REGISTERED NUMBER: 02105894 (England and Wales)

Directors' Report and

Unaudited Financial Statements for the Year Ended 31 December 2020

<u>for</u>

Samarind Limited

THURSDAY

A71 30/09/2021 COMPANIES HOUSE

#4

Contents

Company Information	1
Directors' Report	2
Statement of Directors' Responsibilities	4
Statement of Comprehensive Income	5
Statement of Financial Position	6
Statement of Changes in Equity	8
Notes to the Financial Statements	9

Company Information

DIRECTORS

M A Gare M R Harwood N J Goldsmith

SECRETARY

Oakwood Corporate Secretary Limited

REGISTERED NUMBER

02105894 (England and Wales)

REGISTERED OFFICE

Diamond Way Stone Business Park Stone Staffordshire ST15 OSD

BANKER

Manchester City Centre Branch 19 Market Street Manchester M1 1WR

Directors' Report For the year ended 31 December 2020

The directors present their report with the financial statements of Samarind Limited (the "Company") for the year ended 31 December 2020.

PRINCIPAL ACTIVITIES

The Company is part of the Instem plc group (the 'Group'), which is a leading supplier of IT applications to the life sciences healthcare market, delivering compelling solutions for data collection, management and analysis across the R&D continuum. The principal activity of Samarind Limited is the design, development, supply and support of regulatory management software in the life sciences sector.

REVIEW OF THE BUSINESS

The Company's revenue increased to £1,338,000 (2019: £1,157,000). Profit for the year increased to £188,000 (2019: £94,000).

DIVIDENDS

The directors do not recommend the payment of a dividend (2019: £nil).

FUTURE DEVELOPMENTS

Over recent years the Group has invested significantly in a global infrastructure that has created a solid platform for future growth and has established long-term relationships with its blue-chip client base. The Company is well positioned to add new clients and generate increasing revenues from existing clients.

Increased revenue predictability and high retention rates provide a strong foundation from which the business can grow as it builds on the momentum achieved during 2020. The Company has remained very busy and the directors continue to have confidence in the longer-term outlook for the business.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2020 to the date of this report.

M A Gare M R Harwood N J Goldsmith

INDEMNITY OF DIRECTORS

Under the Company's Articles of Association and subject to the provisions of the Companies Act, the Company may and has indemnified all directors and other officers against liability incurred in the execution or discharge of their duties or the exercise of their powers, including but not limited to any liability for the costs of any legal proceedings. The Company has purchased and maintains appropriate insurance cover against legal action brought against directors or officers.

Directors' Report For the year ended 31 December 2020

CORONAVIRUS (COVID-19)

Like most businesses worldwide the Company is having to deal with the impact of COVID-19, with its primary concern being the safety and wellbeing of its staff and their families. The Company continues to follow and adhere to the advice of government authorities in each territory in which its staff are based.

The Company has the benefit of operating in a sector where significant worldwide focus is on identifying vaccines and therapies for COVID-19, with a number of its customers directly involved in this work. While the Company has experienced some disruption to demand for its products and services there has also been some increase in customer demand.

GOING CONCERN

The Directors have assessed the Group's financial position and liquidity at the end of the reporting period and for the forecast period up to 31 December 2022. The going concern period covered the 12 months from the date of signing the Group's financial statements. For the going concern assessment please refer to page 11.

SECTION 479A OF THE COMPANIES ACT 2006

The Company has taken advantage of the exemption from audit of the financial statements under Section 479A of the Companies Act 2006. The Company's results are included in the audited, consolidated accounts of the parent company, Instem plc.

SUBSEQUENT EVENTS

Events occurring after the balance sheet date have been disclosed in accordance with IAS 10, 'Events after the reporting period'. Details are provided in note 19 to the Financial Statements.

By order of the board

N J Goldsmith

Director

29 September 2021

Statement of Directors' Responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards and applicable law (United Kingdom Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that year.

In preparing those financial statements, the directors are required to:

- a. select suitable accounting policies and then apply them consistently;
- b. make judgements and accounting estimates that are reasonable and prudent;
- c. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of Comprehensive Income For the year ended 31 December 2020

		2020	2019
	Notes	£000	£000
REVENUE	3	1,338	1,157
Staff costs	4	(693)	(574)
Depreciation and amortisation	9, 10	(16)	(18)
Other operating expenses		(436)	(443)
OPERATING PROFIT		193	122
Interest receivable and similar income	5	1	-
Interest payable and similar expenses	6	(2)	(31)
PROFIT BEFORE TAXATION	7	192	91
Taxation	8	(4)	3
PROFIT FOR THE YEAR		188	94
OTHER COMPREHENSIVE INCOME			
OTHER COMPREHENSIVE INCOME Item that will not be reclassified to profit or loss:			
Deferred tax on share options	15	3	-
OTHER COMPREHENSIVE INCOME FOR THE YEAR		3	
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		191	94

