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Report of the Directors and

Financial Statements for the Year Ended 30 April 2006

<u>for</u>

The Ryes School Limited

MONDAY



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# Company Information for the Year Ended 30 April 2006

#### DIRECTORS

Ms L L Giles T T Friedag Ms J B Clarke M E Carter Ms C A Triggs C Tanner

SECRETARY.

M E Carter

REGISTERED OFFICE

Central Offices Hadleigh Enterprise Park Crockatt Road Hadleigh Suffolk IP7 6RD

REGISTERED NUMBER

02107585 (England and Wales)

**AUDITORS** 

Clarke & Co

Registered Auditors and Accountants
12 North Hill

Colchester Essex COI 1AS

**SECRETARY** 

M E Carter

Report of the Directors for the Year Ended 30 April 2006

The directors present their report with the financial statements of the company for the year ended 30 April 2006

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of operating a residential school

#### REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements

2005/06 was another difficult year, principally due to the difficulties experienced in maintaining student numbers. Since the balance sheet date, the Directors of RSO Limited, the parent company, have made the decision to dispose of Kesgrave Hall, thus reducing the overall level of gearing within the Group. The property is currently being marketed. The challenge facing the Company is to raise student numbers. The Directors believe that this in conjunction with the reduction in overall debt which will be realised once Kesgrave Hall is sold will enable the Group to return to profitability.

#### DIVIDENDS

An interim dividend of £5 46 per share was paid on 30 April 2006. The directors recommend that no final dividend be paid

The total distribution of dividends for the year ended 30 April 2006 will be £546,000

#### **FUTURE DEVELOPMENTS**

These are outlined above within the review of the business

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 May 2005 to the date of this report

Other changes in directors holding office are as follows

T T Friedag - resigned 12 September 2005 J R Pester - resigned 18 August 2005 Ms J B Clarke - resigned 18 August 2005 Ms C A Triggs - resigned 18 August 2005 J Giles - resigned 12 September 2005 Ms L L Giles - appointed 1 September 2005

T T Friedag Ms J B Clarke M E Carter Ms C A Triggs C Tanner was appointed as a director after 30 April 2006 but prior to the date of this report

L A Hunt ceased to be a director after 30 April 2006 but prior to the date of this report

The directors who acted during the year and their interests in the shares of the holding company at the end of the financial year were

Ordinary £1 shares	30 04 06 £	30 04 05 £	
T Friedag C Triggs L Hunt J Clarke J Giles J Pester	83,056 51,111 38,333 31,944 25,556 20,000	65,000 40,000 30,000 25,000 20,000	

#### STAFF POLICIES

The school employs its own extensive training school and meets the requirements of CSCI and OFSTED with regard to the continual training and development of all staff. The company continually reviews its policy regarding compliance with the DDA

The company operates a comprehensive staff liaison and advisory programme to ensure, that staff are fully aware of developments within the school

Report of the Directors for the Year Ended 30 April 2006

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **AUDITORS**

The auditors, Clarke & Co, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985

ON BEHALF OF THE BOARD

14. 8. 07

M E Carter - Secretary

Date

#### Report of the Independent Auditors to the Shareholders of The Ryes School Limited

We have audited the financial statements of The Ryes School Limited for the year ended 30 April 2006 on pages five to fifteen These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on page three

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Directors is consistent with the financial statements.

In addition, we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 30 April 2006 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Report of the Directors is consistent with the financial statements

#### Going concern

In forming our opinion, we have considered the adequacy of the disclosures made in note 23 to the financial statements concerning the company's banking facilities. In view of the significance of this we consider that it should be drawn to your attention, but our opinion is not qualified in this respect.

