31st March 1997

Company No : 2104128

ANNUAL REPORT AND FINANCIAL STATEMENTS

HUGHES ALLEN
Chartered Accountants
Chelmsford



DIRECTORS' REPORT

The directors submit their annual report and audited financial statements for the year ended 31st March 1997.

Results

The deficit for the year was £4,416 (1996 surplus £2,126).

Principal activity and review of the business

The company's principal activity during the period was to provide an advisory and counselling service for small businesses as a recognised Enterprise Agency.

Fixed assets

The directors consider that the fixed assets are worth not less than the value stated in the financial statements.

Changes in fixed assets are shown in Note 6 of these financial statements.

Directors

The directors of the company who served during the year are as follows:

- J.T. Barnes (Chairman)
- Mrs. P.A. Gard
- S.C. King (resigned 07/07/97)
- G.E. Nicholls
- P. Benson
- B. Pearce (resigned 01/07/96)
- M. Todd (resigned 31/03/97)
- N. Spitall (resigned 31/03/97)
- G. Leathern (resigned 31/03/97)
- S. Rawlins
- G. Powdrill (resigned 31/03/97)
- T. Goodyear (resigned 12/05/97)
- M.E. Kendall
- T. Lane
- Mrs K.G. Munro
- T.A. Palmer
- A.S. Raynor
- M. Pratley (resigned 07/07/97)
- R.S.C. Best (appointed 19/09/96)

DIRECTORS' REPORT Continued

The following directors were appointed after the year end:

A. Brutnell (appointed 07/07/97)

R.W. Gordon (appointed 02/06/97)

T. Peasey (appointed 12/05/97)

A. Sharp (appointed 12/05/97)

Mrs. J.L. Smith (appointed 12/05/97)

M. Tilsed (appointed 07/07/97)

Miss L. Wellham (appointed 02/06/97)

G.R. Yeldham (appointed 12/05/97)

J.T. Barnes, Mrs P.A. Gard, G.E. Nicholls, P. Benson, S. Rawlins, M.E. Kendall, T. Lane, Mrs K.G. Munro, T. Palmer, A.S. Raynor, R.S.C. Best, A. Brutnell, R.W. Gordon, T. Peasey, A. Sharp, Mrs J.L. Smith, M. Tilsed, Miss L. Wellham and G.R. Yeldham retire in accordance with Article 29(c) and offer themselves for re-election at the Annual General Meeting.

Auditors

A Resolution to appoint Messrs. Hughes Allen, Chartered Accountants, as auditors will be proposed to the members at the Annual General Meeting.

BY ORDER OF THE BOARD

J.T. Barnes - Secretary

Moulsham Court, 39, Moulsham Street, Chelmsford, Essex, CM2 OHY.

Date: 5th January 1998

AUDITORS' REPORT TO THE MEMBERS OF THE CHELMSFORD ENTERPRISE AGENCY LIMITED

We have audited the financial statements on pages 5 to 10 which have been prepared under the historical cost convention and the accounting policies set out in Note 1 of the financial statements.

Respective responsibilities of the directors and auditors

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which are considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

AUDITORS' REPORT TO THE MEMBERS OF THE CHELMSFORD ENTERPRISE AGENCY LIMITED Continued

Use of funds

For the purposes of Section 48 Finance Act 1982, we report that funds provided to the Agency were applied to meet objectives for which approval has been given by the Secretary of State for Employment.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st March 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

HUGHES ALLEN Chartered Accountants Registered Auditor

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Moulsham Court, 39, Moulsham Street, Chelmsford. Essex, CM2 OHY.

Date: 5th January 1998

STATUTORY PROFIT AND LOSS ACCOUNT For the year ended 31st March 1997

	Note	1997	1996
Turnover	1(iii)	90,248	109,078
Administrative expenses		(94,322)	(106,553)
Interest payable	2	(19)	(10)
(Loss)/Profit on ordinary activities before tax	3	(4,093)	2,515
Tax on (loss)/profit on ordinary activities	5	(323)	(389)
(Loss)/Profit for the financial year	9	£ (4,416)	£ 2.126

The company made no recognised gains and losses in 1996 or 1997 other than the loss/profit for the year and therefore, no separate statement of total recognised gains and losses has been presented.