Samarind Limited

Statement of Financial Position At 31 December 2020

		202	0	201	19
	Notes	£000	£000	£000	£000
ASSETS					
NON-CURRENT ASSETS					
Intangible assets	9	16		18	
Tangible assets	10	5		6	
Right of use assets	11	30		42	
Deferred tax asset	15	8		5	
TOTAL NON-CURRENT ASSETS			59		71
CURRENT ASSETS					
Trade and other receivables	12	1,684		1,730	
Tax receivable		-		4	
Cash and cash equivalents		153		372	
TOTAL CURRENT ASSETS			1,837		2,106
TOTAL ASSETS			1,896		2,177
LIABILITIES					<u> </u>
CURRENT LIABILITIES					
Trade and other payables	13	126		503	
Lease liabilities	11	13		13	
Deferred income	14	258		351	
TOTAL CURRENT LIABILITIES			397		867
NON-CURRENT LIABILITIES					
Lease liabilities	11	17		31	
TOTAL NON-CURRENT LIABILITIES			17		31
TOTAL LIABILITIES			414		898
EQUITY					<u> </u>
Share capital	16	±		~	
Capital redemption reserve		43		31	
Retained earnings		1,439		1,248	
TOTAL EQUITY			1,482		1,279
TOTAL EQUITY AND LIABILITIES			1,896		2,177
-			<u> </u>		

Company Registration No. 02105894

Statement of Financial Position At 31 December 2020

The Company is entitled to exemption from audit under Section 479A of the Companies Act 2006 relating to subsidiary companies for the year ended 31 December 2020.

The members have not required the Company to obtain an audit of its financial statements for the year ended 31 December 2020 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- (a) ensuring that the Company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements on pages 5 to 32 were approved by the board of directors and authorised for issue on 29 September 2021 and are signed on its behalf by:

N J Goldsmith

iael Goldsmith

Director

Company Registration No. 02105894

Statement of Changes in Equity

	Notes	Share capital £000	Capital contribution reserve £000	Retained earnings £000	Total £000
Balance as at 31 December 2018		-	33	1,157	1,190
Adjustment on initial application of IFRS16		-	-	(3)	(3)
Adjusted balance as at 1 January 2019		-	33	1,154	1,187
Profit for the financial year Share based payment	4	- -	(2)	94	94 (2)
Balance as at 31 December 2019		-	31	1,248	1,279
Profit for the financial year Other Comprehensive Income Share based payment	4	- -	12	188	188 3 12
Balance as at 31 December 2020		_	43	1,439	1,482

Notes to the Financial Statements

1. STATUTORY INFORMATION

Samarind Limited ("the Company") is a private company limited by shares and is registered, domiciled and incorporated in England and Wales. The principal activity of the Company is the design, development, supply and support of regulatory management software in the life sciences sector.

The address of the Company's registered office is Diamond Way, Stone Business Park, Stone, Staffordshire, ST15 OSD.

2. ACCOUNTING POLICIES

STATEMENT OF COMPLIANCE

The financial statements of the Company have been prepared in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006.

BASIS OF PREPARATION

The Company meets the definition of a qualifying entity under Financial Reporting Standard 100 (FRS 100) 'Application of Financial Reporting Requirements' issued by the Financial Reporting Council (FRC).

These financial statements of Samarind Limited have been prepared in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101). This framework is issued by the FRC incorporating 'The Amendments to FRS 101' issued by the FRC in July 2015 other than those relating to legal changes and has not applied the amendments to company law made by The Companies, Partnerships and Groups (Accounts and Reports) Regulations 2015 that are effective for accounting periods beginning on or after 1 January 2016.

The financial statements have been prepared on a going concern basis and prepared on the historical cost basis. Refer to the Going Concern note for further details.

The Company has taken advantage of the exemption from audit of the financial statements under Section 479A of the Companies Act 2006. The Company's results are included in the parent company's consolidated accounts.

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 101 "Reduced Disclosure Framework":

- the requirements of paragraphs 45(b) and 46 to 52 of IFRS 2 Share-based Payment;
- the requirements of paragraphs 62, B64(d), B64(e), B64(g), B64(h), B64(j) to B64(m), B64(n)(ii), B64(o)(ii), B64(p), B64(q)(ii), B66 and B67 of IFRS 3 Business Combinations;
- the requirements of IFRS 7 Financial Instruments: Disclosures;
- the requirements of paragraphs 91 to 99 of IFRS 13 Fair Value Measurement;
- the requirements of paragraph 52, the second sentence of paragraph 89, and paragraphs 90,
 91 and 93 of IFRS 16 Leases;
- the requirements of paragraph 58 of IFRS 16;
- the requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts with Customers;
- the requirement in paragraph 38 of IAS 1 Presentation of Financial Statements to present comparative information in respect of:
 - o paragraph 79(a)(iv) of IAS 1;
 - paragraph 73(e) of IAS 16 Property, Plant and Equipment; and
 - paragraph 118(e) of IAS 38 Intangible Assets;

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

- the requirements of paragraphs 10(d), 10)(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D and 111 of IAS 1 Presentation of Financial Statements;
- the requirements of paragraphs 134 to 136 of IAS 1 Presentation of Financial Statements;
- · the requirements of IAS 7 Statement of Cash Flows;
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- the requirements of paragraphs 17 and 18A of IAS 24 Related Party Disclosures;
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group;
- the requirements of paragraphs 134(d) to 134(f) and 135(c) to 135(e) of IAS 36 impairments of Assets.

ADOPTION OF IERS

The Company financial statements have been prepared in accordance with IFRS, IAS and International Financial Reporting Interpretations Committee (IFRICs) effective as at 31 December 2020. The Group and Company have chosen not to adopt any amendments or revised standards early.