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Clarke & Co Registered Auditors and Accountants 12 North Hill Colchester Essex CO1 1AS

Date 17 May 2007

# Profit and Loss Account for the Year Ended 30 April 2006

	Notes	30 4 06 £	30 4 05 £
TURNOVER		7,078,816	5,929,637
Cost of sales		4,846,243	3,881,058
GROSS PROFIT		2,232,573	2,048,579
Administrative expenses		2,006,263	1,984,898
		226,310	63,681
Other operating income		31,301	1,725
OPERATING PROFIT	3	257,611	65,406
Interest receivable and similar income		4,748	11,212
		262,359	76,618
Interest payable and similar charges	4	13,695	3,643
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		248,664	72,975
Tax on profit on ordinary activities	5	(3,319)	714
PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION		251,983	72,261

# CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year

### TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year

Balance Sheet 30 April 2006

		30 4 0	16	30 4 0	5
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	7		2,922,115		2,989,802
CURRENT ASSETS					
Stocks	8	23,692		2,778	
Debtors	9	2,736,163		2,320,626	
Cash at bank and in hand		11,412		199,168	
		2,771,267		2,522,572	
CREDITORS					
Amounts falling due within one year	10	3,174,397		2,634,076	
NET CURRENT LIABILITIES			(403,130)		(111,504)
TOTAL ASSETS LESS CURRENT LIABILITIES			2,518,985		2,878,298
CREDITORS					
Amounts falling due after more than one year	11		(4,295)		(20,722)
PROVISIONS FOR LIABILITIES	14				(48,869)
NET ASSETS			2,514,690		2,808,707
			<del></del>		
CAPITAL AND RESERVES					
Called up share capital	15		100,000		100,000
Share premium	16		2,032,649		2,032,649
Profit and loss account	16		382,041		676,058
SHAREHOLDERS' FUNDS	22		2,514,690		2,808,707

The financial statements were approved by the Board of Directors on  $14 \cdot 12.57$ 

and were signed on its behalf

# Cash Flow Statement for the Year Ended 30 April 2006

	30 4 06		30 4 06 30 4 05	05	
	Notes	£	£	£	£
Net cash inflow					
from operating activities	1		220,694		745,463
Returns on investments and					
servicing of finance	2		(8,947)		7,569
Taxation			52,188		(3,596)
Capital expenditure	2		(81,145)		73,781
Equity dividends paid			(546,000)		
			(363,210)		823,217
Financing	2		89,833		(1,079,905)
Decrease in cash in the period			(273,377)		(256,688)

Reconciliation of net cash flow					
to movement in net funds	3				
Decrease					
in cash in the period		(273,377)		(256,688)	
Cash outflow/(inflow)					
from decrease/(increase) in debt and lease					
financing		24,471		(7,018)	
Change in net funds resulting					
from cash flows			(248,906)		(263,706)
Movement in net funds in the period			(248,906)		(263,706)
Net funds at 1 May			153,974		417,680
Net (debt)/funds at 30 April			(94,932)		153,974
•			<u> </u>		

# Notes to the Cash Flow Statement for the Year Ended 30 April 2006

# RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

			30 4 06	30 4 05
	Q		£	£
	Operating profit Depreciation charges		257,611 126,982	65,406 131,213
	Loss/(Profit) on disposal of fixed assets		21,852	(114,303)
	Increase in stocks		(20,914)	(54)
	(Increase)/Decrease in debtors		(568,667)	217,358
	Increase in creditors		403,830	445,843
	Net cash inflow from operating activities		220,694	745,463
2	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED	IN THE CASH FLOW	STATEMENT	
			30 4 06	30 4 05
			50 4 00 £	50 4 05 £
	Returns on investments and servicing of finance		~	~
	Interest received		4,748	11,212
	Interest paid		(10,150)	(230)
	Interest element of hire purchase payments		(3,545)	(3,413)
	Net cash (outflow)/inflow for returns on investments and serv	vicing of finance	(8,947)	7,569
	Capital avpanditure			
	Capital expenditure Purchase of tangible fixed assets		(85,903)	(218,258)
	Sale of tangible fixed assets		4,758	292,039
	2-4-4-1-Bross 120-2-120-2			<del></del>
	Net cash (outflow)/inflow for capital expenditure		(81,145)	73,781
	Financing		(24.471)	7.019
	Capital repayments in year Loans to group members		(24,471) 114,304	7,018 (1,086,923)
	Loans to group memoers			(1,000,723)
	Net cash inflow/(outflow) from financing		<u>89,833</u>	(1,079,905)
3	ANALYSIS OF CHANGES IN NET FUNDS			
		4.1505	C1- C-	At
		At 1 5 05 £	Cash flow £	30 4 06 £
	Net cash			
	Cash at bank and in hand	199,168	(187,756)	11,412
	Bank overdraft	<del>-</del>	(85,621)	(85,621)
		199,168	(273,377)	(74,209)
	Debt Live remarkance	(45,194)	24,471	(20,723)
	Hire purchase			
		(45,194)	24,471	(20,723)
	Total	153,974	(248,906)	(94,932)
	1044	====	====	(-1,-22)

