Annual report and financial statements for the year ended 31 December 2012

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Company Information

Directors P Adcock

B Barraclough M A Bowd R A Bowler K P Hawkins B E Lawson H Williams M D J Yexley

Company secretary E A Davies

Company number 2116519

Registered office Admiral Way

Doxford International Business Park

Sunderland Tyne and Wear SR3 3XP

Independent auditors PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

89 Sandyford Road Newcastle upon Tyne

NE18HW

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Directors' report for the year ended 31 December 2012

The directors present their report and the audited financial statements for the year ended 31 December 2012

Principal activities

The principal activity of the company continues to be the operation of bus and coach services

Business review

The directors consider the state of the company's affairs to be satisfactory. On 1 January 2013 the trade and certain of the assets of MK Metro Limited and Arriva East Herts & Essex Limited, fellow group undertakings, were transferred to Arriva The Shires Limited.

The directors remain confident that the company will continue to trade profitably in the future

Results and dividends

The profit for the year, after taxation, amounted to £3,540,000 (2011 - £3,449,000)

The company did not pay a dividend during the year (2011 £Nil)

Directors

The directors who served during the year, and up to the date of signing the financial statements, were

P Adcock

B Barraclough

M A Bowd

R A Bowler

K P Hawkins

B E Lawson

H Williams

M D J Yexley

Principal risks and uncertainties

The management of the business and the execution of the company's strategy are subject to a number of risks. The key business risks and uncertainties affecting the company are considered to relate to local and national competition and factors which would cause a decline in the market. Further discussion of these risks and uncertainties in the context of the group as a whole, is provided in the annual report of the UK intermediate parent company, Arriva Plc, which does not form part of this report.

Financial risk management objectives and policies

Details of financial risk management objectives and policies are shown in the annual report of Arriva Plc which does not form part of this report

Key performance indicators

The directors of Deutsche Bahn AG manage the group's operations on a divisional basis. For this reason, the company's directors believe that analysis using key performance indicators for the company is not necessary or appropriate for an understanding of the development, performance or position of the business of Arriva The Shires Limited. The development performance and position of the group, including this company, is discussed in the group's annual report which does not form part of this report.

Directors' report for the year ended 31 December 2012

Company's policy for payment of creditors

The company's policy regarding the payment of suppliers is to agree terms of payment at the start of business with each supplier to ensure that the supplier is made aware of the payment terms, and to pay in accordance with its contractual or legal obligations

Employee involvement

The company recognises that its employees are key to its success and is committed to creating a working environment where everyone has the opportunity to learn, develop and contribute to the success of the company, working within a common set of values

The company continues to aim to be an employer of choice and to employ a diverse workforce with the skills, abilities and attitudes to meet business objectives and needs. The company's aim is to provide appropriate remuneration, benefits and conditions of employment which will serve to attract, retain, motivate and reward such employees.

The company has, subject to the restraints of commercial confidentiality, continued its policy of employee involvement, by making information available to employees on a regular basis regarding recent and probable future developments and business activities

Disabled employees

The company continues to give full and fair consideration to applications for employment by disabled persons, having regard to their respective aptitudes and abilities. The company's policy includes, where applicable, the continued employment of those who may become disabled during their employment.

Directors' responsibilities statement

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
 disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' report for the year ended 31 December 2012

Provision of information to auditors

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware,
 and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company's auditors in connection with preparing their report and to establish that the company's auditors are aware of that information

This report was approved by the board on 5 July 2013 and signed on its behalf

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E A Davies Company secretary

Independent auditors' report to the members of Arriva The Shires Limited

We have audited the financial statements of Arriva The Shires Limited for the year ended 31 December 2012 which comprise the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Respective responsibilities of directors and auditors

As explained more fully in the directors' responsibilities statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual report and financial statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its profit for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent auditors' report to the members of Arriva The Shires Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Michael Jeffrey (Senior statutory auditor)