There is no difference between the loss/profit on ordinary activities before taxation and retained profit for the year stated above and their historical cost equivalents.

The notes on pages 7 to 10 form an integral part of these financial statements.

BALANCE SHEET - 31st March 1997

	Note	1997	1996
Fixed assets	6	2,902	1,449
Current assets			
Debtors Cash at bank and in hand	7 -	3,748 46,995 50,743	7,465 47,409 54,874
Creditors (Amounts falling due within one year)	8 _	(5,873)	(4,135)
Net current assets		44,870	50,739
Total net assets		£ 47,772	£ 52,188
Reserves			
Income and expenditure account	9	47,772	52,188
		£ 47,772	£ 52,188

APPROVED ON BEHALF OF THE BOARD OF DIRECTORS ON 5TH JANUARY 1998 BY:

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Mr J.T. Barnes

Mrs P. Gard

The notes on pages 7 to 10 form an integral part of these financial statements.

NOTES TO THE ACCOUNTS For the year ended 31st March 1997

1. **Accounting policies**

The financial statements have been prepared in accordance with applicable Accounting Standards.

The following accounting policies have been used:

(i) Accounting convention

The financial statements have been prepared under the historical cost convention.

(ii) Depreciation

Depreciation is charged in these financial statements on the bases shown below:

Office furniture and equipment - 25% of written down value.

(iii) Turnover

Turnover includes income from sponsorship and other income derived principally from training and business support contracts operated on behalf of Essex Training and Enterprise council.

(iv) Leasing

Rentals under operating leases are charged on a straight line basis over the lease term.

2. Interest payable

	1997	1996
Interest on bank loans and overdrafts Other interest	14 5	10
other interest	19	10
		
(Loss)/Profit on ordinary activities		

3.

is stated after charging:	1997 £	1996 £
Depreciation Hire of equipment	968 3,750	482 -
and after crediting:		
Bank interest receivable	1,346	1,556

NOTES TO THE ACCOUNTS For the year ended 31st March 1997 Continued

4.	Information regarding directors and employees		
	Directors	1997	1996
	Emoluments	38,000	31.833
	Employees including directors	£ 38,000	£ 31.833
	Employment costs:		
	Wages and salaries Social Security costs	52,547 4,899	54.956 3,980
	Number of employees	£ 57,446	£ 58.936
	The average weekly number of employees:		
	Administrative Executive directors Non-executive directors	4 3 15 22	4 1 16 21
5.	Taxation		
	U.K. Corporation tax at 24/25%	323	389
		£ 323	£ 389

NOTES TO THE ACCOUNTS For the year ended 31st March 1997 Continued

6.	Fixed assets		Office furniture & equip.
	Cost		<u></u>
	At 1st April 1996 Additions		7,142 2,421
	At 31st March 1997		9,563
	Depreciation		
	At 1st April 1996 Charge for year		5,693 968
	At 31st March 1997		6,661
	Net book value		
	At 31st March 1997		2,902
	At 31st March 1996		1.449
7.	Debtors	1997	1996
	Other debtors	2,892	7.000
	Corporation tax repayable	391	-
	Prepayments	465	465
		£ 3,748	£ 7.465
8.	Creditors		
	Corporation tax Accruals Net pay control Taxes and social security	323 990 1,265 3,295	389 241 - 3.505
	·	£ 5,873	£ 4.135

NOTES TO THE ACCOUNTS For the year ended 31st March 1997 Continued

9. Reserves

	Income and Expenditure Account
1st April 1996 Loss for the year	52,188 (4,416)
31st March 1997	£ 47,772

This note also discloses the net movement in shareholders funds for the year.

10. Liability of Members

The company is limited by guarantee. If the company should be wound up every member would contribute an amount, as required, not exceeding £1. There are ten members of the company.

11. Sponsorship in kind

Sponsorship in kind received:

Company	Cost saving for	£
Design & Print Partnership	Newsletter	400
Contributions Agency	Secondee (9 mths)	12,500
Bank of England	Secondee (3mths)	14,000
Essex Chronicle	Advertising	500
Marketing Warehouse	Marketing fees	300
Hughes Allen	Accounting fees	1,000
		28,700