(Registered Number 2139689)

Directors' Report And Financial Statements Year Ended 31 December 2003



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### Directors' Report for the year ended 31 December 2003

The director presents their report and the audited financial statements of the company for the year ended 31 December 2003.

#### Principal activity

The company's principal activity during the year was to provide professional and consulting services to Viacom International (Netherlands) B.V. on a cost plus 8% basis.

#### Review of business and future developments

No major changes are envisaged for the company in the future.

#### Profit and dividend

The company's profit for the financial year was \$855,000 (2002: \$421,000). The director does not recommend the payment of a dividend (2002: \$nil). \$855,000 has been transferred to reserves (2002: \$421,000).

#### Directors and their interests

Shares of the company 2003 2002

Paramount Home Entertainment International B.V. (PHEI BV)

100%

100%

PHEI BV is also a shareholder in several of the company's fellow subsidiary undertakings.

#### Charitable donations

There were no charitable donations during the year (2002: \$nil).

### Directors' Report for the year ended 31 December 2003 (Continued)

#### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

A resolution to reappoint PricewaterhouseCoopers LLP as auditors to the company will be proposed at the next annual general meeting.

By Order of the Board

For and on behalf of Paramount Home Entertainment International B.V

R. Affourtit

22 April 2005

45 Beadon Road London W6 0EG

### Independent auditors' report to the members of Paramount Home Entertainment International Limited

We have audited the financial statements which comprise the profit and loss account, the balance sheet and the related notes.

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom auditing standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

#### Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 December 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

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Chartered Accountants and Registered Auditors
London

22 April 2005

### Profit And Loss Account for the year ended 31 December 2003

	Notes	2003 \$'000	2002 \$'000
Turnover	3	9,436	13,737
Administrative expenses		(8,737)	(12,906)
Other operating income/(charges)		623	(376)
Operating profit	4	1,322	455
Interest receivable and similar income	7	9	101
Interest payable and similar charges	8	(39)	(181)
Profit on ordinary activities before taxation		1,292	375
Tax on profit on ordinary activities	9	(437)	46
Retained profit for the year	15	855	421

The results for 2003 were derived from continuing activities.

There is no difference between the profit as reported and that on a historic cost basis.

The company had no recognised gains or losses other than those reflected in the profit and loss account above. Accordingly, no separate statement of total recognised gains and losses has been presented.

### Balance Sheet as at 31 December 2003

	Notes	2003 \$'000	2002 \$'000
Fixed assets			
Tangible assets	11	5,383	6,073
Current assets			
Debtors	12	30,206	26,824
Cash at bank and in hand		109	638
		30,315	27,462
Creditors - amounts falling due within one year	13	(28,506)	(27,198)
Net current assets		1,809	264
Net assets		7,192	6,337
Capital and reserves			
Called up share capital	14	17	17
Profit and loss account	15	7,175	6,320
Total equity shareholders' funds	16	7,192	6,337

The financial statements on pages 6 to 19 were approved by the Board of Directors on 22 April 2005 and were signed on its behalf by:

For and on behalf of Paramount Home Entertainment International B.V. R. Affourtit

### Notes To The Financial Statements for the year ended 31 December 2003

#### 1 Accounting Policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

#### a) Basis of preparation

These financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

#### b) Reporting currency

Because of the international nature of the company's activities and the relative convenience with which most currencies may be exchanged for US Dollars, the records of the group are maintained in US Dollars.

Fixed assets are translated into US Dollars at the rate prevailing in the month of acquisition and are then maintained at historical US Dollar values.

Other assets and liabilities in foreign currencies of the company are translated at a rate of exchange which approximates to the rate prevailing at the balance sheet date. Transactions in foreign currencies are recorded at the rate of exchange prevailing at the date of the transaction. Exchange rate differences are dealt with in the profit and loss account. The December 2003 rate is 1.74540 (2002: 1.57940).

#### c) Turnover

Turnover is comprised of the invoiced value of services supplied net of value added tax. Turnover is recognised on the provision of professional and consulting services to Viacom International (Netherlands) B.V., a fellow subsidiary undertaking.

#### d) Tangible fixed assets

Tangible fixed assets are stated at cost. Depreciation is charged on a straight-line basis to write off the cost of the assets (less the estimated residual value) over their estimated useful lives.

Useful economic lives are:

Office equipment - 3 - 10 years
Motor vehicles - 3 years

Leasehold improvements - Over period of lease

Notes To The Financial Statements for the year ended 31 December 2003 (Continued)

#### 1 Accounting Policies (Continued)

#### e) Taxation

Corporation tax payable is provided on taxable profits at the current rate.

