

**Directors' Report for the year to 31 December 2008**

D

The accounts for the year are attached.

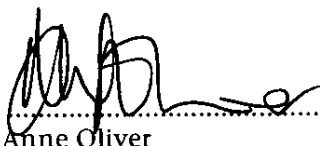
The company has not traded during the year and accordingly it has made neither a profit nor a loss. No Profit and Loss Account has therefore been prepared.

The following served as Directors during (and, unless otherwise indicated, throughout) the year or were appointed subsequent to the year end:

	<b><i>Appointed</i></b>	<b><i>Resigned</i></b>
Mark Stevens		31/07/2008
Simon Aves	28/07/2008	30/01/2009
Anne Oliver	16/01/2009	
William Payne	23/01/2009	
Craig Tedford	23/01/2009	

The director signing off the accounts on behalf of the board was appointed subsequent to the financial year end.

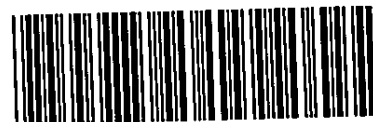
By Order of the Board



Anne Oliver  
Secretary

30 March 2009

MONDAY



\*A7CSJ8S4\*

A09

06/04/2009

83

COMPANIES HOUSE

**Balance Sheet as at 31 December 2008**

	Notes	31 December 2008 £	31 December 2007 £
<b>CURRENT ASSETS</b>			
<b>DEBTORS:</b>	1	200,325	200,325
		<u>          </u>	<u>          </u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	2	1,000	1,000
Profit and loss account		199,325	199,325
		<u>          </u>	<u>          </u>
		200,325	200,325
		<u>          </u>	<u>          </u>

For the year ended 31 December 2008 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 249B(2).

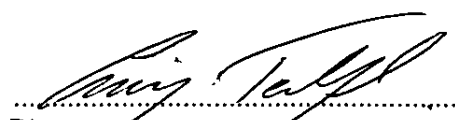
The directors acknowledge their responsibility for:

- a) Ensuring the company keeps accounting records which comply with section 221;
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year; and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

**ULTIMATE PARENT UNDERTAKING**

The ultimate parent company at the balance sheet date was Heineken N.V. which is registered in The Netherlands. These accounts are included in the consolidated accounts of Heineken N.V. and its subsidiaries which are available from the registered office of Heineken N.V., Tweede Weteringplantsoen 21, 1017 ZD Amsterdam.

Approved and signed on behalf of the Board by

  
 Director <sup>30</sup>  
 Edinburgh 1 March 2009

**Kennedy Leisure and Management Limited****Company Number: 2150178****1. DEBTORS**

	<b>31 December</b>	<b>31 December</b>
	<b>2008</b>	<b>2007</b>
	£	£
Amounts owed by parent undertaking	200,325	200,325

**2. SHARE CAPITAL**

	<i>31 December 2008</i>		<i>31 December 2007</i>	
	<i>Allotted, called up and</i>		<i>Allotted, called up and</i>	
	<i>Authorised</i>	<i>fully paid</i>	<i>Authorised</i>	<i>fully paid</i>
	£	£	£	£
Ordinary shares of £1 each	1,000	1,000	1,000	1,000