | 31 December 2008 |
|------------------------------------|-----------------------------|-----------------------------|
| | £ | £ |
| Amounts owed by parent undertaking | 200,325 | 200,325 |

2. SHARE CAPITAL

| | <i>31 December 2009</i> | | <i>31 December 2008</i> | |
|----------------------------|------------------------------------|-------------------|------------------------------------|-------------------|
| | <i>Allotted, called up and</i> | | <i>Allotted, called up and</i> | |
| | <i>Authorised</i> | <i>fully paid</i> | <i>Authorised</i> | <i>fully paid</i> |
| | £ | £ | £ | £ |
| Ordinary shares of £1 each | 1,000 | 1,000 | 1,000 | 1,000 |

3. ULTIMATE PARENT UNDERTAKING

The ultimate parent company at the balance sheet date was Heineken N V which is registered in The Netherlands. These accounts are included in the consolidated accounts of Heineken N V and its subsidiaries which are available from the registered office of Heineken N V, Tweede Weteringplantsoen 21, 1017 ZD Amsterdam