Deferred tax is provided in full on all timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered.

#### f) Pension costs

The company participates in a group pension scheme arrangement which provides defined benefits. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of the pension over the estimated service life of the employees.

#### g) Leasing and hire purchase commitments

Rentals paid under operating leases are charged to the profit and loss account on a straight-line basis over the lease term.

### 2 Cash Flow Statement And Related Party Disclosures

The company is a subsidiary undertaking where 90% or more of the voting rights are controlled within the Viacom Inc. Group and is included in the consolidated financial statements of that group, which are publicly available. Consequently, the company has taken advantage of the exemption from preparing a cash flow statement under the terms of Financial Reporting Standard 1 (revised 1996). The company is also exempt under the terms of Financial Reporting Standard 8 from disclosing related party transactions with entities that are part of the Viacom Inc. Group or investees of that group (see note 19).

Notes To The Financial Statements for the year ended 31 December 2003 (Continued)

#### 3 Turnover

Analysis of turnover by geographical location:

Turnover includes:	9,436	13,737
	9,436	13,737_
Netherlands	9,436	13,737
	2003 \$'000	2002 \$'000

Turnover is recognised on the provision of professional and consulting services to Viacom International (Netherlands) B.V., a fellow subsidiary undertaking.

### 4 Operating Profit

Operating profit for the year is stated after charging/(crediting):	2003 \$'000	2002 \$'000
Depreciation of tangible fixed assets (Note 11)  Operating lease rentals — land & buildings — Other  Profit on disposal of fixed assets  Auditors' remuneration — audit services - statutory accounts  Foreign exchange (gains)/losses	2,012 763 24 (54) 59 (98)	2,177 1,176 22 (13) 62 81

## Notes To The Financial Statements for the year ended 31 December 2003 (Continued)

#### 5 Employee Information

Staff costs during the year were as follows:

Staff costs	2,608	3,807
Pension costs (Note 18)	54	75
Social security costs	279	362
Wages and salaries	2,275	3,370
	\$'000	\$'000
Stati costs during the year were do follows.	2003	2002

The average number of persons employed by the company during the year was as follows:

	2003 Number	2002 Number
Finance and Management Information Systems Product Services/Marketing Other	14 9 7	22 12 12
<u>outor</u>	30	46

#### 6 Directors' Emoluments

The directors did not receive any emoluments through this company (2002: nil).

Notes to the financial statements for the year ended 31 December 2003 (Continued)

#### 7 Interest Receivable And Similar Income

	2003 \$'000	2002 \$'000
Bank interest receivable	9	101
	9	101
Interest Payable And Similar Charges	·	
	2003 \$'000	2002 \$'000
Bank interest payable	39	181
	39	181
Tax on profit on ordinary activities:  The charge/(credit) for the year is based on the results for the year and is comprised of the following:		
UK Corporation Tax on profits of the year at 30% (2002: 30%)	330 174	9 (15
Adjustment in respect of previous periods		
	504	(5
Adjustment in respect of previous periods	504	(5
Adjustment in respect of previous periods  Total current tax charge/(credit)  Deferred tax:  Origination and reversal of timing differences	(63)	
Adjustment in respect of previous periods  Total current tax charge/(credit)  Deferred tax:		(5 (3

Notes to the financial statements for the year ended 31 December 2003 (Continued)

### 9 Tax On Profit On Ordinary Activities (continued)

The tax assessed for the year varied from the amount computed by applying the standard rate of corporation tax in the UK (30%) to the profit on ordinary activities before tax. The differences were attributed to the following factors:

	2003	2002
	\$'000	\$'000
Profit on ordinary activities before tax	1,292	375
Profit on ordinary activity multiplied by the standard rate of tax in the UK in 2003 of 30% (2002: 30%)	388	112
Effects of:		
Expenses not deductible for tax purposes	(121)	28
Capital allowances in excess of depreciation	(12)	(12)
Utilisation of ACT	<del>-</del>	(30)
Other short term timing differences	75	-
Adjustment to tax charge in respect of previous periods	174	(155)
Total current tax charge/(credit) for the year	504	(57)

Deferred tax is measured on a non discounted basis at the tax rate which is expected to apply in the periods in which timing differences reverse, based on tax rates and laws substantively enacted at the balance sheet date.