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

89 Sandyford Road Newcastle upon Tyne NE1 8HW

9 July 2013

Profit and loss account for the year ended 31 December 2012

	***	0014
Note	2012 £000	2011 £000
1,2	73,738	73,133
	(59,507)	(57,700)
•	14.231	15,433
	(9,490)	(10,391)
	43	17
3	4,784	5,059
7	92	140
·	4,876	5,199
8	(1,336)	(1,750)
18	3,540	3,449
	1,2 3 7	1,2 73,738 (59,507) 14,231 (9,490) 43 3 4,784 7 92 4,876 8 (1,336)

All amounts relate to continuing operations

There were no recognised gains and losses for 2012 or 2011 other than those included in the profit and loss account Therefore, no statement of total recognised gains and losses has been presented

There is no material difference between the profit on ordinary activities before taxation and the profit for the financial years stated above, and their historical cost equivalents

The notes on pages 8 to 18 form part of these financial statements

ARRIVA THE SHIRES LIMITED Registered number: 2116519

Balance sheet as at 31 December 2012

Note	£000	2012 £000	£000	2011 £000
9		1,785		2,128
10		2,610		2,048
11		6,840		6,840
	_	11,235	•	11,016
12	460		562	
13	46,057		45,429	
	7,706		7,442	
_	54,223	-	53,433	
14	(52,489)		(55,164)	
_		1,734		(1,731)
TIES	-	12,969	_	9,285
15		(125)		_
16		(548)		(529)
	· _	12,296	_ _	8,756
	=	 	=	
17		728		728
18		11,568		8,028
19	_	12,296	_	8,756
	10 11 12 13 14 TIES 15 16	9 10 11 12 460 13 46,057 7,706 54,223 14 (52,489) TIES 15 16	Note £000 £000 9	Note £000 £000 £000 9

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 5 July 2013

B E Lawson
Director

The notes on pages 8 to 18 form part of these financial statements

Notes to the financial statements for the year ended 31 December 2012

1 ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

These financial statements are prepared on the going concern basis, under the historical cost convention, and in accordance with the Companies Act 2006 applicable to companies reporting under UK GAAP, and applicable accounting standards in the United Kingdom. The principal accounting policies, which have been applied consistently throughout the year, are set out below.

1.2 Cash flow statement

The company, being a subsidiary undertaking where 90% or more of the voting rights are controlled within the group whose consolidated financial statements are publicly available, is exempt from the requirement to draw up a cash flow statement in accordance with FRS 1

1.3 Turnover

Turnover consists of the gross revenue for road passenger transport together with the aggregate amounts receivable for other goods and services supplied in the ordinary course of the business, excluding value added tax. Income is accrued where it is earned in an earlier period to that in which it is billed or received in cash. Income is deferred where it is received in an earlier period than that to which it relates

1.4 Intangible fixed assets and amortisation

For acquisitions after 1 January 1998, goodwill, which represents the excess of cost of acquisitions of businesses over the value attributed to their net assets, is amortised through the profit and loss account by equal annual instalments over its estimated useful economic life up to a maximum of 20 years. Goodwill previously eliminated against reserves has not been reinstated and will only be charged to the profit and loss account on the subsequent disposal of any business to which it related. Goodwill is tested annually for impairment

Other intangible fixed assets, which relate to licences for the use of the Arriva brand name, are being amortised through the profit and loss account over the licence period of 15 years

1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases.

Leasehold property

straight line over the life of the lease

Plant, machinery, fixtures and motor -

10% to 48% straight line

vehicles

Public service vehicles

straight line over periods up to 15 years

16 Investments

Investments are included at cost less provision for impairment Impairment reviews are carried out on an annual basis. Profits or losses arising from disposals of investments are treated as part of the result from ordinary activities.

Notes to the financial statements for the year ended 31 December 2012

1. ACCOUNTING POLICIES (continued)

1.7 Leasing and hire purchase

Where assets are financed by leasing agreements ('finance leases') the assets are included in the balance sheet at cost less depreciation in accordance with the company's normal accounting policies. The present value of future rentals is shown as a liability. The interest element of rental obligations is charged to the profit and loss account over the period of the lease in proportion to the balance of capital repayments outstanding. Assets under finance leases are depreciated over their estimated useful life or the term of the lease, whichever is the shorter.