# Notes to the Financial Statements for the Year Ended 30 April 2006

#### 1 ACCOUNTING POLICIES

#### Accounting convention

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

#### Turnover

Turnover represents net invoiced sales of services, excluding value added tax

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter

Freehold property

- 1% on cost

Plant and machinery Fixtures and fittings - 20% on reducing balance

Motor vehicles

- 20% on reducing balance - 25% on reducing balance

Fixed assets are depreciated from the month of purchase, or in the case of properties, the month that they are brought into use

#### Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Cost includes all direct expenditure and an appropriate proportion of fixed and variable overheads

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction Exchange differences are taken into account in arriving at the operating result.

### Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease

#### Pensions

The company operates a defined contribution pension scheme. Contributions payable for the year are charged in the profit and loss account

#### 2 STAFF COSTS

	£	£
Wages and salaries	4,866,844	4,336,240
Social security costs	17,416	34,739
Other pension costs	126,024	92,205
	5,010,284	4,463,184

30 4 05

30 4 06

# Notes to the Financial Statements - continued for the Year Ended 30 April 2006

### 2 STAFF COSTS - continued

	The average monthly number of employees during the year was as follows		
		30 4 06	30 4 05
	en ( )		
	Education and care Administration	188	206
	Administration	43	47
		231	253
		===	===
	Included within wages are redundancies of £44,388		
3	OPERATING PROFIT		
	The operating profit is stated after charging/(crediting)		
		20.4.06	20.4.05
		30 4 06 £	30 4 05 £
	Hire of plant and machinery	7,251	8,108
	Depreciation - owned assets	114,458	119,226
	Depreciation - assets on hire purchase contracts	12,525	11,987
	Loss/(Profit) on disposal of fixed assets	21,852	(114,303)
	Auditors' remuneration	6,903	6,439
	Foreign exchange differences	1,822	(1,725)
	Directors' emoluments	162,681	289,933
	Directors' pension contributions to money purchase schemes	9,176	15,535
	,		<del>====</del>
	The number of directors to whom retirement benefits were accruing was as follows		
	Money purchase schemes	8	6
4	INTEREST PAYABLE AND SIMILAR CHARGES		
		30 4 06	30 4 05
		£	£
	Bank interest	5,467	230
	Bank loan interest	4,683	2.412
	Hire purchase	3,545	3,413
		13,695	3,643
		13,073	====
5	TAXATION		
	Analysis of the tax (credit)/charge		
	The tax (credit)/charge on the profit on ordinary activities for the year was as follows		
	The tax (event) charge on the profit of ordinary activities for the year was as follows	30 4 06	30 4 05
		£	£
	Current tax	-	-
	UK corporation tax	-	(1,232)
	Underprovision in prior years	(3,319)	Ì,946
		<del></del>	
	Tax on profit on ordinary activities	(3,319)	714
	tacton protes on orania, acciding	(3,317)	

