FINANCIAL STATEMENTS

for the year ended

31 December 2009

THURSDAY

12/08/2010 COMPANIES HOUSE

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Company Registration No 02099985

Ibex Interiors Limited COMPANY INFORMATION

DIRECTORS

S Stefanou

K Ashcroft

I Carr

M A Taylor J Fahy

SECRETARY

S G Harvey

COMPANY NUMBER

02099985

REGISTERED OFFICE

John Doyle House

Little Burrow

Welwyn Garden City

Herts

AL7 4SP

AUDITOR

Baker Tilly UK Audit LLP

1st Floor

46 Clarendon Road

Watford Hertfordshire WD17 1JJ

DIRECTORS' REPORT

For the year ended 31 December 2009

The directors present their report and financial statements for the year ended 31 December 2009

PRINCIPAL ACTIVITIES

The principal activity of the company during the year was that of high quality interior fitting out and refurbishment

REVIEW OF THE BUSINESS

During 2009 we experienced some of the most challenging trading conditions that we have all seen for many years. It is however with pride that I am able to report that we have managed to achieve a turnover of £61 0m and profit before tax of £0.5m. In addition, we have also contributed in a project management capacity on a significant number of contracts on behalf of a fellow subsidiary company, Bell Projects Limited (The turnover of Bell Projects Limited for the year ended 31 December 2009 was £12 4m)

Given the challenging trading environment for commercial fit-out in 2009, we have managed to maintain our market share and to also position the London fit-out division so that we can make the best of any uplift in the coming years. The scope of work reflected the changing economic conditions, as capital budgets remained limited. This resulted in more projects where the tenant remained in occupation as clients chose to upgrade and refit existing premises rather than relocate to new space. Encouragingly, many of these projects were for repeat clients, which helped to replace the lack of fast track fit-out opportunities in central London.

Our regional business enjoyed continued success notwithstanding these difficult times and saw a small amount of growth during 2009, working with clients such as NSPCC, Network Rail, Welcome Trust, Ricoh Arena (Coventry) and the NEC Through investment and commitment we now have an established regional business ready to benefit from more favourable trading conditions

On 1 January 2010, Bell Projects Limited transferred its trade to Ibex Interiors Limited. We now have a team dedicated to the development of the residential part of the business where considerable opportunities exist at the higher end of this sector. We see this as an area where we can develop and grow the business in the years to come

We look forward to 2010 and working with existing and new clients, friends and colleagues. We are confident that despite the market conditions, we can develop the business

ENVIRONMENT

The company complies with relevant environmental legislation, industry codes of practice, the John Doyle Group Environmental Policy and any other applicable requirements. Construction methods are selected which minimise the use of natural resources associated with the use of energy and materials. Where appropriate, we will investigate and promote the use of by-products, recyclable and sustainable materials. We seek to minimise waste production and avoid contamination from any waste produced by ensuring that disposal is safely handled by licensed operators.

FINANCIAL INSTRUMENTS

The Group has a loan and overdraft facility with Bank of Scotland plc. A mortgage debenture exists giving the bank a fixed and floating charge over the assets of the Group as security for the overdraft and loan facilities provided to the Group. These facilities are reviewed annually alongside the business plans and budgets for the forthcoming year.

The Group does not enter into any other financial instruments bar normal short-term creditors and debtors on normal commercial terms

DIRECTORS' REPORT (CONTINUED)

For the year ended 31 December 2009

FUTURE DEVELOPMENTS

The directors expect continued growth in the forthcoming year

PRINCIPAL RISKS AND UNCERTAINTIES

The market sector in which Ibex Interiors Limited operates in is highly competitive, however we believe Ibex Interiors Limited remains a key player, therefore we fully expect to achieve the targets that have been set for the forthcoming financial year

Contract risk is reviewed on a project by project basis by senior management on a risk averse basis relative to the sector

Contract debtors are managed on an ongoing basis via a regular review of individual contracts to ensure that our full entitlement is recognised and monitored through to crystallisation of the debt

Trade creditors are managed closely and are paid as far as possible within the credit terms agreed

KEY PERFORMANCE INDICATORS

The company undertakes a comprehensive budgeting process and sets both company and profit centre targets with an objective of continuous organic growth in PBT

	2009	2008	2007	2006
Turnover (£'000)	60,995	95,107	106,608	81,449
Turnover Growth (%)	(35 87)	(10.79)	30 89	11 60
Gross Margin (%)	4 72	6 61	6 00	5 67
PBT (£'000)	521	1,484	2,183	1,061

RESULTS AND DIVIDENDS

The results for the year are set out on page 6

The trading profit for the year after taxation was £338,951 (2008 £1,004,851)

The directors have not paid an ordinary interim dividend (2008 £2,000,000) and they do not recommend payment of a final dividend (2008 £nil)