Where assets are leased out under a finance lease arrangement any amounts due from the lessee are recorded in the balance sheet as a debtor at the amount of the net investment in the lease. Finance lease income under the finance lease is allocated to accounting periods so as to give a constant periodic rate of return on the net cash investment in the lease, over the lease term

1.8 Operating leases

Rentals under operating leases are charged to the profit and loss account on a straight line basis over the lease term

1.9 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.10 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

1.11 Pensions

Arriva plc operates retirement benefit schemes, both defined benefit and defined contribution schemes, which cover employees of the company. The assets of the defined benefit scheme are held separately from those of the company in independently administered funds. As the company is unable to identify its share of the assets and liabilities of the group scheme, it accounts for contributions as if they were to a defined contribution pension scheme. Contributions payable by the company are charged to the profit and loss account in the period in which they fall due. Contributions payable under the defined contribution scheme are charged to the profit and loss account as they arise.

1.12 Dividends

Dividend distributions to the company's shareholders are recognised in the company's financial statements in the period in which the dividends are paid

Notes to the financial statements for the year ended 31 December 2012

2. TURNOVER

The whole of the turnover is attributable to the company's principal activity

All turnover arose within the United Kingdom

3. OPERATING PROFIT

The operating profit is stated after charging

	2012	2011
	£000	£000
Amortisation - intangible assets	343	343
Depreciation of tangible assets		
- owned by the company	454	377
- held under hire purchase and finance lease agreements	378	647
Operating lease rentals		
- plant and machinery	5,213	5,057
- land and buildings	589	814

During the year the company made a profit on disposal of fixed assets of £43,000 (2011 - profit £17,000)

4 AUDITORS' REMUNERATION

	2012	2011
	£000	£000
Fees payable to the company's auditor for the audit of the company's		
annual financial statements	8	8

Notes to the financial statements for the year ended 31 December 2012

	STAFF COSTS		
	Staff costs, including directors' remuneration, were as follows		
		2012	2011
		£000	£000
	Wages and salaries	34,984	35,618
	Social security costs	3,224	3,144
	Other pension costs (note 20)	1,291	1,438
		39,499	40,200
	The average monthly number of employees, including the directors, duri	ng the year was as follows	
		2012	2011
		No.	No
	Drivers	1,038	1,066
	Engineering	132	139
	Administrative	143	138
		1,313	1,343
6.	DIRECTORS' EMOLUMENTS Emoluments	2012 £000 211	2011 £000 329
			
	Employers pension contributions	21	23
	During the year retirement benefits were accruing to 2 directors (20 pension schemes The highest paid director received remuneration of £131,000 (2011 - £12)	•	ed contribution
7.	INTEREST RECEIVABLE AND SIMILAR INCOME		
7.	INTEREST RECEIVABLE AND SIMILAR INCOME	***	
7.	INTEREST RECEIVABLE AND SIMILAR INCOME	2012 5000	2011
7.		£000	£000
7.	Finance lease interest receivable	£000 3	£000 5
7.		£000	

Notes to the financial statements for the year ended 31 December 2012

8.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
		2012 £000	2011 £000
	Analysis of tax charge in the year		
	Current tax (see note below)		
	UK corporation tax charge on profit for the year Adjustments in respect of prior years	1,342 (25)	1,433 125
	Total current tax	1,317	1,558
	Deferred tax		
	Origination and reversal of timing differences Adjustments in respect of prior years	(16) 35	135 57
	Total deferred tax (see note 16)	19	192
	Tax on profit on ordinary activities	1,336	1,750

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2011 - higher than) the standard rate of corporation tax in the UK of 24.5% (2011 - 26.5%) The differences are explained below