IFRSs ADOPTED IN THE YEAR

There are a number of standards, amendments to standards, and interpretations which have been issued by the IASB which are all effective from 1 January 2020. The most significant of these are as follows:

- IAS 1 Presentation of Financial Statements and IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors (Amendment – Definition of Material)
- IFRS 3 Business Combinations (Amendment Definition of Business)
- Revised Conceptual Framework for Financial Reporting
- Interest Rate Benchmark Reform (Amendments to IFRS 9, IAS 39 and IFRS 7)

Those standards, amendments to standards, and interpretations have been adopted and did not have a material impact on the accounting policies of the Company.

The practical expedient for COVID-19 Rent Related Concessions (Amendments to IFRS 16) have not been applied in the current reporting period.

IFRSs ISSUED BUT NOT YET EFFECTIVE

There are a number of standards, amendments to standards, and interpretations which have been issued by the IASB that are effective in future accounting periods that the Group has decided not to adopt early. The most significant of these are as follows, which are all effective for the period beginning 1 January 2020:

- References to the Conceptual Framework
- Proceeds before Intended Use (Amendments to IAS 16)
- Onerous Contracts Cost of Fulfilling a Contract (Amendments to IAS 37)
- Annual Improvements to IFRS Standards 2018-2020 Cycle (Amendments to IFRS 1, IFRS 9, IFRS 16, IAS 41)
- Classification of Liabilities as Current or Non-current (Amendments to IAS 1)

These standards are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

GOING CONCERN

The Company's assessment for going concern relies on the financial position of by Instem plc (Group). A letter of support was provided by Instem plc and if the Company is in a difficult cash position, then the Group would become responsible for the going concern of the subsidiary.

Background

The Directors have assessed the Group financial position and liquidity at the end of the reporting period and for the forecast period up to 31 December 2022, including sensitivity analysis. The going concern period covers the 12 months from the date of signing the financial statements. The process and key judgements in coming to this conclusion are set out below.

Current trading and liquidity

The Instem Group's trading performance for the year ended 31 December 2020 has been strong with Revenues of £28.2m and Adjusted EBITDA of £5.9m. The Group is fully operational, with all staff in all territories working from home in accordance with governmental guidelines, no staff have been furloughed and there is no intention of curtailing any business activities. The company has continued to recruit staff across its geographic footprint.

The Group's financing arrangements consist of a net overdraft facility of £0.5m and a gross limit of £9.0m with NatWest Bank plc to support the Group's working capital needs. As of 31 December 2020, the net facility was undrawn (2019: undrawn). There are no material covenants associated with the facility.

Following the announcement of the 2019 preliminary results Instem Group undertook an oversubscribed equity fund raise in July 2020, raising gross funds of £15.75m, £15.0m net of expenses. A further six prestigious institutions were added to the list of shareholders. The Group spent £4.0m initially funding the acquisition of The Edge Software Consultancy Ltd ('The Edge') on 1st March 2021 and \$13m on the initial funding of d-Wise Technologies, Inc ('d-wise') on 1st April 2021. The Group remains in a strong financial position as both of these acquisitions are expected to be accretive and cash generative.

During 2020, the Group received US government support loans of \$1.1m (£0.8m). Since the year end the Group has received forgiveness for repayment of both these loans.

The Group acquired the earnings enhancing, cash generative business of Leadscope Inc. in November 2019, which has been steadily integrated within the Group during 2020. The only financial obligation associated with this acquisition during 2021 is a deferred consideration payment of \$0.3m due in November 2021.

Other than the initial consideration paid for The Edge and d-wise there are no further financial obligations payable associated with the acquisitions until 2022, when deferred and contingent consideration will be due.

Sensitivity Analysis

The Group has considered three scenarios the (a) Base Case Scenario, (b) Sensitised Scenario and (c) Extreme downside Scenario which are also linked to the company's risks when modelling the forecast results and cash flow. The sensitivity assessment includes the trading performance and cash flows of the Edge and d-wise from the date of the acquisitions.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

Despite the negative impact of these sensitivities the model demonstrated that the Group remained viable, even though profitability and cash over the next twelve months was reduced. Finally, the Group is expected to remain a going concern even applying the extreme downside scenario sensitivity analysis throughout the forecast period to 31 December 2022, by taking sufficient remedial action.

Conclusion and Going Concern Statement

After considering the uncertainties described above, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. For these reasons, they continue to adopt the going concern basis in preparing Samarind Limited annual report and accounts as a letter of support was provided by Instem plc, the Company's parent company.

REVENUE RECOGNITION

The Company generates revenue from the provision of software licences, annual support, SaaS subscriptions, professional services and technology enabled outsourced services.

At contract inception, an assessment is completed to identify the performance obligations in each contract. Performance obligations in a contract are either goods or services that are distinct or part of a series of goods or services that are substantially the same and have the same pattern of transfer to the customer. Promises that are not distinct are combined with other promised goods or services in the contract, until a performance obligation is satisfied.

At contract inception, the transaction price is determined, being the amount that the Company expects to receive for transferring the promised goods or services. The transaction price is allocated to the performance obligations in the contract based on their relative standalone selling prices. The Company has determined that the contractually stated price represents the standalone selling price for each performance obligation.

Revenue is recognised when a performance obligation has been satisfied by transferring the promised product or service to the customer.