DIRECTORS

The following directors have held office since 1 January 2009

S Stefanou

K Ashcroft

I Carr

M A Taylor

J Fahy

DIRECTORS' REPORT (CONTINUED)

For the year ended 31 December 2009

CHARITABLE DONATIONS	2009	2008
	£	£
During the year the company made the following payments Charitable donations	861	2,343

CREDITOR PAYMENT POLICY

The company does not adhere to any formal code regarding payments to creditors. Its current policy in this respect, which the company endeavours to follow, is to

Use unamended terms of standard forms of contract widely recognised in, and drawn up by bodies representing the industry

Clearly agree and set down the terms of payment with suppliers and subcontractors

Make payments in accordance with its obligations

Trade creditor days based on creditors at 31 December 2009 were 33 days (2008 30 days)

AUDITOR

A resolution to reappoint Baker Tilly UK Audit LLP as auditors will be put to the the members at the Annual General Meeting

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITOR

The directors who are in office on the date of approval of these financial statements have confirmed that, as far as they are aware, there is no relevant audit information of which the auditor is unaware. Each of the directors have confirmed that they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor

The Directors' Report was approved by the Board and signed on their behalf by

I Carr

DIRECTOR 23 July 2010

DIRECTORS' RESPONSIBILITIES IN THE PREPARATION OF FINANCIAL STATEMENTS

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law)

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period

In preparing those financial statements, the directors are required to

- a select suitable accounting policies and then apply them consistently,
- b make judgements and accounting estimates that are reasonable and prudent,
- c state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- d prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF IBEX INTERIORS LIMITED

We have audited the financial statements set out on pages 6 to 16 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As more fully explained in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

SCOPE OF THE AUDIT

A description of the scope of an audit of financial statements is provided on the APB's web-site at www frc org uk/apb/scope/UKNP

OPINION ON THE FINANCIAL STATEMENTS

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2009 and its profit for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

ANDREW MONTEITH (SENIOR STATUTORY AUDITOR)

FOR AND ON BEHALF OF BAKER TILLY UK AUDIT LLP, STATUTORY AUDITOR

Chartered Accountants

1st Floor

46 Clarendon Road

Watford

Hertfordshire

WD17 1JJ

23 July 2010

PROFIT AND LOSS ACCOUNT

For the year ended 31 December 2009

Notes	2009 £	2008 £
1	60,994,701	95,107,151
	(58,118,439)	(88,824,657)
	2,876,262	6,282,494
2	(2,389,462)	(5,054,222)
	486,800	1,228,272
3	40,355	255,917
4	(5,944)	-
5	521,211	1,484,189
8	(182,260)	(479,338)
17	338,951	1,004,851
	2 3 4 5	Notes £ 1 60,994,701 (58,118,439) 2,876,262 2 (2,389,462) 486,800 3 40,355 4 (5,944) 5 521,211 8 (182,260)

The profit for the year arises from the company's continuing operations

No separate Statement of Total Recognised Gains and Losses has been presented as all such gains and losses have been dealt with in the Profit and Loss Account

BALANCE SHEET

As at 31 December 2009

		2009	2008
	Notes	£	£
FIXED ASSETS			
Tangible assets	10	301,908	388,097
CURRENT ASSETS			
Debtors	11	17,503,989	21,395,418
Cash at bank and in hand			3,814,095
		17,503,989	25,209,513
CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR	12	(13,235,971)	(21,479,379)
NET CURRENT ASSETS		4,268,018	3,730,134
TOTAL ASSETS LESS CURRENT LIABILITIES		4,569,926	4,118,231
CREDITORS AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	13	(512,087)	(399,343)
NET ASSETS		4,057,839	3,718,888
CAPITAL AND RESERVES			
Called up share capital	16	1,500,000	1,500,000
Profit and loss account	17	2,557,839	2,218,888
SHAREHOLDERS' FUNDS	18	4,057,839	3,718,888

The financial statements on pages 6 to 16 were approved by the board of directors and authorised for issue on $^{23/7}$ [and are signed on its behalf by

I Carr

DIRECTOR

ACCOUNTING POLICIES

BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost convention in accordance with applicable accounting standards

GOING CONCERN

The Group (of which the company is a member) has a loan and overdraft facility in placewith the bank. Forecasts have been prepared covering a period greater than 12 months from the date of approval of these financial statements which show that it can continue to operate within the facilities currently available.