	2012 £000	2011 £000
Profit on ordinary activities before tax	4,876	5,199
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 24 5% (2011 - 26 5%)	1,195	1,378
Effects of:		
Non-tax deductible amortisation of intangible fixed assets	59	63
Expenses not deductible for tax purposes	119	166
Capital allowances for year in excess of depreciation	(31)	(174)
Adjustments in respect of prior years	(25)	125
Current tax charge for the year (see note above)	1,317	1,558

Factors that may affect future tax charges

During 2012 the Chancellor announced that the UK Corporation Tax rate applicable from 1 April 2013 would be 23%, and that the UK Corporation Tax rate applicable from 1 April 2014 would be 21%

On 20 March 2013 the Chancellor made a further announcement that the UK Corporation Tax rate applicable from 1 April 2015 would be 20%

Notes to the financial statements for the year ended 31 December 2012

9.	INTANGIBLE ASSETS				
			Licences £000		Total £000
	Cost				
	At 1 January 2012 and 31 December 2012		2,600	2,508	5,108
	Accumulated amortisation				
	At 1 January 2012 Charge for the year		1,384 173	1,596 170	2,980 343
	At 31 December 2012		1,557	1,766	3,323
	Net book value				
	At 31 December 2012		1,043	742	1,785
	At 31 December 2011		1,216	912	2,128
10.	TANGIBLE ASSETS				
		Leasehold property £000	Plant, machinery, fixtures and motor vehicles £000	Public service vehicles	Total £000
	Cost				
	At 1 January 2012 Additions Disposals	635	4,943 1,115 (224)	9,841 372 (3,566)	15,419 1,487 (3,790)
	_				
	At 31 December 2012	635	5,834	6,647	13,116
	Accumulated depreciation				
	At 1 January 2012	409	4,169	8,793	13,371
	Charge for the year Disposals	44 -	223 (195)	565 (3,502)	832 (3,697)
	At 31 December 2012	453	4,197	5,856	10,506
	Net book value				
	At 31 December 2012	182	1,637	791	2,610
					

Notes to the financial statements for the year ended 31 December 2012

10. TANGIBLE ASSETS (continued)

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows

	2012	2011
	£000£	£000
Public service vehicles	183	611

The depreciation charged to the financial statements in the year in respect of such assets amounted to £378,000 (2011 £647,000)

The net book value of long leasehold property is £39,000 (2011 £68,000) and the net book value of short leasehold property is £143,000 (2011 £158,000)

11. FIXED ASSET INVESTMENTS

Shares in group undertakings

Cost and net book value

At 1 January 2012 and 31 December 2012

6,840

Subsidiary undertakings

The following are subsidiary undertakings of the company

Name of company	Class of shares	Holding
Premier Buses Limited	Ordinary	100%

Name of company	Nature of business	and operation
Premier Buses Limited	Holding company	England

The directors believe that the carrying value of the investments is supported by their underlying value

12. STOCKS

	2012	2011
	£000	£000
Raw materials and consumables	460	. 562

Notes to the financial statements for the year ended 31 December 2012

13.	DEBTORS		
		2012	2011
		£000	£000
	Trade debtors	2,036	2,580
	Amounts owed by group undertakings	37,963	37,331
	Amounts receivable under finance leases Other debtors	29 889	56 328
	Prepayments and accrued income	5,140	5,134
		46,057	45,429
14	CREDITORS:		
	Amounts falling due within one year		
		2012	2011
		£000	£000
	Amounts owed to group undertakings	43,363 1,342	44,230
	Corporation tax Other taxation and social security	1,342	1,433 1,620
	Other creditors	908	2,628
	Accruals and deferred income	5,655	5,253
		52,489	55,164
15.	CREDITORS: Amounts falling due after more than one year		
	Amounts faming due after more than one year		
		2012 £000	2011 £000
	Accruals and deferred income	125	
16.	DEFERRED TAXATION		
	The deferred tax included in the balance sheet is as follows		
		2012	2011
		£000	£000
	At 1 January	529	337
	Movement in the profit and loss account during the year (note 8)	19	192
	At 31 December	548	529