Software licences

Licence revenue comprises the sale of software licences across the Company. The revenue from software licences is recognised when the customer takes possession of the software which is usually when the licence key is provided to the customer. This is because the software is functional at the time the licence transfers to the customer and the Company is not required or expected to undertake activities that significantly affect the utility of the intellectual property by the customer. The revenue from compound credits is recognised at the point in time when the actual credits have been exercised, as the promises in these contracts are a single performance obligation.

Annual support

Customers typically enter into a support contract for a period of twelve months. This contract provides the customer with access to technical support and software upgrades. The promises in these contracts are a single performance obligation, which is satisfied over time as the customer consumes the benefits of the service. Revenue in respect of the single performance obligation is recognised evenly over the contract term.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

SaaS subscription and support

Customers typically enter into a SaaS contract for a period of twelve months and pay a fixed amount in exchange for the usage of software on a hosted server over a specified period of time along with access to maintenance and support. Initial SaaS contracts may also include some installation or customisation of the software and training for staff. The promises in this contract are considered to be a single performance obligation as the subscription and support are highly interdependent on one another given that the customers are required to take the full package of both the software and support services i.e Instem would not be able to provide the support services without the provision of the software nor provide the software without the support services. The revenue is recognised over the period of the contract on a straight-line basis as the customer simultaneously receives and consumes the benefits of the software and services provided by the Company.

Bundled contracts

Software licences, professional services - and annual support are often bundled together in a contract.

Where the contract assessment identifies that the sale does not meet the criteria to be a distinct performance obligation, due to a lack of interdependence between performance obligations, promises that are not distinct are combined with other promised goods or services in the contract, until a performance obligation is satisfied. Revenue in respect of this bundled performance obligation is recognised over the period of the contracted obligation on a straight-line basis.

Amounts recoverable on contracts and deferred income

In most cases, customers are invoiced and payment is received in advance of revenue being recognised in the income statement. Amounts recoverable on contracts and deferred income is the difference between amounts invoiced to customers and revenue recognised under the policy described above. If the amount of revenue recognised exceeds the amounts invoiced the excess amount is included within amounts recoverable on contracts.

Contract costs

The incremental costs associated with obtaining a contract are recognised as an asset if the Group expects to recover the costs. Costs that are not incremental to a contract are expensed as incurred. Management determine which costs are incremental and meet the criteria for capitalisation.

Costs to fulfil a contract, which are not in the scope of another standard, are recognised separately as a contract fulfilment asset to the extent that they relate directly to a contract which can be specifically identified; the costs generate or enhance resources that will be used to satisfy the performance obligation and the costs are expected to be recovered. Management applies judgement to determine which contract fulfilment costs meet the recognition criteria, and in particular if the costs generate or enhance resources used to satisfy the performance obligation. Costs to fulfil a contract which do not meet the criteria above are expensed as incurred.

Contract fulfilment asset

Contract fulfilment assets are amortised over the expected contract period on a systematic basis representing the pattern in which control of the associated service is transferred to the customer.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

Practical exemptions

The Company has taken advantage of the following practical exemptions:

- not to account for significant financing components where the time difference between receiving consideration and transferring control of goods (or services) to its customer is one year or less;
- expense the incremental costs of obtaining a contract when the amortisation period of the asset otherwise recognised would have been one year or less; and
- to not disclose information relating to performance obligations for contracts that had an original expected duration of one year or less or where the right to consideration from a customer is an amount that corresponds directly with the value of the completed performance obligations.

INTEREST RECEIVABLE AND SIMILAR INCOME

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. Finance income includes exchange gains (including exchange gains on the translation of intra-group funding balances).

INTEREST PAYABLE AND SIMILAR EXPENSES

Net finance costs include interest payable, arrangement and service fees, exchange losses (including exchange losses on the translation of inter-company funding balances), unwinding discount from future deferred consideration payments, finance charges on leases and net interest on pension scheme liabilities. Interest payable is recognised in the statement of comprehensive income as it accrues, using the effective interest method.

FOREIGN CURRENCIES

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

FINANCIAL INSTRUMENTS

The Company has adopted IFRS 9 Financial Instruments. IFRS 9 specifies how an entity should classify and measure financial assets, financial liabilities, and some contracts to buy or sell non-financial items. IFRS 9 requires an entity to recognise a financial asset or a financial liability in its statement of financial position when it becomes party to the contractual provisions of the instrument and requires entities to recognise expected credit losses for all financial assets held at amortised cost, including most intercompany loans from the perspective of the lender.

OPERATING PROFIT AND LOSS BEFORE INTEREST RECEIVABLE AND PAYABLE

Operating profit and loss before interest receivable and payable is profit and losses arising from the Company's normal trading activities, after charges for depreciation of tangible and right of use assets and amortisation of intangibles.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

SHARE-BASED PAYMENT TRANSACTIONS

The Group issues equity-settled share-based payments to certain employees. Equity-settled share-based payments are measured at fair value at the date of grant by reference to the fair value of the equity instruments granted. The fair value determined at the grant date of equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the estimate of the number of instruments that will eventually vest with a corresponding adjustment to equity. Fair values are measured by use of the Binomial, Monte Carlo or Black Scholes models. The expected life used in the model has been adjusted, based on management's best estimate, for the effect of non-transferability, exercise restrictions, and behavioural considerations.

Non-vesting and market vesting conditions are taken into account when estimating the fair value of the option at grant date. Service and non-market vesting conditions are taken into account by adjusting the number of options expected to vest at each reporting date. Market vesting conditions are linked to the Group's share price performance. Non-market vesting conditions are linked to trading performance and service over defined time periods.