# Notes to the Financial Statements - continued for the Year Ended 30 April 2006

# TAXATION - continued

Factors affecting the tax (credit)/charge
The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below

					30 4 06 £	30 4 05 £
	Profit on ordinary activities be-	fore tax			248,664	72,975
	Profit on ordinary activities					
	multiplied by the standard rate in the UK of 19% (2005 - 19%				47,246	13,865
	Effects of					
	Prior year taxation				(3,319)	1,946
	Group relief received				(47,246)	(15,097)
	Current tax (credit)/charge				(3,319)	<del>714</del>
6	DIVIDENDS					
					30 4 06 £	30 4 05 £
	Ordinary shares of £1 each				***	***
	Interim dividends ordinary sha	res			546,000	500,000
7	TANGIBLE FIXED ASSETS	s		P		
		Freehold	Plant and	Fixtures and	Motor	
		property	machinery	fittings	vehicles	Totals
		£	£	£	£	£
	COST					
	At 1 May 2005	2,721,820	464,081	168,631	99,465	3,453,997
	Additions	3,583	30,029	26,357	25,934	85,903
	Disposals	<del></del>	(808)	<del>-</del>	(56,465)	(57,273)
	At 30 April 2006	2,725,403	493,302	194,988	68,934	3,482,627
	DEPRECIATION					
	At 1 May 2005	185,377	164,579	64,901	49,335	464,192
	Charge for year	27,255	63,952	24,726	11,050	126,983
	Eliminated on disposal				(30,663)	(30,663)
	At 30 April 2006	212,632	228,531	89,627	29,722	560,512
	NET BOOK VALUE					
	At 30 April 2006	2,512,771	264,771	105,361	39,212	2,922,115
	At 30 April 2005	2,536,443	299,502	103,730	50,130	2,989,805
			<del></del>			

# Notes to the Financial Statements - continued for the Year Ended 30 April 2006

# 7 TANGIBLE FIXED ASSETS - continued

	Fixed assets, included in the above, which are held under hire purchase con	Plant and machinery	Motor vehicles	Totals
	COST	£	£	£
	At 1 May 2005			
	and 30 April 2006	72,825	7,600	80,425
	DEPRECIATION	<del></del>	<del></del>	
	At I May 2005	16,141	2,850	18,991
	Charge for year	11,337	1,188	12,525
	At 30 April 2006	27,478	4,038	31,516
	А. 30 Ары 2000			<del></del>
	NET BOOK VALUE At 30 April 2006	45,347	3,562	48,909
	At 50 April 2000		===	===
	At 30 April 2005	56,684	<del>4,750</del>	61,434
8	STOCKS			
			30 4 06 £	30 4 05 £
	Stocks		3,692	2,778
	Work-ın-progress		20,000	, <u>-</u>
			23,692	2,778
			===	===
9	DEBTORS AMOUNTS FALLING DUE WITHIN ONE YEAR			
			30 4 06 £	30 4 05 £
	Trade debtors		1,097,806	604,231
	Amounts owed by group undertakings		1,500,082	1,651,980
	Other debtors		63,711	14,363
	Tax		-	1,232
	Prepayments and accrued income		74,564	48,820
			2,736,163	2,320,626
10	CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR			
10	CREDITORS AMOUNTS FABRING DOZ WITHIN SIND FRAM		30 4 06	30 4 05
			£	£
	Bank loans and overdrafts (see note 12)		85,621 16,428	24,472
	Hire purchase contracts (see note 13) Trade creditors		219,999	163,301
	Amounts owed to group undertakings		30,774	19,497
	Tax		47,457	(180)
	Social security and other taxes		172,349	117,643
	Other creditors		24,466	18,866
	Fees in advance		2,429,047	2,088,000
	Accrued expenses		148,256	202,477
			3,174,397	2,634,076
11	CREDITORS AMOUNTS FALLING DUE AFTER MORE THAN	ONE YEAR		
			30 4 06	30 4 05
••			£	£