The deferred tax (credit)/charge was mainly as a result of the tax effect of timing differences as follows:

	<b>2003</b> \$'000	2002 \$'000
Accelerated capital allowances Advanced corporation tax Other timing differences Adjustment in respect of previous periods	12 - (75) (25)	12 30 - (31)
Total deferred tax (credit)/charge	(88)	11

Notes to the financial statements for the year ended 31 December 2003 (Continued)

#### 10 Deferred Taxation

The elements of deferred taxation provided for in the financial statements are as follows:

	2003 \$'000	2002 \$'000
Accelerated capital allowances	169	156
Other timing differences	75	
Total deferred tax asset	244	156
Deferred tax asset:		
At 1 January 2003	(156)	(167)
Adjustment in respect of prior years	(25)	(31)
Charged against profit for the year	(63)	42
At 31 December 2003	(244)	(156)

Notes to the financial statements for the year ended 31 December 2003 (Continued)

### 11 Tangible Fixed Assets

12

		Office Equipment	Motor vehicles	Total
	improvements \$ '000	and Machinery \$ '000	\$ '000	\$ '000
Cost				
Balance at	704	12,107	374	13,212
1 January 2003	731 29	1,393	95	1,517
Additions		(50)	(147)	(395)
Disposals	(198)	(30)	(\	
Balance at	562	13,450	322	14,334
31 December 2003	302	13,430	VLL	,00-1
Accumulated Depreciation				
Balance at				
1 January 2003	102	6,688	349	7,139
Charge for the year	92	1,871	49	2,012
Disposals	(3)	(50)	(147)	(200)
Balance at				
31 December 2003	191	8,509	251	8,951
of Bederiner 2000		·		
Net Book Value				
Net Book Value at				
31 December 2003	371	4,941	71	5,383
Net Book Value at				
31 December 2002	629	5, <u>419</u>	25	6,073
	<u> </u>			
Debtors				
			2003	2002
			\$'000	\$'000
				4.50
Deferred tax (see Note 10)			244	156
Amounts owed by group undertaking	gs		29,378	26,258
Value added tax receivable			489	133
Other debtors			15	70
Prepayments and accrued income			80	207
			20.000	26.024
	_		30,206	26,824

Amounts owed by group undertakings are interest free, unsecured and repayable on demand.

Notes to the financial statements for the year ended 31 December 2003 (Continued)

#### 13 Creditors

	2003	2002
	\$'000	\$'000
Trade creditors	172	496
Amounts owed to group undertakings	23,622	22,958
Corporation tax payable	175	61
Social security	129	41
Accruals and deferred income	1,378	945
Other payables	3,030	2,697
	28,506	27,198

Amounts owed to group undertakings are interest free, unsecured and repayable on demand.

### 14 Share Capital

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	2003 \$'000	2002 \$'000
Authorised: 1,000 ordinary shares of £100 each	156	156
Allotted, called up and fully paid 100 ordinary shares of £100 each	17	17
Reserves	2003	2002

	\$'000	\$'000
Profit and loss account at 31 December 2002	6,320	5,899
Retained profit for the year	855	421
Profit and loss account at 31 December 2003	7,175	6,320

Notes to the financial statements for the year ended 31 December 2003 (Continued)

### 16 Reconciliation Of Movements In Shareholders' Funds

	2003	2002
	\$'000	\$'000
Profit for the financial year	855	421
Net increase in shareholders' funds	855	421
Opening shareholders' funds	6,337	5,916
Closing shareholders' funds	7,192	6,337

	Share capital	Profit and loss account
	\$'000	\$'000
1 January 2003	17	6,320
Retained profit for the year		855
At 31 December 2003	17	7,175

### 17 Operating lease commitments

At 31 December 2003 the company was committed to make payments during the next year under non-cancellable operating leases as follows:

	2003	2002
	\$'000	\$'000
Leases which expire:		
- within one year		
Building	507	442
Other	2	2
- between two and five years		000
Buildings	507	883
Other	2	13
	1,018	1,340

Notes to the financial statements for the year ended 31 December 2003 (Continued)

#### 18 Pensions

The company participates in a group pension scheme arrangement, The CIC, UCI and UIP Companies Pension Plan, which provides defined benefits for certain United Kingdom employees. The assets of this funded scheme are held in a separate trustee administered fund. The contributions are assessed in accordance with the advice of an independent qualified actuary.

The most recent valuation was as of 31 December 2003, using the projected unit method of valuation and has been updated to take account of the requirements of FRS 17 in order to assess the liabilities of the scheme at 31 December 2003.