Cancelled or settled options are accounted for as an acceleration of vesting. The unrecognised grant date fair value is recognised in profit or loss in the year that the options are cancelled or settled. Where the terms of the options are modified and the modification increases the fair value or number of equity instruments granted, measured immediately before and after the modification, the incremental fair value is spread over the remaining vesting period.

Options over the Group's shares granted to employees of subsidiaries are recognised by the Company as a capital contribution.

TAXATION

Taxation expense includes the amount of current income tax payable and the charge for the year in respect of deferred taxation.

The income tax payable is based on an estimation of the amount due on the taxable profit for the year. Taxable profit is different from profit before tax as reported in the statement of comprehensive income because it excludes items of income or expenditure which are not taxable or deductible in the year as a result of either the nature of the item or the fact that it is taxable or deductible in another year. The Company's liability for current tax is calculated by using tax rates that have been enacted or substantively enacted by the reporting date.

Income tax credits for research and development activities are recognised on a cash basis or when their receipt is reasonably certain.

Deferred tax is accounted for on the basis of temporary differences arising from the differences between the tax base and accounting base of assets and liabilities.

Deferred tax is recognised for all taxable temporary differences, except to the extent where it arises from the initial recognition of an asset or liability in a transaction that is not a business combination. Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised.

Deferred tax is charged or credited to the statement of comprehensive income, except when it relates to items charged or credited directly to equity, in which case it is dealt with within equity. It is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

INTANGIBLE ASSETS

Internally generated intangible assets

Expenditure on research activities is recognised in the statement of comprehensive income as incurred.

Expenditure arising from the Group's development of software for sale to third parties is recognised only if all of the following conditions are met:

- an asset is created that can be identified;
- it is probable that the asset created will generate future economic benefits;
- the development cost of the asset can be measured reliably;
- the Group has the intention to complete the asset and the ability and intention to use or sell it;
- the product or process is technically and commercially feasible; and
- sufficient resources are available to complete the development and to either sell or use the asset.

Capitalised development costs are those which are directly attributable to the development activity and include employee costs, overheads and direct third party costs.

Where the criteria have not been achieved, development expenditure is recognised in profit or loss in the period in which it is incurred.

Internally-generated intangible assets are amortised, once the product is available for use, on a straight-line basis over their useful lives (five to eight years). Any capitalised internally developed software that is not yet complete is not amortised but is subject to impairment testing.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

TANGIBLE FIXED ASSETS

Tangible fixed assets are stated in the statement of financial position at cost less accumulated depreciation and provision for impairments.

Depreciation is provided on all assets so as to write off the cost less estimated residual value on a straight line basis as follows:

Leasehold property improvements

over the life of the lease

Fixtures and fittings

- 25% per annum

Computer equipment

- 25% per annum

The expected useful lives and residual values of tangible fixed assets are reviewed on an annual basis and, if necessary, changes in useful lives are accounted for prospectively.

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the statement of comprehensive income.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

FINANCIAL INSTRUMENTS

Financial assets

The Company classifies its financial assets at amortised cost. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

Financial assets at amortised cost

These assets arise principally from the provision of goods and services to customers (for example, trade receivables), but also incorporate other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost, less provision for impairment.

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the consolidated statement of financial position.

Trade debtors

Trade and other receivables are amounts due from customers for services performed in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business, if longer) they are classified as current assets, if not, they are presented as non-current assets.

Trade and other receivables are measured at the transaction price in accordance with IFRS 15.

The Company applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets. To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of 5 years before 31 December 2020 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The contract assets relate to unbilled revenue, which have performance obligations to be completed. The contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Company has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

At each reporting date management assesses whether any events have occurred which have had a detrimental effect on the estimated future cash flows of the asset causing a financial asset to become credit-impaired. If the credit risk is significant a provision is posted based on the recoverable amount the Company is expected to receive per management's assessment. Specific provisions of this nature are excluded from the simplified credit loss calculation using the provision matrix.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and cash deposits which are readily convertible to a known amount of cash. Cash and cash equivalents in the statement of financial position include bank overdrafts. An offset position is reported as the Company has a legal right to set off and any settlement would be on a net basis. For the purposes of the cash flow statement, cash and cash equivalents include bank overdrafts which are repayable on demand and are an integral part of Company cash management.

Intercompany receivables

Impairment provisions for receivables from related parties and loans to related parties are recognised based on a forward looking expected credit loss model. The methodology used to determine the amount of the provision is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised. The amount of any provision is recognised in the income statement within other operating expense.

Financial liabilities and equity

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into.

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Trade and other payables

Trade and other payables are not interest bearing and are initially recognised at fair value and subsequently at amortised cost.

Ordinary share capital

For ordinary share capital, the par value is recognised in share capital and the premium in the share premium reserve.

LEASES

The Company as a Lessee

The Company makes use of leasing arrangements principally for the provision of office space. The Company does not enter into sale and leaseback arrangements.

The Company assesses whether a contract is a lease or contains a lease at inception of the contract. A lease conveys the right to direct the use and obtain substantially all of the economic benefits of an identified asset for a period of time in exchange for consideration.