# Notes to the Financial Statements - continued for the Year Ended 30 April 2006

# 12 LOANS

An analysis of	of the maturity	of loans is	given below
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	An analysis of the maturity of loans is given below			
			30 4 06	30 4 05
			£	£
	Amounts falling due within one year or on demand		95 (21	
	Bank overdrafts		85,621	<u> </u>
13	OBLIGATIONS UNDER HIRE PURCHASE CONTR	ACTS		
1.5	OBLIGATIONS GIVEN TIME FOROMISE CONTR		30 4 06	30 4 05
			£	£
	Gross obligations repayable			
	Within one year		18,648	28,006
	Between one and five years		4,782	23,429
			23,430	51,435
	Finance charges repayable			
	Within one year		2,220	3,534
	Between one and five years		487	2,707
			2,707	6,241
	Net obligations repayable			
	Within one year		16,428	24,472
	Between one and five years		4,295	20,722
			20,723	45,194
			=====	===
14	PROVISIONS FOR LIABILITIES			
- '	110 (1010) 1011 21121112		30 4 06	30 4 05
			£	£
	Deferred tax			48,869
				Deferred
				tax
				£
	Balance at 1 May 2005			48,869
	Timing differences			(48,869)
	Change in rate of taxation			
	Balance at 30 April 2006			
15	CALLED UP SHARE CAPITAL			
	Authorised, allotted, issued and fully paid			
	Number Class	Nominal	30 4 06	30 4 05
	100.000	value £1	£ 100,000	£
	100,000 Ordinary	LI	100,000	100,000

# Notes to the Financial Statements - continued for the Year Ended 30 April 2006

#### 16 RESERVES

	Profit and loss account £	Share premium £	Totals £
At 1 May 2005	676,058	2,032,649	2,708,707
Profit for the year	251,983		251,983
Dividends	(546,000)		(546,000)
At 30 April 2006	382,041	2,032,649	2,414,690

#### 17 ULTIMATE PARENT COMPANY

The ultimate parent company is RSO Limited a company registered in England and Wales

The largest and smallest group of undertakings, of which the company is a member is RSO Limited

#### 18 CAPITAL COMMITMENTS

	30 4 06	30 4 03
	£	£
Contracted but not provided for in the		
financial statements	36,600	-
	<del></del>	

20.4.07

70 4 05

### 19 TRANSACTIONS WITH DIRECTORS

The following loan to directors subsisted during the years ended 30 April 2006 and 30 April 2005

	30 4 06	30 4 05	
	£	£	
J R Pester			
Balance outstanding at start of year	3,273	-	
Balance outstanding at end of year	-	3,273	
Maximum balance outstanding during year	5,673	5,673	
- <del>-</del> -	<u></u>	===	

### 20 RELATED PARTY DISCLOSURES

At the 30 April 2006 the company was owed £2,042,482 (2005 £2,147,546) by its parent RSO Limited

The company was owed or owed the following amounts to other members of the RSO group of companies

	2006 £	2005 £
Kesgrave Enterprises Limited RSO Training Limited	-30,774 3,611	-19,497 4,434

# 21 ULTIMATE CONTROLLING PARTY

The parent company RSO Limited is controlled by the directors of The Ryes School Limited

Notes to the Financial Statements - continued for the Year Ended 30 April 2006

### 22 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	30 4 06	30 4 05
	£	£
Profit for the financial year	251,983	72,261
Dividends	(546,000)	(500,000)
Net reduction of shareholders' funds	(294,017)	(427,739)
Opening shareholders' funds	2,808,707	3,236,446
Closing shareholders' funds	2,514,690	2,808,707
	<del></del>	
Equity interests	2,514,690	2,808,707

### 23 GOING CONCERN

Subsequent to the balance sheet date, the company's Bankers have recommended to the directors that they seek additional financing to reduce gearing. Whilst this process is underway, the Bank has indicated its willingness to continue its support. The accounts have been prepared on the going concern basis accordingly.