The major financial assumptions used in the calculations at 31 December 2003 were:

	2003	2002	2001
Rate of increase in salaries	4.75% 2.75%	4.25% 2.25%	4.50% 2.50%
Rate of increase in pensions payment Discount rate	5.50%	5.50%	6.00%
Inflation assumption	2.75%	2.25%	2.50%

The fair value of the assets in the scheme and the expected rates of return at 31 December 2003 were:

	Long- term rate of return Expected	Value	Long- term rate of return Expected	Value	Long-term rate of return Expected	Fair Value
	2003	2003 \$'000	2002	2002 \$'000	2001	2001 \$'000
Equities	8.50%	4,346	8.50%	4,099	7.50%	4,780
Bonds	5.50%	933	5.50%	357	6.00%	271
Index-linked gilts	4.75%	435	-	•	5.00%	16
Cash	2.75%	81	2.25%	180	2.50%	233
Total market value of assets		5,795		4,636		5,300
Present value of scheme liabilities		(8,518)		(6,758)		(5,219)
Deficit before any allowance for deferred tax liability		(2,723)		(2,122)		81
Related deferred tax asset/(liability)		817		636		(24)
Net pension liability/asset under FRS 17		(1,906)		(1,486)		57

The actuarial value of assets represents 70% (2002: 70.3%) of the combined value of the benefits that have accrued to members, after allowing for expected future increases in salaries.

# Notes to the financial statements for the year ended 31 December 2003 (Continued)

#### 18 Pensions (continued)

Details of experience gains and losses for the year ended 31 December 2003:

Details of experience gains and losses for the year ended of December 2000.		
History of experience gains and losses	2003 \$'000	2002 \$'000
Difference between the expected and actual rate of return on assets Percentage of the total market value of the pension scheme assets	253 4.4%	(1,674) 36.1%
Experience gains on scheme liabilities Percentage of the present value of the scheme liabilities	585 6.9%	13 0.2%
Total amount recognized in the Statement of Total Recognised Gains and Losses Percentage of the present value of the scheme liabilities	(255) 3.0%	(2,114) (31.3%)
Had FRS 17 been adopted in the current year, the following amount would have the profit and loss account for the year ended 31 December 2003:	ve been re	corded in
Operating Profit	2003 \$'000	2002 \$'000
Current service cost	(171)	250

Operating Profit	2003	2002
	\$'000	\$'000
Current service cost	(171)	250
Total operating charge	(171)	250
Other finance income	2003 \$'000	2002 \$'000
Expected return on assets Interest cost	410 (415)	417 (344)
Total net return	(5)	73
Statement of total recognized gains and losses	2003 \$'000	2002 \$'000
Actual return less expected return on pension scheme assets Change in assumption  Functioned gains arising on scheme liabilities	253 (1,093) 585	(1,674) (453) 13
Experience gains arising on scheme liabilities	(255)	(2,114)

Notes to the financial statements for the year ended 31 December 2003 (Continued)

#### 18 Pensions (continued)

Movement in deficit during the year	2003 \$'000	2002 \$'000
Surplus at start of year	(2,346)	87
Operating charge of the year	(171)	(250)
Other financing income	(5)	73
Employer contributions	54	82
Actuarial loss	(255)	(2,114)
Deficit at end of the year	(2,723)	(2,122)

If the above amounts had been recognised in the financial statements, the net asset and profit and loss reserve at 31 December 2003 would be as follows:

	2003	2002
	\$'000	\$'000
Net assets excluding SSAP 24 pension asset	7,192	6,123
Pension (liability)/asset under FRS 17	(1,906)	(1,486)
Net assets including pension asset under FRS 17	5,286	4,637
Profit and loss reserve excluding SSAP 24 pension asset	7,175	6,106
Pension asset/(liability) under FRS 17	(1,906)_	(1,486)
Profit and loss reserve	5,269	4,620

The pension charge for the period was \$ 54,000 (2002: \$ 75,000)

#### 19 Ultimate Parent Undertaking

The Company is a subsidiary undertaking of Paramount Home Entertainment International B.V. incorporated in the Netherlands.

Paramount Home Entertainment International B.V. is owned by Viacom Inc., a company incorporated in the USA, through it's subsidiary Viacom International (Netherlands) B.V. The consolidated financial statements of Viacom Inc. are available to the public and may be obtained from 1515 Broadway, New York, 10036, USA.

The ultimate controlling party of the company is National Amusements Inc. incorporated in the USA, the parent undertaking of Viacom Inc.