Some lease contracts contain both lease and non-lease components. These non-lease components are usually associated with facilities management services at offices. The Company has elected to not separate its leases for offices into lease and non-lease components and instead accounts for these contracts as a single lease component.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

All leases are accounted for by recognising a right of use asset and a lease liability except for:

Leases of low value assets; and

Leases with a term of 12 months or less.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, discounted using the Group's incremental borrowing rate because as the lease contracts are negotiated with third parties it is not possible to determine the interest rate that is implicit in the lease. The incremental borrowing rate is the estimated rate that the Group could have to pay to borrow the same amount over a similar term and with similar security to obtain an asset of equivalent value. This rate is adjusted should the lessee entity have a different risk profile to that of the Group.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in substance fixed) and variable payments based on an index or rate.

In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Company if it is reasonably certain to assess that option;
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right of use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the Company is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right of use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

When the Company revises its estimate of the term of any lease (because, for example, it re-assesses the probability of a lessee extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments to make over the revised term, which are discounted at the same discount rate that applied on lease commencement. The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. In both cases an equivalent adjustment is made to the carrying value of the right of use asset, with the revised carrying amount being amortised over the remaining (revised) lease term.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

When the Company renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- if the renegotiation results in one or more additional assets being leased for an amount commensurate with the standalone price for the additional rights-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy
- in all other cases where the renegotiated increases the scope of the lease (whether that is an extension to the lease term, or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right of use asset being adjusted by the same amount
- if the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right of use asset are reduced by the same proportion to reflect the partial of full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right of use asset is adjusted by the same amount.

In determining the lease term, the Company assesses whether it is reasonably certain to exercise, or not to exercise, options to extend or terminate a lease. This assessment is made at the start of the lease and is re-assessed if significant events or changes in circumstances occur that are within the lessee's control.

The Company applies judgement in determining whether individual leases can be accounted for as a portfolio. The judgements include an assessment of whether the leases share similar characteristics and whether the financial statements would be materially different if each lease was accounted for individually.

Where rental agreements include market rate escalations, the lease liability is re-measured when the change in cash payments takes effect.

The Company has elected to account for short-term leases assets using practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these are recognised as an expense in profit or loss on a straight-line basis over the lease term.

RETIREMENT BENEFITS

The Company operates a defined contribution pension scheme. Contributions payable to the Company's pension scheme are charged to the income statement in the period to which they relate.

Defined contribution schemes

A defined contribution scheme is a pension plan under which the Company pays a fixed contribution to a scheme with an external provider. The amount charged to the statement of comprehensive income in respect of pension costs and other post-retirement benefits is the total of contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either other payables or other receivables in the statement of financial position. The Company has no further payment obligations once the contributions have been paid.

CAPITAL REDEMPTION RESERVE

The capital redemption reserve represents amounts arising following the redemption or purchase of the Company's own shares.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

CAPITAL CONTRIBUTION RESERVE

The Company contributes towards equity-settled share-based payments to certain employees, made by its parent company, Instem plc. Equity-settled share-based payments are measured at fair value at the date of grant by reference to the fair value of the equity instruments granted. A cost is recognised in the Company relating to the employees of the Company who hold these instruments and an equivalent amount is recognised as a movement in the capital contribution reserve.

RETAINED EARNINGS

The retained earnings reserve includes the accumulated profits and losses arising from the 'Statement of Comprehensive Income' and certain items from 'Other Comprehensive Income' attributable to equity shareholders net of distributions to shareholders.

SIGNIFICANT JUDGEMENTS AND ESTIMATES

In the process of applying the Company's accounting policies, which are described above, management have made judgements and estimations about the future that have the most significant effect on the amounts recognised in the financial statements. The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of revision and future periods if the revision affects both current and future periods.

Significant judgements

The following judgement has the most significant effect on the financial statements.

Revenue Recognition

The Company generates revenue from the provision of software licences, annual support, SaaS subscriptions, subscription and support, professional services and technology enabled outsourced services. Software licences, professional services and annual support are often bundled together in a contract which do not meet the criteria to be distinct performance obligation, due to a lack of interdependence between performance obligations. Promises that are not distinct are combined with other promised goods or services in the contract, until a performance obligation is satisfied.

Judgement is applied in determining how many performance obligations there are within each contract and the period in which these obligations will be fulfilled and recognised as revenue, based on the Group's accounting policies. For SaaS subscription and support, the Group determines for each contract whether the promise is considered to be a single performance obligation as the subscription and support are highly interdependent on one another given that the customers are required to take the full package of both the software and support services i.e Instem would not be able to provide the support services without the provision of the software nor provide the software without the support services.

Development Costs

The Company invests on a continual basis in the development of software for sale to third parties. There is a continual process of enhancements to and expansion of the software with judgement required in assessing whether the development costs meet the criteria for capitalisation. These judgements have been applied consistently year on year. In making this judgement, the Company evaluates, amongst other factors, whether there are future economic benefits beyond the current period, the stage at which technical feasibility has been achieved, management's intention to complete and use or sell the product, the likelihood of success, availability of technical and financial resources to complete the development phase and management's ability to measure reliably the expenditure attributable to the project. Judgement is therefore required in determining the practice for capitalising development costs.

Notes to the Financial Statements

2. ACCOUNTING POLICIES - continued

Estimation uncertainty

Information about estimations and assumptions that may have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may be substantially different.