Notes to the financial statements for the year ended 31 December 2012

16.	DEFERRED TAXATION (continued)		
	The provision for deferred taxation is made up as follows		
		2012 £000	2011 £000
	Excess of capital allowances over depreciation Other short term timing differences	586 (38)	579 (50)
	•	548	529
17.	CALLED-UP SHARE CAPITAL		
		2012 £000	2011 £000
	Authorised 10,000,000 Ordinary shares of £0 10 each (2011 10,000,000)	1,000	1,000
	Allotted and fully paid		
	7,283,079 Ordinary shares of £0 10 each (2011 7,283,079)	728	728
18.	RESERVES		
			Profit and loss account £000
	At 1 January 2012 Profit for the financial year		8,028 3,540
	At 31 December 2012		11,568
19.	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS		
		2012 £000	2011 £000
	Opening shareholders' funds Profit for the financial year	8,756 3,540	5,307 3,449
	Closing shareholders' funds	12,296	8,756

Notes to the financial statements for the year ended 31 December 2012

20. PENSION COMMITMENTS

At 31 December 2012 the UK intermediate parent company, Arriva plc, operated both defined benefit and defined contribution retirement benefit schemes providing benefits to certain employees within Arriva The Shires Limited The schemes are financed through separate Trustee administered funds managed by independent professional fund managers on behalf of the Trustees

Contributions to the defined benefit scheme, the Arriva Passenger Services Pension Plan, are based upon actuarial advice following the most recent actuarial valuation of the funds. The latest actuarial valuations were performed as at 5th April 2011, using the Projected Unit Method. The principal actuarial assumptions were that

- (1) the annual rate of return on investment would be 7 0 per cent higher than the annual increase in total pensionable remuneration of nil per cent (frozen for 4 years from 1 December 2009, capped at 1% thereafter), and
- (11) there would be no variation from the scheme's rules to pensions in payment

On the basis of these assumptions the actuarial value of the funds at 5th April 2011 was sufficient to cover 94 6 per cent of the benefits then accrued to members. The market value of the Scheme's assets at 5th April 2011 was £369 1 million.

The pension cost charge for the year represents contributions payable by the company to both schemes and amounted to £1,291,000 (2011 £1,438,000)

FRS 17 'Retirement benefits'

The company makes contributions to the aforementioned schemes which are operated by the UK intermediate parent company, Arriva plc Other companies within the Arriva group make contributions to the Arriva Passenger Services Pension Plan, therefore it is not possible for the company to identify its share of the underlying assets and liabilities as at 31 December 2012. As the company is unable to identify its share of the assets and liabilities of the group scheme, it accounts for contributions as if they were to a defined contribution pension scheme. Contributions payable by the company are charged to the profit and loss account in the period in which they fall due

21. OPERATING LEASE COMMITMENTS

At 31 December the company had annual commitments under non-cancellable operating leases as follows

	Land and buildings		Other	
	2012	2011	2012	2011
	£000£	£000	£000	£000
Expiry date:				
Within I year	100	-	-	381
Between 2 and 5 years	215	228	5,001	3,624
After more than 5 years	319	155	64	1,352

Notes to the financial statements for the year ended 31 December 2012

22. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The ultimate parent company and ultimate controlling party is Deutsche Bahn AG, a company registered in Germany, which has prepared group financial statements incorporating the results of Arriva The Shires Limited Copies of these financial statements can be obtained from Potsdamer Platz 2, 10785 Berlin

Deutsche Bahn AG is the largest group to consolidate the financial statements and DB Mobility Logistics AG is the smallest

Information on Arriva The Shires Limited can be obtained from their registered address Admiral Way, Doxford International Business Park, Sunderland, Tyne and Wear, SR3 3XP

Transactions with other companies in the Deutsche Bahn Group are not specifically disclosed as the company has taken advantage of the exemption available under FRS 8 'Related party disclosures' for wholly-owned subsidiaries