After considering the forecasts and the available financing the directors are of the opinion that the company will continue to meet its liabilities as they fall due and therefore consider it appropriate to draw up the accounts on a going concern basis

CASHFLOW STATEMENT

The company has taken advantage of the exemption in Financial Reporting Standard No 1 (Revised 1996) from the requirement to produce a cash flow statement on the grounds that it is a subsidiary undertaking where 90 percent or more of the voting rights are controlled within the group

TURNOVER

Turnover is ascertained in a manner appropriate to the stage of completion of the contract, and credit taken for the profit earned to date when the outcome of the contract can be assessed with reasonable certainty

TANGIBLE FIXED ASSETS AND DEPRECIATION

Fixed assets are stated at historical cost less accumulated depreciation

Depreciation is provided on all tangible fixed assets at rates calculated to write each asset down to its estimated residual value over its expected useful life, as follows -

Leasehold improvements

On a straight line basis over the term of the lease

Fixtures, fittings & equipment

25% on reducing balance basis

LEASING

The annual rentals on "operating leases" are charged to profit and loss on a straight line basis over the lease term

LONG TERM CONTRACTS

Amounts recoverable on long term contracts, which are included in debtors are stated at the net sales value of the work done after provision for contingencies and anticipated future losses on contracts, less amounts received as progress payments on account Excess progress payments are included in creditors as payments on account

RETIREMEN'I BENEFITS

The pension costs charged in the financial statements represent the contributions payable by the company during the year. Any outstanding contributions at the year end are recorded on the balance sheet

ACCOUNTING POLICIES (CONTINUED)

DEFERRED TAXATION

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements. Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

Deferred tax assets are provided to the extent that, in the opinion of the directors, there is a reasonable probability that the asset will crystallise in the foreseeable future

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2009

I TURNOVER

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom

2	OTHER OPERATING EXPENSES (NET)	2009 £	2008 £
	Administrative expenses Other operating income	2,489,462 (100,000)	5,054,222
		2,389,462	5,054,222
3	INVESTMENT INCOME	2009 £	2008 £
	Bank interest	40,355	255,917
4	INTEREST PAYABLE AND SIMILAR CHARGES	2009 £	2008 £
	On overdue tax Other interest	300 5,644 5,944	- - -
5	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2009 £	2008 £
	Profit is stated after charging Depreciation of tangible assets Operating lease rentals	86,189	107,423
	- Plant and machinery - Other assets Auditor's remuneration Remuneration of auditor for non-audit work	9,305 393,790 24,450 1,250	11,365 392,353 25,000 3,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2009

6	DIRECTORS' EMOLUMENTS	2009 £	2008 £
	Emoluments Company pension contributions to money purchase schemes	360,607 22,027	528,856 22,270
		382,634	551,126
	The number of directors for whom retirement benefits are accruing under money purchase scheme was	3	3
	Emoluments disclosed above include the following amounts paid to the highest paid director		
	Emoluments	130,188	190,596
	Company pension contributions to money purchase schemes	11,667	12,500
7	EMPLOYEES		
	NUMBER OF EMPLOYEES The average monthly number of employees (including directors) during the year		
	was	2009	2008
		Number	Number
	Administration	18	31
	Site Workers	4	5
	Supervisory	64	94
	Directors	3	3
		89	133
	EMPLOYMENT COSTS	2009	2008
		£	£
	Wages and salaries	5,124,058	8,160,301
	Social security costs	575,740	933,910
	Other pension costs	146,553	150,823
		5,846,351	9,245,034

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2009

8	TAXATION	2009 £	2008 £
	UK Corporation tax	-	-
	Current tax on profit of the period	•	-
	Payment in respect of group relief	202,919	499,085
	Receipt in respect of group relief	-	40,370
	CURRENT TAX CHARGE	202,919	539,455
	DEFERRED TAX		
	Deferred tax (credit)/charge current year	(20,659)	(25,108)
	Adjustment in respect of group relief for previous year	· · · ·	(35,009)
	Total deferred tax	(20,659)	(60,117)
	Tax on profit on ordinary activities	182,260	479,338
	FACTORS AFFECTING THE TAX CHARGE FOR THE YEAR		
	The tax assessed for the year is higher than the standard rate of corporation tax (28%) as explained below		
	Profit on ordinary activities before taxation	521,211	1,484,189
	Profit on ordinary activities before taxation multiplied by		
	standard rate of UK corporation tax of 28 00% (2008 - 28 50%)	145,939	422,994
	Effects of		
	Non deductible expenses	30,505	47,145
	Depreciation add back	24,133	27,058
	Adjustments in respect of group relief for previous year	-	40,370
	Other tax adjustments	2,342	1,888
		56,980	116,461
	CURRENT TAX CHARGE	202,919	539,455
9	DIVIDENDS	2009	2008
		£	£
	Ordinary Interim paid - Nil (2008 - £1 33)	_	2,000,000
	merm paid - 1411 (2000 - 21 33)		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2009