Revenue Recognition

For Professional services and technology enabled outsourced services revenue recognition there is a significant estimation of the planned project hours, which determines the percentage of completion of service revenue contracts. Before the project is started, the project manager estimates the budgeted hours needed for the agreed services. If the project is expected to overrun then the project manager will amend the expected budgeted hours in accordance with the new available information which also mitigates the risk of early revenue recognition.

Notes to the Financial Statements

3. REVENUE

The revenue and profit before taxation of the Company is attributable and reported in one business segment, Regulatory Solutions.

An analysis of revenue by geographical market is given below:

	2020	2019
	£000	£000
United Kingdom	583	485
Rest of Europe	504	559
USA and Canada	251	113
	1,338	1,157

4. EMPLOYEES AND DIRECTORS

The average monthly number of persons (including directors) employed by the Company during the year was:

	2020 Number	2019 Number
Directors and administration	4	5
Scientific and technical	11	8
	15	13
		
Staff costs for the above persons:		
	2020	2019
	£000	£000
Wages and salaries	552	446
Social security costs	68	56
Other pension costs	61	74
	681	576
		

The following table provides staff costs and related employee benefit expenses recognised in the income statement

income statement.	sybenioes recogni	
	2020	2019
	£000	£000
Staff costs – see above	681	576
Share based payments	12	(2)
	693	574

Notes to the Financial Statements

4.	EMPLOYEES AND DIRECTORS - continued		
	Directors' remuneration was:	2020 £000	2019 £000
	Emoluments	-	-
	The directors of the Company are remunerated by other companies within the Reyear ended 31 December 2020. There are no directors accruing pension benefits a (2019: nil).		
5.	INTEREST RECEIVABLE AND SIMILAR INCOME		
		2020 £000	2019 £000
	Foreign exchange gains	1	-
		1	-
			<u> </u>
6.	INTEREST PAYABLE AND SIMILAR EXPENSES	2020 £000	2019 £000
	Bank interest and fees	-	1
	Foreign exchange losses Right of use finance costs	2	28 2
		2	31
7.	PROFIT BEFORE TAXATION		
	Profit before taxation is stated after charging/(crediting):	2020 £000	2019 £000
	Depreciation - owned assets (note 10)	2	3
	Depreciation – right of use assets (note 10)	12	12
	Internally generated software amortisation (note 9)		3

Notes to the Financial Statements

8.	TAXATION		
		2020	2019
	Income taxes recognised in profit or loss	£000	£000
	Current tax:		
	UK corporation tax	(4)	4
	Total current tax	(4)	4
	Deferred tax:		
	Current year charge	-	(1)
	Total deferred tax	-	(1)
	Total income (charge)/credit recognised in the current year	(4)	3
		2020	2019
	The income tax charge can be reconciled to the accounting profit as follows:	£000	£000
	Profit before tax	192	91
	Profit multiplied by standard rate of corporation tax in the UK 19.0% (2019: 19.0%)	(36)	(17)
	Effects of:		
	Expenses not allowable for tax purposes	(3)	-
	Group loss relief	39	(5)
	Enhanced R&D tax relief	-	22
	R&D credit accrual	-	5
	Other differences	1	(2)
	Adjustments in respect of prior years	(5)	
	Total income tax (charge)/credit recognised in statement of		
	comprehensive income	(4)	3

The UK corporation tax is calculated at the prevailing rate of 19%. Foreign tax liabilities are calculated at the prevailing tax rates applying in the overseas tax jurisdictions.

In the Spring Budget 2021, the Government announced that from 1 April 2023 the corporation tax rate will increase to 25%. Since the proposal to increase the rate to 25% had not been substantively enacted at the balance sheet date, its effects are not included in these financial statements. However, it is likely that the overall effect of the change, had it been substantively enacted by the balance sheet date, would not have a material impact.

Notes to the Financial Statements

9. INTANGIBLE FIXED ASSETS

	Internally generated software £000
Cost	
At 1 January 2020	21
A. 24 B	
At 31 December 2020	21
Amortisation	
At 1 January 2020	3
Charge for year	2
Sharge for year	
At 31 December 2020	5
ACST December 2020	3
Ntes hardrants	
Net book value	
At 31 December 2020	16
At 31 December 2019	18

Amortisation is recognised in amortisation costs in the Statement of Comprehensive Income.

Notes to the Financial Statements

10. TANGIBLE FIXED ASSETS

	Right of use	Leasehold property	Office	
	assets	improvements	Equipment	Total
	£000	£000	£000	£000
Cost				
At 1 January 2020	54	7	90	151
Additions	-	-	1	1
Disposals	-	-	(1)	(1)
At 31 December 2020	54	7	90	151
Depreciation				
At 1 January 2020	12	2	89	103
Charge for year	12	1	1	14
Disposals	-	-	(1)	(1)
				
At 31 December 2020	24	3	89	116
Net book value				
At 31 December 2020	30	4	1	35
				
At 31 December 2019	42	5	1	48
				

The net book value of tangible fixed assets at 31 December 2020, excluding the right of use assets, is £5,000 (2019: £6,000).

Notes to the Financial Statements

11. LEASES

Nature of leasing activities in the capacity of lessee

The Company lease one office in the jurisdiction from which it operates. In this jurisdiction the periodic rent is fixed over the lease term, with inflationary increases incorporated into the fixed payments stipulated in the lease agreements. Where rental agreements include market rate escalations, the lease liability is re-measured when the change in cash payments takes effect. With the exception of short-term leases, leases of low value underlying assets, with less than twelve months remaining on the lease as at 31 December 2020, each lease is reflected on the balance sheet as a right of use asset and a lease liability.

Each lease generally imposes a restriction that, unless there is a contractual right for the Company to sublet the asset to another party, the right of use asset can only be used by the Company. Leases are either non-cancellable or may only be cancelled by incurring a termination fee. Some leases contain an option to extend the lease for a further term. For the office lease the Company must keep that property in a good state of repair and return the property in its original condition at the end of the lease.

The table below describes the nature of the Company's leasing activities by type of right of use asset recognised on the balance sheet:

Right of use assets Office buildings	No of right of assets leased 1	Range of remaining term 2.5 years	
Right of use assets			£000
Cost At 1 January 2020 Additions			54
At 31 December 2020			54
Depreciation At 1 January 2020 Charge for year			12 12
At 31 December 2020			24
Net book value At 31 December 2020			30
At 31 December 2019			42

Notes to the Financial Statements

LEASES - continued				
Lease Liabilities				
			2020	20
			£000	£0
At 1 January			44	:
Interest expense			2	
Lease payments			(16)	(1
At 31 December			30	
Lease liabilities are presented in th	e statement of financia	l position as follo	ows:	
			2020	20
			£000	£0
Current liability			13	
Non-current liability			17	
			<u> </u>	
Lease liability maturity analysis	3			
As at 31 December 2020	1 year or less	2 to 5 years	After 5 years	То
	000£	£000	£000	£0
Lease liabilities	13	17	-	
			<u></u>	
As at 31 December 2019	1 year or less	2 to 5 years	After 5 years	To
	£000	£000	£000	£C
Lease liabilities	13	31	-	
The following amounts in respect consolidated statement of compre		mpany is a lessee	e, have been recogr	ised in th
consolidated statement of compre	Tiensive meetive.		2020	20
			£000	£0
Interest expense			2	

The total cash outflow for leases in 2020 was £16,000 (2019: £15,000)

Notes to the Financial Statements

12.	TRADE AND OTHER RECEIVABLES		
		2020	2019
		£000	£000
	Trade receivables	35	162
	Amounts owed by group undertakings	1,616	1,541
	Amounts recoverable on contracts	20	13
	Prepayments and accrued income	13	14
		1,684	1,730

Definition of default

A loss allowance on all financial assets is measured by considering the probability of default.

Receivables are considered to be in default based on an assessment of past payment practices and the likelihood of such overdue amounts being recovered.

Impairment of trade receivables

The probability of default is determined at the year-end based on the ageing of the receivables, historical data about default rates. That data is adjusted if the Company determines that historical data is not reflective of expected future conditions due to changes in the nature of its customers and how they are affected by external factors such as economic and market conditions.

Impairment of group receivables

The Company assesses the expected credit loss in respect of group receivables based on their ability to repay and recover the balance. In the absence of agreed terms this consideration is given over the expected period of repayment and any expected credit loss. The Company is required to calculate expected credit losses on all financial assets, including intercompany receivables within the scope of IFRS 9, 'Financial Instruments'. Intercompany positions are eliminated in the Group consolidated financial statements. At the period end an allowance has been made for credit impairment of group receivables of £nil (2019: £1,000).

Amounts owed by group undertakings are unsecured, interest free and repayable on demand.

13. TRADE AND OTHER PAYABLES

	2020 £000	2019 £000
	1000	1000
Trade payables	8	11
Amounts owed to group undertakings	-	428
Other taxation and social security costs	44	33
Accrued expenses	74	19
Other Creditors	-	12
	126	503

Amounts owed to group undertakings are unsecured, interest free and repayable on demand.

Notes to the Financial Statements

14.	DEFERRED INCOME		
		2020 £000	2019 £000
	Deferred income	258	351
	Consideration received from customers in advance of work being consupport, which is invoiced in advance.	mpleted plus mair	ntenance and

15. DEFERRED TAX

	2020	2019
	£000	£000
Deferred tax asset		
Amounts due to be recovered after 12 months	8	5
	<u></u>	

The following are the major deferred tax assets and liabilities recognised by the Company and the movements thereon during the year:

	Other timing difference £000
At 1 January 2020 Credit to profit or loss for the year	5
Credit to Other Comprehensive Income for the year	3
At 31 December 2020	8
	

Notes to the Financial Statements

16.	SHARE CAPITAL			
		2020 £	2019 £	
	Allotted, called-up and fully paid: 100 Ordinary shares of £1 each	100	100	

The Company's ordinary shares, which carry no right to fixed income, each carry the right to one vote at general meetings of the Company.

17. PENSION COMMITMENTS

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £61,000 (2019: £74,000). Contributions totalling £nil (2019: £nil) were payable to the fund at the balance sheet date and are included in creditors.

18. ULTIMATE PARENT COMPANY

The ultimate and immediate parent company is Instem plc, a company incorporated and registered in England and Wales.

Instem plc is the smallest and largest group in which the results of the Company are consolidated. The consolidated financial statements of this company may be obtained from Diamond Way, Stone Business Park, Stone, Staffordshire, ST15 OSD, UK or at www.instem.com.

19. SUBSEQUENT EVENTS

No adjusting events have occurred between the 31 December 2020 reporting date and the date of approval of these financial statements.