10	TANGIBLE FIXED ASSETS			
		Leasehold improvements	Fixtures, fittings and equipment	Total
		£	£	£
	COST At 1 January 2009 & at 31 December 2009	439,932	231,259	671,191
	DEPRECIATION			
	At 1 January 2009	122,986	160,108	283,094
	Charge for the year	70,000	16,189	86,189
	At 31 December 2009	192,986	176,297	369,283
	NET BOOK VALUE			
	At 31 December 2009	246,946	54,962	301,908
	At 31 December 2008	316,946	71,151	388,097
11	DEBTORS		2009 £	2008 £
	Trade debtors		6,859,754	10,089,965
	Amounts recoverable on long term contracts		7,376,479	10,641,620
	Amounts owed by parent and fellow subsidiary undertakings		2,698,730	48,246
	Corporation tax		31,004	31,004
	Other debtors		308,168	15,923
	Prepayments and accrued income		144,040	503,505
	Deferred tax asset (see note 14)		85,814	65,155
			17,503,989	21,395,418
	Amounts falling due after more than one year and included in	the debtors above		
	are		2009	2008
			£	£
	Trade debtors		548,268	500,486

profits

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2009

12	CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR	2009	2008
		£	£
	Bank overdraft	1,067,482	-
	Payments received on account	383,575	-
	Trade creditors	11,174,534	19,503,676
	Amounts owed to group undertakings	220,001	131,953
	Taxes and social security costs	183,655	1,486,981
	Other creditors	23,198	128,592
	Accruals and deferred income	183,526	228,177
		13,235,971	21,479,379
	The bank overdraft is secured by a fixed charge on the Group freehold land and buil all current and future assets of the Group	dings and a floati	ng charge over
13	CREDITORS AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	2009	2008
13	CREDITORS AMOUNTS FAREING BOLLAN TERMORE THE WORLD TERM	£	£
	Trade creditors	512,087	399,343
14	PROVISIONS FOR LIABILITIES		
	THE DEFERRED TAX ASSET (INCLUDED IN DEBTORS, NOTE 11) IS MADE UP AS FOLLOWS		
	MINDE OF NOT OBBOTTO	2009	
		£	
	Balance at 1 January 2009	(65,155)	
	Profit and loss account	(20,659)	
	Balance at 31 December 2009	(85,814)	
		2009	2008
		£	£
	Decelerated capital allowances	(82,868)	(61,147)
	Other timing differences	(2,946)	(4,008)
		(85,814)	(65,155)
		(85,814)	(65,155)

The deferred tax asset has been recognised on the basis of expected reversal of the timing difference against future

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2009

15 PENSION AND OTHER POST-RETIREMENT BENEFIT COMMITMENTS DEFINED CONTRIBUTION

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund. Contributions totalling £15,676 (2008-£22,670) were payable to the fund at the year end and are included in creditors.

		2009 £	2008 £
Contributions paya	ble by the company for the year	146,553	150,823
16 SHARE CAPITAL		2009 £	2008 £
AUTHORISED 5,000,000 Ordinary	shares of £1 each	5,000,000	5,000,000
ALLOTTED, CAL	LED UP AND FULLY PAID v shares of £1 each	1,500,000	1,500,000
EQUITY SHARES 1,500,000 Ordinary		1,500,000	1,500,000
17 RESERVES			Profit and loss account
			£
Balance at 1 Januar Profit for the year	ry 2009		2,218,888 338,951
Balance at 31 Dece	ember 2009		2,557,839
18 RECONCILIATIO	N OF MOVEMENTS IN SHAREHOLDERS' FUNDS	2009 £	2008 £
Profit for the finance Dividends	cial year	338,951	1,004,851 (2,000,000)
Net addition to/(de Opening sharehold	pletion in) shareholders' funds ers' funds	338,951 3,718,888	(995,149) 4,714,037
Closing shareholde	rs' funds	4,057,839	3,718,888

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2009

19 CONTINGENT LIABILITIES

The company has a cross guarantee arrangement with its principal bankers and a contingent liability of £6,753,466 (2008 £9,319,671) existed at the balance sheet date. A contingent liability of £697,835 (2008 £Nil) also existed under the group VAT registration

20 FINANCIAL COMMITMENTS

At 31 December 2009 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2010

	Land and b	uildings	Oth	ег
	2009	2008	2009	2008
	£	£	£	£
Operating leases which expire				
Within one year	•	-	3,019	3,265
Between two and five years	•	-	246	-
In over five years	356,175	356,175		
	356,175	356,175	3,265	3,265

21 CONTROL

The immediate parent company is John Doyle Holdings Limited, a company incorporated in England and Wales. The ultimate parent company is Doyle ple, a company incorporated in England and Wales. There is no ultimate controlling party.

A copy of the Doyle plc consolidated financial statements can be obtained from John Doyle House, Little Burrow, Welwyn Garden City, Herts, AL7 4SP

22 RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption in Financial Reporting Standard Number 8 from the requirement to disclose transactions with group companies on the grounds that consolidated financial statements are prepared by the ultimate parent company, which are publicly available